Department of the Treasury

Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

| A F                            | or the              | e 2011 calendar year, or tax year beginning ال                 | $JL_1$ , $ZUII$ and                     | enaing U       | UN 30, 2012                           |                                |
|--------------------------------|---------------------|--|---|----------------|---------------------------------------|--------------------------------|
| Вс                             | heck if<br>pplicabl | C Name of organization   |   |                | D Employer identifi                   | cation number                  |
|                                | Addre<br>chang      | Temple University Healt  | h System, Inc.                          |                |                                       |                                |
| F                              | Name<br>chang       | D 1 D 1 . A.   |   |                | 23-2                                  | 825881                         |
|                                | ]Initial<br>return  | Number and street (or P.O. box if mail is not delive           | vered to street address)                | Room/suite     | E Telephone numbe                     | r                              |
|                                | Termii<br>ated      |  |   | 936            | 215-                                  | 707-6133                       |
|                                | Amen                |  |   |                | G Gross receipts \$                   | 83,698,195.                    |
|                                | Application         | FILLAGE LOUIS , IN LOUIS                                       | )                                       |                | H(a) Is this a group re               |                                |
|                                | pendi               | F Name and address of principal officer:Robe                   | ert H. Lux                              |                | for affiliates?                       | Yes X No                       |
|                                |                     | same as C above  |   |                | H(b) Are all affiliates inc           |                                |
|                                |                     |  | ◀ (insert no.) 4947(a)(1)               | or 527         | <b>-</b>                              | a list. (see instructions)     |
|                                |                     | e: ▶ www.temple.edu/tuhs                                       |   |                | H(c) Group exemption                  |                                |
|                                |                     | organization (LLE)   | ociation Other                          | L Year         | of formation: 1995                    | M State of legal domicile: PA  |
| Pa                             | rt I                | Summary  |   |                |                                       | 1 9                            |
| ø                              | 1                   | Briefly describe the organization's mission or most            | significant activities: Our             | missic         | on is to pro                          | vide access                    |
| Activities & Governance        |                     | to high quality health car                                     |   |                |                                       |                                |
| ern                            |                     | Check this box  if the organization discon                     |   |                | 1                                     |                                |
| ò                              |                     | Number of voting members of the governing body (               |   |                | 3                                     | 15<br>13                       |
| ۵                              |                     | Number of independent voting members of the gov                |   |                | · · · · · · · · · · · · · · · · · · · |                                |
| ies                            | 1                   | Total number of individuals employed in calendar y             |   |                |                                       | 340                            |
| tivit                          |                     | Total number of volunteers (estimate if necessary)             |   |                |                                       |                                |
| Ac                             | 1                   | Total unrelated business revenue from Part VIII, col           |   |                | 1 '                                   | _                              |
|                                | b                   | Net unrelated business taxable income from Form                | 990-1, Ine 34                           |                | Prior Year                            | Current Year                   |
|                                |                     | Contributions and grants (Part \/III line 1b)                  |   | -              | 23,079,895.                           |                                |
| ne                             | 8                   | Contributions and grants (Part VIII, line 1h)                  |   |                | 58,551,698.                           |                                |
| Revenue                        | 9                   | Program service revenue (Part VIII, line 2g)                   |   |                | 14,447,788.                           |                                |
| Re                             | 1                   | Other revenue (Part VIII, column (A), lines 5, 6d, 8c,         |   |                | 2,511,704.                            |                                |
|                                | ł                   | Total revenue - add lines 8 through 11 (must equal             |   | 1              | 98,591,085.                           |                                |
|                                | -                   | Grants and similar amounts paid (Part IX, column (             |   | 1              | 19,847,017.                           |                                |
|                                | 14                  | Benefits paid to or for members (Part IX, column (A            |   | I .            | 0.                                    |                                |
| رم                             |                     | Salaries, other compensation, employee benefits (f             |   |                | 22,632,462.                           |                                |
| Expenses                       | 16a                 | Professional fundraising fees (Part IX, column (A), li         |   | I .            | 0.                                    |                                |
| per                            | h                   | Total fundraising expenses (Part IX, column (D), line          |   |                |                                       |                                |
| Ä                              | 17                  | Other expenses (Part IX, column (A), lines 11a-11d,            |   |                | 43,276,726.                           | 48,510,488.                    |
|                                |                     | Total expenses. Add lines 13-17 (must equal Part I)            |   |                | 85,756,205.                           | 91,235,340.                    |
|                                | 19                  | Revenue less expenses. Subtract line 18 from line              |   |                | 12,834,880.                           | -7,537,145.                    |
| or                             |                     | •  |   |                | eginning of Current Year              | End of Year                    |
| sets                           | 20                  | Total assets (Part X, line 16)                                 | *************************************** | <u>[</u>       | 303, <u>378,618</u> .                 | 329,705,034.                   |
| ASS<br>d B                     | 21                  | Total liabilities (Part X, line 26)                            | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                | <u> 277,175,385.</u>                  |                                |
| Net Assets or<br>Fund Balances | 22                  | Net assets or fund balances. Subtract line 21 from             | line 20                                 |                | 26,203,233.                           | 18,666,088.                    |
| P                              | art II              |  |   |                |                                       |                                |
| Und                            | ler pen             | alties of perjury, I declare that I have examined this return, | including accompanying schedu           | les and stater | nents, and to the best of r           | ny knowledge and belief, it is |
| true                           | , corre             | ct, and complete. Declaration of preparer (other than office   | r) is based on all information of v     | which prepare  | er has any knowledge.                 | 1.                             |
|                                |                     | A COLON  |   |                | Date                                  | 1/10                           |
| Sig                            | ın                  | Sighature of officer   | 11                                      | _              | Date )                                | V                              |
| He                             | re                  | Robert H. Lux, Vice Pr   | esident and CFO                         | )              |                                       |                                |
|                                |                     | Type or print name and title                                   |   |                | Date Check                            | PTIN                           |
|                                |                     | Print/Type preparer's name                                     | Preparer's signature                    |                | if                                    |                                |
| Pai                            |                     |  |   |                | self-emplo                            | yed                            |
|                                | parer               | Firm's name  |   |                | Firm's EIN ▶                          |                                |
| Use                            | Only                | Firm's address   |   |                | Dhanana                               |                                |
|                                |                     | RS discuss this return with the preparer shown abo             | woo (oog ingtwestions)                  |                | Phone no.                             | Yes No                         |
| N/O                            | v tho               | INSTANCED THE PATILITY WITH THE DIPERSIEF SHOWN SHO            | ive casee instructions)                 |                |                                       | I TES I INO                    |

| Form      | 990 (2011) Temple University Health System, Inc. 23-2825881 Page 2   |
|-----------|--|
| Par       | t III Statement of Program Service Accomplishments   |
|           | Check if Schedule O contains a response to any question in this Part III   |
| 1         | Briefly describe the organization's mission:   |
|           | Our mission is to provide access to high quality health care to the  |
|           | community and academic setting.  |
|           |  |
|           |  |
| 2         | Did the organization undertake any significant program services during the year which were not listed on                                   |
|           | the prior Form 990 or 990-EZ?  |
|           | If "Yes," describe these new services on Schedule O.   |
| 3         | Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No                      |
|           | If "Yes," describe these changes on Schedule O.  |
| 4         | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.       |
|           | Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to |
|           | others, the total expenses, and revenue, if any, for each program service reported.  |
| 4a        | (Code: ) (Expenses \$ 20,552,789 • including grants of \$ 20,522,789 • ) (Revenue \$ 60,680,760 • )  |
|           | Pursuant to its Articles of Incorporation, Temple University Health  |
|           | System (TUHS) serves as the sole member of the corporate Affiliates  |
|           | that own and operate hospitals and other health care service providers.  |
|           | Through its Affiliates, TUHS: (1) provides access to sites and programs  |
|           | for clinical training for the Temple University School of Medicine   |
|           | (TUSM) and otherwise supports the academic mission of TUSM; (2)  |
|           | provides access to medical and surgical aid to the sick and disabled   |
|           | persons without reguard to race, creed, color, sex, or national origin;  |
|           | and (3) supports such educational, philanthropic, and scientific   |
|           | (including research) activities as are part of an efficient modern   |
|           | health care system as part of an academic medical center.  |
|           | Health care system as part of an academic measure resident   |
| 41.       | (Code:) (Expenses \$   |
| 4b        | (Code: ) (Expenses \$  |
|           |  |
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|           |  |
| 4c        | (Code:) (Expenses \$ including grants of \$) (Revenue \$)  |
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|           |  |
|           | Other program services (Describe in Schedule O.)   |
| 4d        | \ /2   |
|           | (Expenses \$ modeling grants 17  |
| <u>4e</u> | Total program service expenses ► 20,552,789.   |

Part IV Checklist of Required Schedules Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? X If "Yes," complete Schedule A 2 X Is the organization required to complete Schedule B, Schedule of Contributors? 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for Х 3 public office? If "Yes," complete Schedule C, Part I Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect Х during the tax year? If "Yes," complete Schedule C, Part II 4 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or 5 Х similar amounts as defined in Revenue Procedure 98-197 If "Yes," complete Schedule C, Part III 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to X provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, 7 Х the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II. 7 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Х Schedule D, Part III 8 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide X credit counseling, debt management, credit repair, or debt negotiation services? If "Yes, " complete Schedule D, Part IV ..... 9 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent Х endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 10 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, X Part VI 11a b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total X assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11b c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total Х assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 11d X Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X ..... 11e Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X ...... 11f Х 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Х 12a Schedule D. Parts XI, XII, and XIII b Was the organization included in consolidated, independent audited financial statements for the tax year? Х If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional....... 12b Х Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 14a Did the organization maintain an office, employees, or agents outside of the United States? Х 14a b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 X or more? If "Yes," complete Schedule F, Parts I and IV 14b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization 15 or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV X 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals 16 X located outside the United States? If "Yes," complete Schedule F, Parts III and IV 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, 17 Х column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII. lines 18 Х 1c and 8a? If "Yes," complete Schedule G, Part II 18 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," 19 complete Schedule G, Part III 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .....

Part IV Checklist of Required Schedules (continued)

Yes No Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the X United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II 21 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, 22 X column (A), line 2? If "Yes," complete Schedule I, Parts I and III 22 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Х Schedule J 23 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Х Schedule K. If "No", go to line 25 24a Х b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 24c d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? ..... 24d 25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a Х 25a disqualified person during the year? If "Yes," complete Schedule L, Part I b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete X 25b Schedule L, Part I Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified X person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II 26 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial 27 contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member X of any of these persons? If "Yes," complete Schedule L, Part III 27 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): X a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28a b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV ...... 28b c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV...... 28c Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation 30 Х contributions? If "Yes," complete Schedule M \_\_\_\_\_\_ 30 Did the organization liquidate, terminate, or dissolve and cease operations? 31 Х 31 If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete 32 Х 32 Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations 33 X 33 sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I Was the organization related to any tax-exempt or taxable entity? X 34 If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of X section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? Х If "Yes," complete Schedule R, Part V, line 2 36 Did the organization conduct more than 5% of its activities through an entity that is not a related organization 37 Х and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 37 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? 38 Х Note. All Form 990 filers are required to complete Schedule O \_\_\_\_\_\_

organization is licensed to issue qualified health plans 13b c Enter the amount of reserves on hand 13c

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O .....

14a

Form 990 (2011) Temple University Health System, Inc. 23-2825881 Page
Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

|      | Check if Schedule O contains a response to any question in this Part VI  |                              |                |          |             | X                   |
|------|--|------------------------------|----------------|----------|-------------|---------------------|
| Sect | ion A. Governing Body and Management   |                              |                |          |             |                     |
| 000. | ion / ii do to iiii g b a a a a a a a a a a a a a a a a a a  |                              |                |          | Yes         | No                  |
| 10   | Enter the number of voting members of the governing body at the end of the tax year  | 1a                           | 15             |          |             |                     |
| ıa   | If there are material differences in voting rights among members of the governing body, or if the governing  |                              |                |          |             | Andreit<br>Jestfall |
|      | body delegated broad authority to an executive committee or similar committee, explain in Schedule O.  |                              |                |          |             |                     |
| b    | Enter the number of voting members included in line 1a, above, who are independent   | 1b                           | 13             |          |             |                     |
| 2    | Did any officer, director, trustee, or key employee have a family relationship or a business relationsh  | ip with any oth              | ∍r             |          |             |                     |
| _    | officer, director, trustee, or key employee?   |                              |                | 2        |             | Χ_                  |
| 3    | Did the organization delegate control over management duties customarily performed by or under the   | ne direct super              | /ision         |          |             |                     |
| 3    | of officers, directors, or trustees, or key employees to a management company or other person?   |                              |                | 3        |             | X                   |
| 4    | Did the organization make any significant changes to its governing documents since the prior Form  | 990 was filed?               |                | 4        |             | X                   |
| •    | Did the organization become aware during the year of a significant diversion of the organization's as  | sets?                        |                | 5        |             | X                   |
| 5    | Did the organization have members or stockholders?   |                              |                | 6        | Х           |                     |
| 6    | Did the organization have members, stockholders, or other persons who had the power to elect or a  | appoint one or               |                |          |             |                     |
| 7a   | more members of the governing body?  |                              |                | 7a       | х           |                     |
|      | Are any governance decisions of the organization reserved to (or subject to approval by) members,  | stockholders.                | or             |          |             |                     |
| b    | persons other than the governing body?   |                              |                | 7b       | Х           |                     |
| _    | Did the organization contemporaneously document the meetings held or written actions undertaken during the year  | ear by the followi           |                | 19.17    | W.          | 1, 50,              |
| 8    |  |                              |                | 8a       | X           |                     |
|      | The governing body?  |                              |                | 8b       | X           |                     |
| b    |  |                              |                | - 0.0    |             |                     |
| 9    | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be re organization's mailing address? If "Yes," provide the names and addresses in Schedule O   | acrica at the                |                | 9        |             | х                   |
|      |  |                              |                |          |             |                     |
| Sec  | tion B. Policies (This Section B requests information about policies not required by the Internal I  | leveride code.               | <u></u>        |          | Yes         | No                  |
|      | The state of the s |                              |                | 10a      | 100         | X                   |
| 10a  | Did the organization have local chapters, branches, or affiliates?   | chapters offilia             | <br>toe        | IUa      |             |                     |
| b    | If "Yes," did the organization have written policies and procedures governing the activities of such of  | Jiapters, aima               | .03,           | 10b      |             | <u> </u>            |
|      | and branches to ensure their operations are consistent with the organization's exempt purposes?  | dy before filing             | the form?      | 11a      | Х           |                     |
| 11a  | Has the organization provided a complete copy of this Form 990 to all members of its governing bo  | dy belore lilling            | the lottin     | I Ia     | - 21        |                     |
| b    | Describe in Schedule O the process, if any, used by the organization to review this Form 990.  |                              |                | 40-      | Х           |                     |
| 12a  | Did the organization have a written conflict of interest policy? If "No," go to line 13  | and to conflicted            |                | 12a      | X           |                     |
| b    | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give ris   | se to connicts?              |                | 12b      | Δ           |                     |
| С    | Did the organization regularly and consistently monitor and enforce compliance with the policy? If   |                              |                | 40-      | v           |                     |
|      | in Schedule O how this was done  |                              |                | 12c      | X           |                     |
| 13   | Did the organization have a written whistleblower policy?  |                              |                | 13       | X           | <u> </u>            |
| 14   | Did the organization have a written document retention and destruction policy?   |                              |                | 14       | X           | 100000              |
| 15   | Did the process for determining compensation of the following persons include a review and appro   | val by independ              | dent           |          |             |                     |
|      | persons, comparability data, and contemporaneous substantiation of the deliberation and decision   |                              |                | 188.88   | 77          |                     |
|      | The organization's CEO, Executive Director, or top management official   |                              |                | 15a      | X           | <del> </del>        |
| b    | Other officers or key employees of the organization  |                              |                | 15b      | Х           | 1.54                |
|      | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).  |                              |                |          |             |                     |
| 16a  | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrang  |                              |                | 557553   | 17.000      | 47                  |
|      | taxable entity during the year?  |                              |                | 16a      |             | X                   |
| b    | If "Yes," did the organization follow a written policy or procedure requiring the organization to evalu  | iate its particip            | ation          |          |             |                     |
|      | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the org  |                              |                | 1,000    | 9000        | HEENA               |
|      | exempt status with respect to such arrangements?   |                              |                | 16b      | <u> </u>    |                     |
| Sec  | tion C. Disclosure   |                              |                |          |             |                     |
| 17   | List the states with which a copy of this Form 990 is required to be filed ▶PA   |                              |                |          |             |                     |
| 18   | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990   | )-T (Section 50 <sup>-</sup> | l(c)(3)s only) | availat  | ole         |                     |
|      | for public inspection. Indicate how you made these available. Check all that apply.  |                              |                |          |             |                     |
|      | X Own website Another's website X Upon request   |                              |                |          |             |                     |
| 19   | Describe in Schedule O whether (and if so, how), the organization made its governing documents,  | conflict of inter            | est policy, ar | nd fina  | ncial       |                     |
|      | statements available to the public during the tax year.  |                              |                |          |             |                     |
| 20   | State the name, physical address, and telephone number of the person who possesses the books   | and records of               | the organiza   | ation: 🕽 | <b>&gt;</b> |                     |
|      | Joseph G. Klos - 215-707-4884  |                              |                |          |             |                     |
|      | 2450 W Hunting Park Ave, Philadelphia, PA 19129  |                              |                |          |             |                     |

#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

X

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- In columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations. List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization,
- more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees;

and former such persons.

| Check this box if neither the organization r  | nor any related   | orga                           | niza   | tion    | cor          | nper                         | ısat     | ed any current officer, o | lirector, or trustee.            |                          |  |
|---|-------------------|--------------------------------|--|---------|--------------|------------------------------|----------|---------------------------|----------------------------------|--------------------------|--|
| (A)   | (B)               | (C)<br>Position                |  |         |              |                              |          | (D)                       | (E)                              | (F)                      |  |
| Name and Title                                | Average           | (45                            | not a  | Pos     | ition        | l<br>than :                  | ne       | Reportable                | Reportable                       | Estimated                |  |
|   | hours per         | box                            | (do not check mor<br>box, unless persor<br>officer and a direc |         |              |                              | n an     | compensation              | compensation                     | amount of                |  |
|   | week              |                                | cer an   | dad     | irecto       | or/trus                      | (66)     | from                      | from related                     | other                    |  |
|   | (describe         | Individual trustee or director |  |         |              |                              |          | the organization          | organizations<br>(W-2/1099-MISC) | compensation<br>from the |  |
|   | hours for related | e or d                         | ig<br>Eg   |         |              | sated                        |          | (W-2/1099-MISC)           | (44-27 1099-141100)              | organization             |  |
|   | organizations     | ruste                          | Institutional trustee  |         | yee ye       | mper                         |          | (** 2, 1000 111100)       |                                  | and related              |  |
|   | in Schedule       | dual                           | ution  | -       | odu          | est co<br>oyee               | er       |                           |                                  | organizations            |  |
|   | O)                | Indiv                          | ınstit   | Officer | Key employee | Highest compensated employee | Form     |                           |                                  |                          |  |
| (1) Jane Scaccetti                            |                   |                                |  |         |              |                              |          | _                         | _                                |                          |  |
| Chair   | 4.00              | X                              |  | X       |              |                              |          | 0.                        | 0.                               | 0.                       |  |
| (2) Clark S. Frame                            |                   |                                |  |         |              |                              |          |                           |                                  | 0                        |  |
| Vice Chair                                    | 2.00              | X                              |  | X       |              | -                            | ٠.       | 0.                        | 0.                               | 0.                       |  |
| (3) Larry Kaiser, MD                          |                   |                                |  | 1       |              |                              |          |                           | 4 005 405                        | 4 4 17 4 17              |  |
| President & CEO                               | 20.00             | X                              | _  | X       |              | -                            |          | 0.                        | 1,005,407.                       | 14,747.                  |  |
| (4) Edward Glickman                           |                   |                                |  |         |              |                              |          |                           |                                  | 0                        |  |
| Director                                      | 2.00              | Х                              | -  | -       | <u> </u>     |                              | -        | 0.                        | 0.                               | 0.                       |  |
| (5) Theodore Z. Davis                         |                   | 7.7                            |  |         |              |                              |          | 0.                        | 0.                               | 0.                       |  |
| Director                                      | 2.00              | X                              |  |         | $\vdash$     | ļ                            |          | U •                       | <u> </u>                         | 0.                       |  |
| (6) Lewis Katz                                | 2 00              | ٦,                             |  | İ       |              |                              |          | 0.                        | 0.                               | 0.                       |  |
| Director                                      | 2.00              |                                |  | -       | -            | -                            |          | V •                       | 0.                               | 0.                       |  |
| (7) David Marshall                            | 1 2 00            | 37                             |  |         |              |                              | ļ        | 0.                        | 0.                               | 0.                       |  |
| Director                                      | 2.00              | Α.                             | -  | -       | -            |                              | -        | V •                       | 0.                               | 0.                       |  |
| (8) Robert H. LeFever                         | 2 00              | v                              |  |         |              |                              |          | 0.                        | 0.                               | 0.                       |  |
| Director                                      | 2.00              | <u> </u>                       | ╁  | -       | -            | $\vdash$                     | <u> </u> | V •                       | 0.                               | 0.                       |  |
| (9) Ronald Donatucci                          | 2 00              |                                |  | Ì       |              |                              |          | 0.                        | 0.                               | 0.                       |  |
| Director                                      | 2.00              | 1                              | -  | -       | -            | +-                           |          | 0.                        | 0.                               | 0.                       |  |
| (10) Lewis Gould                              | 2 00              | \ <del>,</del>                 |  |         |              |                              |          | 0.                        | 0.                               | 0.                       |  |
| Director                                      | 2.00              | <del> </del> ≏                 | $\vdash$   | +       | -            | -                            |          | 1 0.                      | 0.                               | •                        |  |
| (11) Lon R. Greenberg                         | 2.00              | x                              |  |         |              |                              |          | 0.                        | 0.                               | 0.                       |  |
| Director                                      | 4.00              | <u>^</u>                       | -  | +       | -            | -                            | +-       |                           | -                                | -                        |  |
| (12) Dr. Soloman Luo                          | 2.00              | x                              |  |         |              |                              |          | 0.                        | 0.                               | 0.                       |  |
| Director                                      | 2.00              | 12                             | 1  | +-      | ╁            | +                            | -        | <u> </u>                  |                                  |                          |  |
| (13) Daniel Polett                            | 2.00              | x                              |  |         |              |                              |          | 0.                        | 0.                               | 0.                       |  |
| Ex Officio - Voting                           | 2.00              | - 22                           | +  | +       | 1            | -                            | +        |                           |                                  |                          |  |
| (14) Dr. Richard Englert                      | 2.00              | v                              |  |         |              |                              |          | 0.                        | 350,801.                         | 61,820.                  |  |
| Director                                      | 2.00              | 12                             | ╁  | +-      | +            | +                            | +        |                           | 330,002.                         | 01,010.                  |  |
| (15) Patrick J. O'Connor                      | 4.00              | Y                              |  |         |              |                              |          | 0.                        | 0.                               | 0.                       |  |
| Ex Officio - Voting                           | <del>-</del>      | +                              | +  | +       | +            | +                            | -        |                           |                                  |                          |  |
| (16) Dr. Ann Weaver Hart                      | 2.00              | <sub>x</sub>                   |  |         |              |                              |          | 0.                        | 651,898.                         | 48,040.                  |  |
| Ex Officio - Voting                           | 2.00              | 12                             | +  | +       | +            | +                            | $\vdash$ |                           | 001,000                          |                          |  |
| (17) Verdi DiSesa, MD Chief Operating Officer | 20.00             |                                |  | X       |              |                              |          | 0.                        | 559,593                          | 39,263.                  |  |
| Chief Operating UIIICer                       | 1 20.00           |                                |  | 127     |              |                              |          |                           |                                  | Form <b>990</b> (2011)   |  |

