Extended to May 16, 2016

Form **990**

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

► Information about Form 990 and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Α	For the	2014 calendar year, or tax year beginning $$	UL 1, 2014 and	dending	<u>J</u> ŬN 30, 2015	5
В	Check if applicable:	C Name of organization			D Employer identif	ication number
Г	Address change	Temple Physicians Inc				
Ē	Name change	Doing business as			23-2	790607
L	Initial return	Number and street (or P.O. box if mail is not deli	ivered to street address)	Room/suite	*** * * * * * * * * * * * * * * * * * *	
L	Final return/	3509 N Broad Street		936	215-	-926-9050
_	termin- ated	City or town, state or province, country, and	ZIP or foreign postal code		G Gross receipts \$	87,971,949.
L	Amende return	riittaueipiita, rk 1914			H(a) is this a group	
L	Applica- tion pending	F Name and address of principal officer:Mar	c Prizer			s? Yes X No
	, ,	same as C above			H(b) Are all subordinates	included? Yes No
			(insert no.) 4947(a)(1)	or 527	If "No," attach	a list. (see instructions)
		:▶ physicians.templehealt			H(c) Group exemption	
		, garried to the control of the cont	sociation Other	L Year	of formation: 1994	M State of legal domicile: ${ m PA}$
P		Summary				
ø	1 B	riefly describe the organization's mission or most	significant activities: The	missi	on of Temple	9
Activities & Governance		hysicians, Inc. is to pr				
e.	2 0	heck this box 🕨 📖 if the organization discor				· _
ò	1	umber of voting members of the governing body	(Part VI, line 1a)			6
ઍ		umber of independent voting members of the go				2
ës		otal number of individuals employed in calendar y				731
Ĭ		otal number of volunteers (estimate if necessary)				0
Ş	7a ⊺	otal unrelated business revenue from Part VIII, co	lumn (C), line 12			
	b N	et unrelated business taxable income from Form	990-T, line 34			· · · · · · · · · · · · · · · · · · ·
					Prior Year	Current Year
ē	8 C	ontributions and grants (Part VIII, line 1h)			10,635,250.	
Ē	1				74,709,831.	
Revenue	1	ivestment income (Part VIII, column (A), lines 3, 4,			296,029	
_	11 C	ther revenue (Part VIII, column (A), lines 5, 6d, 8c	, 9c, 10c, and 11e)		21,465.	
	12 T	otal revenue - add lines 8 through 11 (must equal	Part VIII, column (A), line 12)		85,662,575.	
		rants and similar amounts paid (Part IX, column (, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		0.	0.
	1	enefits paid to or for members (Part IX, column (A			0,	
Se	15 S	alaries, other compensation, employee benefits (f			60,585,104	
Expenses	16a P	rofessional fundraising fees (Part IX, column (A), E			0	
훘	bT	otal fundraising expenses (Part IX, column (D), line			New 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
	11/ 0	ther expenses (Part IX, column (A), lines 11a-11d			28,860,312	
	L .	otal expenses. Add lines 13-17 (must equal Part I			89,445,416	
	19 R	evenue less expenses. Subtract line 18 from line	12		-3,782,841.	
sets or	2			B	eginning of Current Year	End of Year
SSE	20 T				20,998,180.	
Net Ass	21 T	otal liabilities (Part X, line 26)		.,	21,303,860. -305,680.	
	22 N art II	et assets or fund balances, Subtract line 21 from Signature Block	line 20		-305,000	-2,1/9,30/.
		ies of perjury, I declare that I have examined this return,	instuding assemble wine cohedul	laa and atatan	nonta and to the best of s	ou knowledge and hallef it is
	-	and complete; Declare that I have examined this fellin, and complete; Declaration of preparer (other than office				ny knowiedye and bener, it is
RILL	s, correct,	and complete; beclarady of preparer (officer trial) office	i) is nased on all imprimation of v	vincii prepare	i ilas ally Kliuwieuge.	10/16
e:-		Signature of officer			Date	- 1/k
Sig		Marc Prizer, Treasurer				
He	re	Type or print name and title	·			
	.	Print/Type preparer's name	Preparer's signature	I	Date Check	II PTIN
Pai		The 1349 brokens o meno	, reputor o alginature		if	
	⊢	irm's name	<u> </u>		self-emple Firm's EIN ▶	yeu j
	` ⊢	Firm's address			1 11(1) 3 E(1)	
					Phone no.	
— Ma	y the IR	S discuss this return with the preparer shown abo	ove? (see instructions)		1. 1101101101	Yes No

	n 990 (2014) Temple Physicians Inc 23-279060	<u>)7</u>	Page 2
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		
1	Briefly describe the organization's mission:		
•	The mission of Temple Physicians, Inc. is to provide access to the	1e	
	highest quality of clinical care in both the community and acader		
	settings, and to support the clinical, administrative and corpora		
	activities of the Temple University Health System.		

2	Did the organization undertake any significant program services during the year which were not listed on	ا دا	X No
		Yes L	∆ No
	If "Yes," describe these new services on Schedule O.	ır	45 1
3	0, 0 0	Yes L	X No
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by exp	anses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total exper	ises, ar	nd
	revenue, if any, for each program service reported.		
4a	(Code:) (Expenses \$ 80,301,167. including grants of \$	9,2	01.)
	Temple Physicians, Inc. (TPI) is a network of community based pr	Lmar	У
	care and specialist physicians offering services in approximately	7 59	
	offices located throughout North and Northeast Philadelphia and	he	
	surrounding areas, several of which are located in areas designate		bv
	the US Department of Health and Human Services Health Resource &		
	Services Administration as Medically Underserved Areas / Populat:	<u> </u>	
		LOHS	·
	(MUA/P) for medical care professionals. TPI employs and otherwise		
	contracts with approximately 134 physicians and 46 midlevel provi	Lder	'S
	to provide healthcare services to its patients, including both		
	inpatients and outpatients of the affiliated hospitals of the Ter	nple	:
	University Health System (TUHS).		
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$		
	William Control of the Control of th		
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$,
	/ (interest) / (in	-	′
			
	Other was your carries (Decayles in Cale dule C.)		
4d	Other program services (Describe in Schedule O.)		
	(Expenses \$ including grants of \$) (Revenue \$)		
<u>4e</u>	Total program service expenses ▶ 80,301,167.		O (n = + ::
10000	Fi	orm 99	0 (2014)

				T
	Is the experimentary deposition of the section 501/a)(2) or 4047/a)(1) (athorsthan a private foundation)?		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?	1	x	
2	If "Yes," complete Schedule A	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	┢╼		
3	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
-	during the tax year? If "Yes," complete Schedule C, Part II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	<u> </u>		
3	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	<u> </u>		
Ü	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
Ů	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
•	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X		1 1	49
	as applicable.			11.5
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
C	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	<u> </u>
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	_
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			١
	Schedule D, Parts XI and XII	12a	ļ	X
þ	Was the organization included in consolidated, independent audited financial statements for the tax year?	1		
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	ļ. <u></u>
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	ļ	X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	 	X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000		1	v
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	-	X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			x
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		<u> </u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	100	-	X
4	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	 	 ^
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	4.77		X
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	+	+
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	40		х
40	1c and 8a? If "Yes," complete Schedule G, Part II Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	18		1
19		19		X
20~	complete Schedule G, Part III Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	+	X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a	 	+
	THE TWO IN THE MANY AND A DESCRIPTIONS OF THE PROPERTY OF THE			-i

