Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

A F	or the	2009 cal	endar year, or tax year beginning $$ JUL $1,2009$ and ending	JUN :	<u>30, 2010</u>			
B c	heck if oplicable	use ins	C Name of organization	D En	nployer identific	eation number		
	Addres: change	1'	Temple University Health System, Inc.					
	Name change	type.	Doing Business As		23-2825881			
<u>_</u>	Initial return	See Specific	Number and street (or P.O. box if mail is not delivered to street address)		lephone number			
<u>_</u>	Termin- ated		3509 N Broad Street 936			707-6133		
	Amende	1 !	City or town, state or country, and ZIP + 4		oss receipts \$			
L	Applica Ition pending	a-	Philadelphia, PA 19140		Is this a group re	turn Yes X No		
	,	F Nam	ne and address of principal officer:Robert H. Lux	I	for affiliates?			
			0 W. Hunting Park Avenue, Philadelphia,		Are all affiliates inc			
			is: X 501(c) (3) ◀ (insert no.) 4947(a)(1) or 527			list. (see instructions)		
			w.temple.edu/tuhs n: ▼ Corporation		Group exemption	State of legal domicile: PA		
		organizatio Summa		Teal Of Ioillia	ation. I 9 9 3 IV	State of legal doffficile. FA		
Pa	IT L I		eribe the organization's mission or most significant activities: Our miss	gion i	g to pro	vide access		
e e	1 8	Briefly des	gh quality health care to the community	z and	academic	getting.		
Activities & Governance	1		s box if the organization discontinued its operations or disposed of	more than	25% of its not as	eate		
Veri			f voting members of the governing body (Part VI, line 1a)			16		
Go			f independent voting members of the governing body (Part VI, line 1b)			10		
<u>مخ</u>			ber of employees (Part V, line 2a)			495		
ties			ber of volunteers (estimate if necessary)			0		
ŧΝ			s unrelated business revenue from Part VIII, column (C), line 12			0.		
Ac			s unrelated business revertue from Fart viti, column (c), line 12			0.		
	bſ	Net unreia	tted business taxable income non rom 330-1, line 34		ior Year	Current Year		
		Cantributi	ons and grants (Part VIII, line 1h)		0891825.	42522170.		
Revenue	l		service revenue (Part VIII, line 2g)		5422100.	65091181.		
			nt income (Part VIII, column (A), lines 3, 4, and 7d)	-	0294692.	8388332.		
Re			enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		7712.	1945184.		
			nue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		6616329.	117946867.		
			d similar amounts paid (Part IX, column (A), lines 1-3)		5927000.	39296636.		
	I		paid to or for members (Part IX, column (A), line 4)					
			6501154.	28340576.				
Expenses	1		other compensation, employee benefits (Part IX, column (A), lines 5-10)			And the second s		
oeu	loai	Total fund	Braising expenses (Part IX, column (D), line 25) 282179 •					
X	17	Other evn	penses (Part IX, column (A), lines 11a-11d, 11f-24f)	4	8336860.	44950812.		
			enses. Add lines 13-17 (must equal Part IX, column (A), line 25)		0765014.	112588024.		
	10		less expenses. Subtract line 18 from line 12	1 1	4148685.	5358843.		
es	"	110101100	000 00000000000000000000000000000000000		g of Current Year	End of Year		
ets	20	Total asse	ets (Part X, line 16)		1183547.	306216827.		
Ass 1 Ba	21		lities (Part X, line 26)	28	2308065.	291982502.		
Net Assets or Fund Balances	22		s or fund balances. Subtract line 21 from line 20		8875482.	14234325.		
Pa	art II	Signa	ture Block					
L		Under pens	ulies of perjury, I declare that I have examined this return, including accompanying schedules and stater sie. Declaration of preparer (4ther than officar) is based on all information of which preparer has any know	ments, and to th	ne best of my knowled	ge and belief, it is true, correct,		
		and comple	ne, Decination of preparer (union of cut) is based on an information of the property of					
Sig	n		Kold Id. OW			1105-6		
Her		Sign	nature of officer		Date			
		Ro	bert H. Lux, Vice President and CFO					
		Тур	e or print name and title	101 14				
		Preparer'	Date	Check if self-	Prepai (see in	er's identifying number structions)		
Paid		signature		employed	1			
	parer's	Firm's nam	e (or		EIN ►			
use	Only	self-employ						
		address, at ZIP + 4	/		Phone no.			
Ma	v the IF	RS discus	s this return with the preparer shown above? (see instructions)			Yes No		

Form **990** (2009)

Part IV Checklist of Required Schedules Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? X If "Yes," complete Schedule A ______ X Is the organization required to complete Schedule B, Schedule of Contributors? 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for Х public office? If "Yes," complete Schedule C, Part I Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II ... 4 X 4 Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and 5 reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I X 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, X the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 7 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Х 8 Schedule D, Part III Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide 9 Х credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 9 Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? 10 X 10 If "Yes," complete Schedule D, Part V ______ Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VIII, IX, or X X 11 as applicable _____ Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII. Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX. Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X. Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X. Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete X 12 Schedule D. Parts XI, XII, and XIII. 12A Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No X Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 13 Х 14a Did the organization maintain an office, employees, or agents outside of the United States? b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, X and program service activities outside the United States? If "Yes," complete Schedule F, Part I 14b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization 15 X or entity located outside the United States? If "Yes," complete Schedule F, Part II Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals 16 located outside the United States? If "Yes," complete Schedule F, Part III Х 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, 17 Х column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 18 Х 1c and 8a? If "Yes," complete Schedule G, Part II Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," 19 X complete Schedule G, Part III Did the organization operate one or more hospitals? If "Yes," complete Schedule H Х Form 990 (2009)

L			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the		res	INO
21	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
A	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a	X	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		X
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			6
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete			
	Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties, (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	77	X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Х	-
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was	00		v
	an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Λ
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	20		х
	contributions? If "Yes," complete Schedule M	30		
31	Did the organization liquidate, terminate, or dissolve and cease operations?	31		x
	If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	31		- 25
32		32		х
	Schedule N, Part II	UL.		
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity?			
34	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Х	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?			
33	If "Yes," complete Schedule R, Part V, line 2	35	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
50	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
٠.	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			
	Note. All Form 990 filers are required to complete Schedule O.	38	X	
		_	000	(0000)

2009) Temple University Health System, Inc.
Statements Regarding Other IRS Filings and Tax Compliance Form 990 (2009)

| Part V | Sta

			Yes	No				
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of							
	U.S. Information Returns. Enter -0- if not applicable							
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable							
C	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming							
	(gambling) winnings to prize winners?	1c	X					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,							
	filed for the calendar year ending with or within the year covered by this return 2a 495							
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X					
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions)							
	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	За		X				
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b						
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a								
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	X					
b	If "Yes," enter the name of the foreign country: ► <u>Bermuda</u>							
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and							
	Financial Accounts.							
5а	, , , , , , , , , , , , , , , , , , , ,	5a		_X_				
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X				
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited							
	Tax Shelter Transaction?	5c						
6a	6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit							
	any contributions that were not tax deductible?	6a		_X_				
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts							
were not tax deductible?								
7	Organizations that may receive deductible contributions under section 170(c).							
а								
	provided to the payor?	7a	X					
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X					
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			7.7				
	to file Form 8282?	7c		_X_				
	If "Yes," indicate the number of Forms 8282 filed during the year							
е	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal	_		37				
	benefit contract?	7e		X				
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X				
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g						
	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h						
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the							
	supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings	_						
_	at any time during the year?	8						
9	Sponsoring organizations maintaining donor advised funds.	00						
a	Did the organization make any taxable distributions under section 4966? Did the organization make a distribution to a donor, donor advisor, or related person?	9a 9b						
b 10	Section 501(c)(7) organizations. Enter:	อม						
10	,							
a h	Initiation fees and capital contributions included on Part VIII, line 12							
	i de la companya de							
11	Section 501(c)(12) organizations. Enter: Gross income from members or shareholders							
a	(D) I will be a supplied to a							
b	∤ 							
10-	amounts due or received from them.) Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a						
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	ıza						
<u></u>	ii res, enter the amount of tax-exempt interest received of accrued during the year							

Form 990 (2009) Temple University Health System, Inc. 23-2825881 Page

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Sec	tion A. Governing Body and Management						
		1	I			Yes	No
1a	Enter the number of voting members of the governing body	1a	ļ	16			
b	Enter the number of voting members that are independent		<u> </u>	10			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	p with	any other		1		
	officer, director, trustee, or key employee?				2		X
3	Did the organization delegate control over management duties customarily performed by or under the		•				
	of officers, directors or trustees, or key employees to a management company or other person? \dots				3		_X_
4	Did the organization make any significant changes to its organizational documents since the prior Fo				4		X
5	Did the organization become aware during the year of a material diversion of the organization's asset	ts? ,			5		_X_
6	Does the organization have members or stockholders?				6	X	
7a	Does the organization have members, stockholders, or other persons who may elect one or more me	mber	s of the				
	governing body?				7a	<u> X</u>	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other per			-	7b	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken	durin	g the year				
	by the following:						
а	The governing body?			_	8a	X	<u></u>
b	Each committee with authority to act on behalf of the governing body?			_	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be real	ched	at the				
	organization's malling address? If "Yes," provide the names and addresses in Schedule O				9		_X_
<u>Sec</u>	tion B. Policies (This Section B requests information about policies not required by the Internal R	evenu	e Code.)				
				_		Yes	No
	Does the organization have local chapters, branches, or affiliates?			-	10a		X
b	If "Yes," does the organization have written policies and procedures governing the activities of such	chapt	ters, affiliates,				
	•				10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before fi	iling th	ne form?		11	X	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.						
	Does the organization have a written conflict of interest policy? If "No," go to line 13				12a	X	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that cou	ıld giv	e rise			х	
to conflicts?							
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? \emph{If}	"Yes,'	describe				
	in Schedule O how this is done			<u> </u>	12c	_X_	
13	Does the organization have a written whistleblower policy?	•••••		-	13	X	
14	Does the organization have a written document retention and destruction policy?			-	14	X	
15	Did the process for determining compensation of the following persons include a review and approve		ndependent				
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			İ			
а	The organization's CEO, Executive Director, or top management official			[15a	X	
b	Other officers or key employees of the organization				15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)			1:			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ment	with a				
	taxable entity during the year?				16a		X
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to eva-						
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the org		ion's				
	exempt status with respect to such arrangements?				16b		
Sec	tion C. Disclosure		· · · · · · · · · · · · · · · · · · ·				
17	List the states with which a copy of this Form 990 is required to be filed ▶PA	- /	(-)(0)	1-11-			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-7	(501	(c)(3)s only) avai	lable f	or		
	public inspection. Indicate how you make these available. Check all that apply.						
	X Own website Another's website X Upon request						
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, or	onflic	t of interest poli	cy, and	d fina	ncial	
	statements available to the public.						
20	State the name, physical address, and telephone number of the person who possesses the books a	nd red	cords of the orga	anizatio	on: 🕨	<u> </u>	
	Joseph G. Klos - (215)707-4884						
	2450 W. Hunting Park Avenue, Philadelphia, PA 191	. 29					

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Check this box if the organization did not compensate any current officer, director, or trustee,