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|  |                        |                     |  |          |              |                              |          | scem, inc.              |                                  | OOI Tage C               |
|--|------------------------|---------------------|--|----------|--------------|------------------------------|----------|-------------------------|----------------------------------|--------------------------|
| Part VII Section A. Officers, Directors, T   | <u>rustees, Key Eı</u> | mplo                | yee  |          |              | ligh                         | est      |                         |                                  |                          |
| (A)  | (B)                    |                     |  | _ (C     |              |                              |          | (D)                     | (E)                              | (F)                      |
| Name and title                               | Average                | (do                 |  | Posi     |              |                              | one      | Reportable              | Reportable                       | Estimated                |
|  | hours per              | box,                | box, unless person<br>officer and a direct |          |              |                              |          | compensation            | compensation                     | amount of                |
|  | week                   |                     | er an                                      | uau      | 16010        | /iius                        | (66)     | from                    | from related                     | other                    |
|  | (describe<br>hours for | irecto              |  |          |              |                              |          | the<br>organization     | organizations<br>(W-2/1099-MISC) | compensation<br>from the |
|  | related                | D                   | ee<br>ee                                   |          |              | sated                        |          | (W-2/1099-MISC)         | (44-27 1099-141130)              | organization             |
|  | organizations          | trustee or director | trus                                       |          | 93           | mpen                         |          | (***27 1000 141100)     |                                  | and related              |
|  | in Schedule            | dualt               | rtiona                                     | _        | nploy        | stco                         | h        |                         |                                  | organizations            |
|  | O)                     | Individual 1        | Institutional trustee                      | Officer  | Key employee | Highest compensated employee | Former   |                         |                                  |                          |
| (18) Beth C. Koob                            |                        |                     |  |          |              |                              |          |                         |                                  |                          |
| Secretary                                    | 29.00                  |                     |  | X        |              |                              |          | 444,586.                | 0.                               | 53,554.                  |
| (19) George E. Moore                         |                        |                     |  |          |              |                              |          |                         |                                  |                          |
| Asst. Secretary                              | 2.00                   |                     |  | X        |              |                              |          | 0.                      | 407,711.                         | 69,348.                  |
| (20) Betty McAdams                           |                        |                     |  |          |              |                              |          |                         | _                                | 4.4.600                  |
| Asst. Secretary                              | 30.00                  | ļ                   | ļ  | X        |              |                              |          | 89,508.                 | 0.                               | 14,628.                  |
| (21) Robert H. Lux                           |                        |                     |  |          |              |                              |          | 405 400                 |                                  | F4 000                   |
| Treasurer                                    | 38.00                  | $\vdash$            |  | X        | _            | -                            | -        | 486,103.                | 0.                               | 54,292.                  |
| (22) Joseph G. Klos                          | 1.5.00                 |                     |  | l        |              |                              |          | 001 606                 |                                  | 22 002                   |
| Asst. Treasurer                              | 46.00                  | -                   |  | X        |              |                              | -        | 221,606.                | 0.                               | 32,902.                  |
| (23) Drew Maser                              |                        |                     |  |          |              |                              |          | 104 406                 |                                  | 22 004                   |
| Asst. Treasurer                              | 50.00                  |                     | -  | X        | <u> </u>     | <u> </u>                     | -        | 104,426.                | 0.                               | 32,984.                  |
| (24) Herb White                              | 1                      |                     |  |          |              |                              |          | 000 450                 | _                                | 40 500                   |
| Asst. Treasurer                              | 46.00                  |                     | <u> </u>                                   | X        |              | -                            | -        | 228,453.                | 0.                               | 40,589.                  |
| (25) Art Papacostas                          |                        |                     |  |          |              |                              |          | 0.60 0.51               |                                  | 60 507                   |
| Chief Information Officer                    | 50.00                  | 1                   | <u> </u>                                   | <u> </u> | X            | -                            | -        | 360,251.                | 0.                               | 60,507.                  |
| (26) Alan Rosenberg                          |                        |                     |  |          |              |                              |          | 245 242                 |                                  | FF 201                   |
| Chief of Staff                               | 50.00                  |                     | 1  | ļ        | X            | <u> </u>                     | <u> </u> | 346,210.                | 0.                               |                          |
| 1b Sub-total                                 |                        |                     |  |          |              |                              |          |                         | 2,975,410.                       |                          |
| c Total from continuation sheets to Part     |                        |                     |  |          |              |                              |          | 1,190,617.              |                                  | 237,203.                 |
| d Total (add lines 1b and 1c)                |                        |                     |  |          |              |                              |          |                         | 2,975,410.                       | 815,178.                 |
| a Total number of individuals (including but | t not limited to t     | hose                | liet                                       | ed a     | hov          | e) w                         | ho r     | eceived more than \$100 | 0.000 of reportable              |                          |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Yes No Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on Х 3 line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual \_\_\_\_\_\_ 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services

rendered to the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(C) Description of services Compensation Name and business address Price Waterhouse Coopers LLP, 2 Commerce Square, 2001 Market Street, Philadelphia, 2,422,217. Consultant Temple University, 400 Carnell Street, 1803 N Broad St, Philadelphia, PA 19121 1,814,244. Purchased Services McCann & Geschke PC, 1800 John F Kennedy Bld, Suite 801, Philadelphia, PA 19103 Legal Counsel 844,801. Post & Schell PC, 1600 JFK Blvd Four Penn Legal Counsel 761,457. Center, Philadelphia, PA 19103 Galli and Reilly, 3 Bala Plaza East Suite 591,639. Legal Counsel 600, 251 St Asaphs Rd, Bala Cynwyd, Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (C) (D) (E) (F) (B) (A) Position Reportable Reportable Estimated Name and title Average (check all that apply) compensation compensation amount of hours per from from related other organizations week the compensation Highest compensated employee (W-2/1099-MISC) ndividual trustee or director organization from the (W-2/1099-MISC) organization Institutional trustee and related Key employee organizations Officer (27) Robert Birnbrauer 54,504. 50.00 Х 200,972. 0. VP Human Resources (28) Paul Neimeyer 0. 29,014. 50.00 Х 204,360. Legal (29) Kenneth Chadwick 50.00 Х 202,559. 0. 39,901. AVP Real Estate Services (30) John O'Donnell 50.00 X 196,113. 0. 38,374. Legal (31) Joseph Kosich 50.00 Х 194,144. 0. 37,746. AVP Medical Records (32) Raymond Robinson X 192,469. 0. 37,664. 50.00 AVP Revenue Cycle 1,190,617. 237,203. Total to Part VII, Section A, line 1c

|  | 990 (2   |   |                | sity Heal       | th System            | , Inc.                                 | 23-28258                                | 881 Page <b>9</b>   |
|--|----------|---|----------------|-----------------|----------------------|--|---|---|
| Par  | t VIII   | Statement of Reven  | iue            |                 | (A)<br>Total revenue | (B) Related or exempt function revenue | (C)<br>Unrelated<br>business<br>revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 |
| ts st  | 1 a      | Federated campaigns   | 1a             |                 |                      |  |   |   |
| Contributions, Gifts, Grants and Other Similar Amounts |          | Membership dues   |                |                 |                      |  |   |   |
| Am Am  | С        | Fundraising events  | i i            |                 |                      |  |   |   |
| 直  |          | Related organizations   | 1 1            | 12,000,000.     |                      |  |   |   |
| ns,  |          | Government grants (contributi   |                |                 |                      |  |   |   |
| erio   | f        | All other contributions, gifts, grant                                 | 1 1            | 156 000         |                      |  |   |   |
| ē£.  |          | similar amounts not included abov                                     |                | 156,922.        |                      |  |   |   |
| 55   | _        | Noncash contributions included in lines <b>Total.</b> Add lines 1a-1f |                |                 | 12 156 922.          |  |   |   |
| 0 (0)  | <u> </u> | Total, Add lines Tarif  |                | Business Code   |                      |  |   |   |
| o  | 2 a      | Related Org Srv   | rcs            | 561000          | 60,400,098.          | 60,400,098.                            |   |   |
| Ş  |          | Parking   | -              | 812930          | 280,662.             | 280,662.                               |   |   |
| Sel  | c        |   |                |                 |                      |  |   |   |
| Program Service<br>Revenue                             | d        |   |                |                 |                      |  |   |   |
|  | е        |   |                |                 |                      |  |   |   |
| <u>~</u>   | f        | All other program service reve  | nue            |                 |                      |  |   |   |
|  | g        | Total. Add lines 2a-2f  |                |                 | 60,680,760.          | A A A A A A A A A A A A A A A A A A A  |   |   |
|  | 3        | Investment income (including  |                | 1               | 8238650.             |  |   | 8,238,650.  |
|  |          | other similar amounts)  |                |                 | 8438830.             |  |   | 8,238,630.  |
|  | 4        | Income from investment of tax-exempt bond proceeds  Royalties         |                |                 | -                    |  |   |   |
|  | 5        | Royalties   | (i) Real       | (ii) Personal   |                      |  |   |   |
|  | 6 2      | Gross rents   |                | (ii) i crooria; |                      |  |   |   |
|  |          | Less: rental expenses   |                |                 |                      |  |   |   |
| }  |          | Rental income or (loss)   |                |                 |                      |  |   |   |
|  |          | Net rental income or (loss)   |                |                 | 2594218.             |  |   | 2,594,218.  |
|  |          | Gross amount from sales of  | (i) Securities | (ii) Other      |                      |  |   |   |
|  |          | assets other than inventory   |                |                 |                      |  |   |   |
|  | b        | Less: cost or other basis   |                |                 |                      |  |   |   |
|  |          | and sales expenses  |                |                 |                      |  |   |   |
|  |          | Gain or (loss)  |                |                 |                      |  | 100 may 140 mm (150 mm 141 ft 150 mm)   |   |
|  |          | Net gain or (loss)  |                |                 |                      |  |   |   |
| ine  | ва       | Gross income from fundraisin including \$                             |                |                 |                      |  |   |   |
| Ver  |          | contributions reported on line  |                |                 |                      |  |   |   |
| Other Revenue  |          | Part IV, line 18  |                |                 |                      |  |   |   |
| the  | b        | Less: direct expenses   |                |                 |                      |  |   |   |
| 0  |          | Net income or (loss) from fund  |                |                 |                      |  |   |   |
| I  | 9 a      | Gross income from gaming a  |                |                 |                      |  |   |   |
|  |          | Part IV, line 19  |                | 1               |                      |  |   |   |
|  | b        |   |                |                 |                      | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1  |   |   |
|  | С        | , , ,   |                |                 |                      |  |   |   |
|  | 10 a     | Gross sales of inventory, less  |                |                 |                      |  |   |   |
|  | la.      | and allowances<br>Less: cost of goods sold                            |                | 1               |                      |  |   |   |
|  |          | : Net income or (loss) from sale                                      |                |                 |                      |  | 712                                     |   |
| t  |          | Miscellaneous Reven   |                | Business Code   |                      |  |   |   |
|  | 11 a     | Misc Income   |                | 900099          | 27,645.              |  |   | 27,645.   |
|  | b        |   |                |                 |                      |  |   |   |
|  | c        |   |                |                 |                      |  |   |   |
|  | c        |   |                |                 |                      | 11.000.000.0000.000.000.000.000.000    |   | 1                       |
|  | е        | Total. Add lines 11a-11d  |                |                 | 27,645.              |  |   |   |
|  | 12       | Total revenue. See instructions.                                      |                |                 | 83,698,195           | 60,680,760                             | 0.                                      | 10,860,513  |

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

|       | Check if Schedule O contains a respon   | se to any question in thi | s Part IX  |   |  |
|-------|---|---------------------------|--|---|--|
| 7b, 8 | ot include amounts reported on lines 6b,<br>lb, 9b, and 10b of Part VIII.   | (A)<br>Total expenses     | <b>(B)</b><br>Program service<br>expenses  | (C)<br>Management and<br>general expenses | ( <b>D)</b><br>Fundraising<br>expenses |
|       | Grants and other assistance to governments and organizations in the United States. See Part IV, line 21   | 20,552,789.               | 20,552,789.  |   |  |
|       | Grants and other assistance to individuals in the United States. See Part IV, line 22   |                           |  |   |  |
|       | Grants and other assistance to governments, organizations, and individuals outside the  |                           |  |   |  |
|       | United States. See Part IV, lines 15 and 16   |                           |  |   |  |
|       | Benefits paid to or for members   |                           |  |   |  |
| _     | Compensation of current officers, directors,  | 2,459,008.                |  | 2,459,008.                                |  |
|       | trustees, and key employees   | 2,437,000.                |  | 2/202/0001                                |  |
| 6     |   |                           |  | •   |  |
|       | persons (as defined under section 4958(f)(1)) and   |                           |  |   |  |
|       | persons described in section 4958(c)(3)(B)  | 15,326,636.               |  | 15,326,636.                               |  |
| 7     | Other salaries and wages  | 13,320,030                |  | 13/320/0301                               |  |
| 8     | Pension plan accruals and contributions (include  | 918,129.                  |  | 918,129.                                  |  |
|       | section 401(k) and section 403(b) employer contributions)   | 2,078,263.                |  | 2,078,263.                                |  |
| 9     | Other employee benefits   | 1,390,027.                |  | 1,390,027.                                |  |
| 10    | Payroll taxes   | 1,390,027.                |  | 1,330,027.                                |  |
| 11    | Fees for services (non-employees):  |                           |  |   |  |
| а     | Management  | 898,150.                  |  | 898,150.                                  |  |
| b     | Legal   | 33,600.                   |  | 33,600.                                   |  |
|       | Accounting  | 33,000.                   |  | 33,000.                                   |  |
|       | Lobbying  |                           |  |   |  |
| е     | Professional fundraising services. See Part IV, line 17   |                           | The state of the s |   |  |
| f     | Investment management fees  | 18,768,952.               |  | 18,169,665.                               | 599,287.                               |
| g     | Other   | 43,946.                   |  | 43,946.                                   | 333,207                                |
| 12    | Advertising and promotion   | 3,344,472.                |  | 3,344,472.                                |  |
| 13    | Office expenses   | 3,344,474.                |  | J/J==/=/2•                                |  |
| 14    | Information technology  |                           |  |   |  |
| 15    | Royalties   | 5,905,036.                |  | 5,902,420.                                | 2,616.                                 |
| 16    | Occupancy   | 96,003.                   |  | 96,003.                                   | 2/010                                  |
| 17    | Travel  | 90,003.                   |  | 50,003.                                   |  |
| 18    | Payments of travel or entertainment expenses  |                           |  |   |  |
|       | for any federal, state, or local public officials   |                           |  |   |  |
| 19    | Conferences, conventions, and meetings  | 12,416,820.               |  | 12,416,820.                               |  |
| 20    | Interest  |                           |  | 12/110/020                                |  |
| 21    | Payments to affiliates  | 6,999,173.                |  | 6,999,173.                                |  |
| 22    | Depreciation, depletion, and amortization   | 4 226                     |  | 4,336.                                    |  |
| 23    | Other expenses. Itemize expenses not covered  | 7,330                     |  |   |  |
| 24    | above. (List miscellaneous expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) |                           |  |   |  |
| а     |   |                           |  |   |  |
| b     |   |                           |  |   |  |
| С     |   |                           |  |   |  |
| d     |   |                           |  |   |  |
| е     | All other expenses  |                           |  | TO 000 640                                | 601 003                                |
| 25    | Total functional expenses. Add lines 1 through 24e  | 91,235,340                | 20,552,789   | 70,080,648.                               | 601,903                                |
| 26    | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.  |                           |  |   |  |
| 1320  | Check here if following SOP 98-2 (ASC 958-720)  |                           |  |   | Form <b>990</b> (2011                  |

| ar                          | t X      | Balance Sheet  |                                | 1      | (3)                       |
|-----------------------------|----------|--|--------------------------------|--------|---------------------------|
|                             |          |  | (A)<br>Beginning of year       |        | <b>(B)</b><br>End of year |
|                             |          |  |                                | 1      |                           |
|                             | 1        | Cash · non-interest-bearing  | 52,532,369.                    | 2      | 56,931,140.               |
|                             | 2        | Savings and temporary cash investments   | 32,332,3031                    | 3      | 30/331/110.               |
| 4                           | 3        | Pledges and grants receivable, net   | 12,757,627.                    | 4      | 15,342,543                |
|                             | 4        | Accounts receivable, net  Receivables from current and former officers, directors, trustees, key | 12,757,027                     |        | 10,011,010                |
|                             | 5        |  |                                |        |                           |
|                             |          | employees, and highest compensated employees. Complete Part II                                   |                                | 5      |                           |
|                             | _        | of Schedule L  Receivables from other disqualified persons (as defined under section             |                                | Ŭ      |                           |
|                             | 6        | 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing                        |                                |        |                           |
|                             |          | employers and sponsoring organizations of section 501(c)(9) voluntary                            |                                | 148    |                           |
|                             |          | employees' beneficiary organizations (see instructions)  |                                | 6      |                           |
| 3                           | -7       | Notes and loans receivable, net  | 124,485,069.                   | 7      | 122,984,069               |
| Closer.                     | 7        | Inventories for sale or use  |                                | 8      |                           |
| (                           | 8        | Prepaid expenses and deferred charges  | 2,201,200.                     | 9      | 2,614,113                 |
|                             | 9        | Land, buildings, and equipment: cost or other  |                                | 140    |                           |
|                             | 10a      | basis. Complete Part VI of Schedule D  | Property (Charles and Charles) |        |                           |
| -                           |          | Less: accumulated depreciation 10b 38,545,593.   | 41,117,559.                    | 10c    | 39,267,732                |
| 1                           |          | Investments - publicly traded securities   |                                | 11     |                           |
|                             | 11       | Investments - other securities. See Part IV, line 11   |                                | 12     |                           |
|                             | 12<br>13 | Investments - program-related. See Part IV, line 11  |                                | 13     |                           |
|                             | 14       | Intangible assets  |                                | 14     |                           |
|                             | 15       | Other assets. See Part IV, line 11   | 70,284,794.                    | 15     | 92,565,437                |
|                             | 16       | Total assets. Add lines 1 through 15 (must equal line 34)  | 303,378,618.                   | 16     | 329,705,034               |
|                             | 17       | Accounts payable and accrued expenses  | 60,682,846.                    | 17     | 76,144,442                |
|                             | 18       | Grants payable   |                                | 18     |                           |
|                             | 19       | Deferred revenue   |                                | 19     |                           |
|                             | 20       | Tax-exempt bond liabilities  | 213,362,502.                   | 20     | 210,755,978               |
| ,                           | 21       | Escrow or custodial account liability. Complete Part IV of Schedule D                            |                                | 21     |                           |
| Liabillues                  | 22       | Payables to current and former officers, directors, trustees, key employees,                     |                                |        |                           |
|                             | 22       | highest compensated employees, and disqualified persons. Complete Part II                        |                                | Maria. |                           |
| 1 10                        |          | of Schedule L  | •                              | 22     |                           |
|                             | 23       | Secured mortgages and notes payable to unrelated third parties                                   |                                | 23     |                           |
|                             | 24       | Unsecured notes and loans payable to unrelated third parties                                     |                                | 24     |                           |
|                             | 25       | Other liabilities (including federal income tax, payables to related third                       |                                |        |                           |
|                             | 20       | parties, and other liabilities not included on lines 17-24). Complete Part X of                  |                                |        |                           |
|                             |          | Schedule D   | 3,130,037.                     | 25     | 24,138,526                |
|                             | 26       | Total liabilities. Add lines 17 through 25   | 277,175,385.                   | 26     | 311,038,946               |
|                             |          | Organizations that follow SFAS 117, check here   X and complete                                  |                                |        |                           |
| v)                          |          | lines 27 through 29, and lines 33 and 34.  | Section 1997                   |        |                           |
| ဥ                           | 27       | Unrestricted net assets  | 26,202,025.                    | 27     | 18,664,797                |
| <u>a</u> a                  | 28       | Temporarily restricted net assets  | 1,208.                         | 28     | 1,291                     |
| ñ                           | 29       | Permanently restricted net assets  |                                | 29     |                           |
| Š                           |          | Organizations that do not follow SFAS 117, check here and  |                                |        |                           |
| ř                           |          | complete lines 30 through 34.  |                                | ) inte |                           |
| ş                           | 30       | Capital stock or trust principal, or current funds   |                                | 30     |                           |
| SSE                         | 31       | Paid-in or capital surplus, or land, building, or equipment fund                                 |                                | 31     |                           |
| Net Assets or Fund Balances | 32       | Retained earnings, endowment, accumulated income, or other funds                                 |                                | 32     |                           |
| ž                           | 33       | Total net assets or fund balances  | 26,203,233.                    |        |                           |
|                             | 34       | Total liabilities and net assets/fund balances   | 303,378,618.                   | 34     | 329,705,034               |

| Form    | 990 (2011) Temple University Health System, Inc.   | 23-28      | <u> 3258</u> | 81      | Pag        | e 12       |
|---------|--|------------|--------------|---------|------------|------------|
|         | t XI Reconciliation of Net Assets  |            |              |         |            |            |
|         | Check if Schedule O contains a response to any question in this Part XI  |            |              |         |            |            |
|         |  | 1          |              |         |            |            |
| 1       | Total revenue (must equal Part VIII, column (A), line 12)  | 1          | 83,          |         |            |            |
| 2       | Total expenses (must equal Part IX, column (A), line 25)   | 2          |              |         | 5,3        |            |
| 3       | Revenue less expenses. Subtract line 2 from line 1   | 3          |              |         |            | <u>45.</u> |
| 4       | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                          | 4          | 26,          | 20:     | 3,2        | <u>33.</u> |
| 5       | Other changes in net assets or fund balances (explain in Schedule O)   | 5          |              |         |            | 0.         |
| 6       | Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))     | 6          | <u> 18</u> , | 66      | <u>6,0</u> | 88.        |
| Pai     | t XIII Financial Statements and Reporting  |            |              |         |            |            |
|         | Check if Schedule O contains a response to any question in this Part XII   |            |              |         |            | 느          |
|         |  |            | Г            | 1114.1  | Yes        | No         |
| 1       | Accounting method used to prepare the Form 990: Cash X Accrual Other   |            | -            |         | 1111       |            |
|         | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule     | Ο.         |              | Marie I |            |            |
| 2a      | Were the organization's financial statements compiled or reviewed by an independent accountant?                    |            | ·····        | 2a      |            | <u>X</u>   |
| b       | Were the organization's financial statements audited by an independent accountant?                                 |            | }            | 2b      | X          |            |
| С       | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | e audit,   |              |         |            |            |
|         | review, or compilation of its financial statements and selection of an independent accountant?                     |            |              | 2c      | X          |            |
|         | If the organization changed either its oversight process or selection process during the tax year, explain in Sch  | edule O.   | 1            |         |            |            |
| d       | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue  | d on a     |              |         |            |            |
|         | separate basis, consolidated basis, or both:   |            | ľ            |         |            |            |
|         | Separate basis X Consolidated basis Both consolidated and separate basis   |            |              | 12/34   |            |            |
| За      | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si | ngle Audit |              |         |            |            |
|         | Act and OMB Circular A-133?  |            |              | За      | X          |            |
| b       | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ  | ired audit |              |         | 37         |            |
| <b></b> | or audits, explain why in Schedule O and describe any steps taken to undergo such audits.                          |            |              | 3b      | X          |            |
|         |  |            |              | Form    | 990 (      | 2011)      |

#### **SCHEDULE A**

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

#### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Temple University Health System, Inc.

