Form **990**

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No. 1545-0047 **2012**Open to Public

Open to Public Inspection

A For the 2012 calendar year, or tax year beginning JUL 1, 2012 and ending JUN 30, 2013 Check if applicable: C Name of organization D Employer identification number X Address The Institute For Cancer Research Name change 23-6296135 Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number 215-728-3824 Termin-3509 N Broad Street Rm 936 Amended 64,498,907. City, town, or post office, state, and ZIP code G Gross receipts \$ Applica-tion Philadelphia, PA 19140 H(a) Is this a group return pending F Name and address of principal officer: Anthony Diasio Yes X No for affiliates? 333 Cottman Avenue, Philadelphia, PA19111 H(b) Are all affiliates included? ∐Yes ∐ No Tax-exempt status: X 501(c)(3)) ◀ (insert no.) __ 501(c) (4947(a)(1) or
 If "No," attach a list. (see instructions) J Website: ► N/A **H(c)** Group exemption number ▶ K Form of organization: X Corporation L Year of formation: 1944 M State of legal domicile: DE Trust Association Other > Part I Summary Briefly describe the organization's mission or most significant activities: To prevail over cancer Governance marshalling heart and mind in bold scientific discovery, pioneering Check this box | if the organization discontinued its operations or disposed of more than 25% of its net assets. 15 Number of voting members of the governing body (Part VI, line 1a) <u>14</u> Number of independent voting members of the governing body (Part VI, line 1b) Activities & Total number of individuals employed in calendar year 2012 (Part V, line 2a) <u>854</u> 5 6 Total number of volunteers (estimate if necessary) 6 7 a Total unrelated business revenue from Part VIII, column (C), line 12 37,470,233. 7a <u>o.</u> b Net unrelated business taxable income from Form 990-T, line 34 **Current Year** 17,664,707. 25,710,476. 8 Contributions and grants (Part VIII, line 1h) 37,470,233. Program service revenue (Part VIII, line 2g) σ. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 1,104,330. 795,354. 932,768. 522,844. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 19,701,805. 64,498,907. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 3,685,744. 273,255. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. Benefits paid to or for members (Part IX, column (A), line 4) 23,594,337. 52,120,023. 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) O. 0. **b** Total fundraising expenses (Part IX, column (D), line 25) 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 5,874,722. 21,231,096. 29,742,314. 77,036,863. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) -12,537,956. -10,040,509Revenue less expenses. Subtract line 18 from line 12 Assets or Balances **Beginning of Current Year** End of Year 136,225,031. 124,201,692. 20 Total assets (Part X, line 16) 60,915,643. 53,875,401. 21 Total liabilities (Part X, line 26) 63,286,049. 22 Net assets or fund balances, Subtract line 21 from line 20 82,349,630. Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Sign Anthony Diasio, Chief Financial Officer Here Type or print name and title Date Preparer's signature Check Print/Type preparer's name Paid self-employed Preparer Firm's name Firm's EIN Firm's address 👞 Use Only Phone no. Yes May the IRS discuss this return with the preparer shown above? (see instructions) No

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	3		х
	public office? If "Yes," complete Schedule C, Part I Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	3		
4	during the tax year? If "Yes," complete Schedule C, Part II	4	х	
E	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
5	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	Ť		
O	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
_	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	_X_	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			77
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			7.7
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	444	v	
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d 11e	X	_
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	116		
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		х
40.	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	111		
12a		12a		Х
L	Schedule D, Parts XI and XII Was the organization included in consolidated, independent audited financial statements for the tax year?	1		
a	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
J	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19	-	X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	 	X
<u>b</u>	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		1

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			,
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	İ		
	Schedule K. If "No", go to line 25	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified			
20	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	to the least of the land of th	28a		X
	the state of the s	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	ļ		
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	<u> </u>	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation		İ	
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			7,
	Schedule N, Part II	32	 	X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			v
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	24	x	
	Part V, line 1	34	^	X
35a		35a		
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	35b		
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	330		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	36		X
	If "Yes," complete Schedule R, Part V, line 2	30	 	- 22
37	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
00	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	<u> </u>	1-	1
38	Note, All Form 990 filers are required to complete Schedule O	38	X	
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. ui	Check if Schedule O contains a response to any question in this Part V					
	Cristin Contourie Contourie a respense to any question in the Fact V		***************************************		Yes	No
4.	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	108		162	_INU_
ıa b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and r	للستنتسل				
U	(gambling) winnings to prize winners?		į	1c	х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
Za	filed for the calendar year ending with or within the year covered by this return	2a	854			ı
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns			2b	х	ı
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions					
За				За		X
				3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other	authori	ty over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial			4a		X
b	If "Yes," enter the name of the foreign country: ▶		,			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial	Accour	nts.			l
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	The state of the s			5b		X
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did to	he orga	nization solicit			
	any contributions that were not tax deductible as charitable contributions?			6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribu	tions o	r gifts			
	were not tax deductible?			6b		<u></u>
7	Organizations that may receive deductible contributions under section 170(c).					1
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se			7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		<u> </u>
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w					
	to file Form 8282?		•••••	7с	ļ	<u>X</u>
d	If "Yes," indicate the number of Forms 8282 filed during the year					
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont			7 f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file F			7g	 	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization			7h	-	-
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.					
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at	any un	ie during the year?	8_		
9	Sponsoring organizations maintaining donor advised funds.			00		
a	Did the organization make any taxable distributions under section 4966?			9a	-	-
b	Did the organization make a distribution to a donor, donor advisor, or related person?	•••••		9b	-	
10	Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12	10a				
a	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities					
b 11	Section 501(c)(12) organizations. Enter:	LIOD		1		
11	Gross income from members or shareholders	11a				8
a	Gross income from other sources (Do not net amounts due or paid to other sources against					
D	amounts due or received from them.)	11b				
122	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		Bendulation and the true of			
	Is the organization licensed to issue qualified health plans in more than one state?			13a		
ч	Note. See the instructions for additional information the organization must report on Schedule O.					
h	Enter the amount of reserves the organization is required to maintain by the states in which the					
~	organization is licensed to issue qualified health plans	13b				
С	m	13c			<u> </u>	
				14a	<u> </u>	X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedu	ile O		14b		
				Forr	n 990	(2012)

Form 990 (2012) The Institute For Cancer Research 23-6296135 Page
Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	7,			X
	Check if Schedule O contains a response to any question in this Part VI			لما
Sec	tion A. Governing Body and Management	-	Yes	No
	Enter the number of voting members of the governing body at the end of the tax year		100	110
1a	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			l
	Enter the number of voting members included in line 1a, above, who are independent			į
b	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
2		2		x
_	officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct supervision			
3	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	X	
4	Did the organization make any significant changes to its governing documents since the prior form see was most. Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
5	Did the organization become aware during the year of a significant diversion of the organization have members or stockholders?	6	Х	
6	Did the organization have members of stockholders, or other persons who had the power to elect or appoint one or			
7a		7a	X	
	more members of the governing body? Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
b		7b	Х	
	persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	1.5		
8		8a	Х	
а	The governing body?	8b	X	
b	Each committee with authority to act on behalf of the governing body?	0.5		
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	9		х
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	<u> </u>		- 21
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)		Yes	No
		10a	163	X
10a	Did the organization have local chapters, branches, or affiliates?	IUa	-	125
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	10b		
	and branches to ensure their operations are consistent with the organization's exempt purposes?		Х	+-
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		-
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	40-	x	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		+-
С		40-	Х	
	in Schedule O how this was done	12c	X	+
13	Did the organization have a written whistleblower policy?		X	+
14	Did the organization have a written document retention and destruction policy?	14	_ <u>^</u>	-
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	45-		v
а	The organization's CEO, Executive Director, or top management official	15a	X	X
b	Other officers or key employees of the organization	15b	<u> </u>	+
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	40-		v
	taxable entity during the year?	16a	+	X
k	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	İ		
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's	401		
	exempt status with respect to such arrangements?	16b		
Se	ction C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶PA, DE		1. 1.	
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	avalia	DIE	
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website X Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, a	nd fina	incial	
	statements available to the public during the tax year.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organiz	ation:	_	
	Anthony Diasio - 215-728-3824			
	333 Cottman Avenue, Philadelphia, PA 19111	F.	00	n (2011