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		77	
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			х
_	Schedule K. If "No", go to line 25a	24a		
þ	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	24c		
	any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
		24u		
25a	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
D	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member]	
	of any of these persons? If "Yes," complete Schedule L, Part Ili	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			Шă,
	instructions for applicable filing thresholds, conditions, and exceptions):	• •		***
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Λ
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			х
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	29		
30		30		x
31	contributions? If "Yes," complete Schedule M Did the organization liquidate, terminate, or dissolve and cease operations?	30		
31	If "Yes," complete Schedule N, Part I	31		х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-37 If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	X	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule PI, Part V, line 2	35b	<u> </u>	ļ
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			4.5
	If "Yes," complete Schedule R, Part V, line 2	36	<u> </u>	X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			v
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	-	X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	00	х	
	Note. All Form 990 filers are required to complete Schedule O	38	1 22	

orm	990 (2014) Temple Physicians Inc		23-2790	<u>607</u>	P	age 5
Pai	rt V Statements Regarding Other IRS Filings and Tax Compliance					
	Check if Schedule O contains a response or note to any line in this Part V					
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	68		100	
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			343.5
C	Did the organization comply with backup withholding rules for reportable payments to vendors and r	eporta	ble gaming			12.11
	(gambling) winnings to prize winners?			1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	731			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu	rns?		2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions				MAG	3,356
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a		X
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule	ο		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other	autho	ity over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial			4a		X
b	If "Yes," enter the name of the foreign country: ▶				- 1	
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	ccour	nts (FBAR).		1.00	- 10 (
5а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa	action?)	5b		X
	1			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did to					
	any contributions that were not tax deductible as charitable contributions?			6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contribu	tions o	r gifts			
	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).			2.5	74.53	
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se	rvices p	provided to the payor?	7a		Х
				7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w	as req	uired			
	to file Form 8282?			7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d		3.7	4, 645	
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of	contra	ot?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont	ract?		7 f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file F			7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	ation f	ile a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	d by th	е	100	1 17	
	sponsoring organization have excess business holdings at any time during the year?			8		
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the sponsoring organization make any taxable distributions under section 4966?			9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		L
10	Section 501(c)(7) organizations. Enter:		_			
а	Initiation fees and capital contributions included on Part VIII, line 12	10a			41.1	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:					
	***************************************	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against					1.44
	amounts due or received from them.)	11b		1 14.11		
l2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filling Form 990 in lieu of Form	1041	?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.				144	
а	Is the organization licensed to issue qualified health plans in more than one state?		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.					
þ	Enter the amount of reserves the organization is required to maintain by the states in which the	1	1			
	organization is licensed to issue qualified health plans	13b				
c	Enter the amount of reserves on hand	13c	<u>.</u>	- 1	11.00	
110	Did the organization receive any payments for indoor tanning services during the tay year?			14a	l	ıΧ

14b

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

Form 990 (2014) Temple Physicians Inc 23-2790607 Page
Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	to fine da, ob, or rob below, describe the chearmatanees, proceeded, or changes in conclude or commensations.			
	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 2			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
•	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6	X	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
, 4		7a	X	
h	more members of the governing body? Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			\vdash
D		7b	x	
	persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	10		
8		8a	Х	
	The governing body?		X	
	Each committee with authority to act on behalf of the governing body?	8b	21	├──
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	ا ا		х
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		<u> </u>
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			Τ
			Yes	No X
	Did the organization have local chapters, branches, or affiliates?	10a		<u> </u>
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	**	ļ <u>.</u>
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	<u> </u>
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	<u> </u>
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	1469		
а	The organization's CEO, Executive Director, or top management official	15a	X	<u>L</u>
	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
ь	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation		No.	1 19 3
-	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's	1 1		
	exempt status with respect to such arrangements?	16b		1
Sec	tion C. Disclosure	•		<u> </u>
17	List the states with which a copy of this Form 990 is required to be filed ▶PA			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	availah	ole	
1.3	for public inspection. Indicate how you made these available. Check all that apply.	-,		
	Own website			
10	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, an	d finan	cial	
19		u miali	icidi	
20	statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records:			
20	Marc Prizer - 215-926-9050			~~~~
	2450 W Hunting Park Ave Rm 4-107, Philadelphia, PA 19129			
	2450 W Huncing Fair Ave Am 4-10/, Finitagerphia, FA 15125			

Page 7

Check if Schedule O contains a response or note to any line in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099 MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)			_ (((D)	(E)	(F)
Name and Title	Average	(do	not c	Pos heck	itior more	1 ≀than	one	Reportable	Reportable	Estimated
	hours per	box	, unle cer ar	ss pe id a d	rson irecto	is bot or/trus	h an tee)	compensation	compensation	amount of
	week (list any		Г		<u> </u>	Ī		from the	from related organizations	other compensation
	hours for	trustee or director				D.		organization	(W-2/1099-MISC)	from the
	related	10 aa	stee			enset		(W-2/1099-MISC)	,	organization
	organizations	trus	튵		aa	dwo:				and related
	below line)	Individual 1	nstitutional trustee	Officer	Key employee	Highest compensated employee	шет			organizations
(1) Larry Kaiser, MD	2.00	트	 =	8	2	定器	Œ.			
Chair	48.00	X		Х				0.	1,757,692.	21,429
(2) Robert LeFever	2.00	1	· -							
Vice Chair	11.00	Х		Х				0.	, 0.	0
(3) Marc Hurowitz, MD	48.00		<u> </u>							
President & CEO	2.00	X		Х				363,130.	0.	29,330
(4) Donald Parks, MD	2.00				Γ					
Director	2.00	Х						0.	0.	0
(5) John Kastanis	1.00							_		
Director	49.00	X	_					0.	675,666.	19,377
(6) Linda Grass	2.00	<u>ا</u>							240 054	40 446
Director	48.00	X	1		_			0.	348,254.	19,146
(7) Thomas G. Kupp	2.00	١,,						0	202 126	45 040
Director (8) Beth Koob	48.00 3.00		┼	_	_	-		0.	393,126.	45,940
(8) Beth Koob Secretary	47.00			Х				0.	505,936.	56,498
(9) Betty McAdams	2.00		\vdash	22		-		U •	303,330.	30,430
Asst Secretary	48.00	-		х				0.	102,195.	15,918
(10) Marc Prizer	50.00	+	\vdash					0.	102,100.	10,710
Treasurer	0.00	1		х				0.	241,993.	27,066
(11) Joseph Klos	1.00		1						*	
Asst Treasurer	49.00	1		X				0.	269,296.	17,626
(12) Robert Lux	2.00				Γ	Π				
Asst Treasurer	48.00			Х				0.	582,409.	79,562
(13) Herbert White	2.00							_		
Asst Treasurer	48.00	_	ļ	Х		_		0.	298,114.	27,405
(14) David E. Chinn	50.00	4						F0F 404		00 044
Physician	0.00	ļ	<u> </u>	<u> </u>		X		525,101.	0.	28,044
(15) Fabian Vengoechea	50.00	4				x		6E0 020	0.	E 00 <i>E</i>
Physician	50.00		-	_	\vdash	A	<u> </u>	659,938.	· · ·	5,886
(16) Raphael Bloomgarden Physician	0.00					x		508,118.	0.	28,336
(17) David Rodgers	50.00		╀	 	\vdash	╇	1	300,110.	· · · · · · · · · · · · · · · · · · ·	20,330
Physician	0.00					Х		528,168.	0.	28,896
432007 11-07-14	1 0.00	٠		<u> </u>		1 41	<u> </u>	320,100.	· .	Form 990 (20