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

Employer identification number 23-2825881

| The or | ganiz | zation is not a  | private foundation b         | ecause it is: (For lines 1              | through 1       | 1, check o                              | nly one bo          | ×.)              |                        |                     |              |               |              |
|--------|-------|------------------|------------------------------|---|-----------------|---|---------------------|------------------|------------------------|---------------------|--------------|---------------|--------------|
| 1      |       |                  |                              | or association of churc                 |                 | bed in <b>sec</b>                       | tion 170(l          | o)(1)(A)(i).     |                        |                     |              |               |              |
| 2      |       | A school desc    | ribed in <b>section 17</b> 0 | (b)(1)(A)(ii). (Attach Sch              | nedule E.)      |   |                     |                  |                        |                     |              |               |              |
| з [    |       | A hospital or a  | a cooperative hospita        | al service organization d               | escribed in     | section                                 | 170(b)(1)( <i>i</i> | ۸)(iii).         |                        |                     |              |               |              |
| 4 [    |       | A medical rese   | earch organization o         | perated in conjunction v                | with a hosp     | ital descri                             | bed in <b>sec</b>   | tion 170(        | b)(1)(A)(iii)          | . Enter the         | e hospital'  | s name        | Э,           |
|        |       | city, and state  | );                           |   |                 |   |                     |                  |                        |                     |              |               |              |
| 5      |       |                  |                              | enefit of a college or un               | iversity ow     | ned or op                               | erated by           | a governm        | nental unit            | described           | d in         |               |              |
|        |       | section 170(l    | b)(1)(A)(iv). (Complet       | e Part II.)                             |                 |   |                     |                  |                        |                     |              |               |              |
| 6      |       | A federal, stat  | e, or local governme         | nt or governmental unit                 | described       | in section                              | 170(b)(1)           | (A)(v).          |                        |                     |              |               |              |
| 7      |       | An organizatio   | on that normally rece        | ives a substantial part o               | of its suppo    | ort from a g                            | governmer           | ntal unit o      | r from the (           | general pu          | ublic descr  | ibed ir       | 1            |
|        |       | section 170(b    | o)(1)(A)(vi). (Complete      | e Part II.)                             |                 |   |                     |                  |                        |                     |              |               |              |
| 8 [    |       | A community      | trust described in se        | ction 170(b)(1)(A)(vi). (               | Complete F      | ⊃art II.)                               |                     |                  |                        |                     |              |               |              |
| 9 [    |       | An organizatio   | on that normally rece        | ives: (1) more than 33 1                | /3% of its:     | support fr                              | om contrib          | utions, m        | embership              | fees, and           | d gross rec  | eipts f       | irom         |
|        |       | activities relat | ed to its exempt fun         | ctions - subject to certa               | in exceptio     | ns, and (2                              | ) no more           | than 33 1.       | /3% of its             | support fr          | om gross     | investr       | ment         |
|        |       | income and u     | nrelated business ta         | xable income (less sect                 | ion 511 tax     | ) from bus                              | sinesses a          | equired by       | y the orgar            | nization af         | ter June 3   | 0, 197        | 5.           |
|        |       | See section 5    | 509(a)(2). (Complete         | Part III.)                              |                 |   |                     |                  |                        |                     |              |               |              |
| 10     |       | An organization  | on organized and op          | erated exclusively to tes               | st for public   | safety. S                               | ee <b>sectio</b> i  | า 509(a)(4       | ·).                    |                     |              |               |              |
| 11     | X     | An organization  | on organized and op          | erated exclusively for th               | ie benefit o    | f, to perfo                             | rm the fun          | ctions of,       | or to carry            | out the p           | urposes o    | f one o       | or           |
|        |       | more publicly    | supported organizat          | tions described in section              | on 509(a)(1)    | ) or sectio                             | n 509(a)(2)         | . See <b>sec</b> | tion 509(a             | i)( <b>3).</b> Chec | k the box    | that          |              |
|        |       | describes the    | type of supporting o         | organization and comple                 | ete lines 11    | e through                               | 11h.                |                  |                        |                     |              |               |              |
|        |       | a X Type I       | b                            |   |                 |   | tionally into       |                  |                        |                     | Type III • C |               |              |
| e      | X     | By checking t    | this box, I certify that     | the organization is not                 | controlled      | directly or                             | indirectly          | by one or        | more disq              | ualified p          | ersons oth   | er thai       | n            |
|        |       | foundation m     | anagers and other th         | an one or more publicly                 | / supported     | d organiza                              | tions desc          | ribed in s       | ection 509             | (a)(1) or s         | ection 509   | (a)(2).       |              |
| f      |       | If the organiza  | ation received a writt       | en determination from t                 | he IRS tha      | t it is a Ty <sub>l</sub>               | oe I, Type          | II, or Type      | e III                  |                     |              |               |              |
|        |       | supporting or    | ganization, check th         | is box                                  |                 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                     |                  |                        |                     |              |               | . Ш          |
| g      |       | Since August     | 17, 2006, has the o          | rganization accepted ar                 | ny gift or co   | ntribution                              | from any            | of the folio     | owing pers             | ons?                |              |               | 1            |
| J      |       | (i) A persor     | n who directly or indi       | rectly controls, either al              | one or toge     | ether with                              | persons d           | escribed i       | n (ii) and (ii         | ii) below,          |              | Yes           | No           |
|        |       |                  |                              | pported organization?                   |                 |   |                     |                  |                        |                     | 11g(i)       |               | X            |
|        |       |                  |                              | described in (i) above?                 |                 |   |                     |                  |                        |                     |              |               | X            |
|        |       |                  |                              | person described in (i) o               |                 |   |                     |                  |                        |                     |              |               | X            |
| h      |       |                  |                              | about the supported or                  |                 |   |                     |                  |                        |                     |              |               |              |
| ••     |       |                  | •                            |   |                 |   |                     |                  |                        |                     |              |               |              |
| (1) !  | Nama  | of supported     | (ii) EIN                     | (iii) Type of                           | (iv) Is the o   |   |                     |                  | (vi) ls<br>organizațio | the                 | (vii) An     | nount o       | of           |
| י עי)  |       | inization        | (11) 2.111                   | organization<br>(described on lines 1-9 | in col. (i) lis |   | organizat           | on in col.       | (i) organize           | ed in the           | sup          | port          |              |
|        | J. 94 |                  |                              | above or IRC section                    | governing (     | document?                               | (i) of your         | supportr         | U.S.                   | ?                   |              |               |              |
|        |       |                  |                              | (see instructions))                     | Yes             | No                                      | Yes                 | No               | Yes                    | No                  |              |               |              |
| Ten    | lan   | e Univ           |                              |   |                 |   |                     |                  |                        |                     |              |               |              |
|        |       |                  | 23-2825878                   | 3                                       |                 | X                                       |                     |                  |                        |                     | 26           | 137           | 91.          |
| Ten    |       |                  |                              |   |                 |   |                     |                  |                        |                     |              |               |              |
| Hea    | ālt   | h Trans          | 75-3084023                   | 9                                       |                 | X                                       |                     |                  |                        |                     | 25           | 000           | 00.          |
| Ter    | lan   | е                |                              |   | 1               |   |                     |                  |                        |                     |              |               |              |
| Phy    | zsi   | cians I          | 23-2790607                   | 9                                       |                 | X                                       |                     |                  |                        |                     | 15           | 5 <u>,439</u> | ,000.        |
|        |       |                  |                              |   |                 |   |                     |                  |                        |                     |              |               |              |
|        |       |                  |                              |   |                 |   |                     |                  |                        |                     |              |               |              |
|        |       |                  |                              |   |                 |   |                     |                  |                        |                     |              |               |              |
|        |       |                  |                              |   |                 |   |                     |                  |                        |                     |              |               |              |
|        |       |                  |                              |   |                 | 7.                                      |                     |                  |                        |                     |              |               |              |
| Tota   | ı     | 3                |                              |   |                 | <u> </u>                                |                     |                  |                        |                     | 20,55        | <u>52,7</u>   | <u> 191.</u> |
|        |       |                  |                              |   |                 |   |                     |                  |                        |                     |              |               |              |

Schedule A (Form 990 or 990-EZ) 2011

| Part II | Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec           | tion A. Public Support   |                               |  |                     |                                    |                      |           |
|---------------|--|-------------------------------|--|---------------------|------------------------------------|----------------------|-----------|
| Cale          | ndar year (or fiscal year beginning in) 🕨                          | (a) 2007                      | (b) 2008                                     | (c) 2009            | (d) 2010                           | (e) 2011             | (f) Total |
| 1             | Gifts, grants, contributions, and                                  |                               |  |                     |                                    |                      |           |
|               | membership fees received. (Do not                                  |                               |  |                     |                                    |                      |           |
|               | include any "unusual grants.")                                     |                               |  |                     |                                    |                      |           |
| 2             | Tax revenues levied for the organ-                                 |                               |  |                     |                                    |                      |           |
| _             | ization's benefit and either paid to                               |                               |  |                     |                                    |                      |           |
|               | or expended on its behalf  |                               |  |                     |                                    |                      |           |
| 3             | The value of services or facilities                                |                               |  |                     |                                    |                      |           |
| Ü             | furnished by a governmental unit to                                |                               |  |                     |                                    |                      |           |
|               | the organization without charge                                    |                               |  |                     |                                    |                      |           |
| 4             | Total. Add lines 1 through 3                                       |                               |  |                     |                                    |                      |           |
|               | The portion of total contributions                                 |                               |  |                     |                                    |                      |           |
| 5             | by each person (other than a                                       |                               |  |                     |                                    |                      |           |
|               | governmental unit or publicly                                      |                               |  |                     |                                    |                      |           |
|               | supported organization) included                                   |                               |  |                     |                                    |                      |           |
|               | 11   |                               |  |                     |                                    |                      |           |
|               | on line 1 that exceeds 2% of the                                   |                               |  |                     |                                    |                      |           |
|               | amount shown on line 11,   |                               |  |                     |                                    |                      |           |
| _             | column (f)   |                               |  |                     |                                    |                      |           |
|               | Public support. Subtract line 5 from line 4.                       | A STEP DESCRIPTION OF A PARTY | 2 ACT TO THE ENGINEER OF THE THE THE THE THE |                     |                                    | E45, 012, 013        |           |
|               | ndar year (or fiscal year beginning in)                            | (a) 2007                      | <b>(b)</b> 2008                              | (c) 2009            | (d) 2010                           | (e) 2011             | (f) Total |
|               | Amounts from line 4  | (4) 200.                      | (10)   | (4)                 |                                    |                      |           |
| 8             | Gross income from interest,  |                               |  |                     |                                    |                      |           |
| 0             | dividends, payments received on                                    |                               |  |                     |                                    |                      |           |
|               | securities loans, rents, royalties                                 |                               |  |                     |                                    |                      |           |
|               | and income from similar sources                                    |                               |  |                     |                                    |                      |           |
| _             | Net income from unrelated business                                 |                               |  |                     |                                    |                      |           |
| 9             |  |                               |  |                     |                                    |                      |           |
|               | activities, whether or not the                                     |                               |  |                     |                                    |                      |           |
| 40            | business is regularly carried on Other income. Do not include gain |                               |  |                     |                                    |                      |           |
| 10            |  | Ì                             |  |                     |                                    |                      |           |
|               | or loss from the sale of capital assets (Explain in Part IV.)      |                               |  |                     |                                    |                      |           |
|               |  |                               |  |                     |                                    |                      |           |
| 11            | Gross receipts from related activities                             | etc (see instruct             | ions)  |                     | identification of the state in the | 12                   |           |
| 12            | First five years. If the Form 990 is fo                            |                               |  |                     |                                    |                      |           |
|               | organization, check this how and stor                              | n here                        |  |                     |                                    |                      |           |
| Se            | ction C. Computation of Pub  | lic Support Pe                | ercentage                                    |                     |                                    |                      |           |
|               | Public support percentage for 2011                                 |                               |  | column (f))         |                                    | 14                   | %         |
| 15            | Public support percentage from 2010                                | 0 Schedule A, Par             | t II, line 14                                |                     |                                    | 15                   | %         |
| 16            | a 33 1/3% support test - 2011. If the                              | organization did n            | ot check the box o                           | n line 13, and line | 14 is 33 1/3% or r                 | more, check this bo  | x and     |
|               | stop here. The organization qualifies                              |                               |  |                     |                                    |                      |           |
| 1             | o 33 1/3% support test - 2010. If the                              | organization did n            | ot check a box on                            | line 13 or 16a, an  | d line 15 is 33 1/39               | 6 or more, check th  | nis box   |
|               | and stop here. The organization qua                                |                               |  |                     |                                    |                      |           |
| 17:           | a 10% -facts-and-circumstances tes                                 | st - 2011. If the or          | ganization did not                           | check a box on lir  | ne 13, 16a, or 16b,                | and line 14 is 10%   | or more,  |
| •             | and if the organization meets the "fac                             | cts-and-circumsta             | -<br>nces" test, check t                     | his box and stop    | here. Explain in Pa                | art IV how the organ | nization  |
|               | meets the "facts-and-circumstances"                                |                               |  |                     |                                    |                      |           |
|               | o 10% -facts-and-circumstances tes                                 |                               |  |                     |                                    |                      |           |
| 1             | more, and if the organization meets t                              |                               |  |                     |                                    |                      |           |
|               | organization meets the "facts-and-cir                              |                               |  |                     |                                    |                      |           |
| 18            | Private foundation. If the organization                            |                               |  |                     |                                    |                      |           |
| _, <u>,,,</u> |  |                               |  |                     |                                    | edule A (Form 990    |           |

## Schedule A (Form 990 or 990 EZ) 2011 | Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec       | etion A. Public Support  | <u> </u>           |                     |                     |   |                     |   |
|-----------|--|--------------------|---------------------|---------------------|---|---------------------|---|
|           | ndar year (or fiscal year beginning in)  | (a) 2007           | (b) 2008            | (c) 2009            | (d) 2010                                  | (e) 2011            | (f) Total                               |
|           | Gifts, grants, contributions, and  |                    |                     |                     |   |                     |   |
|           | membership fees received. (Do not  |                    |                     |                     |   |                     |   |
|           | include any "unusual grants.")   |                    | ,                   |                     |   |                     |   |
| 2         | Gross receipts from admissions,<br>merchandise sold or services per-<br>formed, or facilities furnished in<br>any activity that is related to the<br>organization's tax-exempt purpose |                    |                     |                     |   |                     |   |
| 3         | Gross receipts from activities that are not an unrelated trade or business under section 513   |                    |                     |                     |   |                     |   |
| 4         | Tax revenues levied for the organ-<br>ization's benefit and either paid to<br>or expended on its behalf  |                    |                     |                     |   |                     |   |
| 5         | The value of services or facilities  |                    |                     |                     |   |                     |   |
|           | furnished by a governmental unit to the organization without charge  |                    |                     |                     |   |                     | *************************************** |
| 6         | Total. Add lines 1 through 5   |                    |                     |                     |   | ļ                   |   |
| 78        | a Amounts included on lines 1, 2, and  |                    |                     |                     |   |                     |   |
|           | 3 received from disqualified persons   |                    |                     |                     |   |                     |   |
| k         | Amounts included on lines 2 and 3 received<br>from other than disqualified persons that<br>exceed the greater of \$5,000 or 1% of the<br>amount on line 13 for the year                |                    |                     |                     |   |                     |   |
| (         | Add lines 7a and 7b  |                    |                     |                     |   |                     |   |
| 8         | Public support (Subtract line 7c from line 6.)   |                    |                     |                     |   |                     |   |
| Se        | ction B. Total Support   |                    |                     |                     |   |                     | 1                                       |
| Cale      | endar year (or fiscal ÿear beginning in) ►   | (a) 2007           | <b>(b)</b> 2008     | (c) 2009            | (d) 2010                                  | (e) 2011            | (f) Total                               |
|           | Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                    |                    |                     |                     |   |                     |   |
| 1         | o Unrelated business taxable income<br>(less section 511 taxes) from businesses  |                    |                     |                     |   |                     |   |
|           | acquired after June 30, 1975   |                    |                     |                     |   |                     |   |
|           | c Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on                                   |                    |                     |                     |   |                     |   |
| 12        | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)  |                    |                     |                     |   |                     |   |
| 13        | Total support (Add lines 9, 10c, 11, and 12.)  |                    |                     |                     |   |                     | 1                                       |
| 14        | First five years. If the Form 990 is for   |                    |                     |                     |   |                     |   |
| _         | check this box and stop here   |                    |                     |                     |   |                     | <b>P</b>                                |
| Se        | ction C. Computation of Pub  | iic Support Pe     | ercentage           |                     |   | 1 1                 |   |
| 15        | Public support percentage for 2011   |                    |                     |                     |   |                     | <u>%</u>                                |
| <u>16</u> |  |                    |                     |                     |   | 16                  | %                                       |
| Se        | ction D. Computation of Inve   |                    |                     |                     |   | 1                   | 0/                                      |
| 17        |  |                    |                     |                     |   |                     | %                                       |
| 18        | Investment income percentage from  | 2010 Schedule A    | , Part III, line 17 |                     |   | 18                  | %                                       |
| 19        | a 33 1/3% support tests - 2011. If th  | e organization did | not check the box   | on line 14, and lir | ne 15 is more than                        | 33 1/3%, and line   | I / IS NOT                              |
|           | more than 33 1/3%, check this box  | and stop here. Th  | e organization qua  | annes as a publicly | supported organi                          | 2211011             | P                                       |
|           | b 33 1/3% support tests - 2010. If th  | e organization did | not check a box o   | ranization custific | za, anu ime no is n<br>e ae a publichueus | norted organization | anu<br>n <b>k</b>                       |
|           | line 18 is not more than 33 1/3%, cherivate foundation. If the organization  |                    |                     |                     |   |                     |   |
| 20        | Private toundation, if the organization  | OH GIG HOL CHECK A | A DOA OH HITCH, I   | oa, or rob, oricon  | DON WING 300 I                            |                     |   |

| Schedule A- Part I, Line H - Temple University Health System, Inc is organized to support Temple University - Of The Commonwealth System of Higher Education and organizations that are affiliated with Temple University. Although certain supported organizations are not named in the organizations governing documents, they fall within the class of permitted beneficiaries. | Schedule A (Form 990 or 990-EZ) 2011 Temple University Health System, Inc. 23-2825881 Page 4  Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions). |
|--|---|
| Higher Education and organizations that are affiliated with Temple  University. Although certain supported organizations are not named in the organizations governing documents, they fall within the class of permitted   |   |
| University. Although certain supported organizations are not named in the organizations governing documents, they fall within the class of permitted   | organized to support Temple University - Of The Commonwealth System of  |
| organizations governing documents, they fall within the class of permitted   |   |
|  | University. Although certain supported organizations are not named in the   |
| beneficiaries.   | organizations governing documents, they fall within the class of permitted  |
|  | beneficiaries.  |
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#### **SCHEDULE C**

(Form 990 or 990-EZ)

#### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

See separate instructions.