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
 Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organiz	i i	orga	ınıza	tion (C		nper	ısat	(D)	(E)	(F)
(A)	(B)			Posi	ition			Reportable	Reportable	Estimated
Name and Title	Average hours per		not cl	heck r	more	than dis boti		compensation	compensation	amount of
	week					or/trus		from	from related	other
	(list any	cţo						the	organizations	compensation
	hours for	trustee or director				ted		organization	(W-2/1099-MISC)	from the
	related	stee 0	ruste			ensa		(W-2/1099-MISC)		organization
	organizations	al tru	onal t		oloye	E 8				and related
	below	Individual t	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
	line)	Ē	Ë	6	\$	호 등	윤			
(1) Lewis Gould	1.00	37		37				0.	0.	0.
Chair	8.00	X		X		-	-	0.	0.	U •
(2) Margot Keith	1.00			,,				0.	0.	0.
Vice Chair	3.00	X		X				U •	0.	0.
(3) Ronald Donatucci	1.00							0.	0.	0.
Director	5.00	X	-		_	-		<u> </u>	U •	0.
(4) Lewis Katz	1.00	٠,,							0.	0.
Director	5.00	X				-	-	0.	U •	0.
(5) Solomon Luo MD	1.00	١.,	ļ				1		0.	0.
Director	8.00	X	-		ļ	-	<u> </u>	0.	0.	0.
(6) Christopher McNichol	1.00	↓	ļ					0.	0.	0.
Director	5.00	X	├	├	-	+		<u> </u>	0.	0.
(7) Joseph Evans	1.00	┨							0.	0
Director	6.00	<u>X</u>	_	ļ	-	-	-	0.	U •	0.
(8) Edward Glickman	1.00	١.,			İ			0.	0.	0.
Director	6.00	X		-	-	+	-	0.	, U •	· ·
(9) Lon Greenberg	1.00	٠,						0.	0.	0.
Director	7.00		-	-	-	+-	╁	U .		0.
(10) Thomas Hofmann	2.00							0.	. 0.	0.
Director	4.00		-	-	┼	-		0.		0.
(11) David Marshall	1.00							0.	. 0.	0.
Director	6.00		-	\vdash	-	-	-	0.		· · · · · · · · · · · · · · · · · · ·
(12) Dr John Daly	1.00							0.	737,193.	51,372.
Director	4.00		-	-	-	+	+-	0.	131,133.	31,372.
(13) Donald Morel Ph.D.	1.00						İ	0.	. 0.	0.
Director	4.00		+	+	-	+-	-	0		0.
(14) Daniel Polett	1.00									0
Director	6.00			-	+	-	-	0	0.	0.
(15) Dr. Thomas Shenk	1.00								_	
Director	4.00		-		-	+	-	0	. 0.	0.
(16) Verdi DiSesa MD	1.00								000 073	44 001
President & CEO	49.00		+	X	-	-	+	0	820,873	44,901.
(17) Beth Koob	1.00								E20 001	00 175
Secretary	49.00	Ц_		X				0	. 528,081	
000007 10 10 10										Form 990 (2012)

Part VII Section A. Officers, Directors, True									es (continued)			ige o
(A)	(B)			(0	>)			(D)	(E)		(F)	
Name and title	Average hours per week	Positi (do not check m box, unless pers officer and a dire			more than one erson is both an			Reportable compensation from	Reportable compensation from related	an	timate nount o other	of
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	fr org and	pensatom the anization related anization aniza	e ion ed
(18) Betty McAdams	1.00								00 500	,	o o	2.2
Asst Secretary	49.00			Х				0.	80,588.		2,8	<u> 44.</u>
(19) Carmel Vahey	1.00			٠,,				_	E2 017	1	0 1	1 2
Secretary	49.00		_	X				0.	53,817.		8,1	тэ.
(20) Judith Bachman	1.00			х				0.	0.	1	2,5	25
COO & Asst Treasurer	49.00			Δ		-		U.	0.	<u></u>	4,5	<u> </u>
(21) Anthony Diasio	2.00			x				0.	260,791.	1 2	5,8	16
Asst Treasurer		-		Δ	<u> </u>		-	0.	400,791.		5,0	<u> </u>
(22) Robert Lux	1.00			x				0.	604,747.	12	9,7	0.4
Asst Treasurer	49.00		-	^				0.	004,747.	12	9,1	04.
(23) Richard Fisher MD	2.00			x	Ì			0.	0.			0.
President & CEO	48.00	ļ		Δ		-		U •	0.	ļ		<u> </u>
(24) Michael Seiden MD	2.00 48.00			х				0.	602,974.	2	6,9	71.
President & CEO	2.00	-		Δ		-			002,574.		0,5	/ 1
(25) Thomas Albanesi	48.00	i		X				0.	419,783.	4	7,7	40.
Treasurer	1.00			22	_	\vdash		•	115,705.		' / '	<u> </u>
(26) Joanne Hambleton	40.00	1			х			0.	263,643.	2	1.5	24.
Sr VP Clinical Systems	1		<u> </u>	1			1	0.				
1b Sub-total								2,062,969.				
c Total from continuation sheets to Part									4,770,518.			
d Total (add lines 1b and 1c)	not limited to th		lict			مدره	ho r			, , , ,	5,5	00.
	not minted to ti	1056	11211	-u a	DUV	ej w	101	COCIVED HIGHE CHARLETON	o,ooo oi roportable			75
compensation from the organization											Yes	No
3 Did the organization list any former office	ur diroctor or tu	into	o 14	N/ C	nnle	NO.	or	highest compensated a	amnlovee on			
3 Did the organization list any former office			₽, K	ay el	uhic	-y o o	, UI	riigilest compensated t	inployed dis	3		х

Compensation from the organization

Yes No

Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
Ernest Bock & Sons Inc, 2800-A Southampton		
Rd, Philadelphia, PA 19154	Professional Service	8,659,067.
Temple University Health System, 2450 W.		
Hunting Park Ave, Philadelphia, PA 19129	Professional Service	<u> 1,516,962.</u>
Trustees of the University of		
Pennsylvania, 133 S 36th St, Ste 300,	Professional Service	1,265,103.
Pennsylvania State University		
227 W Beaver Ave, State College, PA 19801	Professional Service	<u>589,357.</u>
Harmelin Media, 525 Righters Ferry Road,		
Bala Cynwyd, PA 19004	Professional Service	513,399.
2 Total number of independent contractors (including but not limited to those listed	ed above) who received more than	
\$100,000 of compensation from the organization 42		
		- 000 (00 (0)

See Part VII, Section A Continuation sheets

Form 990 (2012)