Part VII Section A. Officers, Directors, Tru	ıstees, Key Em	ploy	ees	, and	d Hi	ghe	st C	ompensated Employe	es (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	(dn	not c	Pos	ition more	than (one	Reportable	Reportable	Estimated
	hours per	box	, unte cer an	ss pe	rson i	is bot	h an	compensation	compensation	amount of
	week	-	Cer an	ia a u	Tecto	ii/trus	(66)	from	from related	other
	(list any hours for	recto						the	organizations	compensation
	related	or di	 gg			ated		organization	(W-2/1099-MISC)	from the organization
	organizations	ustee	tra tra		gy .	nedu		(W-2/1099-MISC)		and related
	below	laal tr	tional		yoldi	yee yee	_			organizations
	line)	ndividual trustee or director	nstitutional trustee	Officer	Key employee	Highest compensated employee	Former			0.90/
(18) Manavendra Bakhshi	50.00				Ť	1 8				
Physician	0.00	1				X		534,367.	0.	34,564.
(19) Ronald Cowen, MD	20.00		Γ		Γ					
Former Director	0.00						Х	123,735.	0.	13,554.
			l							
			<u> </u>		_					
		-	1							
		-	┝		_					
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		+	\vdash		├-		<u> </u>	VIII. 2011.		
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		1		1						
				ļ	\vdash	T				
		1								
Luis Luis Luis Luis Luis Luis Luis Luis			L	<u> </u>		<u> </u>	<u> </u>	2 242 557	F 174 CO1	100 F77
1b Sub-total								3,242,55/.	5,174,681.	498,5//.
c Total from continuation sheets to Part								0.		
d Total (add lines 1b and 1c)							<u> </u>		5,174,681.	498,5//.
2 Total number of individuals (including but	not limited to t	hose	e liste	ed a	bov	e) wl	no re	eceived more than \$100	0,000 of reportable	110
compensation from the organization			٠							118 Yes No
3 Did the organization list any former office line 1a? If "Yes," complete Schedule J for										3 X
4 For any individual listed on line 1a, is the	sum of reportat	ole c	omp	ens	atior	n and	d ott	ner compensation from	the organization	
and related organizations greater than \$1										4 X
5 Did any person listed on line 1a receive of										
rendered to the organization? If "Yes," co	mplete Schedu	le J	for s	uch	per	son				5 X
Section B. Independent Contractors										

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
Pennsylvania Heart and Vascular Group, 261 Old York Road Suite 724, Jenkintown, PA	Physician services	15,495,334.
Temple University Health System		
3509 N Broad Street, Philadelphia, PA 19140 Advanced Physician Mgmt Services LLC, c/o	Management services Billing and	2,603,936.
PHVG, P.O. Box 647, Philadelphia, PA 19140	Consulting	1,264,277.
	Medical Services	184,583.
Metropolitan Nephrology Assoc, 4453 Castor Ave Suite B, Philadelphia, PA 19107	Medical Services	173,747.
2 Total number of independent contractors (including but not limited to those lister \$100,000 of compensation from the organization ▶ 6	d above) who received more than	2 000 0040

Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) (C) **(D)** Revenuè excluded Related or Unrelated Total revenue from tax under exempt function business sections 512 - 514 revenue revenue 1a 1 a Federated campaigns 1b **b** Membership dues c Fundraising events Contributions, Gifts, and Other Similar An 10,440,000, d Related organizations e Government grants (contributions) All other contributions, gifts, grants, and 490,781 similar amounts not included above g Noncash contributions included in lines 1a-1f: \$ 10,930,781 h Total. Add lines 1a-1f Business Code 52,961,274 2 a Physician Revenue 621110 52,961,274 Program Service 621110 16,204,757 16,204,757. b H/C Mgmt Services Affiliates 7,059,615. 7,059,615, Premium Revenue 621110 Medical Supervision & Teaching 611710 277,529 277,529, H/C Mgt Service Nonprofit 621990 96,026 96 026 All other program service revenue 76,599,201. Total. Add lines 2a-2f Investment income (including dividends, interest, and other similar amounts) 323,620 323,620. Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 118,347 6 a Gross rents 95,568. b Less: rental expenses 22,779. c Rental income or (loss) 22,779 22,779 d Net rental income or (loss) 7 a Gross amount from sales of (i) Securities (ii) Other assets other than inventory b Less: cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c). See Part IV, line 18 a b Less; direct expenses _____ b c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 _____ a b Less: direct expenses b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances _____a b Less: cost of goods sold _____ c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a d All other revenue Total. Add lines 11a-11d 87,876,381. 76,599,201. 346,399. Total revenue. See instructions. Form 990 (2014) Form 990 (2014) Temple Physicians Inc
Part IX Statement of Functional Expenses

Section	on 501(c)(3) and 501(c)(4) organizations must com	plete all columns. All oth	er organizations must co	mplete column (A).	
	Check if Schedule O contains a respor	nse or note to any line in	this Part IX		
	ot include amounts reported on lines 6b, Bb, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	505 006	400 045	406 061	
	trustees, and key employees	535,906.	129,045.	406,861.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	E3 0E0 30E	49,696,118.	3,354,207.	
7	Other salaries and wages	53,050,325.	49,090,110.	3,334,407.	
8	Pension plan accruals and contributions (include	1 0/15 /02	1,741,973.	203,509.	
_	section 401(k) and 403(b) employer contributions)	1,945,482.	4,021,450.	748,812.	
9	Other employee benefits	2,732,981.		241,663.	
10	Payroll taxes	4,/34,701.	4, 4 , 1, 310 •	441,000+	
11	Fees for services (non-employees):	4,856,270.	4,330,023.	526,247.	
	Management	-13,005.	204.	-13,209.	
	Legal	13,003.	2014	13,203	
	Accounting				
d	Lobbying Professional fundraising services. See Part IV, line 17			A CONTRACTOR OF STATE	<u> </u>
	· · · · · · · · · · · · · · · · · · ·				
f	Investment management fees				
g	column (A) amount, list line 11g expenses on Sch O.)	2,638,284.	87,457.	2,550,827.	
12	Advertising and promotion	192,588.	188,986.	3,602.	
13	Office expenses	2,939,947.	2,885,479.	54,468.	
14	Information technology	1,436,690.	1,361,433.	75,257.	
15	Royalties				F. 1904-
16	Occupancy	5,421,538.	5,314,610.	106,928.	
17	Travel	24,624.	138.	24,486.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	10,319.		10,319.	
20	Interest	53,109.		53,109.	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	1,848,111.	1,842,842.	5,269.	
23	Insurance	3,587,345.	3,576,194.	11,151.	
24	Other expenses. Itemize expenses not covered				
	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule 0.)				
а	Billing	1,481,865.	1,096,249.	385,616.	
b	Bad Debt Expense	1,008,320.	1,008,320.	26 835	
С	Equipment Rental	424,294.	387,564.	36,730.	
d	Other	214,034.	141,764.	72,270.	
е	All other expenses	212,384.	00 204 465	212,384.	
25	Total functional expenses. Add lines 1 through 24e	89,371,673.	80,301,167.	9,070,506.	0.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				1
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				Form 990 (2014)
	0 11_07_14				Form MMUJ2()1//)