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

If the organization answered "Yes" to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35c (Proxy Tax), then

| <ul><li>Section 5</li></ul> | 01(c)(4), (5), or (6) organizat | ons: Complete Part III.   |   | <u> </u>                        |   |
|-----------------------------|---------------------------------|---|---|---------------------------------|---|
| Name of orga                | nization                        |   |   |                                 | loyer identification number                     |
|                             | Temple 1                        | <u>Jniversity Health</u>  | n System, In                                    | nc.                             | 23-2825881                                      |
| Part I-A                    | Complete if the org             | anization is exempt unde  | er section 501(c)                               | or is a section 527 of          | organization.                                   |
| 2 Political                 | expenditures                    | ation's direct and indirect politica                                      |   |                                 | \$  |
| Part I-B                    | Complete if the org             | anization is exempt unde  | er section 501(c)                               | (3).                            |   |
| 1 Enter the                 | e amount of any excise tax      | ncurred by the organization unde  | er section 4955                                 | • ·                             | <u>.</u>  |
| 2 Enter the                 | e amount of any excise tax      | ncurred by organization manage  | rs under section 4955                           | 5 <b>&gt;</b>                   |   |
| 3 If the org                | ganization incurred a section   | n 4955 tax, did it file Form 4720 f                                       | or this year?                                   |                                 | Yes No  |
| 4a Was a c                  | orrection made?                 |   |   |                                 | Yes No  |
| b If "Yes,"                 | describe in Part IV.            |   |   |                                 | 7.1(0)  |
|                             |                                 | anization is exempt unde  |   |                                 |   |
|                             |                                 | by the filing organization for sec  |   |                                 | \$  |
| 2 Enter the                 | e amount of the filing organ    | zation's funds contributed to oth   | ner organizations for s                         | ection 527                      |   |
| exempt                      | function activities             |   |   |                                 | \$  |
| 3 Total ex                  | empt function expenditures      | . Add lines 1 and 2. Enter here ar  | nd on Form 1120-POL                             | 7                               |   |
| line 17b                    |                                 |   |   | ·······                         | \$  |
| 4 Did the                   | filing organization file Form   | 1120-POL for this year?   |   |                                 | Yes No  |
| 5 Enter th                  | e names, addresses and en       | nployer identification number (EII  | N) of all section 527 po                        | olitical organizations to where | the amount of political                         |
| made pa                     | ayments. For each organiza      | tion listed, enter the amount paid<br>comptly and directly delivered to a | r rrom me ming organi<br>separate political orc | ranization, such as a sena      | rate segregated fund or a                       |
| Contribu                    | action committee (PAC). If      | additional space is needed, provi   | ide information in Part                         | t IV.                           | ato oogi ogatoa iana oi a                       |
| political                   |                                 | (b) Address   | (c) EIN   | (d) Amount paid from            | (e) Amount of political                         |
|                             | (a) Name                        | (b) Address   | (C) LIIV  | filing organization's           | contributions received and                      |
|                             |                                 |   |   | funds. If none, enter -0        |   |
|                             |                                 |   |   |                                 | delivered to a separate political organization. |
|                             |                                 |   |   |                                 | If none, enter -0                               |
| ****                        |                                 |   |   |                                 |   |
|                             |                                 |   |   |                                 |   |
|                             |                                 |   |   |                                 |   |
|                             |                                 |   |   |                                 |   |
|                             |                                 |   |   |                                 |   |
|                             |                                 |   |   |                                 |   |
|                             |                                 |   |   |                                 |   |
|                             |                                 |   |   |                                 |   |
|                             |                                 |   |   |                                 |   |
|                             |                                 |   |   |                                 |   |
|                             |                                 |   |   |                                 |   |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2011

| Schedule C (Form 990 or 990-EZ) 2011 T Part II-A Complete if the orga (election under section) | mization is exen   | ersity Healt<br>npt under section  | th System,<br>501(c)(3) and file                               | Inc. 23-2<br>ed Form 5768 | 825881 Page 2        |
|--|--|--|--|---------------------------|----------------------|
|  |  | ated group (and list in  | Part IV each affiliated  | group member's nam        | e, address, EIN,     |
| expenses, and share  |  |  |  |                           |                      |
|  |  | d "limited control" prov   | visions apply.   |                           |                      |
|  | on Lobbying Expen  |  |  | (a) Filing                | (b) Affiliated group |
|  |  | nts paid or incurred.)   |  | organization's<br>totals  | totals               |
| 1a Total lobbying expenditures to influe   | ence public opinion (c                                   | rass roots lobbying)   |  |                           |                      |
| b Total lobbying expenditures to influe  |  |  |  |                           |                      |
| c Total lobbying expenditures (add lin   |  |  |  |                           |                      |
| d Other exempt purpose expenditures  |  |  |  |                           |                      |
| 7 1 1 1  |  |  |  |                           |                      |
|  |  |  |  |                           |                      |
|  |  | oying nontaxable amo   |  |                           |                      |
| If the amount on line 1e, column (a) or  | · · · · · · · · · · · · · · · · · · ·                    | the amount on line 1e.   | Juilt is.  |                           |                      |
| Not over \$500,000   |  |  | 200 AVOK \$500 000   |                           |                      |
| Over \$500,000 but not over \$1,000  |  | 0 plus 15% of the exce   |  |                           |                      |
| Over \$1,000,000 but not over \$1,50   |  | 0 plus 10% of the exce   |  |                           |                      |
| Over \$1,500,000 but not over \$17,0   |  | 0 plus 5% of the exces   | ss over \$1,500,000.   |                           |                      |
| Over \$17,000,000  | \$1,000,0  | 000.   |  |                           |                      |
|  |  |  |  |                           | The second second    |
| g Grassroots nontaxable amount (ent  | er 25% of line 1f)                                       |  |  |                           |                      |
| h Subtract line 1g from line 1a. If zero   | or less, enter -0  |  |  |                           |                      |
| i Subtract line 1f from line 1c. If zero   |  |  |  |                           |                      |
| j If there is an amount other than zero  | o on either line 1h or                                   | line 1i, did the organiza  | ation file Form 4720   | _                         |                      |
| reporting section 4911 tax for this y  |  |  |  |                           | Yes No               |
| (Some organiza   | 4-Year Ave<br>ations that made a s<br>umns below. See th | raging Period Under<br>ection 501(h) electior<br>e instructions for line | Section 501(h)<br>n do not have to com<br>s 2a through 2f on p | plete all of the five     |                      |
|  | Lobbying Exper   | nditures During 4-Yea  | ar Averaging Period  | T                         | T                    |
| Calendar year<br>(or fiscal year beginning in)   | <b>(a)</b> 2008  | <b>(b)</b> 2009  | (c) 2010   | (d) 2011                  | (e) Total            |
| 2a Lobbying nontaxable amount  |  |  |  |                           |                      |
| b Lobbying ceiling amount  |  |  |  |                           |                      |
| (150% of line 2a, column(e))   |  |  |  |                           |                      |
|  |  |  |  |                           |                      |
| c Total lobbying expenditures  |  |  |  |                           |                      |
|  |  |  |  |                           |                      |
| d Grassroots nontaxable amount   |  |  |  |                           |                      |
| e Grassroots ceiling amount  |  |  |  |                           | N N                  |
| (150% of line 2d, column (e))  |  |  |  |                           |                      |
|  |  |  |  |                           |                      |
| f Grassroots lobbying expenditures   |  |  |  |                           |                      |

# Schedule C (Form 990 or 990-EZ) 2011 Temple University Health System, Inc. 23-2825881 Page 3 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| For e     | ach "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description   | (;                | a)              | (b                                      | )             |
|-----------|--|-------------------|-----------------|---|---------------|
|           | e lobbying activity.   | Yes               | No              | Amo                                     | unt           |
| 1         | During the year, did the filing organization attempt to influence foreign, national, state or  |                   |                 |   |               |
|           | local legislation, including any attempt to influence public opinion on a legislative matter   |                   |                 |   |               |
|           | or referendum, through the use of:   | 1 38825 S 5554    | v               |   |               |
| а         | Volunteers?  |                   | X               |   |               |
|           | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?   |                   | X               | 4 1993                                  |               |
|           |  |                   | X               |   |               |
|           | Mailings to members, legislators, or the public?   |                   | X               |   |               |
|           | Publications, or published or broadcast statements?  |                   | X               |   |               |
|           | Grants to other organizations for lobbying purposes?   |                   | X               |   |               |
|           | Direct contact with legislators, their staffs, government officials, or a legislative body?  |                   | X               |   |               |
| h         | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  | 37                |                 | 201                                     | 200           |
|           | Other activities?  | X                 |                 |   | 3,390         |
|           | Total. Add lines 1c through 1i   | 2.88.5000         | 47              | 58∠                                     | 2,390.        |
|           | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  |                   | X               | 1 10                                    | Department of |
|           | If "Yes," enter the amount of any tax incurred under section 4912  |                   |                 |   |               |
|           | If "Yes," enter the amount of any tax incurred by organization managers under section 4912   | 3 224 (EDDP)      | Presta man      | 100.00000000000000000000000000000000000 |               |
|           | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?   | F04(-             | \(E\)           | 45 L 10 L                               |               |
| Par       | t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).   | on 501(c          | )(5), or se     | ection                                  |               |
|           | 331(3)(3)  |                   |                 | Yes                                     | No            |
| 1         | Were substantially all (90% or more) dues received nondeductible by members?   |                   | 1               |   |               |
| 2         | Did the organization make only in-house lobbying expenditures of \$2,000 or less?  |                   |                 |   |               |
| 3         | Did the organization agree to carry over lobbying and political expenditures from the prior year?  |                   |                 |   |               |
|           | answered "Yes."  Dues, assessments and similar amounts from members  |                   | 1               |   |               |
| 1         | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)  |                   |                 |   |               |
| 2         |  | ioui              |                 |   |               |
|           | expenses for which the section 527(f) tax was paid).   |                   | 2a              |   |               |
|           | Current year   |                   |                 |   |               |
| b         | Carryover from last year   |                   |                 |   |               |
| C         |  |                   |                 |   |               |
| 3         | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  |                   |                 |   |               |
| 4         | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex-<br>does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and  | cess<br>political | 1000            |   |               |
|           | expenditure next year?   |                   | 4               |   |               |
| 5         | - the state of the |                   | 5               |   |               |
|           | rt IV Supplemental Information   |                   |                 |   |               |
| Con       | aplete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; I  | Part II·A; and    | d Part II-B, li | ne 1. Also,                             | complete      |
|           | part for any additional information.   |                   |                 |   |               |
| Pa        | rt II-B, Line 1, Lobbying Activities:  |                   |                 |   |               |
| <u> </u>  | IC II D/ MING I/ MONOJ 5   |                   |                 |   |               |
| Di        | rect Lobbying Expenditures in Professional Fees we   | re \$23           | 2,513;          |   |               |
| In        | direct Lobbying Expenditures incurred through dues   | and m             | embers          | ships                                   |               |
|           | 70 ¢140 877  |                   |                 |   |               |
| <u>we</u> | re \$149,877.  |                   |                 |   |               |
|           |  |                   |                 |   |               |
|           |  |                   |                 |   |               |

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

## Supplemental Financial Statements ▶ Complete if the organization answered "Yes," to Form 990,

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions. 2011
Open to Public Inspection

Name of the organization

ple University Health System, Inc. Employer identification number 23-2825881

| Par |   |   | is of Accounts. Complete if the                     |
|-----|---|---|---|
|     | organization answered "Yes" to Form 990, Part IV, line                  |   |   |
|     |   | (a) Donor advised funds                     | (b) Funds and other accounts                        |
| 1   | Total number at end of year   |   |   |
| 2   | Aggregate contributions to (during year)                                |   |   |
| 3   | Aggregate grants from (during year)                                     |   |   |
|     | Aggregate value at end of year  |   |   |
| 5   | Did the organization inform all donors and donor advisors in v          | writing that the assets held in donor adv   | vised funds   |
| _   | are the organization's property, subject to the organization's          |   |   |
| 6   | Did the organization inform all grantees, donors, and donor a           | dvisors in writing that grant funds can b   | oe used only  |
| Ŭ   | for charitable purposes and not for the benefit of the donor o          | r donor advisor, or for any other purpos    | se conferring                                       |
|     | impermissible private benefit?  |   |   |
| Par |   | ganization answered "Yes" to Form 990       | , Part IV, line 7.                                  |
| 1   | Purpose(s) of conservation easements held by the organization           |   |   |
| •   | Preservation of land for public use (e.g., recreation or e              |   | nistorically important land area                    |
|     | Protection of natural habitat   |   | ertified historic structure                         |
|     | Preservation of open space  |   |   |
| 2   | Complete lines 2a through 2d if the organization held a qualif          | ied conservation contribution in the for    | m of a conservation easement on the last            |
| _   | day of the tax year.  |   |   |
|     | day of the tax your.  |   | Held at the End of the Tax Year                     |
| а   | Total number of conservation easements                                  |   |   |
| b   | Total acreage restricted by conservation easements                      |   | l !   |
| C   | Number of conservation easements on a certified historic str            |   |   |
|     | Number of conservation easements included in (c) acquired a             |   |   |
| u   | listed in the National Register   |   | I = . I   |
|     | Number of conservation easements modified, transferred, rel             |   |   |
| 3   | year  | ,00000, 0,000,000                           |   |
| 4   | Number of states where property subject to conservation ea              | sement is located                           |   |
| 4   | Does the organization have a written policy regarding the pel           |   | –<br>of   |
| 5   | violations, and enforcement of the conservation easements i             |   |   |
| ^   | Staff and volunteer hours devoted to monitoring, inspecting,            |   |   |
| 6   | Amount of expenses incurred in monitoring, inspecting, and              | enforcing conservation easements duri       | ng the year > \$                                    |
| 7   | Does each conservation easement reported on line 2(d) above             | we eatisfy the requirements of section 1    | 70(h)(4)(B)(i)                                      |
| 8   |   |   | 1 1   |
| _   | and section 170(h)(4)(B)(ii)?   | ion aggements in its revenue and exper      |   |
| 9   | include, if applicable, the text of the footnote to the organiza        | tion a financial statements that describe   | es the organization's accounting for                |
|     |   | LIOT 5 III lancial statements that describe | os the organization o accounting for                |
| Da  | conservation easements. t III   Organizations Maintaining Collections o | f Δrt Historical Treasures or               | Other Similar Assets.                               |
| rai | Complete if the organization answered "Yes" to Form                     |   |   |
|     | If the organization elected, as permitted under SFAS 116 (AS            |   | tement and balance sheet works of art.              |
| та  | historical treasures, or other similar assets held for public ex        | hibition education or research in further   | erance of public service, provide, in Part XIV.     |
|     | the text of the footnote to its financial statements that descr         |   | station of public convices, provides, and all rand, |
|     | If the organization elected, as permitted under SFAS 116 (As            | SC 050) to report in its revenue statem     | ent and balance sheet works of art, historical      |
| b   | treasures, or other similar assets held for public exhibition, e        | education or receased in furtherance of     | public service provide the following amounts        |
|     |   | ducation, or research in furtherance of     | public 301 vice, provide the following amounts      |
|     | relating to these items:  |   | . Φ   |
|     | (i) Revenues included in Form 990, Part VIII, line 1                    |   |   |
|     | (ii) Assets included in Form 990, Part X                                |   | • • • <u> </u>                                      |
| 2   | If the organization received or held works of art, historical tre       |   | iciai gain, provide                                 |
|     | the following amounts required to be reported under SFAS                |   | <b>.</b> .  |
| а   | Revenues included in Form 990, Part VIII, line 1                        |   |   |
| h   | Assets included in Form 990, Part X                                     |   | <b>▶</b> \$   |

| -    | dule D (Form 990) 2011 Temple It                                     | Jniversity           | Hea.         | 1th Sy        | stem,           | Inc.  | r Sim       | 23-28         |  |                       | ıge <b>2</b> |
|------|--|----------------------|--------------|---------------|-----------------|---|-------------|---------------|--|-----------------------|--------------|
|      | Using the organization's acquisition, accession                      |                      |              |               |                 |   |             |               |  |                       |              |
| 3    |  | on, and other record | is, check    | any or the    | Tollowing tha   | laicasi   | griincari   | it use of its | CONSCIO  | 1 ILCITIC             | ,            |
|      | (check all that apply):  |                      |              | oan or evo    | hange progra    | ame   |             |               |  |                       |              |
| a    | Public exhibition  | -                    |              |               | hange progra    |   |             |               |  |                       |              |
| b    | Scholarly research   | e                    | ,,           | Julei         |                 |   |             |               |  |                       | <del></del>  |
| С    | Preservation for future generations                                  | Nesting and symbol   | ماء بين ما م | au furthar t  | ha arganizati   | on'a ovo  | mnt nur     | noso in Do    | + VIV  |                       |              |
|      | Provide a description of the organization's co                       |                      |              |               |                 |   |             | pose iii rai  | L AIV.   |                       |              |
| 5    | During the year, did the organization solicit or                     |                      |              |               |                 |   |             |               | 7.   |                       | ) N          |
| D    | to be sold to raise funds rather than to be ma                       |                      |              |               |                 |   |             |               | _ Yes  |                       | No           |
| Par  | t IV Escrow and Custodial Arrang reported an amount on Form 990, Par |                      | ete ir trie  | organizatio   | n answered      | res to  | runn 9      | 90, Partiv,   | iiile 9, Ui                                      |                       |              |
|      | Is the organization an agent, trustee, custodi                       |                      | diany for    | contribution  | ne or other as  | eate not  | include     | d             |  |                       |              |
| па   |  |                      |              |               |                 |   |             |               | Yes  |                       | No           |
|      | on Form 990, Part X?   |                      |              |               |                 |   | •••••       |               | 103  |                       | 1110         |
| b    | it "Yes," explain the arrangement in Part XIV                        | and complete the it  | Jilowing t   | iable.        |                 |   |             |               | Amoun  | <u></u>               |              |
|      | Destruction technical  |                      |              |               |                 |   | 1c          |               | Amoun  |                       |              |
|      | Beginning balance  |                      |              |               |                 |   |             |               |  |                       |              |
|      | Additions during the year  |                      |              |               |                 |   | . –         |               |  |                       |              |
| e    | Distributions during the year  |                      |              |               |                 |   |             |               |  |                       |              |
| f    | Ending balance   |                      |              |               |                 |   |             |               | Yes  | Г                     | No           |
|      | Did the organization include an amount on Fo                         |                      | 217          |               | •••••           |   | •••••       | └─            | _ Yes  | L                     | 1 INO        |
|      | If "Yes," explain the arrangement in Part XIV.                       |                      |              | #\/# t- F-    | 000 Doub        | N/ Bas 4  | 0           |               |  |                       |              |
| Par  | t V Endowment Funds. Complete it                                     |                      |              |               |                 |   |             |               | 1,,,,,,,,,                                       |                       | l1.          |
|      |  | (a) Current year     | (b) P        | rior year     | (c) Two yea     | rs dack   | (d) Inre    | e years back  | (e) FOUI   | years                 | раск_        |
| 1a   | Beginning of year balance  |                      |              |               |                 |   |             |               | 1487648  | i in nava<br>Litabili |              |
| b    | Contributions  |                      |              |               |                 |   |             |               | 2.4 to 11 to 54 to 5 to 5 to 5 to 5 to 5 to 5 to |                       |              |
| С    | Net investment earnings, gains, and losses                           |                      |              |               |                 |   |             |               | 1981 (F-1984)<br>1981 (F-1984)                   |                       |              |
| d    | Grants or scholarships   |                      |              |               |                 |   |             |               |  |                       |              |
| е    | Other expenditures for facilities                                    |                      |              |               |                 |   |             |               |  |                       |              |
|      | and programs   |                      |              |               |                 |   |             |               | in Vilvin  |                       |              |
| f    | Administrative expenses  |                      |              |               |                 |   |             |               | 141.00   |                       |              |
| g    | End of year balance  |                      |              |               |                 |   |             |               | HERMINE.   |                       | APPEND.      |
| 2    | Provide the estimated percentage of the curr                         | rent year end balan  | ce (line 1   | g, column (   | a)) held as:    |   |             |               |  |                       |              |
| а    | Board designated or quasi-endowment                                  |                      | %            |               |                 |   |             |               |  |                       |              |
| b    | Permanent endowment  | %                    |              |               |                 |   |             |               |  |                       |              |
| С    | Temporarily restricted endowment                                     | %                    |              |               |                 |   |             |               |  |                       |              |
|      | The percentages in lines 2a, 2b, and 2c shou                         | ıld equal 100%.      |              |               |                 |   |             |               |  |                       |              |
| За   | Are there endowment funds not in the posse                           | ssion of the organiz | zation tha   | at are held a | and administe   | ered for t  | he orga     | nization      |  |                       |              |
|      | by:  |                      |              |               |                 |   |             |               |  | Yes                   | No           |
|      | (i) unrelated organizations  |                      |              |               |                 |   |             |               | 3a(i)  |                       |              |
|      | (ii) related organizations   |                      |              |               |                 |   |             |               | 1  |                       |              |
| b    | If "Yes" to 3a(ii), are the related organizations                    |                      |              |               |                 |   |             |               |  |                       |              |
| 4    | Describe in Part XIV the intended uses of the                        |                      |              |               |                 |   |             |               |  |                       |              |
| Pai  | rt VI Land, Buildings, and Equipm                                    |                      |              |               |                 |   |             |               |  |                       |              |
| L    | Description of property  | (a) Cost or          | other        | (b) Cos       | t or other      |   | ccumul      |               | (d) Boo  | k valu                | е            |
|      |  | basis (invest        | ment)        | basis         | (other)         | de  | preciati    | on            |  |                       | <u> </u>     |
| 1a   | Land   |                      |              |               | 8,635.          | CONTRACTOR OF THE PARTY OF THE |             |               |  | 8,6                   | <u>35.</u>   |
| b    | Buildings  |                      |              |               |                 |   |             |               |  |                       |              |
| С    | Leasehold improvements   |                      |              |               | <u>62,451.</u>  |   |             |               | 16,51  |                       |              |
| d    | Equipment  | i                    |              |               | 62 <u>,997.</u> |   | <u>894,</u> | 662.          | <u>22,16</u>                                     |                       |              |
| е    | Other  |                      |              |               | 79,242.         |   |             |               |  |                       | <u>42.</u>   |
| Tota | I. Add lines 1a through 1e. (Column (d) must e                       | equal Form 990, Par  | t X, colui   | mn (B), line  | 10(c).)         |   |             |               | <u>39,26</u>                                     | 7,7                   | <u>32.</u>   |

|        | dule D (Form 990) 2011 Temple University Health Sy  | stem, Inc            | oial State                              | 23-2825881<br>ments   | Page 4  |
|--------|---|----------------------|---|---|---------|
| Par    |   |                      | 1 1                                     | HICHIC  |         |
| 1      | Total revenue (Form 990, Part VIII, column (A), line 12)                                      |                      | 1                                       |   |         |
| 2      | Total expenses (Form 990, Part IX, column (A), line 25)                                       |                      | 2                                       |   |         |
| 3      | Excess or (deficit) for the year. Subtract line 2 from line 1                                 |                      | 3                                       |   |         |
| 4      | Net unrealized gains (losses) on investments  |                      | 4                                       |   |         |
| 5      | Donated services and use of facilities  |                      | 5                                       |   |         |
| 6      | Investment expenses   |                      | 6                                       |   |         |
| 7      | Prior period adjustments  |                      | 7                                       |   |         |
| 8      | Other (Describe in Part XIV.)   |                      | 8                                       |   |         |
| 9      | Total adjustments (net). Add lines 4 through 8  |                      | 9                                       |   |         |
| 10     | Excess or (deficit) for the year per audited financial statements. Combine lines 3 and        | 9                    | 10                                      | Octurn  |         |
| Par    | t XII Reconciliation of Revenue per Audited Financial Statemer                                |                      |   | l l   |         |
| 1      | Total revenue, gains, and other support per audited financial statements                      |                      | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |   |         |
| 2      | Amounts included on line 1 but not on Form 990, Part VIII, line 12:                           | 1 - 1                |   |   |         |
| а      | Net unrealized gains on investments   | 2a                   |   |   |         |
| b      | Donated services and use of facilities  | 2b                   |   | - [ - ] - [ - |         |
| С      | Recoveries of prior year grants   | 1 1                  |   | 1.34  |         |
| d      | Other (Describe in Part XIV.)   |                      |   |   |         |
| е      | Add lines 2a through 2d   |                      |   |   |         |
| 3      | Subtract line 2e from line 1  |                      |   | 3   |         |
| 4      | Amounts included on Form 990, Part VIII, line 12, but not on line 1:                          | 1 1                  |   |   |         |
| а      | Investment expenses not included on Form 990, Part VIII, line 7b                              |                      |   |   |         |
| b      | Other (Describe in Part XIV.)   | _4b                  |   | 4 1   |         |
| С      | Add lines 4a and 4b   |                      |   | 4c  |         |
| 5      | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)               | 1 14/21 F            |   | 5   |         |
| Pai    | t XIII Reconciliation of Expenses per Audited Financial Stateme                               |                      |   |   |         |
| 1      | Total expenses and losses per audited financial statements                                    |                      |   | 1   |         |
| 2      | Amounts included on line 1 but not on Form 990, Part IX, line 25:                             | 1 1                  |   |   |         |
| а      | Donated services and use of facilities  |                      |   |   |         |
| b      | Prior year adjustments  | 1 1                  |   | -   |         |
| С      | Other losses  |                      |   | -   |         |
| d      | Other (Describe in Part XIV.)   |                      |   | 4 1   |         |
| е      | Add lines 2a through 2d   |                      |   | 2e  |         |
| 3      | Subtract line 2e from line 1  |                      |   | 3   |         |
| 4      | Amounts included on Form 990, Part IX, line 25, but not on line 1:                            | 1 1                  |   |   |         |
| а      | Investment expenses not included on Form 990, Part VIII, line 7b                              | E I                  |   |   |         |
| b      | Other (Describe in Part XIV.)   | 4b                   |   | 4   |         |
| С      | Add lines 4a and 4b   |                      |   | 4c  |         |
| _5_    | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)              |                      |   | 5   |         |
| Pa     | rt XIV Supplemental Information   |                      |   |   | , 5 .   |
| Com    | plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III | , lines 1a and 4; F  | art IV, lines                           | 1b and 2b; Part V, line   | 4; Part |
| X, lin | e 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also comp    | lete this part to pr | ovide any ad                            | dditional information.  |         |
|        |   |                      |   |   |         |
|        |   |                      |   |   |         |
|        |   |                      |   |   |         |
|        |   |                      |   |   |         |
|        |   |                      |   |   |         |
|        |   |                      |   |   |         |
|        |   |                      |   |   |         |
|        |   |                      |   |   |         |
|        |   |                      |   |   |         |
|        |   |                      |   |   |         |
|        |   |                      |   |   |         |
|        |   |                      |   |   |         |
|        |   |                      |   |   |         |