	<u>itute Fo</u>								23-629	
Part VII Section A. Officers, Directors, Tru	ustees, Key Er	nplo	yee	s, ar	nd F	ligh	est	Compensated Employ	ees (continued)	
(A)	(B)			(C				(D)	(E)	(F)
Name and title	Average			Posi				Reportable	Reportable	Estimated
Hamo and tho	hours	(cl		all t			ly)	compensation	compensation	amount of
	per	(=		П			,,	from	from related	other
	week					8 8		the	organizations	compensation
	(list any	ĘĢ.				量		organization	(W-2/1099-MISC)	from the
	hours for	r dire				eg e		(W-2/1099-MISC)	·	organization
	related	tee o	nstee			ensal				and related
	organizations	l trus	nal tr		loyee	dmo				organizations
	below	individual trustee or director	Institutional trustee	55	Key employee	Highest compensated employee	Former			
	line)	Ē	Inst	Officer	Key	Hig	For			
(27) Gary Weyhmuller	1.00									
Chief Operating Officer	49.00				X			0.	398,028.	26,167
(28) J Robert Beck MD	25.00									
Chief Academic Officer	25.00				X			462,937.	0.	38,765
(29) Jonathan Chernoff	50.00									
Chief Science Officer	0.00					X		417,715.	0.	74,898
(30) Mary Daly	22.00								_	
Chair Clinical Genetics	28.00	ļ				X		385,671.	0.	75,689
(31) Anna Skalka	50.00							000 000		70 500
Senior Advisor	0.00					Х		299,888.	0.	78,598
(32) Jose Russo	50.00	{				37		257 056	0.	49,151
Professor	50.00		-	-		Х	<u> </u>	257,056.	0.	43,131
(33) Joseph Testa	0.00	1				х		239,702.	0.	71,037
Professor	0.00	-	-	\vdash		Δ	-	239,102.	U •	71,007
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The Institute For Cancer Research 23-6296135 Page 9 Form 990 (2012) Part VIII Statement of Revenue Check if Schedule O contains a response to any question in this Part VIII (D) Revenue excluded from tax under sections 512, 513, or 514 (B) Related or Unrelated Total revenue exempt function business revenue revenue Gifts, Grants illar Amounts 1 a Federated campaigns 1b b Membership dues c Fundraising events 1c d Related organizations 1d 6,710,109 e Government grants (contributions) 1e 3,482,376 f All other contributions, gifts, grants, and similar amounts not included above 15,517,991 g Noncash contributions included in lines 1a-1f: \$_ h Total. Add lines 1a-1f , 25.710.476 **Business Code** Program Service Revenue 2 a Research Programs 28,847,769 28,847,769 8,622,464, b Research Facilities 8,622,464 f All other program service revenue g Total. Add lines 2a-2f 37,470,233 Investment income (including dividends, interest, and other similar amounts) 795,354. 795,354 Income from investment of tax-exempt bond proceeds 4 Royalties 522,844. 522,844 (ii) Personal (i) Real 6 a Gross rents b Less: rental expenses c Rental income or (loss) d Net rental income or (loss) 7 a Gross amount from sales of (i) Securities (ii) Other assets other than inventory b Less: cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c). See Part IV, line 18a b Less: direct expenses b c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 a b Less: direct expenses b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances _____a b Less: cost of goods sold b c Net income or (loss) from sales of inventory ... Business Code Miscellaneous Revenue

11 a b

d All other revenue

e Total. Add lines 11a-11d Total revenue. See instructions.

37,470,233

64,498,907

ectio	on 501(c)(3) and 501(c)(4) organizations must comp Check if Schedule O contains a respons		s Part IX	трівсе сошті (лу.	
	ot include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21	3,685,744.	3,685,744.		
_	Grants and other assistance to individuals in			1 1	
	the United States. See Part IV, line 22				
	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				
	Benefits paid to or for members				
	Compensation of current officers, directors,	2,087,632.	1,196,662.	890,970.	
	trustees, and key employees	4,007,032.	1,190,002.	0,0,,,,,,,,,	
	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
	· 1	38,376,904.	25,219,300,	12,114,884.	1,042,720.
	Other salaries and wages	30,310,30=0	20,22,3000		
8	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	11,655,487.	7,808,350.	3,560,338.	286,799.
9 10	Payroll taxes				
11	Fees for services (non-employees):				
a	Management	6,253,800.		6,253,800.	
b	Legal	62,316.	14,034.	48,282.	
C	Accounting				
d	Lobbying				
e	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
a	Other. (If line 11g amount exceeds 10% of line 25,				
J	column (A) amount, list line 11g expenses on Sch O.)			-3,081,132.	735,850.
12	Advertising and promotion	10,533.	10,533.		
13	Office expenses				
14	Information technology				*****
15	Royalties				
16	Occupancy	4,135,897.			10.005
17	Travel	634,968.	530,521.	85,160.	19,287
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials		100 110	05 700	12 407
19	Conferences, conventions, and meetings	225,683.	126,416.	85,780.	13,487
20	Interest	916,471.		916,471.	
21	Payments to affiliates	4 420 000	4 427 776		
22	Depreciation, depletion, and amortization	4,437,776.	4,437,776. 172,612.		
23	Insurance	172,612.	1/4,014.		
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
_	Supplies and Chargeback	4,959,981.	4,840,565.	39,710.	79,706
a b					
C C					
c d					
u e					
25	Total functional expenses. Add lines 1 through 24e	77,036,863.	53,944,751.	20,914,263.	2,177,849
26	Joint costs. Complete this line only if the organization				
۷.	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				F 900 (0010

Form 990 (2012)
Part X Balance Sheet

Pari	. ^	Balance Sheet			
		Check if Schedule O contains a response to any question in this Part X		T	
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	1,071,676.	1	1,695,227.
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net	7,624,185.	3	9,648,425.
1	4	Accounts receivable, net	33,055,834.	4	2,610,194.
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
.		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net		7	127 204
Ass	8	Inventories for sale or use	1 100 640	8	137,304.
	9	Prepaid expenses and deferred charges	1,188,640.	9	1,060,091.
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D Less: accumulated depreciation 10a 40,492,148. 10b 4,036,755.	CE 100 167	40-	36,455,393.
	b	Less: accumulated depreciation 10b 4,036,755.	65,129,167.		30,433,333.
	11	Investments · publicly traded securities	7,482,867.	11	
	12	Investments - other securities. See Part IV, line 11	17,870,505.	12	0.
	13	Investments - program-related. See Part IV, line 11	17,870,303.	13 14	7,187,123.
	14	Intangible assets	2,802,157.	15	65,407,935.
	15	Other assets. See Part IV, line 11	136,225,031.	16	124,201,692.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	7,470,770.	17	44,323,335.
	17	Accounts payable and accrued expenses	7,343,638.	18	1,514,234.
	18	Grants payable	7,343,030.	19	<u> </u>
	19	Deferred revenue		20	
	20	Tax-exempt bond liabilities Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Liabilities	21	Loans and other payables to current and former officers, directors, trustees,			
iii	22	key employees, highest compensated employees, and disqualified persons.			
Lia!		Complete Part II of Schedule L		22	
		Secured mortgages and notes payable to unrelated third parties		23	
	23 24	Unsecured notes and loans payable to unrelated third parties		24	1,280,819.
	25	Other liabilities (including federal income tax, payables to related third			
	23	parties, and other liabilities not included on lines 17-24). Complete Part X of			
		Schedule D	39,060,993.		13,797,255.
	26	Total liabilities. Add lines 17 through 25	53,875,401.	26	60,915,643.
		Organizations that follow SFAS 117 (ASC 958), check here			
S		complete lines 27 through 29, and lines 33 and 34.			
ဥ	27	Unrestricted net assets	23,585,470.		-5,087,974
a <u>la</u>	28	Temporarily restricted net assets	12,278,615.		14,019,407
d B	29	Permanently restricted net assets	46,485,545.	29	54,354,616.
Ë		Organizations that do not follow SFAS 117 (ASC 958), check here			
Net Assets or Fund Balances		and complete lines 30 through 34.			
ets .	30	Capital stock or trust principal, or current funds		30	
SSE	31	Paid in or capital surplus, or land, building, or equipment fund		31	
∍t A	32	Retained earnings, endowment, accumulated income, or other funds	20 242 622	32	62 006 040
ž	33	Total net assets or fund balances	82,349,630		63,286,049
	34	Total liabilities and net assets/fund balances	136,225,031	34	124,201,692 Form 990 (2012