	Check if Schedule O contains a response or note to	o any li	ne in this Part X			<u>,</u>		
				(A) Beginning of year		(B) End of year		
1	Cash - non-interest-bearing			624,923.	1	456,486		
2	Savings and temporary cash investments				2			
3	Pledges and grants receivable, net				3			
4	Accounts receivable, net			6,214,584.	4	6,229,952		
5	Loans and other receivables from current and form		13.49					
	trustees, key employees, and highest compensate		4.5					
	Part II of Schedule L		5					
6	Loans and other receivables from other disqualified		-					
	section 4958(f)(1)), persons described in section 49							
	employers and sponsoring organizations of section	1 501(c	(9) voluntary					
	employees' beneficiary organizations (see instr). Co	omplete	Part II of Sch L		6			
7	Notes and loans receivable, net			4,629,441.	7	3,768,345		
8	Inventories for sale or use				8	11 11		
9			***********	379,039.	9	512,162		
10a		ŀ						
	basis. Complete Part VI of Schedule D1	0a	9,280,097.					
b		l0b	5,485,920.	4,106,675.	10c	3,794,177		
11	Investments - publicly traded securities				11			
12	Investments - other securities. See Part IV, line 11				12			
13	Investments - program-related. See Part IV, line 11			13				
14	Intangible assets		14					
15	Other assets. See Part IV, line 11	5,043,518.	15	5,042,358				
16	Total assets. Add lines 1 through 15 (must equal)			20,998,180.		19,803,480		
17	Accounts payable and accrued expenses	2000 20 1 20 2	3,833,712.	17	5,018,394			
18	Grants payable		18					
19	Deferred revenue				19			
20	Tax-exempt bond liabilities				20			
21	Escrow or custodial account liability. Complete Par				21			
22	Loans and other payables to current and former of				1 1 1			
	key employees, highest compensated employees,							
	Complete Part II of Schedule L.				22			
23	Secured mortgages and notes payable to unrelate				23			
24	Unsecured notes and loans payable to unrelated to	hird pa	rties		24			
25	Other liabilities (including federal income tax, paya	bles to	related third					
1	parties, and other liabilities not included on lines 1	7-24). C	Complete Part X of					
	Schedule D			17,470,148.				
26	Total liabilities. Add lines 17 through 25		,.	21,303,860.	26	21,982,847		
	Organizations that follow SFAS 117 (ASC 958),	check	here X and		1.2			
	complete lines 27 through 29, and lines 33 and	34.						
27	Unrestricted net assets		-305,680.	27	-2,179,367			
28	Temporarily restricted net assets		28					
29	Permanently restricted net assets		29					
	Organizations that do not follow SFAS 117 (ASC	Organizations that do not follow SFAS 117 (ASC 958), check here						
	and complete lines 30 through 34.		3 + 5					
30	Capital stock or trust principal, or current funds				30			
31	Paid in or capital surplus, or land, building, or equi				31			
32	Retained earnings, endowment, accumulated inco				32			
33	Total net assets or fund balances			-305,680.		-2,179,367		
34				20,998,180.	34	19,803,480		

orm	1990 (2014) Temple Physicians Inc	23-2	790607	Pag	_{je} 12
Pai	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	87,876	5,3	81.
2	Total expenses (must equal Part IX, column (A), line 25)	2	89,373	L,6	73.
3	Revenue less expenses. Subtract line 2 from line 1	3	-1,495		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	-30	5,6	<u>80.</u>
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-378	3,3	<u>95.</u>
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	-2,179	9,3	<u>67.</u>
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII			,,,,,	<u> </u>
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0.		ar i Ang	100 m
2 a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	if "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	l on a	1.13		ANTE.
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis		1 - 1 - 1		
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis,			
	consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the			37	25.5%
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	1
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audi	1 1		v
	Act and OMB Circular A-133?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired audi			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	000	
			⊦orm	990	(2014)

SCHEDULE A

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support
Complete if the organization is a section 501(c)(3) organization or a section
4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

Inspection

Name of the organization Employer identification number 23-2790607 Temple Physicians Inc

Pa	rt T	Reason for Public C	harity Status (A	ll organizations must co	mplete this	s part.) Se	e instructions.	
The o	organ	ization is not a private founda	ation because it is: (F	or lines 1 through 11, cl	neck only	one box.)		
1		A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).						
2		A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.)						
3		A hospital or a cooperative I		•	ction 170(b)(1)(A)(iii).	
4	Ħ	A medical research organiza	ation operated in con	irinction with a hospital	described	in section	າ 170(b)(1)(A)(iii). Enter t	he hospital's name.
7		city, and state:	ation operated in con	qui locioti mat a traspita.		.,,,		,
_		An organization operated fo	r the banefit of a col	lage or university owned	or operate	ed by a go	vernmental unit describ	ed in
5	ш			lege of diliversity owned	or operat	ou by a ge	voltsinositai aisit accosit	OG #*
_		section 170(b)(1)(A)(iv). (Co		antal unit described in a	ootion 17	いたいもいんい	ial.	
6	\Box							nublic described in
′	ш	An organization that normal		mai pari or its support ii	om a gove	an ian o ntai	unit of nonstrie general	public described in
_		section 170(b)(1)(A)(vi). (Co		4VAVall (Commists Doct	11.3			
8	X	A community trust describe					una mambarahin fasa a	ad arone receipts from
9	Δ	An organization that normal						
		activities related to its exem						
		income and unrelated busin		(less section 511 tax) fro	m busines	sses acqu	ired by the organization	after Julie 30, 1975.
		See section 509(a)(2). (Con	•		C-4. : O		0(~\/4)	
10	\vdash	An organization organized a						numeron of one or
11		An organization organized a						
		more publicly supported org						HECK LIFE DOX III
	Γ	lines 11a through 11d that o						aluba
а		Type I. A supporting orga						
		the supported organization			majority c	or the aired	cions of trustees of the s	upporting
		organization. You must c	•		•		- 1	, dec es
b	L_	Type II. A supporting orga						
		control or management of			ame perso	ns that co	ntroi or manage the sup	ported
	_	organization(s). You must					1.6	_1
С		Type III functionally inte						eu wiui,
		its supported organization						zation(a)
d	L	☐ Type III non-functionally						
		that is not functionally int						iveriess
	Г	requirement (see instructi						
е		Check this box if the orga					rryper, rypen, rypeni	
		functionally integrated, or			ng organiz	zauori.		
f		er the number of supported o						
g		vide the following information (i) Name of supported	(ii) EIN		(iv) Is the o	rganization	(v) Amount of monetary	(vi) Amount of
		organization	,	(described on lines 1-9	listed in governing o	n your	support (see	other support (see
				above or IRC section (see instructions))	Yes	No	Instructions)	Instructions)
				(see i) (structions))			·	
						,		
			1					
		1000			6,7 20	* * 5.5		
T	_1				-	200		

Schedule A (Form 990 or 990-EZ) 2014 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support	,,	<u> </u>				
	ndar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	Gifts, grants, contributions, and	(-)		.,			
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3		·				
	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
	ction B. Total Support						
	ndar year (or fiscal year beginning in) ►	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on		·*········				
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)		* * * *.	La Caracter Constant			
	Total support. Add lines 7 through 10				ŧ <u> </u>	L	
	Gross receipts from related activities			.)		12	
13	First five years. If the Form 990 is fo	=					. □
Sec	organization, check this box and stoction C. Computation of Pub	ic Support Pe	rcentage				
	Public support percentage for 2014 (anlumn (fl)		14	%
15	Public support percentage from 2013	ane o, column (i) a Schadula A. Part	It line 1/	JOIGHTHT (1))			
16:	33 1/3% support test - 2014. If the	organization did no	of check the box of	n line 13 and line	14 is 33 1/3% or r	nore check this box	
100	stop here. The organization qualifies						
h	33 1/3% support test - 2013. If the						
~	and stop here. The organization qua						
172	10% -facts-and-circumstances tes						
	and if the organization meets the "fac						
	meets the "facts-and-circumstances"			•	-		
b	10% -facts-and-circumstances tes						
~	more, and if the organization meets t	_					
	organization meets the "facts-and-cir						
18	Private foundation. If the organization						
_						adula A (Earm 000	