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J·2 if additional space is needed.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if the organization did not co		ny current officer, di					cto	1		
(A)	(B)	(C)					(D)	(E)	(F)	
Name and Title	Average	Position (check all that app				i. A	Reportable compensation	Reportable	Estimated amount of	
	hours per		Tech	all	inat	app	iy)	from	compensation from related	other
	week	ndividual trustee or director						the	organizations	compensation
		eord	ge te			sated		organization	(W-2/1099-MISC)	from the
		truste	al trus		ge X	mpen		(W-2/1099-MISC)		organization
		idual	nstitutional trustee	"	Key employee	est co oyee	뺼			and related organizations
		indiv	Instit	Officer	Key	Highest compensated employee	Former			Organizations
Jane Scaccetti										
Director, Chair	5.00	X	_	X			_	0.	0.	0.
Clark S. Frame									^	
Director, Vice Chair	5.00	X		X	<u> </u>			0.	0.	0.
Edmond F. Notebaert									050000	
Director, President and CEO of TUHS	20.00	X		X		-		0.	2583333.	0.
Theodore Z. Davis									_	_
Director	5.00	X	<u> </u>		├	-		0.	0.	0.
Dr. Milton L. Rock	F 00		ļ						_	0
Director	5.00	X				├		0.	0.	0.
John C. Haas	5 00								0	0
Director	5.00	X		 	├		-	0.	0.	0.
Robert H. LeFever									_	0
Director	5.00	X	-		-	\vdash	ļ	0.	0.	0.
Dr. Daniel T. Dempsey	0.00	77						0.	478394.	40994.
Director	2.00	X	-	-		<u> </u>		0.	4/0394.	40334.
Ronald Donatucci		7,						0.	0.	0.
Director	5.00	X		├-	ļ	-	ļ	0.	0.	0.
Lewis Gould	F 00	7,7						0.	0.	0.
Director	5.00	X	├-	-	╂	╁	-	0 •	V •	
Lon R. Greenberg	F 00	v						0.	0.	0.
Director	5.00	X	┼─	-	╫	\vdash	 	<u> </u>	<u> </u>	•
Dr. Soloman Luo	5.00	v						0.	0.	0.
Director	3.00	<u> </u>	╁	\vdash	╁	\vdash	\vdash	0.		•
Dr. Ann Weaver Hart	2.00	v			İ			0.	532000.	79949.
Director	2.00	╀	-	\vdash	+	\vdash	1-		332000	7,5,2,5
Dr. John M. Daly	2.00	\ v			Ì		ļ	0.	710846.	50973.
Director	2.00	A	╫╌	1	╁┈	+	╁		710010.	303731
Patrick OConnor	5.00	v						0.	0.	0.
Director	3.00	1	+-	+	+	+	1	-		
Daniel Polett	5.00	v						0.	0.	0.
Director	3.00	$+^{\Delta}$	+	+-	+	+	+			
Beth C. Koob	30.00			x				383115.	0.	52785.
Secretary	30.00	ــــــــــــــــــــــــــــــــــــــ		1 22			٠	,		Form 990 (2009)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (C) (D) (F) (A) (B) (E) Reportable Name and title Average Position Reportable Estimated (check all that apply) compensation compensation amount of hours per from from related other ndividual trustee or director organizations week the compensation Highest compensated employee organization (W-2/1099-MISC) from the Institutional trustee (W-2/1099-MISC) organization Key employee and related Officer organizations George E. Moore 4.00 X 0. 370000. 112317. Asst Treasurer Betty McAdams X 90217. 0. 13750. 41.00 Asst Treasurer Robert H. Lux X 0. 31.00 458041. 53686. Treasurer Joseph G. Klos X 0. 50.00 208750. 32108. Asst Treasurer Drew Maser 29291. 50.00 X 99633. 0. Asst Treasurer Thomas A.K. Queenan Х 0. 194823. 35837. 50.00 Asst Treasurer Herbert P. White X 0. 38400. 50.00 232775. Asst Treasurer Dr. Calvin Johnson X 372344. 0 36167. 50.00 CMO of TUHS David Newell 0. 54147. 50.00 X 322836. VP - External Affairs Robert Birnbrauer 50.00 X 275894. 0. 79663. VP - Human Resources 5902258. 4674573. 1053655. 1b Total Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable

compensation from the organization

Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on

22 Yes No X 3 line 1a? If "Yes," complete Schedule J for such individual X 4

For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.

(A) Name and business address	(B) Description of services	(C) Compensation				
Price Waterhouse Coopers LLP						
P.O. Box 7247-8001, Philadelphia, PA 19170	Consultant	2300070.				
Temple University, 400 Carnell Hall, 1803						
N Broad St, Philadelphia, PA 19121	Purchased Services	1346199.				
Elliott Lewis Corp, 2900 Black Lake Place						
, Philadelphia, PA 19129	Purchased Services	1310211.				
Deloitte & Touche LLP						
1700 Market St , Philadelphia, PA 19102	Consultant	730425.				
Ikon Office Solutions						
P.O. Box 41564, Philadelphia, PA 19101	Purchased Services	582843.				
2 Total number of independent contractors (including but not limited to those listed above) who received more than						
\$100,000 in compensation from the organization > 57						

23-2825881 Page 9 Temple University Health System, Inc. Form 990 (2009) Part VIII Statement of Revenue (D) Revenue excluded from (B) (C) (A) Related or Unrelated Total revenue tax under sections 512, exempt function business revenue revenue 513, or 514 , gifts, grants ilar amounts 1a 1 a Federated campaigns 1b b Membership dues c Fundraising events 1c 41000000. d Related organizations 1d Contributions, and other simil e Government grants (contributions) 1e f All other contributions, gifts, grants, and 1522170. similar amounts not included above 1f g Noncash contributions included in lines 1a-1f: \$_ 42522170 h Total. Add lines 1a-1f. **Business Code** 64861004 64861004. 561000 2 a Related Org Srvcs Program Service 230177. 812930 230177. ь Parking_ f All other program service revenue 65091181 g Total. Add lines 2a-2f Investment income (including dividends, interest, and 8388332. 8388332 other similar amounts) Income from investment of tax-exempt bond proceeds 4 Royalties (i) Real (ii) Personal 1932268. 6 a Gross Rents b Less: rental expenses 1932268. c Rental income or (loss) 1932268. 1932268 d Net rental income or (loss) ... (i) Securities (ii) Other 7 a Gross amount from sales of assets other than inventory b Less: cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue including \$ of contributions reported on line 1c). See Part IV, line 18 a b Less: direct expenses _____ b c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 a b Less: direct expenses b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances _____a b Less: cost of goods sold b c Net income or (loss) from sales of inventory **Business Code** Miscellaneous Revenue 10420. 900099 12916. 2496. 11 a Misc income d All other revenue e Total. Add lines 11a-11d 12916. Total revenue. See instructions. ► 117946867. 65093677. 0.10331020. Form 990 (2009)

932009 02-04-10

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	All other organizations must comple				
	not include amounts reported on lines 6b, 3b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the U.S. See Part IV, line 21	39296636.	39296636.		
2	Grants and other assistance to individuals in				
	the U.S. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the U.S.				
	See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	3600863.		3600863.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	1098532.		1098532.	
7	Other salaries and wages	16896111.		16896111.	
8	Pension plan contributions (include section 401(k)				
	and section 403(b) employer contributions)	1664028.		1664028.	
9	Other employee benefits	3297945.		3297945.	
10	Payroll taxes	1783097.		1783097.	
11	Fees for services (non-employees):				
а	Management				
b	Legal	720868.		720868.	
С	Accounting	370449.		370449.	41.4
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other	15921462.		15643716.	277746.
12	Advertising and promotion	31728.		31728.	
13	Office expenses	1610523.		1610151.	372.
14	Information technology				
15	Royalties				
16	Occupancy	6247247.		6243186.	4061.
17	Travel	166962.		166962.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	12985299.		12985299.	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	6691324.		6691324.	
23	Insurance	8361.		8361.	
24	Other expenses, Itemize expenses not covered				
	ahove (Eynenses grouped together and labeled				
	miscellaneous may not exceed 5% of total expenses shown on line 25 below.)				
а		196589.		196589.	
b					
c					
d					
e					
f					
25	Total functional expenses. Add lines 1 through 24f	112588024.	39296636.	73009209.	282179.
26	Joint costs. Check here if following				
20	SOP 98-2. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation				
	outpational partipulation and fundamental continuation				Form 990 (2009)

Part X | Balance Sheet (A) Beginning of year End of year 2000. 2000. 1 Cash · non-interest-bearing 1 34795366. 22460843. 2 Savings and temporary cash investments 2 Pledges and grants receivable, net 3 12242267. 10661606. Accounts receivable, net 4 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II 100000. 5 of Schedule L Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L 136066743. 137163743. 7 Notes and loans receivable, net 7 8 Inventories for sale or use _____ 3690399. 3673378 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or other 66299038. basis. Complete Part VI of Schedule D _____ 10a 24892775. 35910054. 41406263. Less: accumulated depreciation 10b 10c 11 Investments - publicly traded securities 11 12 Investments - other securities. See Part IV, line 11 12 13 Investments · program-related. See Part IV, line 11 13 14 Intangible assets 14 78013789. 81211923. 15 Other assets. See Part IV, line 11 15 306216827. 291183547. 16 Total assets. Add lines 1 through 15 (must equal line 34) 16 73421848. 49771608. 17 Accounts payable and accrued expenses ______ 17 18 Grants payable _____ 18 19 Deferred revenue _____ 19 215137178. 229076732. 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II 22 of Schedule L 23 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 24 3423476. 3459725. Other liabilities. Complete Part X of Schedule D 282308065. 291982502. 26 Total liabilities. Add lines 17 through 25 26 Organizations that follow SFAS 117, check here

X and complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 13657713. 8356087. 27 Unrestricted net assets _____ 27 576612. 519395. 28 Temporarily restricted net assets 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 30 Paid-in or capital surplus, or land, building, or equipment fund 31 31 32 Retained earnings, endowment, accumulated income, or other funds 32 14234325. 8875482. Total net assets or fund balances 33 291183547. 34 306216827. Total liabilities and net assets/fund balances

Form **990** (2009)

Form	1990 (2009) Temple University Health System, Inc. 23-2825	881	Pag	ge 1 2
Pa	rt XI Financial Statements and Reporting			*
			Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Х
b	Were the organization's financial statements audited by an independent accountant?	2b	Х	
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,			
	review, or compilation of its financial statements and selection of an independent accountant?	2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a			
	consolidated basis, separate basis, or both:			
	Separate basis X Consolidated basis Both consolidated and separate basis			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit			
	Act and OMB Circular A-133?	3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3b	x	

SCHEDULE A

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

2009

Open to Public Inspection

Name of the organization

Temple University Health System, Inc.

Employer identification number

Dect	D		University H						<u> 43</u>	<u>-28258</u>	<u>8 T</u>	
Part I			ty Status (All organiz					ructions.				
The organ		•	pecause it is: (For lines	_		-						
1 📙	•		, or association of chur		ibed in se	ction 170	(b)(1)(A)(i)	•				
2 🖳			0(b)(1)(A)(ii). (Attach Sc									
3 🖳	•		al service organization o									
4	A medical res	search organization o	perated in conjunction	with a hosp	oital descr	ibed in se	ction 170	(b)(1)(A)(ii	i). Enter th	e hospital's	name	€,
	city, and stat											
5	An organizati	ion operated for the b	penefit of a college or ur	niversity ow	vned or op	erated by	a governn	nental uni	t described	d in		
	section 170	(b)(1)(A)(iv). (Comple	te Part II.)									
6 🔲	A federal, sta	ite, or local governme	ent or governmental uni	t described	l in sectio	n 170(b)(1)(A)(v).					
7 🔲	An organizati	ion that normally rece	eives a substantial part	of its supp	ort from a	governme	ntal unit o	r from the	general pu	ublic describ	ed ir	ì
	section 170(b)(1)(A)(vi). (Complete Part II.)											
8 🔲	A community	trust described in se	ection 170(b)(1)(A)(vi).	(Complete	Part II.)							
9 🔲	An organizati	ion that normally rece	eives: (1) more than 33 ⁻	1/3% of its	support fr	om contri	butions, m	embershi	p fees, and	d gross rece	ipts f	rom
	activities rela	ited to its exempt fun	ctions · subject to certa	in exceptio	ons, and (2	2) no more	than 33 1	/3% of its	support fr	om gross in	vestr	nent
	income and u	unrelated business ta	xable income (less sect	tion 511 ta	x) from bu	sinesses a	cquired b	y the orga	nization af	ter June 30,	1975	5.
	See section	509(a)(2). (Complete	Part III.)									
10			erated exclusively to te	st for publi	c safety. S	ee sectio	n 509(a)(4	·).				
11 X	An organizati	ion organized and op	erated exclusively for th	ne benefit d	of, to perfo	rm the fur	nctions of,	or to carr	y out the p	urposes of o	one o	r
	-											
	more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h.											
	a X Type		7	туре			egrated		d 🗔	Type III · Otl	ner	
e X			t the organization is not	controlled	directly or	indirectly	by one or	more disc	qualified po	ersons other	thar	ı
العقال			nan one or more publicly									
f			en determination from						. , ,	`	,,,	
•	-	rganization, check th										
ď			rganization accepted ar									
g			rectly controls, either al							[S	res	No
			pported organization?									Х
	-		described in (i) above?							f 1	\Box	Х
	• •	· ·	person described in (i)							1	\neg	<u>x</u>
l.	• •								***************************************	. [119(11/]		
h	Provide the i	ollowing information	about the supported or	gariization	ری.							
			(iii) Type of	(iv) le the o	rganization	(v) Did vo	ı notify the	(vi) ls	the	/ U\ A		
	of supported	(ii) EIN	organization		sted in your		ion in col.	organizati (i) organiz	on in col.	(vii) Amo suppo		
orga	anization		(described on lines 1-9		document?			U.S	.?	Suppe	11	
			above or IRC section (see instructions))	Yes	No	Yes	No	Yes	No			
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Temp1		23-1365971	2	x								0.
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Total		📗 na Areksekyszneki, sz					DAMES S		1 1	3929	66	36.