| Complete if the organization and the parts of the organization acceptance in the Ordan Brown Section   Complete if the organization acceptance in the Ordan Brown Section   It   General Information or Complete if the organization acceptance in the Ordan Brown Section  |            |  | Grants and                            | Grants and Other Assistance to Organizations,               | to Organizations                                 |   |   |               | OMB No. 1545-0047               |
|---|------------|--|---------------------------------------|---|--|---|---|---------------|---------------------------------|
| the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection se of grant funds in the United States.  For grant funds in the States.  For grant funds in the selection of grant for grant grant assistance assistance assistance assistance  For grant funds in the States.  For grant funds in the selection of grant for grant grant assistance assistance assistance assistance  For grant funds in the selection of grant for grant  |            | Comple   | Governments<br>te if the organizatior | , and Individuals ι<br>ι answered "Yes"<br>▼ Attach to Forn | in the United Stat<br>to Form 990, Par<br>n 990. | es<br>t IV, line 21 or 22.                            |   |               | Open to Public Inspection       |
| the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection is of grant funds in the United States.  In the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line recipient received more than \$5,000. Part II can be duplicated if additional space is needed section (d) Amount of (h) Method of cable assistance assistance assistance assistance (a) Amount of non-cash assistance (b) Method of (d) Description of non-cash grant assistance assistance (d) Method of (d) Description of non-cash grant (e) Amount of non-cash assistance assistance (e) Amount of non-cash (e) Amount o | 1 912      |  |                                       | em, Inc.  |  |   |   | Employer in   | dentification number 23-2825881 |
| if the organization answered "Yes" to Form 990, Part IV, iii  10. Part II can be duplicated if additional space is needed. fount of valuation (book, non-cash assistance trance other)  10. Genn 0. Ge  | <b>( )</b> | ssistantiate the                                 |                                       | or assistance, the  | grantees' eligibility                            | / for the grants or ass                               | sistance, and the selecti                 | uo            |                                 |
| 16. Part II can be duplicated if additional space is needed.  17. Part II can be duplicated if additional space is needed.  18. Part II can be duplicated if additional space is needed.  19. Part II can be duplicated if additional space is needed.  19. Part II can be duplicated if additional space is needed.  19. Part II can be duplicated if additional space is needed.  19. Part II can be duplicated if additional space is needed.  19. Part II can be duplicated if additional space is needed.  20. Part II can be duplicated if additional space is needed.    | ڄ څ        | criteria used to award the grants or assistance? | oring the use of grant                | funds in the United   | States.  |   |   | 1             | ]                               |
| re-recipient received more than \$5,000. Part II can be duplicated if additional space is needed ection  cash grant assistance assistance assistance of assistance assistance assistance of assistance of assistance assistance assistance of assistance assistance assistance assistance of assistance assistance of assistance assistance assistance of assistance assistance of assistance assistance of assistance assistance of assistance assistance of assistance assistance assistance assistance of assistance a | 3 B        | rnments and                                      | Organizations in the                  | United States. Co   | omplete if the orga                              | anization answered "                                  | Yes" to Form 990, Part I                  | V, line 21, f | or any                          |
| Cash grant   Cas    | Ř          | O. Check this                                    | box if no one recipien                | t received more tha   | an \$5,000. Part II                              | can be duplicated if                                  | additional space is need                  | ped           | <b>A</b>                        |
| 2,613,791, 0, Genn 3,918,998, 0, Genn 14,020,000, 0, Genn Genn Histed in the line 1 table   |            | ( <b>b)</b> EIN                                  | (c) IRC section<br>if applicable      | (d) Amount of cash grant                                    | (e) Amount of non-cash assistance                | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of<br>non-cash assistance |               | urpose of grant<br>r assistance |
| 3,918,998. 0. Gen 14,020,000. 0. Gen 3en 3en 3en 3en 3en 3en 3en 3en 3en 3  | <u>m</u>   | 23-2825878                                       |                                       | 613   | 0  |   |   |               | upport                          |
| 14 020,000. 0. Gen  | 7.         | 75-3084023                                       |                                       | 918   | .0   |   |   |               | support                         |
| listed in the line 1 table  |            | -2790607   |                                       | 14,020,000.   | .0   |   |   |               | support                         |
| listed in the line 1 table  | 4          |  |                                       |   |  |   |   |               | ·                               |
| listed in the line 1 table  |            |  |                                       |   |  |   |   |               |                                 |
| listed in the line 1 table  | 1          |  |                                       |   |  |   |   |               |                                 |
|   |            | government or                                    | ganizations listed in th              | ne line 1 table   |  |   |   | <b>A</b>      | ĸ                               |
|   | - O        | ted in the line                                  | table                                 |   |  |   |   | <b>A</b>      | 0                               |

| Observations money Transity Health  | tv Health                | Svstem                   | Tng.                                  |   | 23-2825881 Page 2                      |
|---|--------------------------|--------------------------|---------------------------------------|---|--|
| Part III   Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.  Part III can be duplicated if additional space is needed. | ited States. Comp        | olete if the organiz     | ation answered "Yes"                  | to Form 990, Part IV, line 22.                        |  |
| (a) Type of grant or assistance   | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-<br>cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|   |                          |                          |                                       |   |  |
|   |                          |                          |                                       |   |  |
|   |                          |                          |                                       |   |  |
|   |                          |                          |                                       |   |  |
|   |                          |                          |                                       |   |  |
|   |                          |                          |                                       |   |  |
|   |                          |                          |                                       |   |  |
|   |                          |                          |                                       |   |  |
|   |                          |                          |                                       |   |  |
|   |                          |                          |                                       |   |  |
| Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.   | ide the information      | required in Part I       | , line 2, and any other               | additional information.                               |  |
| 1 .   |                          |                          |                                       |   |  |
| די דמור די חווה   |                          |                          | 1                                     |   |  |
| Grants were made only for tax-exempt  | 1                        | ses to re                | purposes to related organizations     | izations  |  |
| under common control. Grants are  | subject                  | to review                | review by the gov                     | governing   |  |
| bodies and management of the related  | 0                        | rganizations a           | and the org                           | organization  |  |
| +<br>+  |                          |                          |                                       |   |  |
| TE CITETT   |                          |                          |                                       |   |  |
|   |                          |                          |                                       |   |  |
|   |                          |                          |                                       |   |  |
|   |                          |                          |                                       |   |  |
| 132102 01-27-12   |                          |                          |                                       |   | Schedule I (Form 990) (2011)           |

#### **SCHEDULE J** (Form 990)

### **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

➤ Attach to Form 990. ➤ See separate instructions.

Temple University Health System,

Employer identification number 23-2825881

| Pa | rt I Questions Regarding Compensation  |        |     |       |
|----|--|--------|-----|-------|
|    |  |        | Yes | No    |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,     |        |     |       |
|    | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.                 |        |     |       |
|    | First-class or charter travel Housing allowance or residence for personal use  |        |     |       |
|    | Travel for companions Payments for business use of personal residence  |        |     |       |
|    | Tax indemnification and gross-up payments  Health or social club dues or initiation fees                                   |        |     |       |
|    | Discretionary spending account Personal services (e.g., maid, chauffeur, chef)   |        |     |       |
|    |  |        |     |       |
| b  | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or              | A PAGE |     |       |
|    | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain                   | 1b     |     |       |
| 2  | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, |        |     |       |
|    | trustees, and the CEO/Executive Director, regarding the items checked in line 1a?  | 2      |     | 17,12 |
|    |  |        |     |       |
| 3  | Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's  |        |     |       |
|    | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to         |        |     |       |
|    | establish compensation of the CEO/Executive Director. Explain in Part III.   |        |     |       |
|    | X Compensation committee X Written employment contract   |        |     |       |
|    | Independent compensation consultant  X Compensation survey or study  |        |     |       |
|    | Form 990 of other organizations  X Approval by the board or compensation committee   |        |     |       |
|    |  |        |     |       |
| 4  | During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing               |        |     |       |
|    | organization or a related organization:  | 1      |     |       |
| а  | Receive a severance payment or change-of-control payment?  | 4a     |     | X     |
| b  | Participate in, or receive payment from, a supplemental nonqualified retirement plan?                                      | 4b     |     | X     |
| С  | Participate in, or receive payment from, an equity-based compensation arrangement?   | 4c     |     | X     |
|    | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.              |        |     |       |
|    |  |        |     |       |
|    | Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.  |        |     |       |
| 5  | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation          |        |     |       |
|    | contingent on the revenues of:   | No. 5  |     | ·     |
| а  | The organization?  | 5a     | ļ   | X     |
| b  | Any related organization?  | 5b     |     | X     |
|    | If "Yes" to line 5a or 5b, describe in Part III.   |        |     |       |
| 6  | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation          |        |     |       |
|    | contingent on the net earnings of:   | 13345  |     |       |
| а  | The organization?  | 6a     |     | X     |
| b  | Any related organization?  | 6b     |     | X     |
|    | If "Yes" to line 6a or 6b, describe in Part III.   |        |     | 1     |
| 7  | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments          |        |     |       |
|    | not described in lines 5 and 6? If "Yes," describe in Part III   | 7      |     | X     |
| 8  | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the            |        |     |       |
|    | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III                | 8      | -   | X     |
| 9  | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in                     |        |     |       |
|    | Regulations section 53.4958-6(c)?  | 9      |     |       |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

Page 2

23-2825881 Temple University Health System, Inc.

Schedule J (Form 990) 2011

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|  | (B) Breakdown         | (B) Breakdown of W-2 and/or 1099-MISC compensation | SC compensation                     | (0)                         | (D)      | (E)        | (F)                                    |
|--|-----------------------|--|-------------------------------------|-----------------------------|----------|------------|--|
| (A) Name                               | (i) Base compensation | (ii) Bonus & incentive compensation                | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(J-(D)  | reported as deferred in prior Form 990 |
|  |                       |  | 0                                   | 0                           | 0        | 0          | 0                                      |
|  | 973 007               |  | 32.40                               | 0                           | 14,747.  | 1,020,154. | 0                                      |
| 1                                      | 001010                |  |                                     | 0                           | 0        | 0          | 0                                      |
| onr Richard Englert                    | 301,29                | 35,00  | 14,511.                             | 46,269.                     | 15,551.  | 412,621.   | • 0                                    |
| יייייייייייייייייייייייייייייייייייייי |                       |  |                                     | 0.                          | 0        | 0          | 0.                                     |
| a Dr. Ann Weaver Hart                  | 576,89                |  | 75,000.                             | 32,489.                     | 15,551.  | .886,969   | 0.                                     |
| 10,000,000                             |                       | 0  | 0                                   | .0                          | 0.       | 0          | 0                                      |
| 1 Verdi Disesa MD                      | 559.59                |  |                                     | 27,004.                     | 12,259.  | 8,85       | 0                                      |
| ישבים דיייי                            | 406,                  | 17,649   | 19,963.                             | 32,544.                     | 21,010.  | 498,140.   | 0                                      |
| 1 50 th                                |                       | 0.   | 0                                   | 0                           | 0        | 0          | 0.                                     |
| חמרוו כי                               |                       | 0  | 0                                   | 0                           | 0        | 0          | 0                                      |
| Month of Month                         | 402.71                | 0  | 5,00                                | 53,797.                     | 15,551.  | 477,059.   | 0.                                     |
| -                                      | 448.5                 | 24,828   | 12,                                 | 32,544.                     | 21,748.  | 540,395.   | 0                                      |
| 2 Dobert H Ling                        |                       |  |                                     | 0.                          | 0        | 0          | 0                                      |
| WODEL C III                            | 221.55                | 0  | 50.                                 | 26,017.                     | 6,885.   | 254,508.   | 0                                      |
| Togeth G. Klos                         |                       | 0  |                                     | 0.                          | 0        |            | 0.                                     |
| ;                                      | (n) 228,453.          |  | .0                                  | 25,775.                     | 14,814.  | 269,04     | 0                                      |
| o Herb White                           |                       | 0.0  | 0                                   | 0                           | 0.       |            | 0                                      |
| S IICE D WILL CO                       | 330.54                | 17,51  | 12,199.                             | 51,322.                     | 9,185.   | 420,758.   | 0.                                     |
| 10 Art Daradontan                      |                       |  | 0                                   | 0                           | 0.       | 0          | 0                                      |
| 1                                      | 321.03                | 7.   | 25,173.                             | 32,544.                     | 22,757.  | 401,511.   | 0                                      |
| 41 Alan Rosenherd                      |                       | 0.   | 0                                   | 0.                          | 0        |            | 0                                      |
| 1                                      | 161,89                | 9. 643.  | 38,430.                             | 39,884.                     | 14,620.  | 255,476.   | 0                                      |
| 12 Robert Birnbrauer                   |                       | 0  | . 0.                                | 0.                          | 0        |            |  |
| 1                                      | (n) 204,310.          | 0.   | . 50.                               | 22,129.                     | 6,885.   | 233,374.   | 0                                      |
| 13 Panil Neimever                      |                       | 0.   | .0                                  | 0                           |          |            | 0                                      |
| ı                                      | (n) 201,129.          | 0  | 1,430.                              | 22,061.                     | 17,840.  | 242,460.   | 0                                      |
| 14 Kenneth Chadwick                    | (ii)                  | 0  | .0                                  | 0                           |          |            | 0                                      |
|  | 195,30                | 0  | 813.                                | 21,465.                     | 16,909.  | 234,487.   | 0                                      |
| 15,Tohn O'Donnell                      |                       | 0  | 0.                                  |                             |          | -          | 0.                                     |
|  | 193,89                | 4.   | . 250.                              | 21,351.                     | 16,395.  | 231,890.   |  |
| 18 Tosenh Kosich                       |                       | 0  | .0                                  | 0                           | 0.       | 0          | 0                                      |
|  |                       |  |                                     |                             |          | Schedi     | Schedule J (Form 990) 2011             |

Page 2

23-2825881 Temple University Health System, Inc.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Schedule J (Form 990) 2011

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|                        |      | (a) Drookbourn of        | (a) Denotypour of W.2 and/or 1099-MISC compensation | C compensation                      | 0                           |            | (0)  | (9)                                       |
|------------------------|------|--------------------------|---|-------------------------------------|-----------------------------|------------|--|---|
|                        |      | (b) Dieardowii oi        | אווער פפטן וטישווש בייע                             | o compensation                      | Betirement and              | Nontaxable | Total of columns   | Compensation                              |
| (A) Name               |      | (i) Base<br>compensation | (ii) Bonus & incentive compensation                 | (iii) Other reportable compensation | other deferred compensation | benefits   | (Q)-()(B)  | reported as deferred<br>in prior Form 990 |
|                        | 6    | 192,226.                 | 0   | 243.                                | 21,326.                     | 16,338.    | 230,133.   | 0   |
| 1 Parmond Bobinson     | € (  | 0                        | 0   | 0                                   | 0                           | 0          | 0  | 0   |
| I KAYINOINA MODITISOIL | 9    |                          |   |                                     |                             |            |  |   |
| c                      | 3 3  |                          |   |                                     |                             |            |  |   |
| 7                      | 3 9  |                          |   |                                     |                             |            |  |   |
| •                      | 3    |                          |   |                                     |                             |            |  |   |
| m                      |      |                          |   |                                     |                             |            |  |   |
|                        | € :  |                          |   |                                     |                             |            |  |   |
| 4                      |      |                          |   |                                     |                             |            |  |   |
|                        | Ξ    |                          |   |                                     |                             |            |  |   |
| 5                      | ⊞    |                          |   |                                     |                             |            |  |   |
|                        | (1)  |                          |   |                                     |                             |            |  |   |
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|                        | Ξ    |                          |   |                                     |                             |            |  |   |
| 7                      |      |                          |   |                                     |                             |            |  |   |
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| α                      | ) (E |                          |   |                                     |                             |            |  |   |
|                        | 8    |                          |   |                                     |                             |            |  |   |
| c                      | 3 (5 |                          |   |                                     |                             |            |  |   |
| P                      | 1    |                          |   |                                     |                             |            |  |   |
| Ç                      | €    |                          |   |                                     |                             |            |  | ***************************************   |
| 0-1                    | 9    |                          |   |                                     |                             |            |  |   |
| <del>-</del>           | €    |                          |   |                                     |                             |            |  |   |
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| 12                     | Ξ    |                          |   |                                     |                             |            |  |   |
|                        | ε    |                          |   |                                     |                             |            |  |   |
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|                        | Θ    |                          |   |                                     |                             |            |  |   |
| 44                     | Ξ    |                          |   |                                     |                             |            |  |   |
|                        | (i)  |                          |   |                                     |                             |            |  |   |
| 15                     | Œ    |                          |   |                                     |                             |            |  |   |
|                        | Ξ    |                          |   |                                     |                             |            | The state of the s |   |
| 16                     | Ξ    |                          |   |                                     |                             |            |  |   |
|                        |      |                          |   |                                     |                             |            | Sched  | Schedule J (Form 990) 2011                |

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Schedule K (Form 990) 2011 (g) Defeased (h) On behalf (i) Pooled Yes No financing × × Employer identification number OMB No. 1545-0047 2011 Open to Public Inspection ဍ ŝ 23-2825881 Yes No × × Ω of issuer Yes Yes ŝ × × Yes ŝ ŝ 0 0 03 03 C O (f) Description of purpose Yes Yes 99 Series 97,99 refunding of Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. Refunding Series 97 324. 71,051,466 39,114,378 4,372,559 × × õ ŝ 2007 See separate instructions. 875,  $\mathbf{m}$ Ω Yes 149,898,643, 051,466 × M × × (f) Continuations (e) Issue price 37,144,859. 149,898,643. 71, 170,778 11,583,006 × × ŝ ž 2007 (d) Date issued ۷ 08/17/07 08/17/07 Inc. Yes Yes × MM See Part VI for Column System, 23-1929132717903D54 23-1929132/717903C55 182121 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. (c) CUSIP# Does the organization maintain adequate books and records to support the final allocation of proceeds? Are there any lease arrangements that may result in private business use of Temple University Health Was the organization a partner in a partnership, or a member of an LLC, ► Attach to Form 990. (b) Issuer EIN Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of a current refunding issue? which owned property financed by tax-exempt bonds? Has the final allocation of proceeds been made? Working capital expenditures from proceeds A Facility Auth of Phila B Facility Auth of Phila Hospitals & Higher Ed Hospitals & Higher Ed Capital expenditures from proceeds Credit enhancement from proceeds Capitalized interest from proceeds Amount of bonds legally defeased Gross proceeds in reserve funds Proceeds in refunding escrows Issuance costs from proceeds Year of substantial completion Part III Private Business Use (a) Issuer name bond-financed property? Amount of bonds retired Other unspent proceeds Total proceeds of issue Other spent proceeds Name of the organization Bond Issues Proceeds Department of the Treasury Internal Revenue Service SCHEDULEK (Form 990) Part II Part I 9 8 6 우 4 13 9 Q Q 3 4 3 42 5 1 O Ω

| No  | Schedule K (Form 990) 2011 Temple University Health System, Part III Private Business Use (Continued)  | u<br>I<br>I    |             | 23-           | -2825881<br>R  |               |                      |              | Page 2        |
|---|--|----------------|-------------|---------------|----------------|---------------|----------------------|--------------|---------------|
| Note   Note |  | <b>∀</b>       |             |               | ;              |               |                      |              | Q N           |
| The financed property?   X  | management or service contracts that may result in private  — f hond-financed property?  | Yes            | S X         | Yes           | 2 ×            | S             | ON.                  | 3            |               |
| Point-financed property?   X  | s 3a, does the organization routinely engage bond counsel or other outside diew any management or service contracts relating to the financed property? |                |             |               | -              |               |                      |              |               |
| note or other outside property? 1.96 % 50 % another 50 % 50 % set one as a result of another 50 % 50 % 50 % set one sure the X X X X X X X X X X X X X X X X X X X  | search agreements that may result in private business use of bond-financed property?   |                | X           |               | ×              |               |                      |              |               |
| is use by the circle of the circle and the connected through the volunt ure that violations of federal tax requirements are timely identified and corrected through the volunt sheet.   | 3c, does the organization routinely engage bond counsel or other outside   |                |             |               |                |               |                      |              |               |
| so use as a result of another   | Sentage of financed property used in a private business use by   | -              | و           | ,             |                |               | %                    |              | %             |
| 1   | centage of financed property used in a private business use as a result of   |                |             |               |                |               |                      |              |               |
| res to ensure the   | de or business activity carried on by your organization, another   |                |             |               |                |               | %                    |              | %             |
| No  | nization, of a state of local government   | 1              | 1 1         |               |                |               | %                    |              | %             |
| in Lieu of  | anization adopted management practices and procedures to ensure the  | ×              |             | ×             |                |               |                      |              |               |
| in Lieu of  | 90   |                |             |               |                |               |                      |              |               |
| in Lieu of  |  | A              |             |               | В              |               | O-                   |              |               |
| Ifflied   | 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of   | Yes            | ° ×         | Yes           | 8 ×            | Yes           | ON.                  | Yes          | ON<br>No      |
| Iffied   X  | ot to the bond issue?  |                | ×           |               | ×              |               |                      |              |               |
| N/A   X   X   X   X   X   X   X   X   X   | anization or the governmental issuer entered into a qualified  |                |             |               | :              |               |                      |              |               |
| N/A         N/A           N/A         N/A           N/A         X         X           X         X         X           E of the GIC satisfield?         X         X           Period?         X         X           Period?         X         X           In that violations of federal tax requirements are timely identified and corrected through the volunt ditional information for responses to questions on Schedule K.    Sheet.   | respect to the bond issue?   |                | ×           |               | ×              |               |                      |              |               |
| X           |  | /A             |             | N/A           |                |               |                      |              |               |
| t (GIC)?  X  X  X  X  X  X  X  E of the GIC satisfied?  X  X  X  X  X  X  X  X  X  X  X  X  X  |  |                |             |               |                |               |                      |              |               |
| X           |  |                | ×           |               | ×              |               |                      |              |               |
| t (GIC)?  X   | lge terminated?  |                | ×           | ļ             | 4              |               |                      |              |               |
| period?    X  | (GIC)?   | ^ ابر          |             | ^ ابر         |                |               |                      |              |               |
| period?  X X X X X Eperiod? X X X X X X X X X X X X X X X X X X X   |  |                |             |               |                |               |                      |              |               |
| period?  X  X  X  X  X  X  X  In that violations of federal tax requirements are timely identified and corrected through the volunt ditional information for responses to questions on Schedule K.  Sheet   |  | ×              |             | ×             |                |               |                      |              |               |
| ure that violations of federal tax requirements are timely identified and corrected through the voluniditional information for responses to questions on Schedule K.  |  |                | ×           |               | ×              |               |                      |              |               |
| ure that violations of federal tax requirements are timely identified and corrected through the voluni ditional information for responses to questions on Schedule K.   | d issue qualify for an exception to rebate?  |                | ×           |               | ×              |               |                      |              |               |
| ure that violations of federal tax requirements are timely identified and corrected through the voluni ditional information for responses to questions on Schedule K.  Sheet  |  |                |             |               |                |               |                      |              |               |
| ditional information for responses to questions on Schedule K.  | $\neg$   | ral tax requir | ements are  | timely identi | fied and corre | ected through | ר the voluntary<br>ר | closing agre | sment<br>X No |
|   | emediation is not available under applicable regulations   |                |             | 7 -1 -1 -0    |                |               |                      |              | 4             |
| Supplemental Explanation sheet  | emental Information. Complete this part to provide additional information for re   | sponses to d   | uestions on | Schedule N    |                |               |                      |              |               |
| Dupplementer inspirates baces   | Gunnlemental Hynlanation   |                |             |               |                |               |                      |              |               |
|   | Suppliemental Expranactors   |                |             |               |                |               | Sch                  | edule K (Fo  | m 990) 20     |

| Schedule K (Form 990) 2011 Temple University Health System, Inc. 23-2825881  |
|--|
| Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K. |
| Schedule K, Part I, Bond Issues:   |
| (a) Issuer Name: Hospitals & Higher Ed Facility Auth of Phila  |
| (f) Description of Purpose: Refunding of Series 97,99,03,05  |
|  |
| (a) Issuer Name: Hospitals & Higher Ed Facility Auth of Phila  |
| (f) Description of Purpose: refunding of Series 97,99,03,05  |
|  |
| Schedule K - Part IV - Line 4a thru 4c   |
| At bond closing, both of the DSRF's was invested in a GIC which was  |
| subsequently terminated when the GIC provider failed to maintain the   |
| necessary credit ratings.  |
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#### SCHEDULE L

(Form 990 or 990-EZ)

#### **Transactions With Interested Persons**

► Complete if the organization answered
"Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

2011

OMB No. 1545-0047

Open To Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Temple University Health System, Inc.