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

X

Form 990 (2012)

SCHEDULE A

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047
2012

Open to Public Inspection

Name of the organization

The Institute For Cancer Research Employer identification number 23-6296135

Part I	Reason f	or Public Chari	ty Status (All organiza	ations mus	t complete	this part.) See instr	ructions.					
he organ	ization is not a	private foundation b	pecause it is: (For lines 1	through 1	1, check c	nly one bo	ox.)						
1	A church, con	vention of churches	, or association of churc	hes descr	ibed in se d	ction 170(b)(1)(A)(i).						
2	A school desc	cribed in section 170)(b)(1)(A)(ii). (Attach Sch	nedule E.)									
з 🔲			al service organization d		n section	170(b)(1)(A)(iii).						
4 X			perated in conjunction v					b)(1)(A)(iii). Enter t	he hos	oital's	name	 ,
			Oncologic Ho										
5 🔲	An organization	on operated for the b	penefit of a college or un	iversity ow	ned or op	erated by	a governn	nental unit	describe	ed in			
•		b)(1)(A)(iv). (Comple		•	·	·	-						
6 🔲				described	l in section	n 170(b)(1)(A)(v).						
7 🗔	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in												
		o)(1)(A)(vi). (Complet											
8 🔲	•		ection 170(b)(1)(A)(vi). (Complete	Part II.)								
9 🔲			eives: (1) more than 33 1			om contrib	outions. m	embershir	o fees. ar	nd aros	s rece	pts fi	rom
9	activities relat	and to its event fun	ctions - subject to certai	in excentic	ons and (2	no more	than 33 1	/3% of its	support	from a	ross in	vestn	nent
	income and u	involated business to	axable income (less secti	ion 511 tax	v) from hus	sinesses a	cauired by	v the orga	nization :	after Ju	ne 30.	1975	5.
					ny montribut	311100000 Q	oquilou b	y tho organ	in Lation 1	2,10, 0 G	,	, , ,	
40		509(a)(2). (Complete	erated exclusively to tes	et for nubli	c safety S	ee sectio	n 509(a)(4	ı)					
10			erated exclusively for th						out the	nurnos	es of o	one o	ır
11			tions described in section										•
			organization and comple). Occ Sec	111011 303(8	a)(O). O	JON THO	DOX ti	iai	
	·			/pe III · Fur			d	Type	e III - Noi	n-functio	onally	intea	rated
	a Type I		t the organization is not								•		
e	By checking 1	this box, i certify tha	t the organization is not	Controlled	directly of	Higher door	by OHE OF	notion EOC	Val(1) or	person	SOO(a	\/O\	•
			nan one or more publicly						(a)(1) UI	35011011	JUJ(a)(/)·	
f	•		ten determination from t	ne IRS tha	it it is a Ty	pe i, Type	ii, or Type)					
		rganization, check th											L}
g	Since August	: 17, 2006, has the o	rganization accepted an	ny gift or co	ontribution	from any	of the folio	owing pers	sons?		Γ,	. 1	
			irectly controls, either al									Yes	No
			upported organization?								lg(i)		
			n described in (i) above?							1	g(ii)	\dashv	
			person described in (i) o							[119	g(iii)		
h	Provide the fo	ollowing information	about the supported org	ganization((s).								
				1					41				
(i) Name	e of supported	(ii) EIN	(iii) Type of organization		organization			(vi) Is organizațio	on in col.	(vii) An	nount o	f mon	ietary
· ·	anization		(4000)	in col. (i) lis	stea in your document?	organizat	support?	(i) organiz U.S	ed in the		suppo	ort	
			above or IRC section (see instructions))				T						
			(000)	Yes	No	Yes	No	Yes	No				
	•												
								1					
Total		1	1	1	1								

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

Part II | Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	Gifts, grants, contributions, and	(4)		\-\ \ -\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \			
•	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
-	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
Ū	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
Ü	by each person (other than a						
	governmental unit or publicly				:		
	supported organization) included				**		
	on line 1 that exceeds 2% of the				* 1		
	amount shown on line 11,						
	column (f)				٠		
6	Public support. Subtract line 5 from line 4.						
Sec	ction B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
Ū	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
,,	or loss from the sale of capital						
	assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities	, etc. (see instructi	ions)	.,		12	
13	First five years. If the Form 990 is for	or the organization's	s first, second, thi	ird, fourth, or fifth t	ax year as a sectio	on 501(c)(3)	
	organization, check this box and sto	p here					>
Se	organization, check this box and stoction C. Computation of Pub	lic Support Pe	rcentage			T	- Alleria de la companya della companya della companya de la companya de la companya della compa
14	Public support percentage for 2012	(line 6, column (f) d	livided by line 11,	column (f))		14	%
15	Public support percentage from 201	1 Schedule A, Part	t II, line 14			15	%
16	a 33 1/3% support test - 2012. If the	organization did no	ot check the box (on line 13, and line	14 is 33 1/3% or	more, check this b	oox and
	stop here. The organization qualifies	as a publicly supp	oorted organizatio	n			
- 1	o 33 1/3% support test - 2011. If the	organization did no	ot check a box on	line 13 or 16a, and	d line 15 is 33 1/39	% or more, check	this box
	and stop here. The organization qua	alifies as a publicly	supported organi	zation			
17:	a 10% -facts-and-circumstances te	st - 2012. If the org	ganization did not	check a box on lin	e 13, 16a, or 16b,	and line 14 is 10%	6 or more,
	and if the organization meets the "fa	cts-and-circumstar	nces" test, check	this box and stop	here. Explain in Pa	art IV how the orga	anization
	meets the "facts-and-circumstances	" test. The organiza	ation qualifies as a	a publicly supporte	d organization		
	h 10% -facts-and-circumstances te	st - 2011. If the org	ganization did not	check a box on lin	ie 13, 16a, 16b, or	17a, and line 15 i	s 10% or
	more, and if the organization meets	the "facts-and-circ	umstances" test,	check this box and	l stop here. Explai	n in Part IV how th	ne
	organization meets the "facts-and-ci	rcumstances" test	. The organization	qualifies as a publ	licly supported org	anization	
18	Private foundation. If the organizati	on did not check a	a box on line 13, 1	6a, 16b, 17a, or 17	b, check this box	and see instruction	ns 🕨 🔝
					Sch	edule A (Form 99	90 or 990- EZ) 2012

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	etion A. Public Support	NOW, produce corrig	noto i die inj				
Cale	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	Gifts, grants, contributions, and		·				
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
Ü	are not an unrelated trade or bus-						
	iness under section 513						
	Tax revenues levied for the organ-						
4	ization's benefit and either paid to						
		ļ					
_	· · · · · · · · · · · · · · · · · · ·						
5	The value of services or facilities	1					
	furnished by a governmental unit to						
	the organization without charge	A SALESCOPE .					
	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k) Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
(Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)		An Asset Washington			<u></u>	
Se	ction B. Total Support		r		1		1
	endar year (or fiscal year beginning in) 🕨	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	Amounts from line 6						
10	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ŀ	Unrelated business taxable income	1					
	(less section 511 taxes) from businesses	1					
	acquired after June 30, 1975						
(Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on	İ					
12	Other income. Do not include gain						
	or loss from the sale of capital	1					
13	assets (Explain in Part IV.)						
	First five years. If the Form 990 is for	the organization'	s first, second, thi	rd, fourth, or fifth	tax year as a secti	on 501(c)(3) organi	zation,
•	check this box and stop here						L .
Se	ction C. Computation of Publ	ic Support Pe	rcentage				
	Public support percentage for 2012 (column (f))		15	%
16						16	%
	ction D. Computation of Inves						
17						17	%
18							%
10	a 33 1/3% support tests - 2012. If the	organization did	not check the box	on line 14. and lir	ne 15 is more than		
ı	more than 33 1/3%, check this box a						
	b 33 1/3% support tests - 2011. If the						
	b 33 1/3% support tests - 2011. If the line 18 is not more than 33 1/3%, che	organization did i	ston here. The ord	ianization dualifice	s as a publicly sun	norted organization	n b
~~		on did not chack a	thay an line 14 1	ga or 19h check	this hav and eae in	estructions	
20	Private toundation. If the organization	an did Hot Check a	LUUN UITIITIE 14, T	Ja, Or TJD, CHECK	וווט טטא מווט סטט וו		