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2009

Schedule A (Form 990 or 990-EZ) 2009

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.) Section A. Public Support

Cale	endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total	
1	Gifts, grants, contributions, and							
	membership fees received. (Do not							
	include any "unusual grants.")							
2	Tax revenues levied for the organ-							
	ization's benefit and either paid to							
	or expended on its behalf							
3	The value of services or facilities							
	furnished by a governmental unit to							
	the organization without charge							
4	Total. Add lines 1 through 3							
5	The portion of total contributions							
	by each person (other than a							
	governmental unit or publicly							
	supported organization) included							
	on line 1 that exceeds 2% of the							
	amount shown on line 11,							
	column (f)							
6	Public support. Subtract line 5 from line 4.							
	tion B. Total Support							
Cale	endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total	
	Amounts from line 4							
	Gross income from interest,							
	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar sources							
9	Net income from unrelated business							
	activities, whether or not the							
	business is regularly carried on						1000000000	
10	Other income. Do not include gain							
	or loss from the sale of capital							
	assets (Explain in Part IV.)							
11	Total support. Add lines 7 through 10							
12	Gross receipts from related activities,	, etc. (see instructi	ons)			12		
13	First five years. If the Form 990 is for	r the organization's	s first, second, thi	d, fourth, or fifth to	ax year as a sectio	n 501(c)(3)		
	organization, check this box and stor	o here					<u></u>	
	ction C. Computation of Publ							
14	Public support percentage for 2009 (line 6, column (f) d	ivided by line 11,	column (f))		14	%	
15	Public support percentage from 2008	3 Schedule A, Part	II, line 14			15	%	
16a	33 1/3% support test - 2009. If the o							
	stop here. The organization qualifies							
k	33 1/3% support test - 2008. If the o	organization did no	t check a box on l	ine 13 or 16a, and	line 15 is 33 1/3%	or more, check thi	is box	
	and stop here. The organization qua							
17a	10% -facts-and-circumstances tes	t - 2009. If the org	anization did not d	heck a box on line	e 13, 16a, or 16b, a	and line 14 is 10% o	or more,	
	and if the organization meets the "fac	cts-and-circumstan	nces" test, check t	his box and stop I	nere. Explain in Pa	rt IV how the organ	nization	
	meets the "facts-and-circumstances"	test. The organiza	ation qualifies as a	publicly supporte	d organization		▶∟	
b	10% -facts-and-circumstances tes	st - 2008. If the org	anization did not o	check a box on line	e 13, 16a, 16b, or 1	7a, and line 15 is 1	10% or	
	more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the							
	organization meets the "facts-and-cir	cumstances" test.	The organization	qualifies as a publ	icly supported orga	anization	▶∐	
18	Private foundation. If the organization	on did not check a	box on line 13, 16	Sa, 16b, 17a, or 17	b, check this box a	and see instruction	s	
						edule A (Form 990		

Pa	Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I.)											
Sec	Section A. Public Support											
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total					
1	Gifts, grants, contributions, and											
	membership fees received. (Do not											
	include any "unusual grants.")											
2	Gross receipts from admissions,											
	merchandise sold or services per- formed, or facilities furnished in											
	any activity that is related to the											
	organization's tax-exempt purpose											
3	Gross receipts from activities that											
	are not an unrelated trade or bus-											
	iness under section 513											
4	Tax revenues levied for the organ-											
	ization's benefit and either paid to											
	or expended on its behalf											
5	The value of services or facilities											
	furnished by a governmental unit to											
_	the organization without charge						-					
	Total. Add lines 1 through 5											
7 a	Amounts included on lines 1, 2, and											
L	3 received from disqualified persons Amounts included on lines 2 and 3 received											
D	from other than disqualified persons that											
	exceed the greater of \$5,000 or 1% of the											
_	amount on line 13 for the year											
	Public support (Subtract line 7c from line 6.)	DERENGE STATE										
	etion B. Total Support	<u> </u>	Little Carlotte	1 Av. () 1 () 2 () 5 () 2 () 4 () 5 () 4 () 5 () 5 () 5 () 6			3					
	endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total					
	Amounts from line 6											
	Gross income from interest,											
	dividends, payments received on											
	securities loans, rents, royalties and income from similar sources											
b	Unrelated business taxable income											
	(less section 511 taxes) from businesses	1										
	acquired after June 30, 1975											
c	Add lines 10a and 10b											
	Net income from unrelated business											
	activities not included in line 10b, whether or not the business is											
	regularly carried on											
12	Other income. Do not include gain											
	or loss from the sale of capital assets (Explain in Part IV.)											
13	Total support (Add lines 9, 10c, 11, and 12.)											
14	First five years. If the Form 990 is fo											
	check this box and stop here						_					
Se	ction C. Computation of Pub	ic Support Pe	rcentage				0/					
15	Public support percentage for 2009 (line 8, column (f) d	livided by line 13,	column (f))		15	<u>%</u> %					
16	Public support percentage from 2008	3 Schedule A, Part	i III, line 15			16	70					
Se	ction D. Computation of Inve	stment incom	e rercentage	ing 12 galuma (4)		17	%					
17	Investment income percentage for 20											
18	Investment income percentage from	2008 Schedule A,	ran III, Ilne 17	on line 14 and the	no 15 is more then							
198	33 1/3% support tests - 2009. If the	organization did i	not check the box	. on line 14, and III	eupported organi	zation	► T					
	more than 33 1/3%, check this box a	and stop here. The	organization qua	mies as a publicly	aupported organi a and line 16 ic n	nore than 33 1/30/	and					
ł	33 1/3% support tests - 2008. If the	organization did	not check a box o	n mie 14 Of mie 18 opianion avalifica	ea, and interiors in	norted organization	, and					
	line 18 is not more than 33 1/3%, ch	eck this box and s	top nere. The org	anization qualilies	this hov and see i	nstructions						
20	Private foundation. If the organization	on did not check a	LDOX ON IME 14, 13	a, or rab, check	una nov and age i	noductions						

SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then

• Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), then

		01(c)(4), (5), or (6) organizat	ions: Complete Part III.		1=					
Nan	ne of orga					Employer identification number				
		<u>Temple</u>	<u> University Healt</u>	h System, I	nc.	<u>23-2825881</u>				
	art I-A		anization is exempt und			organization.				
			ation's direct and indirect politic							
2	Political	expenditures				* \$				
3	Voluntee	r hours								
						M.				
	art I-B		anization is exempt und							
1	Enter the	amount of any excise tax	ncurred by the organization un	der section 4955		* \$				
2			ncurred by organization manag							
3	_		n 4955 tax, did it file Form 4720							
						Yes No				
	o If "Yes,"	describe in Part IV.	anization is exempt und	lor coation 501(a)	eveent coetion 50	1(0)(3)				
1.50										
			by the filing organization for se			- \$				
2			zation's funds contributed to o			Φ.				
	exempt function activities \$									
3	Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120·POL, line 17b►\$									
4			1120-POL for this year? ployer identification number (E							
5	Enter the	names, addresses and en	nployer identification number (E ne amount paid from the filing o	in) of all section 527 per graphization's funds. Al	onnical organizations to w so enter the amount of n	nich payments were made.				
	that wer	organization iisted, enter t	vered to a separate political org	anization, such as a se	eparate segregated fund o	or a political action committee				
			, provide information in Part IV.		,					
	(1710)111		(b) Address	(c) EIN	(d) Amount paid from	n (e) Amount of political				
		(a) Name	(b) Address	(0) 2.114	filing organization's					
					funds. If none, enter					
						delivered to a separate political organization.				
						If none, enter -0				
				1						

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2009

Schedule C (Form 990 or 990 EZ) 2009 Part II-A Complete if the org	<u>Temple</u> anization	Uni: is exen	<u>versity Hea</u> npt under section	lth System, n 501(c)(3) and fil	<u>Inc. 23-2</u> ed Form 5768	2825881 Page 2
(election under sect	tion 501(h))).				
A Check 🕨 🔲 if the filing organizat	-					
3 Check 🕨 🔲 if the filing organizat	ion checked	box A an	d "limited control" pro	visions apply.		
	s on Lobbyir litures" mear		nditures nts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influ	ence public o	opinion (g	grass roots lobbying)			
b Total lobbying expenditures to influ	ience a legisla	ative bod	y (direct lobbying)			
c Total lobbying expenditures (add lin	nes 1a and 11	b)				
d Other exempt purpose expenditure						
e Total exempt purpose expenditures						
f Lobbying nontaxable amount. Ente	r the amount	from the	following table in both	n columns.		
If the amount on line 1e, column (a) or	r (b) is:		oying nontaxable ame	ount is:		
Not over \$500,000			he amount on line 1e.			
Over \$500,000 but not over \$1,000),000		0 plus 15% of the exc			
Over \$1,000,000 but not over \$1,5	00,000		0 plus 10% of the exc			
Over \$1,500,000 but not over \$17,6	000,000	\$225,00	0 plus 5% of the exce	ss over \$1,500,000.		
Over \$17,000,000		\$1,000,0	000.			
g Grassroots nontaxable amount (en						
h Subtract line 1g from line 1a. If zero						
i Subtract line 1f from line 1c. If zero						
j If there is an amount other than ze						
reporting section 4911 tax for this	year?		*************			Yes No
(Some organiz co	ations that n	nade a s	raging Period Under ection 501(h) election e instructions for line	Section 501(h) n do not have to com es 2a through 2f on pa	plete all of the five age 4.)	
	Lobbyii	ng Exper	nditures During 4-Yea	ar Averaging Period	1	
Calendar year (or fiscal year beginning in)	(a) 200	06	(b) 2007	(c) 2008	(d) 2009	(e) Total
2a Lobbying nontaxable amount						
b Lobbying ceiling amount						
(150% of line 2a, column(e))	14 (8) 1 (10)					
				1		
c Total lobbying expenditures						
1	i					
d Organizate pentavable amount			1			1
d Grassroots nontaxable amount						
e Grassroots ceiling amount						

Schedule C (Form 990 or 990-EZ) 2009

Schedule C (Form 990 or 990-EZ) 2009 Temple University Health System, Inc. 23-2825881 Page 3 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		(6	a)	(t	o)
		Yes	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state or				
	local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:				
а	Volunteers?		X		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		X		
С	Media advertisements?		X		
d	Mailings to members, legislators, or the public?		X		
е	Publications, or published or broadcast statements?		X		
f	Grants to other organizations for lobbying purposes?		X		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		X		
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X		
i	Other activities? If "Yes," describe in Part IV	X			30578.
i	Total. Add lines 1c through 1i			4:	30578.
2 a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X		
	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		:		
4	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				···
Pa	rt III-A Complete if the organization is exempt under section 501(c)(4), secti	on 501(c)	(5), or se	ection	
	501(c)(6).				
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year? rt III-B Complete if the organization is exempt under section 501(c)(4), section		З		
	501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Pa"Yes." Dues, assessments and similar amounts from members			nswered	
1	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures (do not include amounts of political expenditures)		·····		
2		icai			
	expenses for which the section 527(f) tax was paid).		2a		
	Current year				
	Carryover from last year				
C					
3			2c		
	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		2c		
4	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues . If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex	cess	2c		
4	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues . If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exdoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	cess	2c		
	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exdoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year?	cess	2c 3		
5	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues of notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expenditure next year? Taxable amount of lobbying and political expenditures (see instructions)	cess	2c		
5 Pa	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions)	cess	2c 3 4 5	o complet	e this part
<u>5</u> Pa Con	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues of notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exdoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) Total Complemental Information The plant to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; and the plant I-C, line 5; and I-C, lin	cess	2c 3 4 5	o, complete	e this part
5 Pa Con	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) It IV Supplemental Information Supplemental Information Tayable this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; and additional information.	cess	2c 3 4 5	o, complet	e this part
5 Pa Con	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues of notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exdoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) Total Complemental Information The plant to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; and the plant I-C, line 5; and I-C, lin	cess	2c 3 4 5	o, complet	e this part
5 Pa Con for a Pa	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) It IV Supplemental Information Supplemental Information Tayable this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; and additional information.	political	2c 3		e this part
5 Pa Con for a Pa	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exdoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) TIV Supplemental Information The plete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; any additional information. TTI-B, Line 1(i), Other Lobbying Activities:	nd Part II-B	2c 3 4 5, line 1i. Als		e this part
5 Pa Con for a Pa Pa	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exdoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) rt IV Supplemental Information nplete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; any additional information. rt II-B, Line 1(i), Other Lobbying Activities: rt II-B, Line 1(i), Other Lobbying Activities: penditures in Professional Fees were \$300,104; Indicates the section of the exception of the e	cess political and Part II-B	2c 3 4 5, line 1i. Als bbying	ng	e this part
5 Pa Con for a Pa Pa Ex	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exdoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions) Taxable amount of lobbying and political expenditures (see instructions)	cess political and Part II-B	2c 3 4 5, line 1i. Als bbying	ng	e this part

Schedule D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

➤ Attach to Form 990. ➤ See separate instructions.