Employer identification number 23-2825881

| 1 (a) Name of disqualified person  |                                       |             |   | n 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.  (b) Description of transaction |           |           |   |                                   | (c) Corrected? |          |  |  |
|--|---------------------------------------|-------------|---|--|-----------|-----------|---|-----------------------------------|----------------|----------|--|--|
| (a) Name of dis  | qualified pers                        | son         |   | (b) Description  | or transa | CUON      |   |                                   | Yes            | No       |  |  |
|  |                                       |             |   |  |           |           |   |                                   |                |          |  |  |
|  |                                       |             |   |  |           |           |   |                                   |                |          |  |  |
|  |                                       |             |   |  |           |           |   |                                   |                |          |  |  |
|  |                                       |             |   |  |           |           |   |                                   |                |          |  |  |
|  |                                       |             |   |  |           |           |   |                                   |                |          |  |  |
|  |                                       |             |   |  | c         |           |   |                                   |                |          |  |  |
| 2 Enter the amount of tax imp  |                                       |             |   |  |           |           |   |                                   |                |          |  |  |
| section 4958   |                                       |             |   |  |           |           | . 🕨 \$                                    |                                   |                |          |  |  |
| B Enter the amount of tax, if a  | ny, on line 2,                        | above, reim | bursed by the organizat                               | tion   |           |           | . 🕨 \$                                    |                                   |                |          |  |  |
| Part II Loans to and/o   | r From Int                            | toracted    | Dereone   |  |           |           |   |                                   |                |          |  |  |
|  |                                       |             |   | ing 06 or Earm 000.  | 7 Dart \  | / line 38 | Ra.                                       |                                   |                |          |  |  |
|  |                                       |             | on Form 990, Part IV, line 26, or Form 990-EZ, Part V |  | (f) Apr   | oroved    | (a) W                                     | ritten                            |                |          |  |  |
| (a) Name of interested person and purpose  | (b) Loan to or from the organization? |             | amount  | (d) balance due  | default?  |           | (f) Approved<br>by board or<br>committee? |                                   | agreement?     |          |  |  |
| , , ,  | То                                    | From        |   |  | Yes No    |           | Yes No                                    |                                   | Yes            | No       |  |  |
|  |                                       | 110         |   |  |           |           |   |                                   |                |          |  |  |
|  |                                       |             |   |  |           |           |   |                                   |                |          |  |  |
|  |                                       |             |   |  |           |           |   |                                   |                |          |  |  |
| Contraction of the Contraction o |                                       |             |   |  |           |           |   |                                   |                |          |  |  |
|  |                                       |             |   |  |           |           |   |                                   |                |          |  |  |
|  |                                       |             |   |  |           |           |   |                                   |                | <u> </u> |  |  |
|  |                                       |             |   |  |           |           |   |                                   | ļ              |          |  |  |
|  |                                       |             |   |  |           |           |   |                                   |                |          |  |  |
|  |                                       |             |   |  |           |           |   |                                   |                |          |  |  |
|  |                                       |             |   |  |           |           | 1 24 4 2 2 2 2                            |                                   | e vijevisera   | <u> </u> |  |  |
| otal   |                                       |             | <b>&gt;</b> \$  |  |           |           | N sagiffici                               | , Naski is                        |                |          |  |  |
|  |                                       |             | nterested Persons                                     |  |           |           |   |                                   |                |          |  |  |
|  |                                       | wered "Yes  | on Form 990, Part IV,                                 |  |           |           |   |                                   |                |          |  |  |
|  |                                       |             |   | ationship between interested person and the organization   |           |           |   | (c) Amount and type of assistance |                |          |  |  |
|  |                                       |             |   | 9  |           |           |   |                                   |                |          |  |  |
|  |                                       |             |   |  |           |           |   |                                   |                |          |  |  |
|  |                                       |             |   |  |           |           |   |                                   |                |          |  |  |
|  |                                       |             |   |  |           |           |   |                                   |                |          |  |  |
|  |                                       |             |   |  |           |           |   |                                   |                |          |  |  |
|  |                                       |             |   |  |           |           |   |                                   |                |          |  |  |
|  |                                       |             |   |  |           |           |   |                                   |                |          |  |  |
|  |                                       |             |   |  |           |           |   |                                   |                |          |  |  |
|  |                                       | J           |   |  |           |           |   |                                   |                |          |  |  |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2011

Schedule L (Form 990 or 990 EZ) 2011 Temple University Health System, Inc. 23-2825881 Page 2 Part IV Business Transactions Involving Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (e) Sharing of (b) Relationship between interested (c) Amount of (d) Description of (a) Name of interested person organization's transaction person and the organization transaction revenues? Yes No 63,632. Employee at Х Son of Daniel Polet Marc Polett 73,149. Employee at X Son-in-law of Jane John Testa Part V Supplemental Information Complete this part to provide additional information for responses to questions on Schedule L (see instructions). Sch L, Part IV, Business Transactions Involving Interested Persons: (a) Name of Person: Marc Polett (b) Relationship Between Interested Person and Organization: Son of Daniel Polett - Director at TUHS (c) Amount of Transaction \$ 63,632. (d) Description of Transaction: Employee at TUHS (e) Sharing of Organization Revenues? = No (a) Name of Person: John Testa (b) Relationship Between Interested Person and Organization: Son-in-law of Jane Scaccetti Director at TUHS (c) Amount of Transaction \$ 73,149. (d) Description of Transaction: Employee at TUH (e) Sharing of Organization Revenues? = No

#### SCHEDULE O (Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

Department of the Treasury Internal Revenue Service

Internal Revenue Service

Name of the organization

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Temple University Health System, Inc.

Employer identification number 23-2825881

Form 990, Part VI, Section A, line 6: The sole member of the organization is Temple University - Of The Commonwealth System of Higher Education. The member has the power to appoint and remove the organizations Board of Directors. The approval of the member is required for any of the following actions by the organization, (a) any dissolution or liquidation, (b) any merger, (c) any amendments to the articles of incorporation, (d) any amendments to the bylaws regarding the member, the number of directors, quorum or voting requirements, (e) the sale, pledge, lease (but only a lease from the organization of substantially all of the organizations real property), or transfer of the assets of the organization other than transactions occurring in the ordinary course of business, (f) any decision resulting in the organizations ceasing to provide appropriate sites for Temple University School of Medicine for comprehensive tertiary acute care services through the organization or related organizations (g) any decision to merge with, acquire, or enter into an affiliation with medical schools or medical school hospitals other than the Universitys(h) the deletion of any clinical programs that are needed for the accreditation of Temple University School of Medicine (i) the adoption of the organizations annual capital and operating budgets (j) the issuance or assumption of any indebtedness in excess of two million five hundred thousand (\$2,500,000) and (k) the execution of any contract providing for the management of the organization. Form 990, Part VI, Section A, line 7a: Please refer to the response for question 6

Temple University Health System, Inc.

Employer identification number 23-2825881

Form 990, Part VI, Section A, line 7b: Please refer to the response for question 6

Form 990, Part VI, Section B, line 11: After review by management and outside tax counsel, the 990 and 990T (if any) are posted to the website of the Secretarys Office. Each Board member is contacted and provided with the web address. A Board member without internet access is provided a paper copy to review. The website and paper mailing have an overview of the 990 and 990T preparation process and internal reviews. Each Board member is asked to review the 990 and 990T within 2 weeks and contact the Chief Financial Officer with any questions.

Form 990, Part VI, Section B, Line 12c: The Office of the Secretary provides each director and officer with copies of the Conflict of Interest Policy and a disclosure statement to be completed on an annual basis. The Office of the Secretary reviews the completed disclosure statements which are then reviewed in summary format by a committee of the Board of Directors and any recommended actions are presented to the full Board of Directors. In addition to completing the annual disclosure statement, directors and officers must disclose potential or actual conflicts on an ongoing basis as matters arise. All disclosures are evaluated and a determination of whether a conflict exists is made by the Board or a committee of the Board.

Form 990, Part VI, Section B, Line 15: There is a compensation committee

that reviews and approves all total compensation of executive / key

personnel at Temple University Health System through an evaluation

performed by an external compensation expert before the compensation is

| 132212 | Schedule O (Form 990 or 990-EZ) (2011)

| Page | 2 |
|------|---|
| rauc | _ |

| Schedule O (Form 990  | or 990-E7\/20: | 11)      |        |               |       |          |          | Page                                    |
|-----------------------|----------------|----------|--------|---------------|-------|----------|----------|---|
| Name of the organizat | ion            | e Univer | sity I | <u>lealth</u> | Syste | m, Inc.  |          | yer identification numbe<br>3 – 2825881 |
| approved.             |                |          |        |               |       |          |          |   |
| Form 990 P            | eart VI        | Section  | C. Lii | ne 19:        | The П | naudited | Internal | Financial                               |

Statements of the Temple University Health System and certain of its related organizations are distributed and made available to the public at the end of each quarter per the Systems Continuing Disclosure Agreement (Series of 2007 Bond Issue) through Digital Assurance Corp (DAC), the Municipal Services Reporting Boards EMMA disclosure site and the Health Systems financial web site. The Annual Audited Financial Statements are also released to the public in the same manner. To the extent required by applicable law, the organization makes its governing documents available to the public upon request.

Form 990 - Part VII - Section A - Column B Hours of members at related organizations

Jane Scaccetti - 6

Clark Frame - 2

Larry Kaiser MD - 30

Verdi DiSesa MD - 30

Beth Koob - 21

George Moore - 48

Betty McAdams - 8

Robert Lux - 12

Joseph Klos - 4

Herbert White - 4

Theodore Z Davis - 2

Robert LeFever - 2

<u>Lewis Gould -</u> 3

Schedule O (Form 990 or 990-EZ) (2011)

Temple University Hospital serves one of the most economically challenged and racially and ethnically diverse urban populations in the nation. Within its primary service area, 35% of area residents live below the federal poverty level. Our neighborhoods are extremely Schedule O (Form 990 or 990-EZ) (2011)

Employer identification number 23-2825881

Temple University Health System, Inc.

diverse, with over 50% of residents identifying their race as black and 26% identifying their ethnicity as Hispanic. 67% of area residents achieved an educational level of high school or less, with 28% falling short of achieving a high school education.

Temple University Hospital also serves as a critical access point for vital public health services. Last year Temple University Hospital handled more than 130,000 patients in our Emergency Department; 11,000 patients in our Crisis Response Center; 700 victims of gun and stab violence in our Trauma Unit; and more than 300 patients in our Burn Center. We also delivered about 3,400 babies, of whom 90% were covered by Medicaid. Furthermore, Temple University Hospital is designated by the U.S. Departments of Health & Human Services as a Ryan White HIV/Aids Provider. Of the 963 HIV/AIDS clients served last year, 86% were at or below the federal poverty level.

Temple University Hospitals campus is located within a federally

designated urban Renewal Area and is located in a federally designated

Medically Underserved Area. Its Episcopal Campus is located in a

Federal Empowerment Zone. About 35% of individuals in Temples primary

service area live below the federal poverty level.

Temple University Health System takes great pride in the broad array of community services it brings to our communities. Below is a summary of some of the programs and activities conducted this year to help advance the health and quality of life in our communities:

Employer identification number 23-2825881

Temple University Health System, Inc.

people with community-based social services, including free

transportation services, legal services, and clothing to destitute

patients upon discharge, and free pharmaceuticals, co-pays and medical

supplies that provide our most vulnerable patients with the resources

they need to help them heal after discharge.

more than 28,000 people, providing free health screenings; support
groups for patients and families dealing with alcoholism, narcotics
abuse, behavioral health disorders, cancer and other diseases;
providing free immunization for flu in cooperation with the City Health
Department; offering education on childbirth, mental health, burn
prevention, diabetes care and other topics; and providing many other
outreach activities. In collaboration with local food banks, public
schools, and community organizations, we also conduct numerous food,
new clothing, and school supply drives to benefit children and adults
living in our impoverished neighborhoods.

CONNECTING PATIENTS WITH FINANCIAL RESOURCES. Temple employs 35

Financial Counselors dedicated to helping uninsured and underinsured patients obtain medical coverage. This team processes about 5,500 applications annually.

COMBATING GUN VIOLENCE. Philadelphia leads nations 10 largest cities in homicides per capita. Three police districts with highest number of shootings fall within our footprint. Last year Temple treated more than 500 gunshot wound victims, the highest number in Pennsylvania. To address this epidemic, Temples Cradle to Grave program works with

Temple University Health System, Inc.

Employer identification number 23-2825881

at-risk youth to help break the cycle of gun violence. Cradle to Grave
engaged 1,250 teens this year, and engaged more than 6,000 teens since
the program began in 2006. Its Turning Point intervention program
takes advantage of teachable moments that exist during the
post-injury/pre-discharge period for survivors of violence.

INVESTING IN HEALTH PROFESSIONS EDUCATION. Temple invests about \$39 million to provide the education and training necessary to develop a professional healthcare workforce to benefit the broader community.

This includes part of the cost of training more than 500 residents and fellows in over 45 teaching programs. Our residents and fellows are involved in various efforts that directly impact the community, including our Cradle to Grave program, the Temple CAREs primary clinic, our HIV clinic, and other community outreach initiatives. The exposure that our Residents receive caring for our diverse, low-income community helps Temple address health disparities while developing our nations future physicians. Our investment in health professions also includes part of the cost of operating the Northeastern School of Nursing RN Diploma Program, providing an affordable option for diverse, community members who would not otherwise be able to attend traditional collegiate programs.

INVESTING IN OUR HOSPITAL WORKFORCE. Temple University Hospitals

Community Healthcare Workforce program provided comprehensive training

and education to help frontline workers living in the community adapt

and build skills to enable them to participate in a changing healthcare

workplace. About half of the students are union members, and half from

the general community, many of whom are laid-off workers and Welfare

Schedule O (Form 990 or 990-EZ) (2011)

Name of the organization

Temple University Health System, Inc.

Employer identification number 23 – 2825881

recipients.

Board of Directors are comprised of dedicated volunteers from diverse
backgrounds who offer expertise and govern the organization without
compensation. Similarly, members of our executive team routinely
participate in not-for-profit community health and social service
organizations, as volunteer members of their boards of directors, and
as participants in their outreach services. In addition, Temple
University Hospital engages volunteer community members to help advance
its healthcare mission. Through our chaplaincy, family support, and
other programs, our volunteers touch more than 12,000 people annually,
helping to advance healing through their compassionate services to
patients and their families.

PROMOTING MULTI-CULTURAL SERVICES. With an annual investment of \$1.5 million, Temple University Hospital has 339 language-proficient staff, all who have been credentialed through the Linguistic and Cultural Services Department, including 10 full-time medical interpreters, 2 medical interpreters in leadership roles, 47 active dual-role interpreters, 160 language proficient physicians, 21 RNs, 2 social workers, and 97 other language proficient bi-lingual staff.

EMERGENCY PREPAREDNESS AND RESEARCH. With an investment of more than \$127,000.00, this program helps ensure our staff and hospital facilities are prepared to continue to provide safe, quality patient care even under the most austere conditions. We work on many levels,

both inside and outside the Temple Health System, educating our

| Schedule O (Form 990 or 990-EZ) (2011)  Name of the organization  Temple University Health System, Inc.   | Employer identification number 23-2825881              |
|---|--|
| communities about the importance of personal preparedness   |  |
| Emergency Preparedness and Research Program is a critical   |  |
| federal, state, and local disaster response plans.  |  |
| reactury boardy and reactured by the second |  |
| DONATING BLOOD. Working with the American Red Cross, we   | help ensure  |
| that our nation has a safe and reliable blood supply. Te  | mple   |
| University Health System collected more than 600 pints of   | blood from   |
| employees, physicians and community members.  |  |
|   |  |
| PHILADELPHIA MOM PROGRAM: Temples nursing staff and soci  | al workers   |
| assist the City in enrolling the new mothers shortly after  | er delivering  |
| their infant and prior to discharge. New mothers and the  | eir babies from  |
| birth through age 5 are connected with social, educations   | al, and  |
| healthcare supports.  |  |
|   |  |
| FUELING OUR COMMUNITYS ECONOMIC ENGINE. Temple Universit  | ty Health  |
| System employed more than 5,500 people and paid about \$40  | 00 million in  |
| salaries and benefits. As a critical employer for North   | Philadelphia,  |
| about 22% of our employees live within its immediate and  | adjacent zip   |
| codes. For every \$1.00 of hospital employee compensation   | n, about \$.92   |
| additional compensation is spent elsewhere in the commun  | ity (about \$370                                       |
| million additional spending). For every job within our  | health system,   |
| about 1.2 additional jobs are generated elsewhere (more   | than 7,000   |
| spin-off jobs).   |  |
|   |  |
| REDUCING THE GOVERNMENT BURDEN.   |  |
| Hospitals of the Temple University Health System provide  | substantial  |
| charity care to its community, with a total of about \$75   | <u>million in</u><br>edule O (Form 990 or 990-EZ) (201 |

Employer identification number

Temple University Health System, Inc. 23-2825881 charity and unreimbursed care, at cost, provided last year. In addition, Temple maintains strong affiliations with the City of Philadelphia, Federally Qualified Health Centers, and numerous community health organizations to help ensure access to care for our vulnerable population. We are also partnering with government on the following innovative programs to improve care delivery and reduce costs: (1) In partnership with CMS, the Albert Einstein Medical Center and the Philadelphia Corporation for Aging, our Community-based Care Transitions program will improve transitions of beneficiaries from the inpatient setting to other care settings, improve care quality, reduce readmissions for high-risk Medicare beneficiaries; (2) Temples Episcopal Campus is participating in the Extended Acute Care Pilot with the City of Philadelphia and its contractor Community Behavioral Health to improve patient care and recovery, to reduce long-term behavioral health costs and integrate patients into community settings; (3) In collaboration with Temple University School of Social Policy, the American Health Information Community (AHIC) and Local 1199C Training and Upgrade Fund, we are developing a program to certify Community Health Peer Coaches. This program will train community members to work with providers to help coordinate care, improve patient compliance, and encourage wellness; and (4) Agency for Healthcare Quality and Research-Reducing Readmissions in Medicaid. Along with two high-volume Medicaid

Hospitals in Boston (Bay State in Springfield) and Texas (University

Department of Public Welfare, Temple is assisting AHRQ in a project

focused on implementing best practices for reducing readmission in

Health System in San Antonio), as well as with the Pennsylvania

hospitals serving a high volume of Medicaid patients.

| Schedule O (Form 990 or 990·EZ) (2011)  Name of the organization  Temple University Health System, Inc. | Employer identification number 23-2825881 |
|---|---|
|   | e University                              |
| Hospitals Northeastern Campus includes its unique ReadyC  | are physician                             |
| practice. ReadyCare offers expanded hours 365 days per  |   |
| provides care that is specifically designed to meet the   |   |
| community and to prevent unnecessary visits to a hospita  | 1 emergency                               |
| Room.   |   |
| SUBSIDIZING CRITICAL HEALTH SERVICES. Temple University   | Hospital                                  |
| invested about \$10 million to subsidize critical health  | care services                             |
| needed in our community. This includes support for our  | outpatient                                |
| emergency, acute care and psychiatric services, as well   | the inpatient                             |
| psychiatric services on our Episcopal Campus. These phy   | rsical and                                |
| mental health services are critical to the health and we  | elfare of our                             |
| vulnerable communities.   |   |
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SCHEDULE R (Form 990)

# Related Organizations and Unrelated Partnerships

2011 Open to Public Inspection

OMB No. 1545-0047

Employer identification number

Direct controlling 23-2825881 entity Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) End-of-year assets **(a)** ► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. Total income ত্ত Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) Legal domicile (state or foreign country) Inc. Temple University Health System, ► Attach to Form 990. Primary activity Name, address, and EIN of disregarded entity Name of the organization Department of the Treasury Internal Revenue Service Part II Part

9

| (a) Name, address, and EIN of related organization                             | (b)<br>Primary activity     | (c) Legal domicile (state or foreign country) | (d)<br>Exempt Code<br>section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity          | Section 512(b)(13) controlled entity? |
|--|-----------------------------|---|-------------------------------|--|--|---------------------------------------|
| Temple University Hospital, Inc<br>23-2825878, 3509 N Broad Street Room 936 or | Health care                 | Pennsylvania                                  | 501(c)(3)                     | Line 3   | Temple University<br>Health System Inc | ×                                     |
| L'e  | 4+                          | Pennsvlvanja                                  | 501(c)(3)                     | Line 3   | Temple University<br>Health System Inc | ×                                     |
| n 936 or c/o Chief Le  | mcarcii carc<br>Health care | Pennsylvania                                  | 501(c)(3)                     | Line 9   | Temple University<br>Health System Inc | ×                                     |
| អ្ន  | 41                          | Pennsv vania                                  | 501(c)(3)                     | Line 9   | Temple University<br>Health System Inc | ×                                     |
| c/o Chief Legal Counsel, Fallage Library, RA Hearth Care                       | ns for Form 990.            |   |                               |  | Schedule R (                           | Schedule R (Form 990) 2011            |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

23-2825881

Temple University Health System, Inc.