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047
2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete if the organization is described below.
 ► Attach to Form 990 or Form 990-EZ.
 ► See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35c (Proxy Tax), then

4a Was a correction made? b If "Yes," describe in Part IV. Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527	No
Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. 2 Political expenditures	
Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. 2 Political expenditures \$ 3 Volunteer hours \$ 4 Volunteer hours \$ 5 Volunteer hours	
Part I-B Complete if the organization is exempt under section 501(c)(3). 1 Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 4a Was a correction made? b If "Yes," describe in Part IV. Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527	
1 Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 4a Was a correction made? b If "Yes," describe in Part IV. Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527	
1 Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 4a Was a correction made? b If "Yes," describe in Part IV. Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527	
2 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 4a Was a correction made? b If "Yes," describe in Part IV. Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527	
3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 4a Was a correction made? b If "Yes," describe in Part IV. Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527	
4a Was a correction made? b If "Yes," describe in Part IV. Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities	lo
b If "Yes," describe in Part IV. Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities	·U
Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities	
1 Enter the amount directly expended by the filing organization for section 527 exempt function activities \$	
2 Enter the amount of the filing organization's funds contributed to other organizations for section 527	
<u> </u>	
exempt function activities \$	
3. Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL,	
line 17b	
4 Did the filing organization file Form 1120-POL for this year?	No
5. Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization	
made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.	
(a) Amount of politica	 .l
(a) Name (b) Address (c) EIN (d) Amount paid from filling organization's funds. If none, enter -0 (e) Amount of political contributions received a promptly and directly delivered to a separate political organization. If none, enter -0	and / :e
	_
	L

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. LHA

Schedule C (Form 990 or 990-EZ) 2012

Schedule C (Form 990 or 990 EZ) 2012 Part II-A Complete if the org	<u>The Instit</u> janization is ex	<u>tute For Canc</u> xempt under sectio	<u>er Research</u> n 501(c)(3) and fil	23-6 ed Form 5768	296135 Page 2						
(election under sec											
A Check 🕨 🗓 if the filing organiza	-		n Part IV each affiliated	group member's nam	e, address, EIN,						
expenses, and sha	-										
3 Check ▶ L if the filing organiza	tion checked box /	A and "limited control" pro	ovisions apply.		# 1 A CCU 1 1 1 1 1 1 1 1 1						
	ts on Lobbying Ex ditures" means an	openditures counts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals						
1a Total lobbying expenditures to infl	uence public opinio	on (grass roots lobbying)			A Person III						
b Total lobbying expenditures to infli				10,903.	34,211.						
c Total lobbying expenditures (add i				10,903.	34,211.						
d Other exempt purpose expenditure				73,297,235.	289,128,719,						
e Total exempt purpose expenditure				73,308,138.	289,162,930.						
f Lobbying nontaxable amount. Ent				1,000,000.	1,000,000.						
If the amount on line 1e, column (a) of		lobbying nontaxable am	ı		44.1						
Not over \$500,000		of the amount on line 1e			•						
Over \$500,000 but not over \$1,00	0,000 \$100	0,000 plus 15% of the exc	cess over \$500,000.								
Over \$1,000,000 but not over \$1,5	500,000 \$175	5,000 plus 10% of the exc	cess over \$1,000,000								
Over \$1,500,000 but not over \$17		5,000 plus 5% of the exce	ess over \$1,500,000.								
Over \$17,000,000	\$1,0	00,000.									
g Grassroots nontaxable amount (er	nter 25% of line 1f)	***************************************		250,000.	250,000.						
h Subtract line 1g from line 1a. If zer	0.	0.									
i Subtract line 1f from line 1c. If zero or less, enter -0-											
j If there is an amount other than ze				-							
reporting section 4911 tax for this				L	Yes No						
		Averaging Period Under		oder of the Charles							
(Some organia	zations that made	a section 501(h) election a section a section 501(h) election e the instructions for line	n do not have to com	plete all of the five							
Co				age 4.)							
	Lobbying Ex	xpenditures During 4-Ye	ar Averaging Period								
Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) Total						
2a Lobbying nontaxable amount	1,000,00	0. 1,000,000	1,000,000.	1,000,000.	4,000,000.						
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000.						
c Total lobbying expenditures	50,28	4. 61,948	47,718.	10,903.	170,853.						
d Grassroots nontaxable amount	250,00	0. 250,000	250,000.	250,000.	1,000,000.						
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.						
	1				1						

f Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2012 The Institute For Cancer Research 23-6296135 Page 3 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

Eor or	ch "Yes," response to lines 1a through 1i below, provide in Part IV a detailed description	(;	a)	(b)
	lobbying activity.	Yes	No	Amo	unt
	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers?				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
	Media advertisements?				
	Publications, or published or broadcast statements?				
	Grants to other organizations for lobbying purposes?				
	Direct contact with legislators, their staffs, government officials, or a legislative body?				
	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
	Other activities?				
•	Total. Add lines 1c through 1i				
J	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
A	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(4)	on 501(c)(5), or se	ction	
	501(c)(6).				
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year? t III-B Complete if the organization is exempt under section 501(c)(4), section		3		
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."			t III-A, III	ne 3, is
1	Dues, assessments and similar amounts from members	ical			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures).	Cui			
	expenses for which the section 527(f) tax was paid).		2a		
	Current year				
c	Total				
3	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex	cess			
4	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	political			
	expenditure next year?		4		
5	Taxable amount of lobbying and political expenditures (see instructions)		5		
	t IV Supplemental Information				
Com	plete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; F	Part II-A (aff	iliated group	list); Part I	I·A, line 2;
and	Part II-B. line 1. Also, complete this part for any additional information.				
Sc	nedule C Part II-a - Affiliated Group Attachment				
Th	e American Oncologic Hospital Inc - EIN 23-1352156				
	09 N Broad Street - Philadelphia, PA 19140			····	
Ex	penses \$23,000	**************************************			

Schedule C (Form 990 or 990-EZ) 2012 The Institute For Cancer Research Part IV Supplemental Information (continued)	23-6296133 Page 4
The Institute for Cancer Research - EIN 23-6396135	
3509 N Broad Street - Philadelphia, PA 19140	
Expenses \$0	
Fox Chase Cancer Center Medical Group - EIN 45-4540585	
3509 N Broad Street - Philadelphia, PA 19140	
Expenses \$0	
Fox Chase Network - EIN 23-2467337	
3509 N Broad Street - Philadelphia, PA 19140	
Expenses \$0	
	·

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990,

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions.