2009
Open to Public Inspection

Name of the organization

Employer identification number 23-2825881

Parl			ds or Accounts. Complete if the	
	organization answered "Yes" to Form 990, Part IV, line	6.	(I.) Funds and other accounts	_
		(a) Donor advised funds	(b) Funds and other accounts	_
1	Total number at end of year			_
				_
				_
1	Aggregate value at end of year			_
5	Did the organization inform all donors and donor advisors in w	riting that the assets held in donor ad	vised funds	
	are the organization's property, subject to the organization's e	exclusive legal control?	Yes LINO)
6	Did the organization inform all grantees, donors, and donor ad	Ivisors in writing that grant funds can I	be used only	
	for charitable purposes and not for the benefit of the donor or	donor advisor, or for any other purpo:	se conferring	
	impermissible private henefit?		YesNo	<u>) </u>
Par		anization answered "Yes" to Form 990), Part IV, line 7.	_
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).		
•	Preservation of land for public use (e.g., recreation or pl	easure) Preservation of an	historically important land area	
	Protection of natural habitat	Preservation of a c	ertified historic structure	
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualifi	ed conservation contribution in the for	rm of a conservation easement on the last	
_	day of the tax year.			—
	day of the tax year.		Held at the End of the Tax Yea	<u>.r</u>
а	Total number of conservation easements		2a	
h	Total acreage restricted by conservation easements		2b	_
C	Number of conservation easements on a certified historic stru	ucture included in (a)	2c	
4	Number of conservation easements included in (c) acquired a	after 8/17/06	2d	_
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or terminated by	the organization during the tax	
3	year >			
4	Number of states where property subject to conservation eas	sement is located ➤		
4	Dans the expenization have a written policy regarding the per	iodic monitoring, inspection, handling	of	
5	violations, and enforcement of the conservation easements it	tholds?	Yes III	0
6	Staff and volunteer hours devoted to monitoring, inspecting,	and enforcing conservation easement	s during the year	
7	Amount of expenses incurred in monitoring, inspecting, and	enforcing conservation easements dui	ring the year > \$	
8	Does each conservation easement reported on line 2(d) above	ve satisfy the requirements of section -	1 / U(h)(4)(B)(l)	
0	and anotion 170/b\/4\/P\/ii\2		Yes LIN	0
	In Dark VIV. describe how the organization reports conservati	ion easements in its revenue and expe	ense statement, and balance sneet, and	
9	include, if applicable, the text of the footnote to the organization	tion's financial statements that descrik	oes the organization's accounting for	
Pa	rt III Organizations Maintaining Collections o	f Art, Historical Treasures, o	r Other Similar Assets.	
	Complete if the organization answered "Yes" to Form	990, Part IV, line 8.		
10	If the organization elected, as permitted under SFAS 116, no	ot to report in its revenue statement an	nd balance sheet works of art, historical	
Ia	treasures, or other similar assets held for public exhibition, e	ducation, or research in furtherance of	f public service, provide, in Part XIV, the text	; of
		items.		
1.	to the standard of permitted under SEAS 116 to	report in its revenue statement and b	alance sheet works of art, historical treasure	s,
b	or other similar assets held for public exhibition, education, or	or research in furtherance of public se	rvice, provide the following amounts relating	to
	the and the way			
	these items: (i) Revenues included in Form 990, Part VIII, line 1		> \$	
	(1) Assets included in Form 990 Part X		Ψ	
	(ii) Assets included in Form 990, Part A	easures, or other similar assets for fina	ıncial gain, provide	
2	the following amounts required to be reported under SFAS	116 relating to these items:		
			> \$	
8			▶ \$	
k	Assets included in Form 990, Part X			

		University							<u> 25881 </u>	
Par	t III Organizations Maintaining C	······								
3	Using the organization's acquisition, accessi	ion, and other record	ls, check	any of the	following tha	it are a s	significant ι	use of its	collection iter	ทธ
	(check all that apply):									
а	Public exhibition	d	· ∐₋	oan or exc	change progra	ams				
b	Scholarly research	е	· L_ 0	ther						
С	Preservation for future generations									
4	Provide a description of the organization's co	ollections and explai	n how the	y further t	the organizati	on's exe	mpt purpo	se in Par	t XIV.	
5	During the year, did the organization solicit of	r receive donations	of art, his	torical trea	asures, or oth	er simila	r assets			
	to be sold to raise funds rather than to be ma	aintained as part of t	he organi	ization's c	ollection?				Yes	No
Par	t IV Escrow and Custodial Arran		ete if orga	ınization a	inswered "Ye	s" to For	rm 990, Pa	rt IV, line	9, or	
	reported an amount on Form 990, Pa	rt X, line 21.								
1a	Is the organization an agent, trustee, custod	ian or other intermed	diary for c	ontributio	ns or other as	sets no	t included			
	on Form 990, Part X?							🗀	Yes	_ No
b	If "Yes," explain the arrangement in Part XIV	and complete the fo	llowing ta	able:			<u> </u>			
									Amount	
С	Beginning balance						1c			
d	Additions during the year						1d			
е	Distributions during the year						1e			
f	Ending balance									
2a	Did the organization include an amount on F								Yes	□ No
	If "Yes," explain the arrangement in Part XIV.									
Par			swered "	Yes" to Fo	orm 990, Part	IV, line	10.			
		(a) Current year		ior year	(c) Two yea		(d) Three y	ears back	(e) Four year	s back
1a	Beginning of year balance									
b	Contributions									
c	Net investment earnings, gains, and losses							*************		
	Grants or scholarships									
	Other expenditures for facilities									
·	and programs									
	Administrative expenses						manager and			
g	End of year balance									
2	Provide the estimated percentage of the year		981				l	*	<u> </u>	
a	Board designated or quasi-endowment		%							
	Permanent endowment									
b		<u>~~~</u> /°								
	Are there endowment funds not in the posse	• •	ation that	are held :	and administe	ered for	the organiz	ation		
Sa		2001011 Of the organiz	ation that	. aro mora i	aria aariiinot	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	ino organiz		Yes	No
	by:								2 (1)	110
	(i) unrelated organizations									
	(ii) related organizations	• • • • • • • • • • • • • • • • • • • •								+-
	Describe in Part XIV the intended uses of the				•••••			• • • • • • • • • • • • • • • • • • • •	. [30]	
Par	t VI Investments - Land, Building	e and Fauinm	ent Sec	Form 99	n Part X line	10				
Fai					st or other		Accumulate	vd	(d) Book va	luo
	Description of investment	(a) Cost or o basis (investi			s (other)	(-)	preciation	,u	(u) book va	
1a	Land									
b	Buildings	66299	038.			2	48927	75.	41406	<u> 263.</u>
С	Leasehold improvements									
d	Equipment	·								
e	Other					l				
Tota	. Add lines 1a through 1e. (Column (d) must e		X, colum	n (B), line	10(c).)				41406	<u> 263.</u>

Schedule D (Form 990) 2009

Schedule D (Form 990) 2009 Temple University He		ic. 23-	2825881	Page 3
(a) Description of security or category (b) Book value	10	(c) Method of valuati		
(including name of security)	Cost	or end-of-year mark	et value	
Financial derivatives				
Closely-held equity interests				
Other				
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.) ▶				
Part VIII Investments - Program Related. See Form 990, Part	X, line 13.			
		(c) Method of valuat		
(a) Description of investment type (b) Book value	Cos	t or end-of-year mark	et value	
Total. (Col (b) must equal Form 990, Part X, col (B) line 13.)		<u> </u>		
Part IX Other Assets. See Form 990, Part X, line 15.			(b) Book va	alue
(a) Description				0398
Assets Limited as to Use	Creation Indiana	200	2410	0370
Investment in Temple University Health	I <u>bystem insura</u>	.100	2293	5281
Company, Ltd.				5840
Worker's Compensation Funds				2270
Other Assets				
Total. (Column (b) must equal Form 990, Part X, col (B) line 15.)		>	7801	<u> 3789</u>
Part X Other Liabilities. See Form 990, Part X, line 25.				
1. (a) Description of liability	(b) Amount			
Federal income taxes				
Other Liabilities General - PA UC				
Liabilities LTC	1396647.			
Other Liabilities Misc	1152723.			
Other Liabilities - Annuities Payable	241561.	en de la finada de la composición de la composición de la composición de la composición de la composición de l La composición de la		
Other Liabilities - Intercompany -	4 = 4 4 4 4			
Stockamp	170100.			
Self Insurance Claim Liability TU	4			
	462445.			
Wkcomp		 A control of the contro		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25.)	▶ 3423476.			

5 - 5 m - 5	t XI Reconciliation of Change in Net Assets from Form 990 to	Vercem,	inancial State	<u> 23-2023001 F</u> ments	age -
1	Total revenue (Form 990, Part VIII, column (A), line 12)				
2	Total expenses (Form 990, Part IX, column (A), line 25)				
3	Excess or (deficit) for the year. Subtract line 2 from line 1		1		
4	Net unrealized gains (losses) on investments				
5	Donated services and use of facilities				
6	Investment expenses				
7	Prior period adjustments				
8	Other (Describe in Part XIV.)		******		
9	Total adjustments (net). Add lines 4 through 8		10		
10 Dar	t XII Reconciliation of Revenue per Audited Financial Statements.	ents With R	Revenue per Re	eturn	
	Total revenue, gains, and other support per audited financial statements			1	
1	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
2	Net unrealized gains on investments	2a			
a		1 1			
b	Donated services and use of facilities				
C	Recoveries of prior year grants				
d	Other (Describe in Part XIV.)			2e	
e	Add lines 2a through 2d		1	3	
3	Subtract line 2e from line 1				
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b	4a	ļ		
а	·	ł I			
b	Other (Describe in Part XIV.) Add lines 4a and 4b			4c	
c	Add lines 4a and 4b Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	
5 Dai	t XIII Reconciliation of Expenses per Audited Financial Statem	ents With	Expenses per		
	Total expenses and losses per audited financial statements			1	
1	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
2	Donated services and use of facilities	2a			
a	Prior year adjustments				
b	Other losses	·			
C	Other (Describe in Part XIV.)			·	
d	Add lines 2a through 2d			2e	
e	Subtract line 2e from line 1			3	
3	Amounts included on Form 990, Part IX, line 25, but not on line 1:		***************************************		
4	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
a	·	4.		1	
b	,	•		4c	
-	Add lines 4a and 4b Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)			5	
<u>5</u>	rt XIV Supplemental Information			d	
ra	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part	III lines 1a and	d 4: Part IV. lines 1	b and 2b: Part V. line 4:	Part
Com	plete this part to provide the descriptions required for Part II, lines 3, 3, and 3, 7 are	ni, iii es ra ark	to provide any add	ditional information	
X, lin	e 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also com	ipiete triis part	to provide any ad-	altional information.	

					-

SCHEDULE I (Form 990)

Department of the Treasury

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2009
Open to Public Inspection

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.

Schedule I (Form 990) 2009 Employer identification number ² | 23-2825881 (h) Purpose of grant or assistance X Yes General support General support General support General support recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed (if) Method of valuation (book, if applicable cash grant or government or government or government. Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection ٥. o Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. 6300000 2450000 96636 30450000 Inc LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Temple University Health System, Enter total number of section 501(c)(3) and government organizations 23-2825878 75-5084023 23-2916108 23-2790607 General Information on Grants and Assistance criteria used to award the grants or assistance? Enter total number of other organizations Temple Health Transport Team, Inc. 1 (a) Name and address of organization Temple University Hospital, Inc. Foundation, Inc. - 3509 N Broad Temple University Health System - Philadelphia 3509 N Broad Street Room 936 3509 N Broad Street Room 936 3509 N Broad Street Room 936 Temple Physicians, Inc. Philadelphia, PA 19140 Philadelphia, PA 19140 Philadelphia, PA 19140 Name of the organization Street Room 936 Internal Revenue Service PA 19140 Part 1 PartII

Page 2 (f) Description of non-cash assistance 23-2825881 (e) Method of valuation (book, FMV, appraisal, other) Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Part IV and Schedule I-1 (Form 990) if additional space is needed. Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. subject to review by the governing bodies and management of the related Grants are Line 2: Grants were made only for tax-exempt organizations and the organization which is their common parent. (d) Amount of non-cash assistance purposes to related organizations under common control. (c) Amount of cash grant Temple University Health System, (b) Number of recipients (a) Type of grant or assistance Part I, Schedule I (Form 990) 2009 Н Schedule Part IV Part III

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990,
Part IV. line 23.

2009

Open to Public Inspection

Internal Revenue Service

Name of the organization

Questions Regarding Compensation

Department of the Treasury

Part I

➤ Attach to Form 990. ➤ See separate instructions.

Temple University Health System, Inc.

Employer identification number 23-2825881

Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. Housing allowance or residence for personal use First-class or charter travel Payments for business use of personal residence Travel for companions Health or social club dues or initiation fees Tax indemnification and gross-up payments Personal services (e.g., maid, chauffeur, chef) Discretionary spending account b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain _____ Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, Х 2 trustees, and the CEO/Executive Director, regarding the items checked in line 1a? Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply. X Written employment contract X Compensation committee X Compensation survey or study X Independent compensation consultant X Approval by the board or compensation committee Form 990 of other organizations During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Receive a severance payment or change-of-control payment? 4a Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a·c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: X a The organization? Х b Any related organization? If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: The organization? Any related organization? If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments Х not described in lines 5 and 6? If "Yes," describe in Part III 7 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the Х initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2009

Temple University Health System, Inc. Schedule J (Form 990) 2009

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown of W-2		and/or 1099-MISC compensation	(C)	(D)	(E)	(F)
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred	benefits	(B)(J)(D)	reported in prior Form 990 or Form 990-EZ
	٤	C	C	0	0	0	0	0
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TY Darran		0	0.	0.	0.	0	-	0
	6	297464.	0	29346.	32544.	22303.	381657.	0.
Alan Rosenherd	: 6	0	0	0	0	0	0	0
	ε	348132.	0	8987.	16525.	16954.	390598.	0
Archael Willer	: (5	0	0	0	0	0	0.	0.
							Schedu	Schedule J (Form 990) 2009

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Department of the Treasury Internal Revenue Service SCHEDULE J-1 (Form 990)

Name of the organization

Continuation Sheet for Schedule J (Form 990)

▶ Attach to Form 990 to list additional information for Schedule J (Form 990), Part II.