Schedule A (Form 990 or 990-EZ) 2014 Temple Physicians Inc

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Ser	ction A. Public Support	elow, please comp	nete Fart II.)				
	ndar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	Gifts, grants, contributions, and	(4) 2010	WILOIT	(0) 2012	(4) 1010	(5) 25111	(1)
•	membership fees received. (Do not						
	include any "unusual grants.")	12,100,000.	16,820,250.	16,816,000.	10,635,250.	10,930,781.	67,302,281.
2	Gross receipts from admissions,		, , , , , , , , , , , , , , , , , , , ,				
_	merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the	34,438,513.	42,414,932.	56,774,674.	74,709,831.	76,599,201.	284,937,151.
9	organization's tax-exempt purpose	31,100,010.	**, ***, ****	51,,.,.,	, ,	, , , , , , , , , , , , , , , , , , , ,	
3	Gross receipts from activities that						
	are not an unrelated trade or bus- iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
_	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to					İ	
	the organization without charge	15 530 513	50 005 100	E2 500 684	05 245 001	97 520 002	250 020 420
	Total. Add lines 1 through 5	46,538,513.	59,235,182.	73,590,674.	85,345,081.	87,529,982.	352,239,432.
7 a	Amounts included on lines 1, 2, and						0.
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						^
	amount on line 13 for the year						0.
C	Add lines 7a and 7b		The state of the state of				
	Public support (Subtract line 7c from line 6.)	Maja Sasal bessers		- 112 12 Jan 12 11 11 12			352,239,432
	ction B. Total Support	f					
	ndar year (or fiscal year beginning in) 🕨	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	Amounts from line 6	46,538,513.	59,235,182.	73,590,674.	85,345,081.	87,529,982.	352,239,432,
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties		000 500		426 000	441 060	
	and income from similar sources	646,772.	827,589.	449,636.	436,289.	441,96/.	2,802,253.
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses	!					
	acquired after June 30, 1975				4 + 4 + 4 + 4		
c	Add lines 10a and 10b	646,772.	827,589.	449,636.	436,289.	441,967.	2,802,253.
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)	47,185,285.	60,062,771.	74 040 310.	85,781,370.	87,971,949.	355,041,685.
14	First five years. If the Form 990 is fo	r the organization's	s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3) organiz	zation,
	check this box and stop here			***************************************			_
Se	ction C. Computation of Pub	lic Support Pe	rcentage				
15	Public support percentage for 2014	line 8, column (f) d	livided by line 13, o	column (f))		15	99.21 %
16	Public support percentage from 2013					16	99.10 %
Se	ction D. Computation of Inve	stment incom	e Percentage				
17	Investment income percentage for 26	014 (line 10c, colur	mn (f) divided by lir	ne 13, column (f))		17	.79 %
18	Investment income percentage from					18	.89 %
	a 33 1/3% support tests - 2014. If the					33 1/3%, and line	17 is not
	more than 33 1/3%, check this box a						▶ X
ŀ	33 1/3% support tests - 2013. If the						and
-	line 18 is not more than 33 1/3%, ch	•					
20	Private foundation. If the organization						
_							

Part IV | Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A	. Ail	Supporting	Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)
 (B) purposes? If "Yes," explain in part vi what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in part VI.
- **b** Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI**.
- c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI**.
- 10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer (b) below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		V1676 V
2 3a		i Sing
3b		
3c	L 135	
4a		
46		
40		
4c		
5a 5b		
5c		
6		*
8		ilia, ta
9a 9b		
9c		
1,11,11,12 1,11,11,11		
		1

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	ng Orga	enizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	ng trust o	n Nov. 20, 1970. See instru d	ctions. All
	other Type III non-functionally integrated supporting organizations must c	omplete 9	Sections A through E.	
Sect	ion A - Adjusted Net Income	(A) Prior Year	(B) Current Year (optional)	
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see	:		
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):	13.15		
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6_		
7	Check here if the current year is the organization's first as a non-functions	ally-integr	ated Type III supporting orga	nization (see

Schedule A (Form 990 or 990-EZ) 2014

instructions).

	rt V Type III Non-Functionally Integrated 509		anizations (continued)	3 2/30007 Page 7
Sect	ion D - Distributions	Current Year		
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	es of supported organization	8	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which the	he organization is responsive)	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2014 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1	Distributable amount for 2014 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2014			
	(reasonable cause required-see instructions)			
3	Excess distributions carryover, if any, to 2014:			
а				
b				
C				
d				
e	From 2013			
f	Total of lines 3a through e	•		
g	Applied to underdistributions of prior years			
	Applied to 2014 distributable amount			
j				
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2014 from Section D,			
	line 7:			
—а	Applied to underdistributions of prior years			
b	Applied to 2014 distributable amount			
	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2014, if			
	any. Subtract lines 3g and 4a from line 2 (if amount			
	greater than zero, see instructions).			
6	Remaining underdistributions for 2014. Subtract lines 3h			
	and 4b from line 1 (if amount greater than zero, see			
	instructions).			
7	Excess distributions carryover to 2015. Add lines 3j and 4c.			
8	Breakdown of line 7:			
_ a				
a				
	Excess from 2013			
	Excess from 2014			

Schedule A (Form 990 or 990-EZ) 2014

	Supplemental Informat	tion. Provide the explanation	is required by Part II, line	23-2 10; Part II, line 17a or 17b; and	l Part III, line 12.
	Also complete this part for an	y additional information. (See	instructions).	•	
		<u> </u>			
			4		
		•			
	With the second			4.4.4.74	
····					
····					

SCHEDULE D

Department of the Treasury Internal Revenue Service

(Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

Temple Physicians Inc

Employer identification number 23-2790607

Par	t I Organizations Maintaining Donor Advise	ed Funds or Other Similar Funds	or Accounts.Complete if the
	organization answered "Yes" to Form 990, Part IV, lin	e 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		** *** *** *** *** *** *** *** *** ***
5	Did the organization inform all donors and donor advisors in		ed funds
-	are the organization's property, subject to the organization's	-	
6	Did the organization inform all grantees, donors, and donor a		
_	for charitable purposes and not for the benefit of the donor		
			·
Par			
1	Purpose(s) of conservation easements held by the organizat	<u> </u>	
	Preservation of land for public use (e.g., recreation or	· · · · · · · · · · · · · · · · · · ·	rically important land area
	Protection of natural habitat	Preservation of a certif	· · ·
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the form o	of a conservation easement on the last
	day of the tax year.		
	ou) of the tan your		Held at the End of the Tax Year
а	Total number of conservation easements		2a
	Total acreage restricted by conservation easements		
	Number of conservation easements on a certified historic st		
	Number of conservation easements included in (c) acquired	,	******
_	listed in the National Register		I I
3	Number of conservation easements modified, transferred, re		******
-	year >		3
4	Number of states where property subject to conservation ea	sement is located	
5	Does the organization have a written policy regarding the pe		
_	violations, and enforcement of the conservation easements		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting	***************************************	
7	Amount of expenses incurred in monitoring, inspecting, and		
8	Does each conservation easement reported on line 2(d) abo		
_	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation	ion easements in its revenue and expense	statement, and balance sheet, and
_	include, if applicable, the text of the footnote to the organiza		
	conservation easements.		
Pai	t III Organizations Maintaining Collections o	of Art, Historical Treasures, or Ot	her Similar Assets.
	Complete if the organization answered "Yes" to Form	1990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (A	SC 958), not to report in its revenue statem	ent and balance sheet works of art,
	historical treasures, or other similar assets held for public ex		
	the text of the footnote to its financial statements that desci		,
b	If the organization elected, as permitted under SFAS 116 (A		and balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, e		
	relating to these items:	,	.,
	(i) Revenue included in Form 990, Part VIII, line 1		▶ \$
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical tre	easures, or other similar assets for financial	gain, provide
-	the following amounts required to be reported under SFAS:		
а	Revenue included in Form 990, Part VIII, line 1		> \$
	Assets included in Form 990, Part X		
		,,,	