OMB No. 1545-0047

2012
Open to Public Inspection

Name of the organization

The Institute For Cancer Research

Employer identification number 23-6296135

Par	Organizations Maintaining Donor Advised	Funds or Other Similar Fund	s or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line 6		
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
	Aggregate contributions to (during year)		
	Aggregate grants from (during year)		
	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in wi	riting that the assets held in donor adv	ised funds
Ū	are the organization's property, subject to the organization's ex	xclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor adv	visors in writing that grant funds can b	e used only
Ŭ	for charitable purposes and not for the benefit of the donor or	donor advisor, or for any other purpos	e conferring
	impermissible private benefit?		
Par		nization answered "Yes" to Form 990,	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization		
•	Preservation of land for public use (e.g., recreation or ed	ucation) Preservation of an h	istorically important land area
	Protection of natural habitat	Preservation of a ce	rtified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualifie	ed conservation contribution in the form	n of a conservation easement on the last
	day of the tax year.		
			Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
C	Number of conservation easements on a certified historic stru-	cture included in (a)	2c
d	Number of conservation easements included in (c) acquired at	fter 8/17/06, and not on a historic struc	oture
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or terminated by t	he organization during the tax
	vear ▶		
4	Number of states where property subject to conservation ease	ement is located 🕨	-
5	Does the organization have a written policy regarding the period	odic monitoring, inspection, handling c	of
	violations, and enforcement of the conservation easements it	holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, a	and enforcing conservation easements	during the year
7	Amount of expenses incurred in monitoring, inspecting, and e	nforcing conservation easements duri	ng the year > \$
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 1	/U(n)(4)(B)(l)
	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation	on easements in its revenue and expen	ise statement, and balance sneet, and
	include, if applicable, the text of the footnote to the organizati	on's financial statements that describe	es the organization's accounting for
	conservation easements. rt III Organizations Maintaining Collections of	Art Historical Treasures or	Other Similar Assets.
Ра	Complete if the organization answered "Yes" to Form 9	990 Part IV line 8.	
	If the organization elected, as permitted under SFAS 116 (AS	C 059) not to report in its revenue stat	tement and balance sheet works of art.
1a	historical treasures, or other similar assets held for public exh	ibition education or research in further	erance of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that describ	nes these items	, , , , , , , , , , , , , , , , , , , ,
_	Letter aleated as permitted under SEAS 116 (ΔS	C 958) to report in its revenue statem	ent and balance sheet works of art, historical
b	treasures, or other similar assets held for public exhibition, ec	ducation or research in furtherance of	public service, provide the following amounts
		deation, or resourch in farther and	pasio 55, 1155, p. 2 1 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1 1 2 1
	relating to these items:		▶ \$
	(i) Revenues included in Form 990, Part VIII, line 1		> \$
	(ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treating the second seco	geurge or other similar assets for finan	cial gain, provide
2	If the organization received or held works of art, historical treations of the second content of the second co	16 (ASC 958) relating to these items:	Gen.ii le
	the following amounts required to be reported under SFAS 1 Revenues included in Form 990, Part VIII, line 1	TO VICO 300/ Tolating to those items.	> \$
a	Assets included in Form 990, Part X		▶ \$
b	ASSETS INCIDIDED IN FORM 990, Fail A		

Sched	dule D (Form 990) 2012 The Inst	<u>titute For</u>	Cancer Re	search			<u> 296135</u>				
Par		ollections of Art	t, Historical Tr	easures, or O	ther S	Similar Ass	ets (continue	ed)			
3	Using the organization's acquisition, accessic	on, and other records	s, check any of the	following that are	a signi	ficant use of it	s collection it	ems			
	(check all that apply):										
а	Public exhibition	d	Loan or exc	hange programs							
b	Scholarly research	е	Other		1.8.11.11.1.19.1						
С	Preservation for future generations										
4	Provide a description of the organization's co	llections and explain	how they further t	he organization's	exemp	t purpose in Pa	art XIII.				
5	During the year, did the organization solicit or	receive donations o	f art, historical trea	sures, or other sir	milar as	sets					
	to be sold to raise funds rather than to be ma	intained as part of th	ne organization's co	ollection?		L	Yes	No			
Par	t IV Escrow and Custodial Arrang	gements. Complet	te if the organizatio	n answered "Yes	" to Fo	rm 990, Part IV	, line 9, or				
	reported an amount on Form 990, Par										
	Is the organization an agent, trustee, custodia										
	on Form 990, Part X?					L	Yes	No			
b	If "Yes," explain the arrangement in Part XIII a	and complete the foll	lowing table:								
							Amount				
С	Beginning balance					1c					
d	Additions during the year					1d					
е	Distributions during the year					1e					
f	Ending balance					1f					
	Did the organization include an amount on Fo					L	Yes	∐_ No			
	If "Yes," explain the arrangement in Part XIII.	Check here if the ex	<u>planation has beer</u>	n provided in Part	XIII						
Par	t V Endowment Funds. Complete it	the organization and	swered "Yes" to Fo	i .				······			
		(a) Current year	(b) Prior year	(c) Two years ba	ck (d)	Three years bac					
1a	Beginning of year balance	3,430,521.	3,660,479	3,161,29	94.	3,552,55		93,846. 79,853.			
b											
С											
d	d Grants or scholarships 0. 110,597, 262,768. 76,976. 16,591										
е											
	and programs	2,417,071.	0		0,	625,00	0. 3,2	86,453.			
f	Administrative expenses	0.	0		0.		0.	0.			
g	g End of year balance 10,885,163, 3,430,521, 3,660,479, 3,161,294, 3,552,556										
2	g End of your state of the assument year and balance (line 1g column (a)) held ge										
а	Board designated or quasi-endowment	.00	_%								
b	Permanent endowment ►6.50	%									
С	Temporarily restricted endowment ▶ 9	3.50 <u></u> %									
	The percentages in lines 2a, 2b, and 2c shou	uld equal 100%.									
За	Are there endowment funds not in the posse	ession of the organiza	ation that are held	and administered	for the	organization					
	by:							es No			
	(i) unrelated organizations							X			
	(ii) related organizations							X			
b	If "Yes" to 3a(ii), are the related organization						3b	X			
4	Describe in Part XIII the intended uses of the	e organization's endo	owment funds.			1-1700					
Pa	rt VI │Land, Buildings, and Equipn				~						
	Description of property	(a) Cost or c	1 ' '	1		umulated	(d) Book	value			
		basis (investr		s (other)	depre	eciation	1 050	000			
1a	Land			56,000.		15 004		,000.			
b	Buildings		24,2	81,125.	6.	15,934.	23,665	<u>, 191.</u>			
С						00 001	11 000	000			
d	Equipment		14,6		3,4	20,821.	11,209				
е	Other		····	24,396.				<u>,396.</u>			
Tota	I. Add lines 1a through 1e. (Column (d) must e	equal Form 990, Part	X, column (B), line	10(c).)			36, <u>4</u> 55	<u>,393.</u>			

Sche	dule D (Form 990) 2012 The Institute For Cancer Re	search	23-6	5296135 Page 4
Par	t XI Reconciliation of Revenue per Audited Financial Statemer	nts With Revenue per R	eturn	
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains on investments	2a		
b	Donated services and use of facilities	2b		•
С	Recoveries of prior year grants	1		
d	Other (Describe in Part XIII.)]	
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	1 4	
b	Other (Describe in Part XIII.)	1		
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	
Pai	rt XII Reconciliation of Expenses per Audited Financial Stateme	ents With Expenses per	Retu	rn
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments			
C	Other losses		1	
4	Other (Describe in Part XIII.)			
u	Add lines 2a through 2d		2e	
e	Subtract line 2e from line 1	3		
3	Amounts included on Form 990, Part IX, line 25, but not on line 1:			***************************************
4	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
a	Other (Describe in Part XIII.)	1	1	
b	,		4c	
С	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			
<u>5</u>	rt XIII Supplemental Information		1 0	
	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III	Llines 1a and 4: Part IV lines 1	h and t	2h: Part V line 4: Part
Com	iplete this part to provide the descriptions required for Factif, lines 3, 3, and 3, 1 art in the 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to	provide any additional informa	tion	20,1 art 7, 1110 1,7 art
X, III	rt V, line 4: Appointment to an endowed cha	air rewards a sc	ien.	tigt's
Pa.	rt v, line 4: Appointment to an endowed the	arr rewards a se	, 1 0 1 1	<u> </u>
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me:	MOLIAL CHAC WILL LASC LOL MAILY, MAILY YEARS	. <u></u>		
~ L	eady and predictable flow of funds in perp	etuity, allowing	ı t.h	e
<u> </u>	eady and predictable from or rands in perp	Commontally		