► See instructions for Schedule J (Form 990).

2009 Open to Public Inspection

OMB No. 1545-0047

Employer identification number 23-2825881 Inc. System Health

reported in prior Form 990 or Form 990-EZ (F) Compensation (E) Total of columns (B)(i)-(D) 641688 277705 221969 230993 193875 ω 447844 0 19951 21747 3872. 5372. 13792. 25876. 14094. 21732. Ö 86. 4182 0 0 0 (D) Nontaxable benefits Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (Schedule J, Part II) 18389. 0 0 5372. 21128. (C) Retirement and 0 29461 0 1297 0 14055 0 0 14275 other deferred compensation o 766. 31656. 101. 18212. 351968. 28. 11869 Ö 0 0 (B) Breakdown of W-2 and/or 1099-MISC compensation 14450 compensation (iii) Other reportable 0 0. 0. 0. 000 0. 00 0 0. 30000. 70000 0 (ii) Bonus & incentive compensation 0 0 173428. 0 0 170494. 188672. 248894 142076 195005 588767 (i) Base compensation Temple University \in E E E E \equiv $\mathbf{\epsilon}$ \equiv (A) Name Joseph W. Marshall Robert E. Pezzoli Raymond Robinson Kenneth Chadwick Sharon Oxendale Charles Soltoff George Kenny Paul Walker Part

990. 922191 02-03-10 LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J-1 (Form 990) 2009

SCHEDULE J-2

(Form 990)

Continuation Sheet for Form 990

2009

Department of the Treasury Internal Revenue Service ➤ Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

➤ See the Instructions for Form 990.

Open to Public Inspection

Name of the Organization

Temple University Health System, Inc. Employer Identification number 23-2825881

	niversit	.y	He	al k	tr.	Em	ys nlo	stem, Inc.	t Compensated F	
	(B)	นชโ		5, r . (C		H ا ا	խյն	(D)	(E)	(F)
(A) Name and title	Average hours per	(cł		Posi all t	tion		y)	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	week	Individual trustee or director	institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
Art Papacostas Chief Information Officer	49.00				х			341815.	0.	62279.
Alan Rosenberg										
Chief of Staff	50.00				Х			326810.	0.	54847.
Michael Mullane Asst to the CEO	50.00				х			357119.	0.	33479.
George Kenny Govt Relations	50.00				x			263344.	0.	14361.
Paul Walker Assoc Hospital Director	50.00	_				х		203732.	0.	18237.
Kenneth Chadwick AVP Real Estate Services	50.00					x		195771.	0.	35222.
Raymond Robinson AVP Revenue Cycle	50.00					x		188773.	0.	10744.
Sharon Oxendale Assoc VP Operations Improvement	50.00					x		188706.	0.	5169.
Charles Soltoff AVP Marketing	50.00					х		185297.	0.	32181.
Joseph W. Marshall, III Former CEO of TUHS	33.00		_				Х	421968.	0.	25876.
Robert E. Pezzoli Former Officer	50.00						x	590495.	0.	51193.

Department of the Treasury Internal Revenue Service SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information on Schedule O (Form 990).

► Attach to Form 990. See separate instructions.

Inc.

University Health System,

Temple

Name of the organization

2009 Open to Public Inspection

OMB No. 1545-0047

Employer identification number

23-2825881

Schedule K (Form 990) 2009 (h) On behalf õ of issuer × M 읟 ŝ ш ш Yes (g) Defeased Yes Š × M Yes ŝ ŝ 97 SERIES SERIES Δ (f) Description of purpose Yes Yes REFUNDING OF 71051466.97,99,03,05 OF. 149898643.99,03,05 ŝ REFUND å O Yes Yes (e) Issue price 875324 71051466 4372559 39114378 ŝ S × × 2007 Ω 08/11/07 23-1929132|717903D54| 08/17/07 (d) Date issued 322121 LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Yes Yes × M × × 11583006. 1170778 149898643 137144859 ŝ ŝ × × 23-1929132<mark>717903C55</mark> 2007 × (c) CUSIP# ⋖ Yes Yes × × × (b) Issuer EIN Are there any lease arrangements with respect to the financed Was the organization a partner in a partnership, or a member Does the organization maintain adequate books and records Were the bonds issued as part of a current refunding issue? of an LLC, which owned property financed by tax-exempt Were the bonds issued as part of an advance refunding property which may result in private business use? Has the final allocation of proceeds been made? Proceeds in refunding or defeasance escrows Working capital expenditures from proceeds to support the final allocation of proceeds? 日日 囚 Capital expenditures from proceeds HIGHER HIGHER Gross proceeds in reserve funds PHILA PHILA Year of substantial completion Issuance costs from proceeds Part III Private Business Use (a) Issuer name Other unspent proceeds Total proceeds of issue HOSPITALS & HOSPITALS & A FAC AUTH OF FAC AUTH OF Bond Issues Proceeds issue? Part N 6 က 4 Ŋ 9 9 F 4 Ω Q ပ ۵

Schedule K (Form 990) 2009 Temple University Dart III Private Rusiness Use (Continued)	He	alth System,	em, Inc	יט	23-2	23-2825881				Page 2
		4		В	O		Ω		Ш	
3a Are there any management or service contracts with respect	Yes	N _o	Yes	S _N	Yes	No	Yes	No	Yes	No
		×		×						
b Are there any research agreements with respect to the		×		×						
c Does the organization routinely engage bond counsel or										
other outside counsel to review any management or service										
contracts or research agreements relating to the infanced property?	×		×							
4 Enter the percentage of financed property used in a private										
business use by entities other than a section 501(c)(3)		ć		Ĺ		ò		2		à
	Livery of the second	% 76.T		3.65%		8	į	8		%
5 Enter the percentage of financed property used in a private										
business use as a result or unrelated trade or business activity carried on by volir organization, another section 501(c)(3)										
organization. or a state or local government		00.		% 000.		%		%		%
6 Total of lines 4 and 5		1.92 %		3.65%		%		%		%
ļ										
tax-exempt bond liabilities?	×		×							
Part IV Arbitrage	Application of the second			The state of the s						
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and		A		В	S		۵		Ш	
Penalty in Lieu of Arbitrage Rebate, been filed with respect	Yes	No.	Yes	S _O	Yes	No	Yes	No	Yes	S _O
to the bond issue?		×		×						
2 Is the bond issue a variable rate issue?		×		×						
a										
a hedge with respect to the bond issue on its books and										
records?		×		×						
b Name of provider	n/a		n/a							
c Term of hedge										
4a Were gross proceeds invested in a GIC?	×		×						and the second s	
	Defpa Ban	Bank/Hypo -	Defpa Ban	Bank/HYPO -						
b Name of provider	Term'd in	60	Term'd in	60						
c Term of GIC										
d Was the regulatory safe harbor for establishing the fair market value of the GIC eatisfied?	×		×							
5 Were any gross proceeds invested beyond an available		×		×						
		×		×						
6 Did tile Doi lo Issue quality for all exception to redate:		4		1				Sch	Schedule K (Form 990) 2009	n 990) 2009
02-03-10										•

SCHEDULE L

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered
"Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-F7. Part V, line 38a or 40b.

or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047

Open To Public Inspection

Name of the organization

Temple University Health System, Inc. Employer identification number 23-2825881

			on 501(c)(3) and section				7 D-:1	/ lin = 40	h		
1			on Form 990, Part IV, I					v, iine 40	υ.	(c) Corr	ected?
(a) Name of dis	squalified pers	on		(b) D	escription c	of transa	ction		-	Yes	No
	u										
							 				
2 Enter the amount of tax imp			n managers or disqualific					> \$			ive:
3 Enter the amount of tax, if a	any, on line 2,	above, rein	nbursed by the organiza	tion				. 🕨 \$		***************************************	
Part II Loans to and/o	or From Int	erested	Persons								
			on Form 990, Part IV,	ine 26, or i	Form 990-E	Z, Part V	, line 38	Ba.			
(a) Name of interested person and purpose	(b) Loan t	to or from	(c) Original principal amount		ince due	(e) defa	In	(f) App by bo	ard or	(g) W agreer	
	То	From				Yes	No	Yes	No	Yes	No
							<u> </u>				
Total Part III Grants or Assi	stance Bei	nefiting	▶ \$ Interested Person	s.		Li.	<u> </u>		, sam	1	
			s" on Form 990, Part IV,								
(a) Name of interested			(b) Relationship between	en interes		and			iount ar assistai	nd type o	f
			trie or	ganization					20010121		
											_
								······			
Part IV Business Tran	sactions Ir	volving	Interested Persor	s.							***
Complete if the org	ganization ans	wered "Yes	s" on Form 990, Part IV,	line 28a, 2	8b, or 28c.					(a) Sh	aring of
(a) Name of interested	d person	(b)	Relationship between in person and the organization	nterested zation	(c) Amo transa		(d)	Descrip transact		organi	zation's
					_			7.7		Yes	No
Marc Polett			n of Mr.Pole other in law					old T			X
<u>John Testa</u> Details on Sched	lule "O"		other in tak	MS.D	-) • <u>Erril</u>	<u>vru 1</u>	CITO	-	X
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LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2009

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

2009
Open to Public Inspection

Name of the organization

Temple University Health System, Inc.

Employer identification number 23-2825881

Form 990, Part VI, Section A, line 6: The sole member of the organization
is Temple University Of The Commonwealth System of Higher Education. The
member has the power to appoint and remove the organizations Board of
Directors. The approval of the member is required for any of the following
actions by the organization
(a)any dissolution or liquidation;
(b)any merger;
(c)any amendments to the Articles of Incorporation;
(d)any amendments to the Bylaws regarding the member, the number of
Directors, quorum or voting requirements;
(e) the sale, pledge, lease (but only a lease from the organization of
substantially all of the organizations real property), or other transfer of
the assets of the organization other than transactions occurring in the
ordinary course of business;
(f)any decision resulting in the organizations ceasing to provide
appropriate sites for Temple University School of Medicine for
comprehensive tertiary acute care services through the organization or
related organizations;
(g)any decision to merge with, acquire, or enter into an affiliation with
medical schools or medical school hospitals other than the Universitys;
(h)the deletion of any clinical programs that are needed for the
accreditation of Temple University School of Medicine;
(i) the adoption of the organizations annual capital and operating budgets;
(j)the issuance or assumption of any indebtedness in excess of Two Million
Five Hundred Thousand Dollars (\$2,500,000); and

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

2009
Open to Public Inspection

Employer identification number Name of the organization 23-2825881 Temple University Health System, Inc. organization. Form 990, Part VI, Section A, line 7a: See Part VI, Section A, Line 6 above. Form 990, Part VI, Section A, line 7b: See Part VI, Section A, Line 6 above. Form 990, Part VI, Section B, line 11: After review by management and outside tax counsel, the 990 and 990T (if any) are posted to the website of the Secretarys Office. Each Board Member is contacted and provided with the web address. A Board Member without internet access is provided a paper copy to review. The website and paper mailing have an overview of the 990 and 990T preparation process and internal reviews. Each Board Member is asked to review the 990 and 990T within 2 weeks and contact the Chief Financial Officer about any questions. In addition to the above process, the Audit Committee is provided a copy and the 990 and 990T are reviewed at a regularly scheduled meeting. Form 990, Part VI, Section B, Line 12c: The Office of the Secretary provides each director and officer with copies of the conflicts of interest policy and a disclosure statement to be completed on an annual basis. The Office of the Secretary reviews the completed disclosure statements which are then reviewed in summary format by a committee of the Board of Directors and any recommended actions presented to the full Board of Directors. In addition to completing the annual disclosure statement,

(Form 990)

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. Attach to Form 990.

OMB No. 1545-0047 Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

Temple University Health System, Inc.

Employer identification number 23-2825881

directors and officers must disclose potential or actual conflicts on an ongoing basis as matters arise. All disclosures are evaluated and a determination of whether a conflict exists is made by the Board or a committee of the Board.

All employees are subject to a conflicts of interest policy that is monitored by the Office of the Secretary.

Form 990, Part VI, Section B, Line 15: There is a compensation committee that reviews and approves all total compensation of executive / key personnel at Temple University Health System through an evaluation performed by an external compensation expert before the compensation is approved.

Form 990, Part VI, Section C, Line 19: The Unaudited Internal Financial Statements of the Temple University Health System and certain of its related organizations are distributed and made available to the public at the end of each quarter as per the Systems Continuing Disclosure Agreement (Series of 2007 Bond Issue) through the Digital Assurance Corp (DAC), the Municipal Services Reporting Boards EMMA disclosure site and the Health Systems financial web site. The Annual Audited Financial Statements are also released to the public in the same manner. To the extent required by applicable law, the organization makes its governing documents available to the public upon request.