Sche	dule D (Form 990) 2014 Temple	Physicians	Inc				2	23-27	90607	Page 2
Par	t III Organizations Maintaining C	Collections of A	rt, Histo	rical Tr	easures, c	or Other	Simila	ar Asse	ts (continu	ied)
3	Using the organization's acquisition, accessi	on, and other record	ls, check a	any of the	following tha	at are a sigi	nificant u	use of its	collection	items
	(check all that apply):									
а	Public exhibition	d	<u> </u>	oan or excl	hange progra	ams				
b	Scholarly research	е		ther						
¢	Preservation for future generations									
4	Provide a description of the organization's co	ollections and explai	n how the	y further th	he organizati	on's exem	ot purpo	se in Par	t XIII.	
5	During the year, did the organization solicit of	r receive donations	of art, hist	orical trea	sures, or oth	er similar a	ssets	_	_	
	to be sold to raise funds rather than to be ma								Yes	No_
Par	t IV Escrow and Custodial Arran		ete if the c	organizatio	n answered	"Yes" to Fo	rm 990,	Part IV,	ine 9, or	
	reported an amount on Form 990, Pa	rt X, line 21.								
1a	Is the organization an agent, trustee, custod	ian or other intermed	diary for co	ontribution	s or other as	sets not in	cluded	_	_	
	on Form 990, Part X?							L	Yes	No No
þ	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing ta	bie:						
									Amount	
С	Beginning balance						1c			
d	Additions during the year						1d			
е	Distributions during the year						1e			
f	Ending balance						1f		1	
2a	Did the organization include an amount on F	orm 990, Part X, line	21, for es	scrow or cu	ustodial acco	ount liability	/?	└_	Yes	Щ No
	If "Yes," explain the arrangement in Part XIII.									<u> </u>
Pai	t V Endowment Funds. Complete	f the organization ar	swered "	Yes" to Fo	1					
		(a) Current year	(b) Pri	or year	(c) Two yea	rs back (d) Three y	ears back	(e) Four y	ears back
1a	Beginning of year balance									
b	Contributions									
С	Net investment earnings, gains, and losses									
đ	Grants or scholarships	-								
е	Other expenditures for facilities									
	and programs									
f	Administrative expenses									
9	End of year balance									
2	Provide the estimated percentage of the cur	•	e (line 1g	, column (a	a)) held as:					
а	Board designated or quasi-endowment		_%							
b	Permanent endowment	%				•				
C	Temporarily restricted endowment	%								
	The percentages in lines 2a, 2b, and 2c show	•								
3a	Are there endowment funds not in the posse	ession of the organiz	ation that	are held a	ınd administe	ered for the	organiz	ation	_	
	by:								`	Yes No
									. 3a(i)	
	(ii) related organizations									
b	If "Yes" to 3a(ii), are the related organization	•					**********		3b	
4	Describe in Part XIII the intended uses of the		owment fu	ınds.						
Pai	t VI Land, Buildings, and Equipn									
	Complete if the organization answere					1				
	Description of property	(a) Cost or o			or other		umulate		(d) Book	value
		basis (investi	nent)	basis	(other)		eciation			
	Land				:		*			
	Buildings		000				40 C		0.040	
	Leasehold improvements				 		42,6			,249.
	Equipment					3,8	43,2	4/+		,853.
<u>e</u>	Other Cohump (d) must be		075	. (O) V	10-1				3 794	177

Schedule D (Form 990) 2014 Temple Physic	icians Inc		23-	2790607	Page \$
Part VII Investments - Other Securities.					
Complete if the organization answered "Yes" t	o Form 990, Part IV, li	ne 11b. See Form 990, I	Part X, line 12.		
(a) Description of security or category (including name of security)	(b) Book value		aluation: Cost or end-	of-year market v	/alue
(1) Financial derivatives					
(2) Closely-held equity interests					
(3) Other					
(A)					••••
(B)					
(C)					
(D)					
(E)			· · · · · · · · · · · · · · · · · · ·		
(F)					
(G)					
(H)					
Total. (Coi. (b) must equal Form 990, Part X, col. (B) line 12.)					
Part VIII Investments - Program Related.					
Complete if the organization answered "Yes" t	o Form 990, Part IV, li	ne 11c. See Form 990, I	Part X, line 13.		
(a) Description of investment	(b) Book value		aluation: Cost or end-	of-year market	value
(1)					
(2)					
(3)					
(4)					
(5)	,				
(6)					
(7)				•	
(8)					
(9)					
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		- 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
Part IX Other Assets.					
Complete if the organization answered "Yes" t	o Form 990, Part IV, li	ne 11d. See Form 990,	Part X, line 15.		
" : .	Description			(b) Book va	alue
(1) Self Insurance Assets - Wo				20	,418
(2) Self Insurance Assets - Wo		LT			117
(3) Self Insurance Assets - Ma	alpractice			4,161	
(4) Payroll Tax Deposit					,352
(5) Physician practice acquis	itions at n	et			,936
(6) Security deposits				40	,764
(7)					
(8)					
(9)					
Total, (Column (b) must equal Form 990, Part X, col. (B) line	15.)			5,042	,358
Part X Other Liabilities.					
Complete if the organization answered "Yes"	to Form 990, Part IV, I	ine 11e or 11f. See Forn	990, Part X, line 25.		
1. (a) Description of liability		(b) Book value			
(1) Federal income taxes					
(2) Self Insurance Liab - World	kers Comp				

1.	(a) Description of liability	(b) Book value	
(1) Federal income t			
(2) Self Inst	urance Liab - Workers Comp		
(3) ST		134,944.	
(4) Self Ins	urance Liab - Workers Comp		
(5) LT		7,017.	
(6) Self Ins	urance Liab - Malpractice] - 12 시 - 영향 - 1번 12번 개인 회원 12
(7) ST		1,774,952.	
(8) Self Ins	urance Liab - Malpractice		
(9) LT		12,841,031.	
Total. (Column (b) must	equal Form 990, Part X, col. (B) line 25.)	16,964,453.	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990. Imployer identification number

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Temple Physicians Inc

Part I | Questions Regarding Compensation

23-2790607

	The state of the s			r
10	Charletha appropriate having lifthe arranization provided any of the following to or fax a parson listed in Form 000		Yes	No
ы	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees	24, 24		
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)		- 1h.	1.44
		3.5	1.	
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or		1.5	
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,	1 2 2 2 2	*****	194,14
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		L
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee		100	
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing		- # <u>}</u>	
	organization or a related organization:			
а		4a		Х
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
•	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.		1.3	
	is 100 to dity of since 40 of sict the persons and provide the applicable amounts for each normal transfer.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			7
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
•	contingent on the revenues of:	1.1		
_	•	5a	х	
о ь	The organization?	5b		X
Ŋ	Any related organization?	30	4	
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation		14.0	
	contingent on the net earnings of:		·	х
	The organization?	6a		X
b	Any related organization?	6b		
_	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments		77	
	not described in lines 5 and 6? If "Yes," describe in Part III	7	X	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2014

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of V	of W-2 and/or 1099-MISC compensation	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred in prior Form 990
(1) Larry Kaiser MD	9	0	0	0	0	0	0	0
ir	€	1,593,492	160,000.		0	21,429.	1,779,121.	•0
(2) Marc Hurowitz, MD	18	353,130	10,000.	0	22,099.	7,231.	392,460.	0
President & CEO	<u> </u>	0	0	• 0	0	• 0	• 0	0
(3) John Rastanis	(3)	0	0					0
Director	: ≘	614,466	54,000.	7,200.	11,700.	7,677.	.695,043	0
(4) Linda Grass	Ξ	0	l .			1		0
Director	Ξ	332,254	10,000.	.000,9	11,700.	7,446.	367,400.	0
(5) Thomas G. Kupp	Ξ		0	.0			0.	0.
Director	Ξ	321,185	30,975.	40,966.	28,535.	17,405.	439,066.	• 0
(6) Beth Koob	ε)	0	• 0	0.0		0	• 0
Ä	Ξ	414,528	64,319.	27,089.	28,535.	27,963.	562,434.	0
(7) Marc Prizer	Ξ		0.	.0	0.	0.		
Treasurer	Ξ	216,649	11,251.	14,093.	10,184.	16,882.	. 269,059.	
(8) Joseph Klos	Ξ					0.		
Asst Treasurer	Ξ	240,408	11,388.	17,500.	10,30	7,318.	286,922.	
(9) Robert Lux	Ξ	-						.0
Asst Treasurer	Ξ	459,32	.855,353	27,734.	50,222.	29,340.	661,971.	0.
(10) Herbert White	Ξ		0.					0
Asst Treasurer	Ξ		13,660.	16,835.	11,700.	15,705.	,51	0
(11) David E. Chinn	3	512,844.	12,257.	.0	11,700.	16,344.	53,14	0
Physician	Ξ		0		0			0
(12) Fabian Vengoechea	ε	642,634	0.	17,304.	0.	5,886.	665,824.	0.
Physician	Ξ		0.	0.	0.			
(13) Raphael Bloomgarden	Ξ	495,016.	13,102.	.0	11,700.	16,636.	536,454.	
Physician	Ξ			0.				
(14) David Rodgers	Ξ	493,386.	34,782.	0	11,700.	17,196.	557,064.	:
Physician	(E)			0.	i			
(15) Manavendra Bakhshi	€	317,376.	216,991.	.0	18,859.	15,705.	568,93	0.
Physician	Ξ			0				
(16) Ronald Cowen, MD	ω	122,485.	1,250.	0	9,410.	4,144.	137,289.	0
Former Director	Ξ	0.	0.	0.	0.	0.	0.0	0
				7			Sched	Schedule J (Form 990) 2014