Schedule D (Form 990) 2012

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. Governments, and Individuals in the United States Grants and Other Assistance to Organizations, ▶ Attach to Form 990. Cancer Research The Institute For General Information on Grants and Assistance Name of the organization Department of the Treasury Internal Revenue Service SCHEDULE 1 (Form 990) Part

Open to Public Inspection

Schedule I (Form 990) (2012) % × Spending of Contributions Employer identification number 23-6296135 (h) Purpose of grant or assistance Yes Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any (g) Description of non-cash assistance (f) Method of valuation (book, FMV, appraisal, other) (e) Amount of assistance non-cash Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (d) Amount of cash grant 3,685,744 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. (c) IRC section if applicable Enter total number of other organizations listed in the line 1 table 23-1352156 (p) EIN criteria used to award the grants or assistance? 1 (a) Name and address of organization The American Oncologic Hospital or government Philadelphia, PA 19140 3509 N. Broad Street Part Q Q

232101 12-18-12

Schedule I (Form 990) (2012) (f) Description of non-cash assistance Part IV | Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information. (e) Method of valuation (book, FMV, appraisal, other) Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. The reoganization made grants for tax-exempt purposes only to one 0, 0 (d) Amount of non-cash assistance 0 62 111,646, 39,092. 23,350. 22, 153 57, 160, (c) Amount of cash grant (b) Number of recipients related organization under common control Wm. J. Avery Endowed Postdoctoral Fellowship Lawrence Greenwald Postdoctoral Fellowship Elizabeth Knight Patterson Fellowship (a) Type of grant or assistance ICR Postdoctoral Fellowship Reimann Fellowship 232102 12-18-12

Page 2

23-6296135

The Institute For Cancer Research

Schedule I (Form 990) (2012)

Part III

23-6296135 Page 2		(f) Description of non-cash assistance							Schedule I (Form 990)
		(e) Method of valuation (book, FMV, appraisal, other)							
;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;	(Form 990), Part III.	(d) Amount of non- cash assistance	C	C					
r Research	ed States (Schedule	(c) Amount of cash grant	n 71 8		40,602.				
For Cance	riduals in the Unite	(b) Number of recipients	u						
Schedule (Form 990) The Institute For Cancer	Part III Continuation of Grants and Other Assistance to Individuals in the United States (Schedule (Form 990), Part III.)	(a) Type of grant or assistance		Greenberg Fellowship	F.M. Kirby Postdoctoral Fellowship				

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury

➤ Attach to Form 990. ➤ See separate instructions.

Employer identification number

23-6296135

The Institute For Cancer Research

Questions Regarding Compensation Part I Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. Housing allowance or residence for personal use First-class or charter travel Payments for business use of personal residence Travel for companions Health or social club dues or initiation fees Tax indemnification and gross-up payments Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain _____ 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Written employment contract Compensation committee Compensation survey or study Independent compensation consultant Approval by the board or compensation committee Form 990 of other organizations During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filling organization or a related organization: 4a a Receive a severance payment or change-of-control payment? Х b Participate in, or receive payment from, a supplemental nonqualified retirement plan? X c Participate in, or receive payment from, an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a·c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: X 5a a The organization? X b Any related organization? If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: Х 6a a The organization? X 6b b Any related organization? If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments X 7 not described in lines 5 and 6? If "Yes," describe in Part III 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the Х initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Regulations section 53.4958-6(c)?

Schedule J (Form 990) 2012

Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Schedule J (Form 990) 2012

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		B) Breakdown of W	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation		(a).(n/a)	in prior Form 990
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	<u>(ii</u>							T
							Sched	Schedule J (Form 990) 2012

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Part I, Line 4a - Susan Higman Tofani served as Sr VP Clinical Services of the Institute for Cancer Research, Fox Chase Network and Fox Chase Medical Group and was paid a severance payment in calendar year 2012 of \$149,999. Joseph Hediger served as Chief Financial Officer of the Institute for Cancer Research, Fox Chase Network and Fox Chase Medical Group and was paid a severance payment in calendar year 2012 of \$5,769.		
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99

Schedule J (Form 990) 2012

SCHEDULE 0

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

Open to Public

OMB No. 1545-0047

Inspection

Name of the organization The Institute For Cancer Research Employer identification number 23-6296135

Form	990,	Part	Ι,	<u>Line</u>	1,	Desc	cript:	ion	of	Organ:	izat	ion	Mission:	-100
preve	entior	n and	COM	passi	ona	te d	care.							
Form	990,	Part	VI,	Sect	ion	Α,	line	1:	Pur	suant	to	the	organizations	

bylaws, the members of the Executive Committee of the sole member, The American Oncologic Hospital, serve as the members of the Executive These individuals also serve on the Committee of the organization. The Executive Committee is authorized to organizations Board of Directors. act for the Board between its regular meetings.

Form 990, Part VI, Section A, line 4: Significant amendments were made to the organization's certificate of incorporation and bylaws to effect its affiliation with Temple University Health System, Inc on July 1, 2012. Temple University Health System Inc became the sole member of the American Oncologic Hospital which became the sole member of the organization.

Form 990, Part VI, Section A, line 6: The sole member of the organization is The American Oncologic Hospital. Effective July 1, 2012, the Board of Directors of the member, which is appointed by and subject to removal by Temple University Health System, Inc serves as the organization's Board of Directors. The approval of the member is required for any of the following actions by the organization, (a) any dissolution or liquidation, (b) any merger, (c) any amendments to the certificate of incorporation, (d) any amendments to the bylaws regarding Temple University Health System, Inc, the member, the number of directors, quorum or voting requirements, (e) the

sale, pledge, lease (but only a lease from the organization of LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2012)

Employer identification number 23-6296135

The Institute For Cancer Research

substantially all of the organizations real property), or other transfer of the assets of the organization other than transactions occurring in the ordinary course of business, (f) any decision to merge, acquire, or enter into an affiliation with medical schools or medical school hospitals other than Temple University's, (g) the deletion of any clinical programs that are needed for the accreditation of Temple University School of Medicine, (h) the adoption of the organizations annual capital and operating budgets, (i) the issuance or assumption of any indebtedness in excess of five hundred thousand (\$500,000), and (j) the execution of any contract providing for the management of the organization.

The Audit and Compliance Committee and the Finance and Investment Committee of Temple University Health System Inc became the organizations Audit and Compliance Committee and Finance and Investment Committee also. Upon dissolution, the organizations assets, with the exception of land, will be distributed to The American Oncologic Hospital.

Form 990, Part VI, Section A, line 7a: Please refer to the response for question #6

Form 990, Part VI, Section A, line 7b: Please refer to the response for question #6

Form 990, Part VI, Section B, line 11: After review by management and outside tax counsel, the 990 and 990T (if any) are posted to the website of the Secretary's Office. Each Board member is contacted and provided with the web address. A Board member without internet access is provided a paper copy to review. The website and paper mailing have an overview of the 990 Schedule O (Form 990 or 990-EZ) (2012)

The Institute For Cancer Research

Employer identification number 23-6296135

and 990T preparation process and internal reviews. Each Board member is

asked to review the 990 and 990T within 2 weeks and contact the Chief

Financial Officer with any questions.

Form 990, Part VI, Section B, Line 12c: The Office of the Secretary provides each director and officer with copies of the Conflict of Interest Policy and a disclosure statement to be completed on an annual basis. The Office of the Secretary reviews the completed disclosure statements which are reviewed in summary format by a committee of the Board of Directors and any recommended actions are presented to the full Board of Directors. In addition to completing the annual disclosure statement, directors and officers must disclose potential or actual conflicts on an ongoing basis as matters arise. All disclosures are evaluated and a determination of whether a conflict exists is made by the Board or a committee of the Board.