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

OMB No. 1545-0047
2009
Open to Public Inspection

Name of the organization

Temple University Health System, Inc.

Employer identification number 23-2825881

University Health System, Inc. is organized to support Temple University -
Of The Commonwealth System of Higher Education and organizations that are
affiliated with Temple University. Although certain supported
organizations are not named in the organizations governing documents, they
fall within the class of permitted beneficiaries.
Sch L, Part IV, Business Transactions Involving Interested Persons:
(a) Name of Person: Marc Polett
(b) Relationship Between Interested Person and Organization:
Son of Mr.Polett Director at TUHS
(c) Amount of Transaction \$ 57224.
(d) Description of Transaction: Empld TUHS
(e) Sharing of Organization Revenues? = No
(a) Name of Person: John Testa
(b) Relationship Between Interested Person and Organization:
Brother in law Ms.Scaccetti Director at TUHS
(c) Amount of Transaction \$ 75859.
(d) Description of Transaction: Empld TUHS
(e) Sharing of Organization Revenues? = No
Community Benefit Overview
Temple University Health System, through its affiliates and as the sole
member of its affiliated hospitals, physician group and other health
providers, provides sites, programs and other resources to help carry

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

2009
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Name of the organization

Temple University Health System, Inc.

Employer identification number 23-2825881

out a broad array of community services. We take great pride in our comprehensive efforts to improve the health and quality of living in North Philadelphia and the Southeast Pennsylvania region.

Our services are especially important in the diverse, economically challenged neighborhood of Temple University Hospital where 82% of residents are of minority status, including 51% African American, 25% Hispanic, and 6% other minorities. The average household income in our direct service area barely reached \$20,000, with over 40% of residents in our immediate zip codes living at or below the federal poverty level.

Temple University Hospital serves one of our nations most economically challenged urban areas, with more than 80% of its patients covered by government programs, including 30% covered by Medicare and 52% covered by Medicaid. Temple University Hospital also provides more inpatient days of care to Medical Assistance recipients than any other hospital in the Commonwealth. As the hospital serving the greatest volume of Medicaid patients in the Commonwealth, it is de facto Philadelphias public hospital.

Hospitals of the Temple University Health System provide substantial charitable care to its community, with a total of nearly \$37 million in charity and unreimbursed care, at cost, provided last year.

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

2009
Open to Public Inspection

Name of the organization

Temple University Health System, Inc.

Employer identification number 23-2825881

Care Professional Shortage Area, a Medically Underserved Area, and an urban Renewal Area, and with our Episcopal campus situated in a federal Empowerment Zone, Temple is firmly committed to advancing the health and quality of living in our communities.

Temple University Health System takes great pride in the broad array of

community services that we provide to our economically challenged

neighborhoods and the Southeast Pennsylvania region. Below is a

summary of some of this years programs and activities that advance the

health of people and the quality of life in our communities:

PROVIDING CRITICAL SOCIAL RESOURCES: At a cost of \$1.3 million, Temple connected nearly 12,000 people with community-based social services, including free transportation services and clothing to destitute patients upon discharge, as well as free pharmaceuticals, co-pays and medical supplies that provide our most vulnerable patients with the resources they need to help them heal after discharge.

REACHING OUT TO THE COMMUNITY: At a cost of nearly \$600,000.00, Temple

University Hospital and Jeanes Hospital reached more than 30,000

people, providing free health screenings; support groups for patients

and families dealing with alcoholism, narcotics abuse, behavioral

health disorders, cancer and other diseases; providing free

immunization for flu in cooperation with the City Health Department;

offering education on childbirth, mental health, burn prevention,

diabetes care and other topics; and providing many other outreach

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

OMB No. 1545-0047
2009
Open to Public Inspection

Name of the organization

Temple University Health System, Inc.

Employer identification number 23-2825881

activities.
STRENGTHENING ACCESS TO CARE: Temple Physicians, Inc. (TPI) is
TempleOs network of community-based physicians with offices
concentrated in North Philadelphia and surrounding communities. TPI
has about 110 physicians, nurse practitioners, and physician assistants
in 48 practice sites with a focus on family medicine, internal
medicine, obstetrics and gynecology, and pediatrics. All of its
practice sites accept patients covered under Medicaid, including about
50% of its OB/GYN patients and 80% of its pediatric patients. In 2010,
TPI reached about 3,500 community members through free health outreach
and education events.
CONNECTING PATIENTS WITH FINANCIAL RESOURCES: Temple employs 35
Financial Counselors dedicated to helping un-and under-insured patients
obtain medical coverage. At a cost of about \$1.4 million, this team
processes about 5,500 applications annually.
COMBATING GUN VIOLENCE: Temples Cradle to Grave program works with
at-risk youth to help break the cycle of gun violence. With an annual
investment of about \$120,000.00, Cradle to Grave engaged 750 teens this
year, and engaged more than 3,000 teens since the program began in
2006.
INVESTING IN HEALTH PROFESSIONS EDUCATION: Temple incurs a net expense
of \$37 million to provide the education and training necessary to

SCHEDULE O

(Form 990)

Supplemental Information to Form 990

Department of the Treasury

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

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2009
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Internal Revenue Service |
Name of the organization

Temple University Health System, Inc.

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develop a professional healthcare workforce to benefit the broader community. This includes part of the cost of training more than 500 residents and fellows in over 45 teaching programs. Our residents and fellows are involved in various efforts that directly impact the community, including our Cradle to Grave program, the Temple CARES primary clinic, our HIV clinic, and other community outreach initiatives. The Residents exposure to our diverse, low-income community helps Temple address health disparities while developing our nations future physicians. Our investment in health professions also includes part of the cost of operating the Northeastern School of Nursing RN Diploma Program, providing an affordable option for diverse, community members who would not otherwise be able to attend traditional collegiate programs.

Invested nearly \$700,000.00 to develop our local workforce through
three comprehensive initiatives. Our investment in the Community
Healthcare Workforce provided comprehensive training and education to
help frontline workers living in the community adapt and build skills
to enable them to participate in a changing healthcare workplace. Our
additional investment in the Workforce Learning Initiative for Mental
Health Workers provided frontline workers with a platform of
college-accredited work from which they can continue their education
and career advancement. In addition, Temples Opportunities in
Healthcare program exposed area high school students to a variety of

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

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OMB No. 1545-0047 Open to Public Inspection

Name of the organization

Temple University Health System, Inc.

Employer identification number 23-2825881

FOSTERING VOLUNTEERISM: A majority of the members of Temple University
Health Systems Board of Directors is comprised of dedicated volunteers
from diverse backgrounds who offer expertise and govern the
organization without compensation. Similarly, members of the Health
Systems executive staff routinely participate in not-for-profit
community health and social service organizations, as volunteer members
of their boards-of-directors and in partnership with their outreach
services. Similarly, Temple University Hospital and Jeanes Hospital
engage volunteer community members to help advance it healthcare
mission. Through their chaplaincy, family support, and other programs,
our volunteers help advance healing through their compassionate
services to patients and their families.
PROMOTING MULTI-CULTURAL SERVICES: With an investment of about \$1.5
million, Temple employs a team of 11 professional medical interpreters
who provide personal language assistance for our Spanish-speaking
population. Supplementing this are 65 specially trained dual-role
interpreters, representing seven languages. These groups performed
about 20,000 bedside interpretations annually, which is in addition to
interpretations performed via telephone by contracted agency
interpreters.
EMERGENCY PREPAREDNESS AND RESEARCH: With an investment of more than
\$150,000.00, this program helps ensure our staff and hospital
V+00/000100/ Charle Programm

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

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2009
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Name of the organization

Temple University Health System, Inc.

Employer identification number 23-2825881

both inside and outside the Health System, educating our communities

about the importance of personal preparedness. TempleOs Emergency

Preparedness and Research Program is a critical link in the federal,

state, and local disaster response plans.

HAITI RELIEF: With an investment of more than \$85,000.00 Temple

University Hospital readied medical supplies and equipment to treat the sick and injured victims of the earthquake. Together with the Temple

University School of Medicine, we connected physicians who were traveling to Haiti with community-based organizations. We also provided helicopter services to transport patients upon their arrival in Philadelphia to appropriate hospital care in our region.

DONATING BLOOD: Working with the American Red Cross, Temple University

Health System helps ensure that our nation has a safe and reliable

blood supply. Through an investment of nearly \$70,000.00, Temples

hospitals helped collect more than 800 pints of blood from employees,

physicians and community members.

FUELING OUR COMMUNITY SECONOMIC ENGINE: Temple University Health

System employed nearly 7,000 people and paid \$510 million in salaries

and benefits. As a critical employer for North Philadelphia, about 22%

of its employees live within its immediate zip codes. For every

hospital job, about 1.2 additional jobs are generated elsewhere. For

(Form 990)

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

2009
Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

Temple University Health System, Inc.

Employer identification number 23-2825881

compensation is spent elsewhere in the community (about \$470 million).
REDUCING THE GOVERNMENT BURDEN: In 2010, Temple University Hospital
and Jeanes Hospital together incurred around \$37 million in net charity
care expenses. In addition, Temple maintains strong affiliations with
the City of Philadelphia, Federally Qualified Health Centers and other
community health organizations to help ensure access to care for our
vulnerable population.
KEEPING PATIENTS OUT OF THE EMERGENCY DEPARTMENT: Temple University
Hospitals Northeastern Campus includes its unique ReadyCare physician
practice. Ready Care offers expanded hours 365 days per year, and
provides care that is specifically designed to meet the needs of the
community 0 and to prevent unnecessary visits to area hospital
emergency rooms.
SUBSIDIZING CRITICAL HEALTH SERVICES: Temple University Hospital
invested nearly \$15 million to subsidize critical health care services
needed in our community. This includes support for our outpatient
emergency, acute care and psychiatric services, as well the inpatient
psychiatric services on our Episcopal Campus. These physical and
mental health services are critical to the health and welfare of our
vulnerable communities.
Y WALLEY TO THE TOTAL THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TO THE TOTAL TH

Department of the Treasury Internal Revenue Service SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Open to Public Inspection

OMB No. 1545-0047

2009

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Employer identification number 23-2825881

> ▼ See separate instructions. Inc. Temple University Health System, ► Attach to Form 990. Name of the organization

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

Parti

Direct controlling entity Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) End-of-year assets Total income Legal domicile (state or foreign country) Primary activity Name, address, and EIN of disregarded entity Part II

Schedule R (Form 990) 2009 Direct controlling entity 7/a status (if section Public charity 501(c)(3)) <u>e</u> Line 9 Line 3 ine Line Exempt Code section 501(c)(3) 501(c)(3) 501(c)(3) ਰ (C)(3) Legal domicile (state or foreign country) <u>ම</u> Pennsylvania Pennsylvania ennsylvania ennsylvania Primary activity Health Care Health Care Health Care Health Care 3509 N Broad Street Room 936 or c/o Chief Le 3509 N Broad Street Room 936 or c/o Chief Le 75-5084023, 3509 N Broad Street Room 936 or 23-2825878, 3509 N Broad Street Room 936 or c/o Chief Legal Counsel, Philadelphia, PA c/o Chief Legal Counsel, Philadelphia, PA 23-2790607 Temple Health Transport Team, Inc. Inc. Name, address, and EIN of related organization Jeanes Hospital - 23-2826045 Temple University Hospital, Philadelphia, PA 19140 Philadelphia, PA 19140 Temple Physician, Inc.

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

932161 02-04-10

23-2825881

Page 2

Schedule R (Form 990) 2009 Temple University Health System, Inc.

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) Part III

Yes General or managing partner? 9 Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) Ξ ate allocations? Disproportion-Yes No 3 Share of end-of-year assets <u>6</u> Share of total income £ Predominant income (related, unrelated, excluded from tax under sections 512-514) <u>e</u> Direct controlling entity ਉ Legal domicile (state or foreign country) <u>ပ</u> Primary activity 9 Name, address, and EIN of related organization <u>a</u>

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Part IV

(a)	(p)	(0)	(b)	(e)	((6)	(£)
Name, address, and EIN of related organization	ctivity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Sha	Share of end-of-year assets	Percentage ownership
TUHS Insurance Company, Inc. 3509 N Broad Street Room 936 or c/o Chief Legal Counse							
Philadelphia PA 19140	Reinsurance	Bermuda	n/a		11117356.	68794865.	1008
st c/o Fortress Properties,	Trust for the benefit						
	of Temple University						
	Hospital, Inc.	PA		TRUST	0.	4582881	*00*
						and the state of t	
					•		
			and the same of th				
	,						
							_

Schedule R (Form 990) 2009

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, or 36.)