Part III Supplemental Information

Schedule J (Form 990) 2014

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

<u>..</u> Line Part I,

are employed of the (TPI) individual employment agreements. Most Explanation: The physicians of Temple Physicians Inc οĘ under the terms

the the employment agreement in an amount equal to a percentage of

physicians receive annual compensation for all services provided under

allocable to patients to whom the adjusted gross revenues (AGR)

The the agreement. physicians provided services during the term of

ø the institution as on any metric of not based formula is compensation

is defined in the employment agreement to mean the gross whole. AGR

the ۵ ب patient care services revenues generated from the professional less the employment agreement, practice during each year of the term of

S S allowances similar and and contractual bad debt for allowances described in Revenue Procedure 97-13, 1977-1 C.B. 632. However, the

total compensation a physician receives under the employment agreement

each Ļ, to an overall dollar amount ceiling as specified is subject

reasonableness to be built into the formula. The compensation as capped physician's agreement. The fixed

cap permits a determination of

deemed reasonable and falls within the range reflected in regional . Ω

or national surveys regarding income earned by physicians in the same

Schedule J (Form 990) 2014

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Schedule J (Form 990) 2014

Part III | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Internal Revenue Service in connection with TPI's federal tax exemption individual application and is permitted under the section 501(c)(3) standards for methodology is analogous to compensation based on time spent on the This compensation methodology was reported to the this specialty. Importantly this formula takes into account each a medical practice, physicians productivity. In the case of determining reasonable compensation. employers work.

attainment of certain qualitative measures, such as (1) the creation of Explanation: In addition to the physician compensation plan described of TPI (2) assistance in development and implementation of Temple discretionary bonus upon the 5) physicians of educational programs for patients and staff I Line Schedule J Part relocating a practice site and (3) ಗ eligible for ţ t Physicians Inc are above (relative 7: Line Part I,

new quality care protocols.

Schedule J (Form 990) 2014

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047 Open to Public

Inspection

Employer identification number 23-2790607

Name of the organization Temple Physicians Inc Form 990, Part I, Line 1, Description of Organization Mission: clinical care in both the community and academic settings, and to support the clinical, administrative and corporate activities of the Temple University Health System. Form 990, Part VI, Section A, line 1: Explanation: Pursuant to the organization's bylaws, the Executive Committee consists of the Chair, the Vice-Chair, the Chief Executive Officer of the organization and such other Directors appointed by the Chair. The Executive Committee is authorized to act for the Board between its regular meetings. Form 990, Part VI, Section A, line 6: Explanation: The sole member of the organization is Temple University Health System, Inc. The member has the power to appoint and remove the organization's Board of Directors. The approval of the member is required for any of the following actions by the organization, (a) any dissolution or liquidation, (b) any merger, (c) any amendments to the articles of incorporation, (d) any amendments to the bylaws regarding the member, the number of directors, quorum or voting requirements, (e) the sale, pledge, lease (but only a lease from the organization of substantially all of the organization's real property), or transfer of the assets of the organization other than transactions occurring in the ordinary course of business, (f) any decision to merge with, acquire or enter into an affiliation with

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2014)

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medical schools or medical school hospitals other than the University's,

Employer identification number 23-2790607

(g)

the deletion of any clinical programs that are needed for the accreditation of the Temple University School of Medicine, (h) the adoption of the organization's annual capital and operating budgets, (i) the issuance or assumption of any indebtedness in excess of five hundred thousand (\$500,000) and (j) the execution of any contract providing for the management of the organization.

Form 990, Part VI, Section A, line 7a:

Explanation: Please refer to the response for line 6

Form 990, Part VI, Section A, line 7b:

Explanation: Please refer to the response for line 6

Form 990, Part VI, Section B, line 11:

Explanation: After review by management and outside tax counsel, the 990 and 990T (if any) are posted to the website of the Secretary's Office. Each Board member is contacted and provided with the web address. A Board member without internet access is provided a paper copy to review. The website and paper mailing have an overview of the 990 and 990T preparation process and internal reviews. Each Board member is asked to review the 990 and 990T within 2 weeks and contact the Chief Financial Officer with any questions.

Form 990, Part VI, Section B, Line 12c:

 Temple Physicians Inc

Employer identification number 23-2790607

by a committee of the Board of Directors and any recommended actions are presented to the full Board of Directors. In addition to completing the annual disclosure statement, directors and officers must disclose potential or actual conflicts on an ongoing basis as matters arise. All disclosures are evaluated and a determination of whether a conflict exists is made by the Board or a committee of the Board.

All employees are subject to a conflict of interest policy that is monitored by the Office of the Secretary.

Form 990, Part VI, Section B, Line 15:

Explanation: There is a compensation committee that reviews and approves all total compensation of executive / key personnel at Temple University

Health System through an evaluation performed by an external compensation expert before the compensation is approved.

Form 990, Part VI, Section C, Line 19:

Explanation: The Unaudited Internal Financial Statements of the Temple
University Health System and certain of its related organizations are
distributed and made available to the public at the end of each quarter per
the Health System's Continuing Disclosure Agreement (Series of 2007 Bond
Issue)through Digital Assurance Corp (DAC), the Municipal Services
Reporting

Boards EMMA disclosure site and the Health System's financial web site. The Annual Audited Financial Statements are also released to the public in the same manner. To the extent required by applicable law, the organization makes its governing documents available to the public upon request.

Schedule O (Form 990 or 990-EZ) (2014)	Page 2
Name of the organization Temple Physicians Inc	Employer identification number 23-2790607
Welfare Benefits Trust adjustment	-378,395.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2014

OMB No. 1545-0047

Open to Public Inspection

▶Information about Schedule R (Form 990) and its instructions is at www ins gov/form990

Employer identification number 23-2790607

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▼ Attach to Form 990. Temple Physicians Inc Name of the organization Department of the Treasury Internal Revenue Service

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part

Direct controlling entity End-of-year assets Total income Legal domicile (state or foreign country) Primary activity Name, address, and EIN (if applicable) of disregarded entity

Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. Part

n 990) 2014	Schedule R (Form 990) 2014				s for Form 990.	For Panerwork Reduction Act Notice. see the Instructions for Form 990.
×	Inc.	Line 3	501(c)(3)	Pennsylvania	Health Care	Philadelphia, PA 19140
;	Health System					3509 N Broad St - Room 936
	Temple University					Temple University Hospital, Inc - 23-2825878
×	Hospital, Inc.	Line 11a, I	501(c)(3)	Pennsylvania	Health Care	Philadelphia, PA 19140
	Temple University					23-2906108, 3509 N Broad St - Room 936,
						Temple University Health System Foundation -
×	Commonwealth	Line 11a, I	501(c)(3)	Pennsylvania	Health Care	Philadelphia, PA 19140
-	- Of the					3509 N Broad St - Room 936
	Temple University					Temple University Health System - 23-2825881
×	N/A	Line 2	501(c)(3)	Pennsylvania	Education	Broad St, Wachman Hall, Rm 1108,
!						System of Higher Ed - 23-1365971, 1805 N.
						Temple University - Of the Commonwealth
Yes No	, X	501(c)(3))				
entity?	entity	status (if section	section	foreign country)		of related organization
controlled	lling	Public charity	Exempt Code	Legal domicile (state or	Primary activity	Name, address, and EIN
(g) Section 512(b)(13)	£	(e)	(G	(0)	(a)	(a)