Schedule R (Form 990)

| Part II Continuation of Identification of Related Tax-Exempt Organizations                                    | empt Organizations   |   |                    |                                  |                               |                    |
|---|----------------------|---|--------------------|----------------------------------|-------------------------------|--------------------|
|   | (b) Primary activity | ( <b>c)</b><br>Legal domicile (state or | (d)<br>Exempt Code | (e) Public charity               | (f)<br>Direct controlling     | Section 512(b)(13) |
| Naile, audicos, and Liv<br>of related organization  | `                    | foreign country)                        | section            | status (if section<br>501(c)(3)) | entity                        | Yes No             |
| Inc 23-2547305<br>Street Room 936 or c/o Chief Le   |                      | s (1821)                                | 501(c)(3)          | Line 11a, I                      | Temple University<br>Hospital | ×                  |
| Philadelphia, PA 19140<br>Temple University - 23-1365971  | Health care          | remis) ivenia                           |                    |                                  |                               |                    |
| 300 Sullivan Hall 1330 W Berks St   | Education            | Pennsylvania                            | 501(c)(3)          | Line 2                           | n/a                           | ×                  |
| adelphia, ra<br>le University<br>- 23-2916108   | неа]th care          | Pennsylvania                            | 501(c)(3)          | Line 11a, I                      | Temple University<br>Hospital | ×                  |
| ner Legal<br>pital - 23<br>Street Roo   |                      | Donn 647 [479 n n o                     | 501(c)(3)          | Line 11a, I                      | Temple University<br>Hospital | ×                  |
| Philadelphia, PA 19140  Temple East Real Estate, Inc 20-1776524  3509 N Broad Street Room 936 or c/o Chief Le |                      | 2                                       | 501(0)(3)          | Tine 11a I                       | Temple University<br>Hospital | ×                  |
| PA<br>cal Au<br>Avenu   | Health care          | remis/romia<br>Pennsylvania             | 501(c)(3)          | <u> </u>                         | Jeanes Hospital               | ×                  |
| Philadelphia, PA 19111  | שבשותו כשו כ         |   |                    |                                  |                               |                    |
|   |                      |   |                    |                                  |                               |                    |
|   |                      |   |                    |                                  |                               |                    |
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|   |                      |   |                    |                                  |                               |                    |

23-2825881

Page 2

Temple University Health System, Inc.

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) Schedule R (Form 990) 2011 Part III

| (a) Name, address, and EIN of related organization  | (b) Primary activity  | Legal domicile (state or foreign country) | (d) Direct controlling entity   | (e) Predominant income (related, unrelated, excluded from tax under sections 512-514) | income<br>elated,<br>tax under<br>2-514)      | (f)<br>Share of total<br>income     | (g) Share of end-of-year assets               | (h) Disproportionate allocations? | Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | (j) JBI General or box managing partner? IO65) Yes No | (j) (k) General or Percentage managing ownership partner? |
|---|-----------------------|---|---------------------------------|---|---|-------------------------------------|---|-----------------------------------|---|---|---|
|   |                       |   |                                 | -   |   |                                     |   |                                   |   |   |   |
|   |                       |   |                                 |   |   |                                     |   |                                   |   |   |   |
|   |                       |   |                                 |   |   |                                     |   |                                   |   |   |   |
|   |                       |   |                                 |   |   |                                     |   |                                   |   |   |   |
| Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related part IV organizations treated as a corporation or trust during the tax year.) | ganizations Taxable a | is a Corp                                 | oration or Trust (Cor<br>year.) | mplete if the   | organizatio                                   | n answered "Yes"                    | to Form 990, Pa                               | rt IV, line 34                    | 4 because it  | had one or i  | nore related  |
| (a) Name, address, and EIN of related organization  | NII uc                |   | (b)<br>Primary activity         | rity Leg  | (C) Legal domicile (state or foreign country) | (d)<br>Direct controlling<br>entity | (e) Type of entity (C corp, S corp, or trust) | (f)<br>Share of to<br>income      | (f)<br>Share of total<br>income                         | (g)<br>Share of<br>end-of-year<br>assets              | (h)<br>Percentage<br>ownership                            |
| TUHS Insurance Company, Inc. 3509 N Broad Street Room 936 o   | or c/o Chief Legal    | Counse                                    | Reinsurance                     | e<br>H  | Bermudan                                      | n/a                                 |   |                                   |   |   | 100.00%   |
|   |                       |   |                                 |   |   |                                     |   |                                   |   |   |   |
|   |                       |   |                                 |   |   |                                     |   |                                   |   |   |   |
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| 132162 01-23-12   |                       |   |                                 |   |   |                                     |   |                                   | တ္တ   | hedule R (F   | Schedule R (Form 990) 2011                                |

| Schedule R Form 990) 2011 Temple University Health System  | tem, Inc.                        |  | 23-2825                                   | 25881 Page 3               |
|--|----------------------------------|--|---|----------------------------|
| h Related Organizations (Complete if   | wered "Yes" to Form              | 990, Part IV, line 34, 35, 35a, or 36.)  |   |                            |
| 1 Or Worth Schedule  |                                  |  |   | Yes No                     |
| Note. Complete III is any entity is listed in that it in one of the following transactions with one or more related organizations listed in Parts II-IV?   | s with one or more rel           | lated organizations listed in Parts II-l | ٨٤  |                            |
| 1 During the tax year, did the organization engage in any or the concerning that the tax year, and the organization of the controlled entity.  |                                  | )  |   | 1a X                       |
|  |                                  |  |   | 1b X                       |
|  |                                  |  |   | 1c X                       |
|  |                                  |  |   | 1d X                       |
|  |                                  |  |   | 1e X                       |
| e Loans or loan guarantees by related organization(s)  |                                  |  |   |                            |
| f Sale of assets to related organization(s)  |                                  |  |   |                            |
| g Purchase of assets from related organization(s)  |                                  |  |   | 19 ×                       |
|  |                                  |  |   | Þ                          |
| i Lease of facilities, equipment, or other assets to related organization(s)   |                                  |  |   |                            |
| (s) unitational order of the from related organization(s)  |                                  |  |   | ı;<br>X                    |
|  | anization(s)                     |  |   | * *                        |
| K Performance of services of Illeribership of Juniorasis as Services of Servic | anization(s)                     |  |   |                            |
|  | ion(s)                           |  |   | 1m X                       |
|  |                                  |  |   | 1n X                       |
| Il Stalling of pard eniployees with loaded organization?   |                                  |  |   |                            |
| Reimbursement paid to related organization(s) for expenses   |                                  |  |   | 10 X                       |
| :  |                                  |  |   | 1p X                       |
|  |                                  |  |   |                            |
| _  |                                  |  |   | + H                        |
| r Other transfer of cash or property from related organization(s)  | 3+ C+C CCCCC +CCCCC              | dentition of particular and relationsh   | ins and transaction thresholds.           |                            |
| 2 If the answer to any of the above is "Yes," see the instructions for information on who must confidence this line, including covered relationships and cancer and the above is "Yes," see the instructions for information on who must confidence this line, including covered relationships and cancer and the above is "Yes," see the instructions for information on who must confidence this line, including covered relationships and cancer and the above is "Yes," see the instructions for information on who must confidence this line, including covered relationships and cancer and the above is "Yes," see the instructions for information on who must confidence this line, including covered relationships and cancer and the above is "Yes," see the instructions for information on the above is "Yes," see the instructions for information on the above is "Yes," see the instructions for information on the above is "Yes," see the instructions for information on the above is "Yes," see the instructions for information of the above is "Yes," see the instruction of the above is "Yes," see the above is " | who must complete u              |  |   |                            |
| (a)<br>Name of other organization  | (b)<br>Transaction<br>type (a-r) | (c)<br>Amount involved                   | (d) Method of determining amount involved |                            |
| (1) Temple University Hospital   | บ                                | 8,200,000.                               |   |                            |
| (2) Jeanes Hospital  | ט                                | 3,800,000.                               |   |                            |
| i  | ρ                                | 7 613 701                                |   |                            |
| (3) Temple University Hospital   | <b>n</b>                         |  |   |                            |
| (4) Temple Health Transport Team   | щ                                | 2,500,000.                               |   |                            |
| (A Temple Physicians Inc.  | Д                                | 15,439,000.                              |   |                            |
| 1  | <b>7</b> 4                       | 48.026.376.                              |   |                            |
| (6) Temple University nospicat   | 4                                |  | Schedule                                  | Schedule R (Form 990) 2011 |
|  |                                  |  |   |                            |

| Schedule R (Form 990) Temple University Health System,   | em, Inc.                         |                        | 23-2                                      | 23-2825881 |
|--|----------------------------------|------------------------|---|------------|
| Part V   Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2) | 990), Part V, line Z)            |                        |   |            |
| (a) Name of other organization   | (b)<br>Transaction<br>type (a-r) | (c)<br>Amount involved | (d) Method of determining amount involved | ing        |
| (7)Jeanes Hospital   | K                                | 8,817,467.             |   |            |
| (8)Temple Transport Team   | M                                | 143,114.               |   |            |
| (9)Temple Physicians Inc.  | Ж                                | 3,413,142.             |   |            |
|  |                                  |                        |   |            |
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23-2825881

Page 4

Schedule R (Form 990) 2011 Temple University Health System, Inc.

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(h) (i) v. Code V-UBI General or Percentage thorate amount in box 20 managing ownership allocations? of Schedule K-1 partner? end-of-year Share of assets 6 Share of total income £ Predominant income pariers so: (related, unrelated, excluded from tax under section 512-514) Yes No ਉ (state or foreign Legal domicile country) ত Primary activity 9 Name, address, and EIN of entity

Schedule R (Form 990) 2011

| Schedule R (Form 990) 2011 | <u> Temple Universit</u>                     | y Health System,               | Inc.           | <u>23-2825881</u> | Page 8 |
|----------------------------|--|--------------------------------|----------------|-------------------|--------|
| Part VII   Supplementa     | l Information                                |                                |                |                   |        |
| Complete this pa           | rt to provide additional information for res | ponses to questions on Schedul | e R (see insti | ructions).        |        |
|                            |  |                                |                |                   |        |
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# Form **5471**

### Information Return of U.S. Persons With **Respect To Certain Foreign Corporations**

➤ See separate instructions.

(Rev. December 2011) Department of the Treasury

Information furnished for the foreign corporation's annual accounting period (tax year required by 2011, and ending JUN 30, 2012 Sequence No. 121 section 898) (see instructions) beginning JUL 1

OMB No. 1545-0704

Attachment

| Joodion coe)  | ood mod dodone, beginnin           | <del>9</del>         | <u>,                                    </u> |  |                         |                             |                  |
|---|------------------------------------|----------------------|--|--|-------------------------|-----------------------------|------------------|
| Name of person filing this return   |                                    |                      | A Identifying num                            | ber  |                         |                             |                  |
| Temple University He  | alth System,                       | Inc.                 | 23-2825                                      | 881  |                         |                             |                  |
| Number, street, and room or suite no. (or P.O. box nu   | mber if mail is not delivered to s | treet address)       | B Category of filer                          | (See instructions. Check   |                         |                             |                  |
| 3509 N Broad Street,  | No. 936                            |                      |  | 1 (repealed) 2   | 3 X                     | 4 X                         | 5 X              |
| City or town, state, and ZIP code   |                                    |                      |  | ercentage of the foreign c   | •                       |                             |                  |
| <u>Philadelphia, PA 19</u>  | 140                                |                      |  | e end of its annual accour   | ting period             | <u>i 100</u>                | .00 %            |
| Filer's tax year beginning JUL 1  | ,2011                              | , and ending ر       | JUN 30                                       | ,2012  |                         |                             |                  |
| D Person(s) on whose behalf this information  | n return is filed:                 |                      |  |  |                         |                             |                  |
| Stmt 1 (1) Name   |                                    | (2) Address          |  | (3) Identifying number   | (4) Chec<br>Shareholder | k applicable<br>Officer     | Director         |
| Larry Kaiser  | 3509 N Broad                       | d Street             | : Philadelp                                  |  |                         | X                           | X                |
| Ron Jasner  | 3509 N Broad                       | d Street             | t Philadelp                                  |  |                         | Х                           |                  |
| Robert Lux  | 3509 N Broad                       | d Street             | t Philadelp                                  |  |                         | X                           | X                |
| Lisa Corbin   | 3509 N Broad                       | d Street             | t Philadelp                                  |  |                         |                             | X                |
| Important: Fill in all applicable lines a<br>unless otherwise indicate  |                                    | mation <b>must</b> b | be in English. All amou                      | ınts <b>mus</b> t be stated in   | U.S. dolla              | ırs                         |                  |
| 1a Name and address of foreign corporation  | 1                                  |                      |  | b(1) Employer  | identificati            | on number                   | , if any         |
| TUHS Insurance Com  |                                    | 450                  |  | h/O) Deference   | tD numbo                | r /coo inctr                | uotione)         |
| Craig Appin House,  | P.O. Box 24                        | ±50                  |  | b(2) Reference   | נונוווו עו נ            | 11 (266 111211              | uctions)         |
| Hamilton FC   |                                    |                      |  | o Country I  | ındar whoe              | o lawe inco                 | rnorated         |
| Bermuda   |                                    |                      |  | c Country under whose laws incorporated  Bermuda                                     |                         |                             |                  |
| d Date of e Principal place of busin  | ess f Princ                        | inal o Prin          | cipal business activity                      | Bermuda al business activity h Functional currency                                   |                         |                             |                  |
| incorporation Hamilton  | business                           | activity             | nsurance                                     |  |                         | ,                           |                  |
| , hamitcon  | code n<br>5 2 4                    |                      | iisur aiice                                  | U.S.,  | Dolla                   | r                           |                  |
| 06/26/98Bermuda 2 Provide the following information for the   |                                    |                      | tated ahove                                  | 0.5.   | DOTTO                   | · <b>-</b>                  |                  |
| <ul><li>2 Provide the following information for the</li><li>a Name, address, and identifying number</li></ul> |                                    |                      |  | b If a U.S. income tax   | eturn was               | filed enter                 |                  |
| AON Risk Services,  |                                    | any) in the oni      | ioa otatos                                   | B II a 0.0. moomo tax  |                         | U.S. incom                  |                  |
| 1 Liberty Place, 1  |                                    | <b>9</b> +           |  | (i) Taxable income or (lo  | ss) (")                 | (after all cr               | edits)           |
| Philadelphia PA 19  |                                    |                      |  |  |                         |                             |                  |
| Filliadelphia in 12   | 7103                               |                      |  |  |                         |                             |                  |
| c Name and address of foreign corporatio in country of incorporation  | n's statutory or resident ag       | ent                  | person (or persons                           | (including corporate depa<br>s) with custody of the boo<br>le location of such books | ks and reco             | ords of the                 | foreign          |
| AOH Insurance Mana  | agers (Bermu                       | da)LTD               | TUHS Insu                                    | rance Compa  | ny, I                   | ıtd.                        |                  |
| Craig Appin House   |                                    |                      |  | in House, P  | _                       |                             | <u>1</u> 50      |
| Hamilton HMJX   |                                    |                      | Hamilton                                     |  |                         |                             |                  |
| BERMUDA   |                                    |                      | BERMUDA                                      |  |                         |                             |                  |
| Schedule A Stock of the Fo  | reign Corporation                  | 1                    |  |  |                         |                             |                  |
|   |                                    |                      |  | (b) Number of sha  | res issued              | and outsta                  | nding            |
| (a) Des   | cription of each class of st       | ock                  |  | (i) Beginning of annua<br>accounting period  | al                      | (ii) End of a<br>accounting | annual<br>period |
| Common  |                                    |                      |  | 120,0  | 00                      | 12                          | 20,000           |
|   |                                    |                      |  |  |                         |                             |                  |
|   |                                    |                      |  |  |                         |                             |                  |
|   |                                    |                      |  |  |                         |                             |                  |
| LHA For Paperwork Reduction Act Notice  | , see instructions.                |                      |  |  | Form                    | <b>5471</b> (Re             | ev. 12-2011)     |

Form 5471 (Rev. 12-2011)

Page 2

| Schedule B   U.S. Shareholders of F                         | oreign Corporation  |  |  |   |
|---|---|--|--|---|
| (a) Name, address, and identifying<br>number of shareholder | (b) Description of each class of stock held by shareholder.  Note: This description should match the corresponding description entered in Schedule A, column (a). | (c) Number of<br>shares held at<br>beginning of<br>annual<br>accounting period | (d) Number of<br>shares held at<br>end of annual<br>accounting<br>period | (e) Pro rata share<br>of subpart F<br>income (enter as<br>a percentage) |
| Temple University Health                                    | Common  | 120,000  | 120,000  | 100.00%   |
| 3509 N Broad Street   |   |  |  |   |
| Philadelphia PA 19140<br>23-2825881                         |   |  |  |   |
|   |   |  |  |   |
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Schedule C Income Statement

**Important:** Report all information in functional currency in accordance with U.S. GAAP. Also, report each amount in U.S. dollars translated from functional currency (using GAAP translation rules). However, if the functional currency is the U.S. dollar, complete only the U.S. Dollars column. See instructions for special rules for DASTM corporations.

|            |   | Fu     | nctional Currency | U.S. Dollars                     |
|------------|---|--------|-------------------|----------------------------------|
|            | 1a Gross receipts or sales  | 1a     |                   | 9,340,778.                       |
|            | b Returns and allowances  | 1 44 1 |                   |                                  |
|            | c Subtract line 1b from line 1a   | 1 . 1  |                   | 9,340,778.                       |
|            | 2 Cost of goods sold  | 1 4    |                   |                                  |
| e          | 3 Gross profit (subtract line 2 from line 1c)                                     |        |                   | 9,340,778.                       |
| Income     | 4 Dividends   | 1 4 1  |                   |                                  |
| Ē          | 5 Interest  | I I    |                   | 2,849,985.                       |
|            | 6a Gross rents  | 1 4 1  |                   |                                  |
|            | b Gross royalties and license fees  | 1 1    |                   |                                  |
|            | 7 Net gain or (loss) on sale of capital assets                                    | t I    |                   |                                  |
|            | 8 Other income (attach schedule)  | 1      |                   |                                  |
|            | 9 Total income (add lines 3 through 8)  |        |                   | 12,190,763.                      |
|            | 10 Compensation not deducted elsewhere  | 1 1    |                   |                                  |
|            | 11a Rents   | 1 1    |                   |                                  |
|            | b Royalties and license fees  | 1 (    |                   |                                  |
| Ñ          | 12 Interest   | امدا   |                   |                                  |
| Deductions | 13 Depreciation not deducted elsewhere  | 1 . 1  |                   |                                  |
| 덛          | 14 Depletion  | 1 44 1 |                   |                                  |
| Sed        | 15 Taxes (exclude provision for income, war profits, and excess profits taxes)    | 15     |                   |                                  |
| _          | 16 Other deductions (attach schedule - exclude provision for income, war profits, |        |                   |                                  |
|            | and excess profits taxes) See Statement   | 4 16   |                   | <u> 16,325,598.</u>              |
|            | 17 Total deductions (add lines 10 through 16)                                     | 17     |                   | 16,325,598.                      |
|            | 18 Net income or (loss) before extraordinary items, prior period adjustments, and |        |                   |                                  |
|            | the provision for income, war profits, and excess profits taxes (subtract line    |        |                   |                                  |
| шe         | 17 from line 9)   | 18     |                   | -4,134,835 <u>.</u>              |
| Net Income | 19 Extraordinary items and prior period adjustments                               |        |                   |                                  |
| #<br>#     | 20 Provision for income, war profits, and excess profits taxes                    | 1 1    |                   |                                  |
| ž          |   |        |                   |                                  |
|            | 21 Current year net income or (loss) per books (combine lines 18 through 20)      | 21     |                   | <u>-4,134,835.</u>               |
|            |   |        | г                 | form <b>5/17/1</b> (Day 10 0011) |

Form 5471 (Rev. 12-2011)

Important: Report all amounts in U.S. dollars prepared and translated in accordance with U.S. GAAP. See instructions for an exception for DASTM corporations

| corpo   | rations.  |                 |     | (0)   | (b)                             |
|---------|---|-----------------|-----|---|---------------------------------|
|         | Assets  |                 |     | (a)<br>Beginning of annual<br>accounting period | End of annual accounting period |
| 1       | Cash  |                 | 1   | 1,955,641.                                      | 417,788.                        |
| 2a      | Trade notes and accounts receivable                   |                 | 2a  |   |                                 |
| b       | Less allowance for bad debts                          |                 | 2b  | (   | ) ()                            |
| 3       | Inventories   |                 | 3   |   |                                 |
| 4       | Other current assets (attach schedule)                | See Statement 5 | 4   | 291,720.  | 9,543,822.                      |
| 5       | Loans to shareholders and other related persons       |                 | 5   |   |                                 |
| 6       | Investment in subsidiaries (attach schedule)          |                 | 6   |   |                                 |
| 7       | Other investments (attach schedule)                   | See Statement 6 | 7   | 45,085,022.                                     | 43,720,731.                     |
| /<br>8a | Buildings and other depreciable assets                |                 | 8a  |   |                                 |
| b       | Less accumulated depreciation                         |                 | 8b  | (   | ) (                             |
| 9a      | Depletable assets                                     |                 | 9a  |   |                                 |
| 9a<br>b | Less accumulated depletion                            |                 | 9b  | (   | ) (                             |
| 10      | Land (net of any amortization)                        |                 | 10  |   |                                 |
| 11      | Intangible assets:                                    |                 |     |   |                                 |
| ii<br>a | Goodwill  |                 | 11a |   |                                 |
| a<br>b  | Organization costs                                    |                 | 11b |   |                                 |
| C       | Patents, trademarks, and other intangible assets      |                 | 11c |   |                                 |
| d       | Less accumulated amortization for lines 11a, b, and c |                 | 11d | (   | ) (                             |
| 12      | Other assets (attach schedule)                        | See Statement 7 | 12  |   | 8,500,000.                      |
| 12      | Other assets (actuall sollowers)                      |                 |     |   |                                 |
| 13      | Total assets  |                 | 13  | 47,332,383                                      | 62,182,341.                     |
|         | Liabilities and Sharehold                             | lers' Equity    |     |   |                                 |
| 14      | Accounts payable                                      |                 | 14  | 573,810   |                                 |
| 15      | Other current liabilities (attach schedule)           | See Statement 8 | 15  | 10,933,459                                      | . 29,350,468.                   |
| 16      | Loans from shareholders and other related persons     |                 | 16  |   |                                 |
| 17      | Other liabilities (attach schedule)                   | See Statement 9 | 17  | 15,066,101                                      | . 15,064,957.                   |
| 18      | Capital stock:  |                 |     |   |                                 |
| a       |   |                 | 18a |   |                                 |
| b       | Common stock  |                 | 18b | 120,000   |                                 |
| 19      | Paid-in or capital surplus (attach reconciliation)    |                 | 19  | 8,569,899                                       |                                 |
| 20      | Retained earnings                                     |                 | 20  | 12,069,114                                      | . 8,296,629.                    |
| 21      | Less cost of treasury stock                           |                 | 21  | (   | ) (                             |
|         |   |                 | 1   |   |                                 |
| 22      | Total liabilities and shareholders' equity            |                 | 22  | 47,332,383                                      | <del></del>                     |
|         |   |                 |     |   | Form <b>5471</b> (Rev. 12-2011) |