Form 990, Part VI, Section B, Line 15b: There is a compensation committee

that reviews and approves all total compensation of executive / key

personnel at Temple University Health System through an evaluation

performed by an external compensation expert before the compensation is

approved.

Form 990, Part VI, Section C, Line 19: The Unaudited Internal Financial
Statements of the Temple University Health System and certain of its
related organizations are distributed and made available to the public at
the end of each quarter per the Systems Continuing Disclosure Agreement
(Series of 2012 Bonds) through Digital Assurance Corp (DAC), the Municipal
Services Reporting Board EMMA disclosure site and the Health Systems
Financial website. The Annual Audited Financial Statements are also

Schedule O (Form 990 or 990-EZ) (2012)

Schedule O (Form 990 or 990-EZ) (2012) Name of the organization The Institute For Cancer Research	Employer identification number 23-6296135
released to the public in the same manner. To the extent	required by
applicable law, the organization makes its governing doc	cuments available to
the public upon request.	
Form 990, Part XI, line 9, Changes in Net Assets:	
Consideration Paid - Inherent Contribution	62,019,341.
Legislative Appropriation for Purchase of PPE	5,604,733.
Investment Income(Loss)	1,536,892.
Change in Value of Beneficial Interest	6,758,988.
Other	-95,949.
Beginning Net Assets	-82,349,630.
Total to Form 990, Part XI, Line 9	-6,525,625.

Department of the Treasury Internal Revenue Service SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

See separate instructions.

2012 Open to Public Inspection

OMB No. 1545-0047

Employer identification number 23-6296135

► Attach to Form 990.

Institute For Cancer Research

The

Name of the organization

3 Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) 3 Parti

	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
Part II	Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)	tions (Complete if the organization ans	swered "Yes" to Form 990, Pa	t IV, line 34 because	it had one or more re	alted tax-exempt

(g) Section 512(b)(13) Š × controlled entity? Yes emple University Direct controlling entity £ of the status (if section Public charity 501(c)(3)) <u>e</u> ine 2 Exempt Code section ਰ 501c3 Legal domicile (state or foreign country) <u>Pennsylvania</u> Primary activity 9 Education Temple University of the Commonwealth System of Higher Ed - 23-1365971, 1330 W Berks Temple University Health System, Inc 23-2825881, 3509 N Broad St 9th Flr Name, address, and EIN of related organization 19122 PA Philadelphia,

Pennsylvania For Paperwork Reduction Act Notice, see the Instructions for Form 990. Health Care 3509 N Broad St 9th Flr Philadelphia, PA 19140

- 23-2826045

19140

Philadelphia, PA Jeanes Hospital See Part VII for Continuations

Schedule R (Form 990) 2012

M

Temple University

Commonwealth

Line 11a

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Tealth Care

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Inc -

Temple University Hospital Philadelphia, PA 19140

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Health Care

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Temple University

Health System,

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232161 12-10-12 LHA

Schedule R (Form 990) The

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a)	(g)	(0)	(9	(e)		(g) Section 512/hV13)	2/hV13)
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	controlled	led ion?
or related organization		roreign country)		501(c)(3))	(1111)	Yes	No.
Temple Physicians Inc - 23-2790607							
3509 N Broad St 9th Flr					Health System,		Þ
Philadelphia, PA 19140	Health Care	Pennsylvania	501c3	Line 9			×
Temple Health Transport Teaem, Inc -							
75-3084023, 3509 N Broad St 9th Flr,					Health System,		;
Philadelphia, PA 19140	Health Care	Pennsylvania	501c3	Line 9	Inc		×
Temple East, Inc - 23-2547305							
				;	Temple University		Þ
Philadelphia, PA 19140	Health Care	Pennsylvania	501c3	Line 11a, I	Hospital		4
Temple University Health System Foundation -							
23-2916108, 3509 N Broad St 9th Flr,					Temple University		‡
Philadelphia, PA 19140	Health Care	Pennsylvania	501c3	Line 11a, I	Hospital		×
Episcopal Hospital - 23-1365351							
3509 N Broad St 9th Flr	ľ				Temple University		;
Philadelphia, PA 19140	Health Care	Pennsylvania	501c3	Line 11a, I	Hospital		×
Temple East Real Estate Inc - 20-1776524							
3509 N Broad St 9th Flr					Temple University		:
Philadelphia, PA 19140	Health Care	Pennsylvania	501c3	Line 11a, I	Hospital		×
Jeanes Hospital Auxiliary - 23-1917776							
7600 Central Avenue							;
Philadelphia, PA 19111	Health Care	Pennsylvania	501c3	Line 9	Jeanes Hospital		×
American Oncologic Hospital - 23-1352156							
3509 N Broad St 9th Flr					Health System,		;
Philadelphia, PA 19140	Health Care	Pennsylvania	501c3	Line 3	Inc		×
Fox Chase Cancer Ctr Medical Group -					American		
45-4540585, 3509 N Broad St 9th Flr,					Oncologic		;
Philadelphia, PA 19140	Health Care	<u>Pennsylvania</u>	501c3	Line 3	Hospital		×
Fox Chase Network - 23-2467337					American		
3509 N Broad St 9th Flr					Oncologic		!
Philadelphia, PA 19140	Health Care	Pennsylvania	501c3	Line 11b, II	Hospital		×

23-6296135

Page 2

Schedule R (Form 990) 2012 The Institute For Cancer Research

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) PartIII

organizations treated as a partirelship during the tax year.	es ain firming direction	A year.)	Q-7	(2)		9	(0)	3	Θ	(8)	8
(a) Name, address, and EIN of related organization	(b) Primary activity	(C) Legal domicile (state or foreign country)	(a) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)		Share of total income	Share of end-of-year assets	Dispi ate al	Code amou 20 of (K-1 (Fc	General or managing partner?	General or Percentage managing ownership partner?
Part IV Identification of Related Organizations Taxable as a Corporation organizations treated as a corporation or trust during the tax year.)	ganizations Taxable rporation or trust duri	as a Corp	oration or Trust (Co	omplete if th	e organizatior	answered "Ye	ss" to Form 99(), Part IV, line	n or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related	id one or mo	re related
(a) Name, address, and EIN of related organization	Ni c	Prin	tivity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity		(C corp., S corp., or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Section 512(b)(13) controlled entity?
TUHS Insurance Company, Inc 3509 N Broad St - 9th Flr	0.3	Reimsurance		Bermuda I	TUHS					100.00%	×
nited - 23- St - 9th F PA 19140		Health Care			American Oncologic Hospital	CCORP				100.00%	×
232162 12-10-12				73					Sche	dule R (For	Schedule R (Form 990) 2012

Page 3

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

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Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

(h) (i) v. Code V-UBI General or Percentage inorate amount in box 20 managing ownership ves No (Form 1065) Yes No Schedule R (Form 990) 2012 Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships. Share of end-of-year assets 6 Share of total income (e) Are all partners sec. 501(c)(3) orgs.? Predominant income parties sec. (related, unrelated, orgs.? excluded from tax under section 512-514) | Yes No ਉ (state or foreign Legal domicile country) <u>ပ</u> Primary activity Name, address, and EIN of entity <u>e</u>

232164 12-10-12

Schedule R (Form 990) 2012 The Institute For Cancer Research 23-6296135 Page 5
Part VII Supplemental Information Complete this part to provide additional information for responses to questions on Schedule R (see instructions).
Part II, Identification of Related Tax-Exempt Organizations:
Name of Related Organization:
Temple University Health System, Inc
Direct Controlling Entity: Temple University of the Commonwealth System of
Higher Ed