		<u>></u>	Vec	2
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		-		2
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Falls II-1V?			P	
		1 a	×	4
		1b	 ×	
b Gift, grant, or capital contribution to otner organization(s)		╁		1
Gift grant, or capital contribution from other organization(s)		၁	+	1
(a) Signature and the second of the second o		무	~	ы
d Loais of loal guarantees to or for other than the contract of the contract o		4	~	×
e Loans or loan guarantees by other organization(s)		2	1	
f Calcade and other commission (e)		#	PG	ы
T Sale Of assets to other organization (s)		10	×	×
g Purchase of assets from other organization(s)		,	P	اہ
h Exchange of assets		=	4	اه
l ease of facilities equipment		;=	iXi	ы
ן בפספ כן ומכווונים, מלתולוויים, כן כנים בפספ כן היים בפספ כן ומכווויים, מלתולוויים, כן כנים בפספ כן היים בפספ				
		F	iX.	×
j Lease of facilities, equipment, or other assets from other organization(s)		╫	 ×	
k Performance of services or membership or fundraising solicitations for other organization (s)		╁		
Performance of services or membership or fundraising solicitations by other organization(s)		+	+	
m Sharing of facilities equipment, mailing lists, or other assets		Ę	X	×
		두	X	×
n Sharing of paid employees				
		;	ľ	
o Reimbursement paid to other organization for expenses		•	7	اه
n Reimbursement paid by other organization for expenses		-	7	×
		P	~	M
q Other transfer of cash of property to other organization(s)		+	-	,
	peholds	=	1	4
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relativiships and transaction timeshious	esi loids.			
(b) Name of other organization(s) Transaction		(c) Amount involved	olved	
el Ogalization(e)				1
(4) Temple University Hospital		3700000	0000	0
101111111111111111111111111111111111111		400	4000000.	
(z) deames mospitait				
(3) Temple Health Transport Team		245	2450000.	0
(4) Temple Physicians Inc.		630	630000	0
1		6	96636.	9
g		30450000	0000	c
(6) Temple University Hospital	Schedule	Schedule R (Form 990) 2009	390) 20	600

Page 4

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(d) (g)	(9)	(3)	(6)	(e)	(H)	(b)	(h)
Name. address, and EIN	Primary activity	nicile	Are all partners	Share of end-of-		Code V-UBI	General or
of entity	•		section 501(c)(3) organizations?	year assets	ate ons?	amount in box 20 of Schedule K-1	managing partner?
	And the state of t	country)	Yes No		Yes No	(Form 1065)	Yes No
The state of the s							
	The second secon	The second secon					
The state of the s							
						Schedule R (Form 990) 2009	990) 2009

23-2825881

Page 2

Schedule R-1 (Form 990) 2009 Temple University Health System, Inc.

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity
Inc 23-2547305 Street Room 936 or c/o Chief Le	Health Care	Pennsvlvania	501(c)(3)	Line 11a, I	Temple University Hospital
nwealth System 7, 300	10 to 10 to	pennsylvania	501(a)(3)	Line 2	n/a
	Health Care	Pennsylvania	501(c)(3)		Temple University Hospital
nes Hospital Auxiliary - 23-1917776 Central Avenue adelphia PA 19111	Health Care	Pennsylvania	501(c)(3)	Line 9	Jeanes Hospital
Estate, Inc 20-1776524 et Room 936 or c/o Chief Le	Health Care	Pennsylvania	501(c)(3)	Line 11a, I	Temple University Hospital
spital - 23-1365351 Street Room 936 or c/o Chief Le	Health Care	Pennsylvania	501(c)(3)	Line 11a, I	Temple University Hospital
delphia Health Services III 19581, 3509 N Broad Street Room hief Legal Counsel.	Health Care	Pennsylvania	501(c)(3)	PF	n/a
					Schedule R-1 (Form 990) 2009

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23-2825881

Schedule R-1 (Form 990) 2009 Temple University Health System, Inc.

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)		
(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved
(7) Temple University	J	1346199.
(8) Temple University Hospital	X	37166115.
(9) Jeanes Hospital	X	10217317.
(10)		
(14)		
(11)		
(13)		
(14)		
(61)		
(16)		
(17)		
(18)		
(19)		
(50)		
(21)		
(22)		
(62)		
[24]	Schedu	Schedule R-1 (Form 990) 2009

Form **5471**

Information Return of U.S. Persons With Respect To Certain Foreign Corporations

➤ See separate instructions.

(Rev. December 2007)

Department of the Treasury

Information furnished for the foreign corporation's annual accounting period (tax year required by

OMB No. 1545-0704

Attachment

Internal Revenue Service Secti	on 898) (s	see instruc	tion	s) beginning	JUL 1	2	2009, and ending	JUN	<u>30, 201</u>	0 Sequer	nce No. 12	1
Name of person filing this return							A Identifying num					
	TT - :	_ 7 <i>L</i> 1_	œ۰		Tm.~		23-2825	001				
Temple Universit	y Hea	BLCN ber if mall is	S y s not	delivered to stre	tnc.		B Category of filer		uctions Check	annlicable	hox(es)).	
3509 N Broad Str							_	1 (repeale		3 X	4 X	5 X
City or town, state, and ZIP code	<u> </u>	2,0,					C Enter the total pe				s voting sto	ock
Philadelphia, PA	19:	140					you owned at the			ınting period	100	.00 %
Filer's tax year beginning JUL				, 2009 , a	ınd ending 🕠	<u>IUL</u>	1 30	,2	2010			
D Person(s) on whose behalf this in	formation	return is	filed	:						(4) Oh	t. ann lianh l	- h av/aa\
(1) Name				()	2) Address			(3) Ident	ifying number	Shareholder	k applicable Officer	Director
Edmond F. Noteba	ert	3509	TAT	Broad	Stree	. -	Philadel			O TILL OTTO TEST	X	X
Ronald G. Jasner					Stree		Philadel				Х	Х
Robert H. Lux					Stree		Philadel				Х	X
Helen Ann Chisho							Philadelp				X	X
Important: Fill in all applicab	le lines ai					be in	English. All amou	nts				
must be stated ii			ss c	therwise inc	dicated.			- 1				
1a Name and address of foreign co			.						b Employer id	entification	number, it	апу
TUHS Insurance	Com	pany	.'بلا ت	ID.	F 0			ŀ	c Country und	der whose la	aws incorno	nrated
TUHS Insurance Company LTD. Craig Appin House, P.O. Box 2450 Hamilton FC							u Obuling unit	301 W11000 IC	ino moorpe	nutou		
-							Bermuda	ı				
d Date of e Principal place		SS	П	f Princip	al g Prir	ncipal	l business activity h Functional currency					
incorporation Hamilton				business a code nun	nber Rei	.nsı	urance					
06/26/98Bermuda_				5241					U.S.,	,Dolla	ır	
2 Provide the following information	on for the	foreign co	rpor	ation's accou	nting period s	stated	l above.	T			<i>"</i>	
a Name, address, and identifying	number o	f branch c	ffice	or agent (if a	iny) in the Uni	nited S	States	b Ital	I.S. income tax		U.S. incom	
AON Risk Servi	ces,	Inc	· (oleot C	+			(i) Taxab	le income or (I	loss)	(after all cr	
1 Liberty Plac Philadelphia F	:е, т л 10	103	Ma.	rver p	.							
PHILIAGEIPHIA E	A IJ	103										
c Name and address of foreign co	orporation	's statuto	y or	resident ager	nt	d	Name and address	(including	corporate der	partment, if	applicable)	of foreign
in country of incorporation	-						person (or persons corporation, and th	s) with cus ne location	of such books	oks and rec s and record	oras of the Is, if differe	nt
					\	١.	,					
AON Insurance	Mana	gers	(Bermud	a)Ltd		TUHS Insu Craig App					150
Craig Appin Ho		P.0	•	BOX 24	50		Craig App Hamilton				JOA 2-	2 3 0
Hamilton HMJX BERMUDA							BERMUDA	1111011				
Schedule A Stock of	the For	reign C	or	ooration		<u> </u>						
<u>क्रिक्त्र विकास स्थापन विकास विकास विकास विकास विकास विकास विकास विकास विकास विकास विकास विकास विकास विकास वि</u>) Number of sh			
	(a) Desc	cription of	eacl	n class of stoo	ck			(i) Beg	ginning of anno ounting period	ual I	(ii) End of accounting	
Common									120	000		120000
										Form	5471 (D	ev. 12-2007)
LHA For Paperwork Reduction A	ct Notice,	see instr	uctio	ons.						1 01111	3 + 1 + (f)	UV. 12 2001)

Form 5471 (Rev. 12-2007)

Schedule B U.S. Shareholders of F	oreign Corporation			
(a) Name, address, and identifying number of shareholder	(b) Description of each class of stock held by shareholder. Note: This description should match the corresponding description entered in Schedule A, column (a).	(c) Number of shares held at beginning of annual accounting period	(d) Number of shares held at end of annual accounting period	(e) Pro rata share of subpart F income (enter as a percentage)
Temple University Health	Common	120000	120000	100.00%
3509 N Broad Street Philadelphia PA 19140 232825881				
232623661				
				1
				_

Schedule C Income Statement

Important: Report all information in functional currency in accordance with U.S. GAAP. Also, report each amount in U.S. dollars translated from functional currency (using GAAP translation rules). However, if the functional currency is the U.S. dollar, complete only the U.S. Dollars column. See instructions for special rules for DASTM corporations.

			Functional Currency	U.S. Dollars
	1a Gross receipts or sales	1a		11058079.
	b Returns and allowances			
	c Subtract line 1b from line 1a			11058079.
	2 Cost of goods sold	1 -		
ø	3 Gross profit (subtract line 2 from line 1c)			11058079.
Income	4 Dividends			
<u>n</u>	5 Interest			1308285.
	6a Gross rents			
	b Gross royalties and license fees	6b		
	7 Net gain or (loss) on sale of capital assets			
	8 Other income (attach schedule)			
	0.11			12366364.
	9 Total income (add lines 3 through 8) 10 Compensation not deducted elsewhere			
	11a Rents			
	b Royalties and license fees	11b		
		12		
ous	the state of the s	13		
Deductions				
npe	14 Depletion	15		
Δ	I was a state of the provision for income war profite	.,		
	and excess profits taxes) See Statement 4	16		6139060
		17		6139060
	the state of the s			
	18 Net income or (loss) before extraordinary items, prior period adjustments, and the provision for income, war profits, and excess profits taxes (subtract line			
<u>o</u>		18		6227304
Б	17 from line 9)			
<u>=</u>	19 Extraordinary items and prior period adjustments			
Net Income	20 Provision for income, war profits, and excess profits taxes			
~	21 Current year net income or (loss) per books (combine lines 18 through 20)	21		6227304
	[51] Critteur Aegi tier income of (1022) her noong feetinging into to through 504	· · · · · · · · · · · · · · · · · · ·		Form 5471 (Rev. 12-2007)

Form 5471 (Rev. 12-2007)

Schedule F Balance Sheet

Important: Report all amounts in U.S. dollars prepared and translated in accordance with U.S. GAAP. See instructions for an exception for DASTM corporations

corpo	orations.		T	(0)	(b)
	Assets			(a) Beginning of annual accounting period	End of annual accounting period
1	Cash		1	11214534.	
2a	Trade notes and accounts receivable		2a	95372.	0.
b	Less allowance for bad debts		2b	((
3	Inventories		3		
4	Other current assets (attach schedule)	See Statement 5	4	10404793.	6008765.
5	Loans to shareholders and other related persons		5		
6	Investment in subsidiaries (attach schedule)		6		
7	Other investments (attach schedule)	See Statement 6	7	37080166.	45267759.
8a	Buildings and other depreciable assets		8a		
b	Less accumulated depreciation		8b	() (
9a	Depletable assets		9a		
b	Less accumulated depletion		9b	() (
10	Land (net of any amortization)		10		
11	Intangible assets:				
а.	Goodwill		11a		
b	Organization costs		11b		
c	Patents, trademarks, and other intangible assets		110		
ď	Less accumulated amortization for lines 11a, b, and c		11d	() ()
12	Other assets (attach schedule)		12	10000000	5000000.
	, , , , , , , , , , , , , , , , , , , ,				
13	Total assets		13	68794865	59955313.
10	Liabilities and Sharehold	ders' Equity			
	A cocupte pounds		14	580511	769600.
14 15	Accounts payable	See Statement 8		21535239	
	Loans from shareholders and other related persons		16		
16	Other liabilities (attach schedule)	See Statement 9	17	31155560	14915214.
17 18	Capital stock:				
	Preferred stock		18a		
a	Common stock			120000	. 120000.
b	Paid-in or capital surplus (attach reconciliation)			8569899	8569899.
19	Retained earnings		1	6833656	14245385.
20	Less cost of treasury stock			() (
21	בפסס טטסנ טו וופמסטוץ סנטטא				
22	Total liabilities and shareholders' equity		22	68794865	
					Form 5471 (Rev. 12-2007)