| Form 5471 (Rev. 12-               | 2011)  |   |                       |                |                        | Page 4          |
|-----------------------------------|--|---|-----------------------|----------------|------------------------|-----------------|
| Schedule G                        | Other Information  |   |                       |                |                        |                 |
|                                   |  |   |                       |                | Yes                    | No              |
|                                   | ear, did the foreign corporation own at least a 10% interest   |   |                       |                |                        | X               |
|                                   |  |   |                       |                |                        | L <b>2</b> \$_1 |
| If "Yes," see the                 | instructions for required attachment.<br>ear, did the foreign corporation own an interest in any trus                        | +2                                      |                       |                |                        | X               |
| 2 During the tax y                | ear, did the foreigh corporation own an interest in any trus<br>ear, did the foreign corporation own any foreign entities th | at were disregarded as entitie          | es separate           | ************** |                        |                 |
| 3 During the tax y                | rs under Regulations sections 301.7701-2 and 301.7701-   | 3?                                      | 50 00 parato          |                |                        | X               |
| If "Yes." you are                 | generally required to attach Form 8858 for each entity (see  | e instructions).                        |                       |                |                        |                 |
| 4 During the tax y                | ear, was the foreign corporation a participant in any cost s   | haring arrangement?                     |                       |                |                        | X               |
| 5 During the cour                 | se of the tax year, did the foreign corporation become a pa  | rticipant in any cost sharing           | arrangement?          |                |                        | X               |
| Cabadula H                        | Current Earnings and Profits   |   |                       | ANAT-          |                        |                 |
| Important: En                     | ter the amounts on lines 1 through 5c infunctional   | currency.                               |                       |                |                        |                 |
| 1 Current year ne                 | t income or (loss) per foreign books of account  |   |                       | 1              | -4,134,                | 835.            |
| •                                 | · ·  |   |                       |                |                        |                 |
|                                   | s made to line 1 to determine current  |   |                       |                |                        |                 |
|                                   | rofits according to U.S. financial and tax   | Net                                     | Net                   |                |                        |                 |
| accounting star                   | ndards (see instructions):   | Additions                               | Subtractions          |                |                        |                 |
|                                   |  |   |                       |                |                        |                 |
| a Capital gains or                | losses   |   |                       |                |                        |                 |
| •                                 | d amortization   |   |                       | -              |                        |                 |
| •                                 |  |   |                       | $\dashv$       |                        |                 |
|                                   | ncentive allowance   |   |                       |                |                        |                 |
|                                   | utory reserves   |   |                       | $\dashv$       |                        |                 |
| • •                               | stments  |   |                       | -              |                        |                 |
| g Taxes                           | Gtatamont 10   | 362,350.                                |                       | -              |                        |                 |
| h Other (attach s                 | chedule) Statement 10  |   |                       |                |                        |                 |
|                                   | ons  | 1                                       |                       |                |                        |                 |
| 4 Total net subtra                | actions<br>gs and profits (line 1 plus line 3 minus line 4)  | L                                       |                       | 5a             | -3,772,                | 485.            |
| 5a Current earning                | (loss) for foreign corporations that use DASTM   | *************************************** |                       | 5b             |                        |                 |
|                                   | 5a and 5b  |   |                       | -              | -3,772,                | 485.            |
| c Combine lines                   | gs and profits in U.S. dollars (line 5c translated at the appro  | nnriate exchange rate as defi           | ned in section 989(b) |                |                        |                 |
|                                   | regulations)   |   |                       | . 5d           | -3,772,                | 485.            |
|                                   | a rate used for line 5d  |   |                       |                |                        |                 |
| Schedule I                        | Summary of Shareholder's Income Fi   | rom Foreign Corpor                      | ration                |                |                        |                 |
|                                   |  |   |                       |                |                        |                 |
| 1 Subpart Finco                   | me (line 38b, Worksheet A in the instructions)   |   |                       | . 1            |                        |                 |
|                                   |  |   |                       |                |                        |                 |
| 2 Earnings inves                  | ted in U.S. property (line 17, Worksheet B in the instructio   | ns)                                     |                       | ·   2          |                        |                 |
|                                   | luded subpart F income withdrawn from qualified investme   |   |                       |                |                        |                 |
| the instruction                   | s)   |   |                       | . 3            |                        |                 |
| 4 Previously exc                  | luded export trade income withdrawn from investment in $\epsilon$  | export trade assets (line /b,           |                       |                |                        |                 |
| Worksheet D i                     | n the instructions)  | ••••••                                  |                       | . 4            |                        |                 |
| 5 Factoring inco                  | me   |   |                       | . 5            |                        |                 |
|                                   |  |   |                       |                |                        |                 |
| 6 Total of lines 1                | through 5. Enter here and on your income tax return  |   |                       | 6              |                        |                 |
| 7 Dividends rece                  | eived (translated at spot rate on payment date under sectio  | n 989(b)(1))                            |                       | 7              |                        |                 |
| 8 Exchange gair                   | n or (loss) on a distribution of previously taxed income   |   |                       | 8              |                        |                 |
| <u> </u>                          |  |   |                       |                | Yes                    | No              |
| <ul> <li>Was any incor</li> </ul> | me of the foreign corporation blocked?   |   |                       |                |                        | X               |
| Did any such                      | income become unblocked during the tax year (see section   | 1 964(b))?                              |                       |                |                        | X               |
| If the answer to eit              | her question is "Yes," attach an explanation.  | West.                                   | Statement 1           |                |                        |                 |
|                                   |  |   |                       |                | Form <b>5471</b> (Rev. | . 12-2011)      |

| Fo                | reign Corporation  |     |
|-------------------|--|-----|
| Sc                | chedule I Shareholder's Income From Foreign Corporation                                  |     |
| Naı<br><b>T</b> € | me of shareholder described in Category 5 emple University Health System, Inc.           |     |
| Sh                | areholder's income from foreign corporation  |     |
| 1                 | Subpart F income   | 1   |
| 2                 | Earnings invested in U.S. property   | 2   |
|                   | Previously excluded subpart F income withdrawn from qualified investments                |     |
| 4                 | Previously excluded export trade income withdrawn from investment in export trade assets | 4   |
| 5                 | Factoring income   | 5   |
| 6                 | Total of lines 1 through 5   | 6   |
|                   | Dividends received (translated at spot rate on payment date under section 989(b)(1))     |     |
| 8                 | Exchange gain or (loss) on a distribution of previously taxed income                     | . 8 |

### **SCHEDULE J** (Form 5471)

## Accumulated Earnings and Profits (E&P) of Controlled Foreign Corporation

(Rev. December 2005) Department of the Treasury Internal Revenue Service

Attach to Form 5471.

OMB No. 1545-0704

Name of person filing Form 5471

Identifying number

Temple University Health System, Inc. Name of foreign corporation

23-2825881

| TUHS Ins         | urance Company  | LTD.   |  | (a) Post-1986                                      |   |
|------------------|---|--|--|--|---|
|                  | Important. Enter amounts in functional currency.                          |  |  |  | (b) Pre-1987 E&P<br>Not Previously Taxed<br>(pre-87 section<br>959(c)(3) balance) |
| 1 Balance at b   | eginning of year  |  |  | 12,069,114.  |   |
| 2a Current year  |   |  |  |  |   |
|                  | r deficit in E&P  |  |  | 3,772,485.   |   |
|                  | at and accumulated E&P not previo   | ously taxed (line 1 plus line 2a                           | or line 1 minus line 2b)   | 8,296,629.   |   |
|                  |   |  |  |  |   |
|                  | cluded under section 951(a) or red  |  | in current year  |  |   |
| 5a Actual distri | ibutions or reclassifications of pre                                      | viously taxed E&P  |  | aggregation will never introduce the first section | Section of the Section of the Contract  |
|                  | ibutions of nonpreviously taxed E&<br>previously taxed E&P at end of year |  | . Fa\  |  |   |
|                  | E&P not previously taxed at end of  |  |  | 8,296,629.   |   |
|                  | end of year. (Enter amount from li  |  |  | 8,296,629.   |   |
|                  | (8  | (c) Previously Taxed E&P<br>ections 959(c)(1) and (2) bala | nces)  | (d) Total Section<br>964(a) E&P                    |   |
|                  | (i) Earnings Invested in U.S. Property                                    | (ii) Earnings Invested<br>in Excess Passive<br>Assets      | (iii) Subpart F Income   | (combine columns<br>(a), (b), and (c))             |   |
| 1                |   |  |  | 12,069,114.  |   |
| 2a               |   |  |  |  |   |
|                  |   |  |  |  |   |
| b                |   |  |  |  |   |
| 3                |   |  | AND THE PROPERTY OF THE PROPERTY OF THE PARTY OF THE PART |  |   |
| 4                |   |  |  |  | -   |
| <u>5a</u>        |   |  |  |  |   |
| b                | 33  |  |  |  |   |
| 6a               |   |  |  |  |   |
| b                |   |  |  |  |   |
| 7                |   |  |  | 8,296,629  |   |

# SCHEDULE M (Form 5471)

# Transactions Between Controlled Foreign Corporation and Shareholders or Other Related Persons

(Rev. December 2010)

Department of the Treasury
Internal Revenue Service

OMB No. 1545-0704

➤ Attach to Form 5471

Name of person filing Form 5471

Identifying number

Temple University Health System, Inc.

23-2825881

Name of foreign corporation

| TUHS | Insurance | Company | LTD. |
|------|-----------|---------|------|
|      |           |         |      |

Important: Complete a separate Schedule M for each controlled foreign corporation. Enter the totals for each type of transaction that occurred during the annual accounting period between the foreign corporation and the persons listed in columns (b) through (f). All amounts must be stated in U.S. dollars translated from functional currency at the average exchange rate for the foreign corporation's tax year. See instructions.

Enter the relevant functional currency and the exchange rate used throughout this schedule V.S., Dollar (d) Any other foreign proporation or partnership controlled by U.S. person filing this return (e) 10% or more U.S. shareholder of controlled foreign corporation (other than the U.S. (f) 10% or more U.S. (C) Any domestic poration or partnership shareholder of (b) U.S. person filing this return (a) Transactions controlled by foreign corporation filing this return person filing this return) corporation 1 Sales of stock in trade (inventory) 2 Sales of tangible property other than stock in trade 3 Sales of property rights (patents, Platform contribution transaction payments received trademarks, etc.) 5 Cost sharing transaction payments received 6 Compensation received for technical, managerial, engineering, construction, or like services ..... 7 Commissions received 8 Rents, royalties, and license fees received ..... 9 Dividends received (exclude deemed distributions under subpart F and distributions of previously taxed income) 10 Interest received ..... 11 Premiums received for insurance or 9,340,778 reinsurance \_\_\_\_\_ 9,340,778 12 Add lines 1 through 11..... 13 Purchases of stock in trade (inventory) 14 Purchases of tangible property other than stock in trade ..... 15 Purchases of property rights (patents, trademarks, etc.) 16 Platform contribution transaction payments paid 17 Cost sharing transaction payments paid 18 Compensation paid for technical, managerial, engineering, construction, or like services 19 Commissions paid ..... 20 Rents, royalties, and license fees paid 21 Dividends paid ..... 22 Interest paid ..... 23 Premiums paid for insurance or reinsurance **24** Add lines 13 through 23 ..... 25 Amounts borrowed (enter the maximum loan balance during the year) - see instr. 26 Amounts loaned (enter the maximum loan balance during the year) - see instr.

### SCHEDULE O (Form 5471)

(Rev. December 2005)

Department of the Treasury Internal Revenue Service

### Organization or Reorganization of Foreign Corporation, and Acquisitions and Dispositions of its Stock

OMB No. 1545-0704

► Attach to Form 5471

| Name of person filing Form 5471   |                                   |  |                                      |                  |                                 | Identity             | ing numbei  | ſ   |
|---|-----------------------------------|--|--------------------------------------|------------------|---------------------------------|----------------------|-------------|---|
| Temple University He  | alth System                       | n. Inc.                                      |                                      |                  |                                 | 23-                  | 28258       | 81  |
| Name of foreign corporation   | aren bybeen                       |  |                                      |                  |                                 |                      |             |   |
| milia Indunando Compa   | nsr T.ΨD                          |  |                                      |                  |                                 |                      |             |   |
| <u> TUHS Insurance Compa</u><br>Important: Complete a separate Schedule |                                   | ornoration for which                         | information must                     | be reported      |                                 |                      |             |   |
|   |                                   |  |                                      |                  |                                 |                      |             |   |
| (a)   |                                   | (b)  | Late matify if                       | (c)<br>ng number | Doto                            | (d)<br>f original    | Data of     | e)<br>additional                                |
| Name of shareholder for whom acquisition information is reported        | Address                           | of shareholder                               | of sha                               | reholder         | 10% ac                          | equisition           |             | quisition                                       |
|   |                                   |  |                                      |                  |                                 |                      |             |   |
|   |                                   |  |                                      |                  |                                 |                      |             |   |
|   |                                   |  |                                      |                  |                                 |                      |             |   |
| Part II To Be Completed by  | U.S. Shareholde                   | ers  |                                      |                  |                                 |                      |             |   |
| Note: If this return is require and the date each became                | ed because one or mo              | re shareholders beca                         | ame U.S. persons                     | , attach a lis   | t showing                       | the name             | s of such p | oersons   |
|   | Sectio                            | n A - General Shareho                        |                                      |                  |                                 |                      | 1           | (0)   |
| (a)   | a number                          | For sharehold                                | ( <b>b)</b><br>er's latest U.S. inco | me tax return    | filed, indic                    | ate:                 |             | (C)<br>) shareholder                            |
| Name, address, and Ídentifying<br>of shareholder(s) filing this s       | schedule                          | (1)<br>Type of return<br>(enter form number) | (2)<br>Date return filed             | Internal Re      | (3)<br>venue Ser<br>where filed | vice Center<br>I     | return unde | information<br>r section 6046<br>gn corporation |
| Temple University He<br>3509 N Broad Street<br>PA 19140                 | ealth Syste<br>Philadelph         | 990  | 05/15/13                             | E-FILE           | :D                              |                      | 05/1        | L5/12<br>                                       |
|   |                                   | W 4 000                                      | No. of the Four                      | ion Cornerat     | lon                             |                      |             |   |
|   | Section B - U.S. Persons          |  | directors of the Fore                | eigii Corporat   |                                 |                      |             | (d)   |
| (a) Name of U.S. officer or director                                    |                                   | (b)<br>Address                               |                                      | Socia            | (c)<br>al security              | number               | Officer     | ppropriate<br>x(es)<br>Director                 |
| Larry Kaiser  | 3509 N Bro<br>Philadelph          |  | 0                                    |                  |                                 |                      | X           | X   |
| Ronald Jasner   | 3509 N Bro<br>Philadelph          | ad Street<br>ia PA 1914                      |                                      |                  |                                 |                      | X           |   |
| Robert Lux  | 3509 N Bro<br>Philadelph          |  | on of Stock                          |                  |                                 |                      | Х           | Х   |
|   | (6)                               | (c)  |                                      |                  |                                 | (e)<br>nber of share |             |   |
| (a)<br>Name of shareholder(s)<br>filing this schedule                   | (b)<br>Class of stock<br>acquired | Date of acquisition                          | (d)<br>Method of<br>acquisition      | Di               | (1)                             | (2)                  |             | (3)<br>nstructively                             |
|   |                                   |  |                                      | וט               | rectly                          | Indirect             | uy CO       | nou ucuveiy                                     |
|   |                                   |  |                                      |                  |                                 |                      |             |   |

| (f)<br>Amount paid or value given  |   | Name and addr   | (g)<br>ess of person from wh                         | om shares were acc                            | juired                                       |                                     |
|--|---|---|--|---|--|-------------------------------------|
|  |   |   |  |   |  |                                     |
|  |   | Section D - Disposition                                   | n of Stock   |   |  |                                     |
| (0)  | (b)   | (c)   | (d)  | Numl  | (e)<br>per of shares dis                     | nosed of                            |
| (a)<br>Name of shareholder disposing of stock  | Class of stock                                      | Date of disposition                                       | Method<br>of disposition                             | (1)<br>Directly                               | (2)<br>Indirectly                            | (3)<br>Constructive                 |
| (f)  |   |   | (g)  |   |  |                                     |
| Amount received  |   | Name and address  | s of person to whom d                                | sposition of stock v                          | vas made                                     |                                     |
|  |   |   |  |   |  |                                     |
|  | Section E - Org                                     | anization or Reorganiza                                   | tion of Foreign Corpo                                | ation   |  |                                     |
| Nam  | (a)<br>e and address of tran                        | sferor  |  | (b)<br>Identifying num                        | ber (if any)                                 | (c)<br>Date of transf               |
|  |   |   |  |   | ,  |                                     |
|  |   |   |  |   |  |                                     |
| Assets tr (1) Description of assets  | (d)<br>ansferred to foreign (<br>(2)<br>Fair market |   | (3)<br>I basis (if transferor<br>s U.S. person)      |   | (e)<br>assets transferre<br>ssued by, foreig |                                     |
| Description of access  |   | wa  | 3 0.0. paraon)                                       |   |  |                                     |
|  |   |   |  |   |  |                                     |
|  |   | Section F - Additional                                    | Information  |   |  |                                     |
| ) If the foreign corporation or a predecesso<br>tach a statement indicating the year for whi<br>ss, and the U.S. income tax paid (after all ci | ch a return was filed (                             | ed (or joined with a conso<br>(and, if applicable, the na | olidated group in filing)<br>me of the corporation t | a U.S. income tax r<br>illing the consolidate | eturn for any of<br>ed return), the ta       | the last 3 years,<br>xable income o |
| s, and the 0.5. Income tax paid (after air of<br>) List the date of any reorganization of the f<br>indirectly) of the corporation's stock      | oreign corporation th                               | at occurred during the la                                 | st 4 years while any U.                              | S. person held 10%                            | or more in valu                              | e or vote (direct                   |
| ) If the foreign corporation is a member of voting power of the outstanding stock. The structions for an example).                             | a group constituting a<br>e chart must indicate     | a chain of ownership, atta<br>the corporation's positio   | ach a chart, for each ur<br>n in the chain of owner  | it of which a shareh<br>ship and the percer   | older owns 10%<br>stages of stock o          | or more in val<br>wnership (see     |

| Form 5471  | Person(s) on Whose Behalf<br>Information Return is Fil  | Statement                    |                             |              |
|--|---|------------------------------|-----------------------------|--------------|
|  |   | (2)                          | (4)<br>Check Ap<br>cable Bo |              |
| (1) Name   | (2) Address   | (3)<br>Identifying<br>Number | Shr- Offi<br>hldr -cer      |              |
| George Moore<br>Lisa Zimmaro<br>Andromeda Ridgeway | 3509 N Broad Street Philadel<br>3509 N Broad Street Philadel<br>3509 N Broad Street Philadel      | p                            |                             | X<br>X<br>X  |
|  | mount and Type of Indebtedness<br>rporation to the Related Perso<br>in Regulations Section 1.6046 | ns Described                 | Stateme                     | nt 2         |
| Description  |   |                              | Amoun                       | .t           |
| No Debt  |   |                              |                             | 0.           |
| Form 5471 Name                                     | , Address, Identifying Number<br>hares Subscribed to by Each Su<br>the Stock of the Foreign Cor   | bscriber to                  | Stateme                     | ent 3        |
| Nam  | e and Address   | Identif<br>Numbe             |                             | er of<br>res |

There are no outstanding subscriptions to the stock of TUHS Insurance Company, Ltd. Bermuda

| Form 5471 O  | ther 1 | Deductions            |        |  | Statement                         | 4          |
|--|--------|-----------------------|--------|--|-----------------------------------|------------|
| Description  |        | Functions<br>Currency |        | Exchange<br>Rate                       | U.S. Dolla                        | ar         |
| Losses and loss adjustment expendance Acquisition Costs General & Adminstrative Expenses                     |        |                       |        |  | 16,096,4<br>129,5<br>99,6         | 00.        |
| Total to 5471, Schedule C, line  | 16     |                       |        |  | 16,325,5                          | 98.        |
| Form 5471 Oth  | ner Cu | rrent Assets          | s<br>- |  | Statement                         | 5          |
| Description  |        |                       | Āc     | of Annual<br>counting<br>Period        | End of Ann<br>Accountin<br>Period |            |
| Accrued Investment Income<br>Prepaid Expenses<br>Reinsurance balance receivable<br>Pending trades receivable |        |                       |        | 284,406.<br>7,314.<br>0.<br>0.         | 344,5<br>7,3<br>8,500,0<br>691,9  | 36.<br>00. |
| Total to 5471, Page 3, Schedule  | F, 1i  | ne 4                  |        | 291,720.                               | 9,543,8                           | 22.        |
| Form 5471 Ot   | ther I | nvestments            |        |  | Statement                         | 6          |
| Description  |        |                       | Āc     | of Annual<br>counting<br>Period        | End of Ann<br>Accountin<br>Period |            |
| United States Treasury Notes Corporate debt securities Mortgage backed securities                            |        |                       | 3      | 3,335,272.<br>4,840,867.<br>6,908,883. | 27,930,5<br>10,949,9<br>4,840,2   | 61.        |
| Total to 5471, Page 3, Schedule  | F, 1i  | ne 7                  | 4      | 5,085,022.                             | 43,720,7                          | 31.        |

| Form 5471 Other Assets   |  | Statement 7  |
|--|--|--|
| Description  | Beg. of Annual<br>Accounting<br>Period   | End of Annual<br>Accounting<br>Period              |
| Deferred reinsurance premium   | 0.                                       | 8,500,000.   |
| Total to 5471, Page 3, Schedule F, line 12   | 0.                                       | 8,500,000.   |
| Form 5471 Other Current Liabi  | lities                                   | Statement 8  |
| Description  | Beg. of Annual<br>Accounting<br>Period   | End of Annual<br>Accounting<br>Period              |
| Losses and loss adjustment expenses Accrued expenses Reinsurance balances payable Unearned premium | 10,431,349.<br>28,741.<br>473,369.<br>0. | 12,245,911.<br>33,217.<br>8,571,340.<br>8,500,000. |
| Total to 5471, Page 3, Schedule F, line 15   | 10,933,459.                              | 29,350,468.  |
| Form 5471 Other Liabiliti  | es                                       | Statement 9  |
| Description  | Beg. of Annual<br>Accounting<br>Period   | End of Annual<br>Accounting<br>Period              |
| Losses and loss adjustment expenses  | 15,066,101.                              | 15,064,957.  |
| Total to 5471, Page 3, Schedule F, line 17   | 15,066,101.                              | 15,064,957.  |
| Form 5471 Other Net Adjustr  | nents                                    | Statement 10                                       |
| Description  | Net<br>Additions                         | Net<br>Subtractions                                |
| Net change unreal gain on invest   | 362,350.                                 |  |
| Total to 5471, Page 4, Schedule H, line 2h   | 362,350.                                 |  |

Explanation of Blocked or Unblocked 11 Statement Form 5471 Income of Foreign Corporation

In accordance with Internal Revenue Code sections 951(a), 952 (a)(1), and 953(a), TUHS insurance Company Ltd does not recognize its related party insurance income as Subpart F income for tax purposes. However, in accordance with generally accepted accounting principles, insurance premiums received are recognized as insurance revenues on TUHS Insurance Company's audited financial statements.