For Paperwork Reduction Act Notice, see the Instructio

See Part VII for Continuations

432161 08-14-14 LHA

Schedule R (Form 990) Temple Physicians Inc

[Part II] Continuation of Identification of Related Tax-Exempt Organizations

						-	
(a)	(q)	(2)	9	(e)	£	(g) Section 512(h)(13)	7(h)(13)
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	controlled	led to the
of related organization		foreign country)	section	status (if section	entity	organization?	ion?
				501(c)(3))		Yes	No
Jeanes Hospital - 23-2826045					Pemple University		
3509 N Broad St - Room 936					Health System		
PA 19140	Health Care	Pennsylvania	501(c)(3)	Line 3	Inc.		×
Jeanes Hospital Auxiliary - 23-1917776							
7600 Central Avenue							
Philadelphia, PA 19111	Health Care	Pennsylvania	501(c)(3)	Line 9	Jeanes Hospital		×
Temple Health System Transport Team, Inc -					Temple University		
75-3084023, 3509 N Broad St - Room 936,					Health System		
Philadelphia, PA 19140	Health Care	Pennsylvania	501(c)(3)	Line 9	Inc.		×
Episcopal Hospital - 23-1365351							
3509 N Broad St - Room 936					-		
Philadelphia, PA 19140	Health Care	Pennsylvania	501(c)(3)	Line 11a, I	Hospital, Inc.		×
The American Oncologic Hospital - 23-1352156					Temple University		
3509 N Broad St - Room 936					Health System		
Philadelphia, PA 19140	Health Care	Pennsylvania	501(c)(3)	Line 3	Inc.		×
Fox Chase Cancer Center Medical Group, Inc.					American		
- 45-4540585, 3509 N Broad St - Room 936,					Oncologíc		
Philadelphia, PA 19140	Health Care	Pennsylvania	501(c)(3)	Line 3	Hospital		×
Fox Chase Network, Inc 23-2467337					American		
3509 N Broad St - Room 936					Oncologic		
Philadelphia, PA 19140	Health Care	Pennsylvania	501(c)(3)	Line 11a, I	Hospital		×
The Institute for Cancer Research -					American		
23-6296135, 3509 N Broad St - Room 936,	1				Oncologic		
Philadelphia, PA 19140	Health Care	Pennsylvania	501(c)(3)	Line 4	Hospital		×
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23-2790607

Page 2

Schedule R (Form 990) 2014 Temple Physicians Inc

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) (h) (h) (c)	(4)	: S	(5)	(a)	100	€)	(a)	(h)	9		_ E	(K)
Name, address, and EIN of related organization	Primary activity	Legal domictie (state or foreign	trolling y	Predomina (related, u excluded fro	t income related, tax under 12-514)	Share of total income	Share of end-of-year assets	Dispre	Cod amou 20 of 8	JBI Gen box man dule par 0659	General or Pe managing ov partner?	General or Percentage managing ownership
		(falloo										

	1											
	-1											
and the state of t												
Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.	rganizations Taxable orporation or trust duri	as a Corp ng the tax	oration or Trust Co year.	mplete if the	e organization	answered "Yes	s" on Form 990	, Part IV, line	34 because it l	had one o	r more	related
(a)			(a)	(0)	(g)	(e)		(£)	(B)	豆		
Name, address, and EIN of related organization	NII 6	Prin	Primary activity	Legal domicile (state or	Direct controlling entity	Iling Type of entity (C corp, S corp,		Share of total income	Share of end-of-year	Percentage ownership		512(b)(13) controlled entity?
	•			country)		or tr	ust)	- 11	assets			Yes No
TUHS Insurance Company LTD - 9	98-1203189				гетр1е			_				
3509 N. Broad Street - Room 93	936			Ð.	University							
Philadelphia, PA 19140	æ	Reinsura	ande	Bermuda H	Health System	еш					1	×
Fox Chase, Ltd - 23-2396731				a.	umerican							
3509 N. Broad Street - Room 936	36				Oncologia			•				
Philadelphia, PA 19140	Ħ	Health Ca	Care	PA H	Hospital	C CORP					1	×
											-	
				-								_
432162 08-14-14				40					Sch	edule R (Form	Schedule R (Form 990) 2014

Page 3

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note Complete line 1 if any entity is listed in Parts II. III. or IV of this schedule.					Yes	ž
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	ans with one or more re	lated organizations listed	in Parts II-IV?			
a Receipt of (i) interest. (ii) annuities. (iii) rovalties, or (iv) rent from a controlled entity	λ			19		×
				4p		×
				၃	×	
				Ţ		×
			· · · · · · · · · · · · · · · · · · ·	÷	×	l
e Loans or loan guarantees by related organization(s)				2	1	
						: Þ
f Dividends from related organization(s)				=	1	4
g Sale of assets to related organization(s)				19		×
Purchase of assets from related organization(s)				£	-	×
				=		×
lease of facilities, equipment, or other assets to related organization(s)				'n	×	
k lease of facilities, equipment, or other assets from related organization(s)				*	×	
Performance of services or membership or fundraising solicitations for related organization(s)				=	×	İ
m Performance of services or membership or fundraising solicitations by related organization(s)	anization(s)			£	×	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	ation(s)			ŧ		×
				10	X	
Beimhursement naid to ralated organization(s) for exper				÷	×	
d Reimbursement baid by related ordanization(s) for expenses				10	×	
				5.12		
r Other transfer of cash or property to related organization(s)				+		M
Other transfer of cash or property from related organization(s				18		×
1 1	who must complete the	is line, including covered	relationships and transaction thresholds.			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved	Noived		
(1)					:	
(2)						
(3)						
(4)						
(5)						
(9)						
432163 08-14-14	41		Schedule R (Form 990) 2014	R (Forn	7 (066 1	Ď

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Schedule R (Form 990) 2014 Temple Physicians Inc

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

nicile Predominati income statistics of section of the section of	Name, address, and EIN			3	D	£	(B)	Ξ	€	9	3
Country Sections 512-514 Yee No Income assets		Primary activity	Legal domicile (state or foreign	Predominant income par (related, 55 modes)	Are all triners sec. 101 (c) (3)	Share of total	Share of end-of-year	Dispropor- tionate allocations?	Code V-UBI amount in box 20 of Schedule K-1	General o managing partner?	Percentage ownership
	,		country)	sections 512-514)	es No	income	assets	Yes No	(Form 1065)	Yes	
			÷								
						,					
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Approx. 200 and a factor and a								•			
	- Lucia de Caración de Caració										
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Cohodula Di Farendo Di Antonia											
Cohodillo D (Form DD) 2014											
Schools in Different DOD) 2014											
									oli de de de) 1	000

Schedule R (Form 990) 2014 Temple Physicians Inc 23-2790607 Page 5
Part VII Supplemental Information
Provide additional information for responses to questions on Schedule R (see instructions).
Part II, Identification of Related Tax-Exempt Organizations:
raid ii, identification of Refaced Tax-Exempt Organizations:
Name, Address, and EIN of Related Organization:
Temple University - Of the Commonwealth System of Higher Ed
Temple University - Or the Commonwealth System or Arguer Ed
EIN: 23-1365971
1805 N. Broad St, Wachman Hall, Rm 1108
Philadelphia Pa 10100
Philadelphia, PA 19122
Name of Related Organization:
Manuala III-iit II1-b Greeter
Temple University Health System
Direct Controlling Entity: Temple University - Of the Commonwealth System
of Higher Educat
Part IV, Identification of Related Organizations Taxable as Corp or Trust
Name of Related Organization:
MINICA TO ALL TO A COMPANY I MD
TUHS Insurance Company LTD
Direct Controlling Entity: Temple University Health System, Inc