	chedule G Other Information					
			f		Yes	No
1	During the tax year, did the foreign corporation own at least a 10% interest					X
	partnership?		***************************************			
2	During the tax year, did the foreign corporation own an interest in any trus	t?				X
	During the tax year, did the foreign corporation own any foreign entities th					
U	from their owners under Regulations sections 301.7701-2 and 301.7701-					X
	If "Yes," you are generally required to attach Form 8858 for each entity (see					
4	During the tax year, was the foreign corporation a participant in any cost s	haring arrangement?	.,			X
5	During the course of the tax year, did the foreign corporation become a pa	rticipant in any cost sharing a	rrangement?			X
	chedule H Current Earnings and Profits	rrancy				
	portant: Enter the amounts on lines 1 through 5c infunctional cu			1	6227	304.
1	Current year net income or (loss) per loreign books of account					
2	Net adjustments made to line 1 to determine current			1		
-	earnings and profits according to U.S. financial and tax	Net	Net			
	accounting standards (see instructions):	Additions	Subtractions			
				_		
а	Capital gains or losses] [
	Depreciation and amortization			_ .		
C	Depletion			<u> </u>		
d	Investment or incentive allowance			4 1		
е	Charges to statutory reserves			_		
f	Inventory adjustments			_		
g	Taxes			_		
h	Other (attach schedule) Statement 10	1184425.		_		
3	Total net additions	1184425.				
4	Total net subtractions			_	- 4 4 4	
5a	Current earnings and profits (line 1 plus line 3 minus line 4)				7411	729.
b	DASTM gain or (loss) for foreign corporations that use DASTM			5b	5444	
C	Combine lines 5a and 5b			5c	7411	729.
d	Current earnings and profits in U.S. dollars (line 5c translated at the appro	opriate exchange rate as defin	ed in section 989(b)			
	and the related regulations)			5d		
-	Enter exchange rate used for line 5d	Faraign Cornor	ation			
S	chedule I Summary of Shareholder's Income Fr	om Foreign Corpor	auon	1		
				1		
1	Subpart F income (line 38b, Worksheet A in the instructions)			'-		
	W. 177 IM I I I I I I I I I I I I I I I I I	na)		2		
2	Earnings invested in U.S. property (line 17, Worksheet B in the instruction	unto (lina 6h. Workeheet C.in.				
3	Previously excluded subpart F income withdrawn from qualified investment			3		
	the instructions) Previously excluded export trade income withdrawn from investment in e	vnort trade assets (line 7h			:	
4	Worksheet D in the instructions)			4		
	WORKSNEET D IN the instructions)	************************************				
-	Factoring income			5		
5	ractoring income					
6	Total of lines 1 through 5. Enter here and on your income tax return			. 6		
U	Total of liftor t through of 2000 they are any					
7	Dividends received (translated at spot rate on payment date under sectio	n 989(b)(1))		. 7	2000	0000.
,						
8	Exchange gain or (loss) on a distribution of previously taxed income			. 8		
<u>-</u>					Yes	No
•	Was any income of the foreign corporation blocked?			•••••		X
•	Did any such income become unblocked during the tax year (see section					X
If			Statement 1	. 1		40.00031
					Form 5471 (Rev.	12-2007)

23-2825881	23	3-2	82	58	81
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momn10	University	Health	System.	Inc.
Temble	university	nearcm	DADCEIII,	

Sc	chedule I Shareholder's Income From Foreign Corporation		_
Nar	ame of shareholder described in Category 5		
Sha	nareholder's income from foreign corporation		_
1	Subpart F income	1	
2	Earnings invested in U.S. property	2	
3	Previously excluded subpart F income withdrawn from qualified investments	3	_

Factoring income _______5

Total of lines 1 through 5 ________6 _____

Dividends received (translated at spot rate on payment date under section 989(b)(1)) 7 200000.

8 Exchange gain or (loss) on a distribution of previously taxed income ________8 _____

SCHEDULE J (Form 5471)

Accumulated Earnings and Profits (E&P) of Controlled Foreign Corporation

(Rev. December 2005)
Department of the Treasury
Internal Revenue Service

Attach to Form 5471.

OMB No. 1545-0704

Name of person filing Form 5471

Name of foreign corporation

912421/04-24-09 LHA

Identifying number

Temple University Health System, Inc.

23-2825881

TUHS Insurance Company LTD. (a) Post-1986 (b) Pre-1987 E&P **Undistributed Earnings** Not Previously Taxed Important. Enter amounts in functional currency. (post-86 section (pre-87 section 959(c)(3) balance) 959(c)(3) balance) 6833656 Balance at beginning of year 7411729 2a Current year E&P b Current year deficit in E&P Total current and accumulated E&P not previously taxed (line 1 plus line 2a or line 1 minus line 2b) 14245385. Amounts included under section 951(a) or reclassified under section 959(c) in current year 5a Actual distributions or reclassifications of previously taxed E&P b Actual distributions of nonpreviously taxed E&P 6a Balance of previously taxed E&P at end of year (line 1 plus line 4, minus line 5a) b Balance of E&P not previously taxed at end of year (line 3 minus line 4, minus line 5b) 14245385. Balance at end of year. (Enter amount from line 6a or line 6b, whichever is applicable.) 14245385.

	(sec	(c) Previously Taxed E&P ctions 959(c)(1) and (2) balan	ices)	(d) Total Section
	(i) Earnings Invested in U.S. Property	(ii) Earnings Invested in Excess Passive Assets	(iii) Subpart F Income	(d) Total Section 964(a) E&P (combine columns (a), (b), and (c))
1				6833656.
2a				
b				
3				
4				
5a	·			
b				
6a				
7	11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			14245385.

SCHEDULE M (Form 5471)

Transactions Between Controlled Foreign Corporation and Shareholders or Other Related Persons

(Rev. December 2007) Department of the Treasury Internal Revenue Service

OMB No. 1545-0704

Attach to Form 5471

Name of person filing Form 5471

Identifying number

Temple University Health System, Inc.

23-2825881

Name of foreign corporation

TUHS Insurance Company LTD.

Important: Complete a separate Schedule M for each controlled foreign corporation. Enter the totals for each type of transaction that occurred during the annual accounting period between the foreign corporation and the persons listed in columns (b) through (f). All amounts must be stated in U.S. dollars translated from functional currency at the average exchange rate for the foreign corporation's tax year. See instructions. Enter the relevant functional currency and the exchange rate used throughout this schedule V.S., Dollar

(d) Any other foreign orporation or partnership controlled by U.S. person (f) 10% or more U.S. shareholder of (e) 10% or more U.S. shareholder of controlled (C) Any domestic oration or partnership controlled by U.S. person (b) U.S. person filing this return (a) Transactions of foreign corporation foreign corporation (other than the U.S. person filing this return) any corporation controlling the foreign corporation filing this return filing this return 1 Sales of stock in trade (inventory) 2 Sales of tangible property other than stock in trade 3 Sales of property rights (patents, trademarks, etc.) 4 Buy-in payments received 5 Cost sharing payments received 6 Compensation received for technical, managerial, engineering, construction, or like services 7 Commissions received 8 Rents, royalties, and license fees received 9 Dividends received (exclude deemed distributions under subpart F and distributions of previously taxed income) 10 Interest received 11 Premiums received for insurance or 11058079 reinsurance 11058079 12 Add lines 1 through 11., 13 Purchases of stock in trade (inventory) 14 Purchases of tangible property other than stock in trade 15 Purchases of property rights (patents, trademarks, etc.) 16 Buy-in payments paid 17 Cost sharing payments paid 18 Compensation paid for technical, managerial, engineering, construction, or like services 19 Commissions paid 20 Rents, royalties, and license fees paid 2000000. 21 Dividends paid 22 Interest paid 23 Premiums paid for insurance or reinsurance 2000000 24 Add lines 13 through 23 25 Amounts borrowed (enter the maximum loan balance during the year) - see instr. 26 Amounts loaned (enter the maximum loan balance during the year) - see instr

SCHEDULE O (Form 5471)

(Rev. December 2005)

Department of the Treasury Internal Revenue Service

Name of person filing Form 5471

Organization or Reorganization of Foreign Corporation, and Acquisitions and Dispositions of its Stock

OMB No. 1545-0704

Identifying number

► Attach to Form 5471.

Temple University Hea	alth System	n, Inc.			23-	282588	<u> 31 </u>
- · · · · · · · · · · · · · · · · · · ·		•					
Edmond F. Notebaert 3509 N Broad Street Philadelphia PA 19140 Ronald Jasner 3509 N Broad Street Philadelphia PA 19140							
Part I To Be Completed by U	J.S. Officers and	d Directors				r ,.	
Name of shareholder for whom	Address		Identifying		(d) if original cquisition	Date of ac 10% acc	dditional Juisition
Note: If this return is required	d because one or mo	e rs re shareholders beca	me U.S. persons, a	ttach a list showing	g the names	s of such p	ersons
and the date each securite a		n A - General Sharehol	der Information				
(a)			(b)	to a local l	atas		(c)
Name, address, and identifying	number				cate.	last filed in	nformation
of shareholder(s) filing this so	hedule	(1) Type of return	(2) Date return filed	Internal Revenue Ser	vice Center		
		(enter form number)			<u> </u>	05/1	E /10
3509 N Broad Street	alth Syste Philadelp	990	05/15/116	- t TDED		03/1	3/10
C.	ection R - II S Persons	Who Are Officers or D	irectors of the Foreig	n Corporation		<u> </u>	
Stmt 12 (a)	0.0.1 010010	(b)		(c)	number	Check a	opropriate k(es)
					owing the names d, indicate: (3) ue Service Center re filed (e) Number of share (2)		Director
Edmond F. Notebaert	Philadelph	ia PA 1914	0				
Ronald Jasner	schedule O for each foreign corporation for which information must be reported. Setted by U.S. Officers and Directors						
Robert H. Lux		ia PA 1914	0			X	X
		Section C - Acquisitio	n of Stock				
(a) Name of shareholder(s)	(b) Class of stock	Date of	Method of	Nur	nber of share	es acquired	
filing this schedule	acquired	acquisition	acquisition	(1) Directly		tly Cor	

23-2825881 Temple University Health System, Inc. Schedule O (Form 5471)(Rev. 12-2005) Page 2 (g) Name and address of person from whom shares were acquired Amount paid or value given Section D - Disposition of Stock (e) (d) Number of shares disposed of (b) (c) (a) Method Date of disposition Name of shareholder disposing of stock Class of stock (1)(2)(3)of disposition Directly Indirectly Constructively (g) (f) Name and address of person to whom disposition of stock was made Amount received Section E - Organization or Reorganization of Foreign Corporation (b) (c) (a) Name and address of transferor Identifying number (if any) Date of transfer (d) Assets transferred to foreign corporation Description of assets transferred by, or notes or (3) Adjusted basis (if transferor was U.S. person) (2) securities issued by, foreign corporation (1) Fair market value Description of assets

Section F - Additional Information

(a) If the foreign corporation or a predecessor U.S. corporation filed (or joined with a consolidated group in filing) a U.S. income tax return for any of the last 3 years, attach a statement indicating the year for which a return was filed (and, if applicable, the name of the corporation filing the consolidated return), the taxable income or loss, and the U.S. income tax paid (after all credits).

(b) List the date of any reorganization of the foreign corporation that occurred during the last 4 years while any U.S. person held 10% or more in value or vote (directly or indirectly) of the corporation's stock

(c) If the foreign corporation is a member of a group constituting a chain of ownership, attach a chart, for each unit of which a shareholder owns 10% or more in value or voting power of the outstanding stock. The chart must indicate the corporation's position in the chain of ownership and the percentages of stock ownership (see instructions for an example).

Temple Unit	Amount and Type of Indebtedness of Foreign Corporation to the Related Persons Described in Regulations Section 1.6046-1(b)(11)							
Form 5471	Corporation to the Related Persons Described in Regulations Section 1.6046-1(b)(11) Secription Debt Tem 5471 Name, Address, Identifying Number and Number of Shares Subscribed to by Each Subscriber to the Stock of the Foreign Corporation Name and Address Identify Number 23-2825 DISS DI							
Description				Amount				
No Debt					0.			
Form 5471	Shares Subscribed to	by Each Subsci	riber to	Statement	2			
	Name and Address		Identifyi Number	ng Number Shares				
TUHS 3509 N Broad	Corporation to the Related Persons Describe in Regulations Section 1.6046-1(b)(11) ription ebt Shares Subscribed to by Each Subscriber to the Stock of the Foreign Corporation Name and Address Num 23-28 N Broad Street Philadelphia PA 19140 Stription of Filer's Name Change or Corporatic Activities Change and Description of Prior Name Sole University Health System, Inc. There are no outstand Scriptions to the stock of TUHS Insurance Company, Ltd. State of Tuhs Insurance Company, Ltd. Currency Functional Exchanges and loss adjustment expenses sisition Costs areal & Administrative Expenses			1				
Form 5471	Explanation of Filer's Nam Activities Change and De	e Change or Co scription of P	rporation's rior Name	Statement	3			
Temple Unive	rsity Health System, Inc.	There are no	outstanding	lder,				
Form 5471	Corporation to the Related Persons Describer in Regulations Section 1.6046-1(b)(11) cription Debt m 5471 Name, Address, Identifying Number and Number Shares Subscribed to by Each Subscriber to the Stock of the Foreign Corporation Name and Address Ident Num Section 1.6046-1(b)(11) The stock of the Foreign Number and Number Shares Subscribed to by Each Subscriber to the Stock of the Foreign Corporation Ident Num Section 1.6046-1(b)(11) Ident Num Part Stock of the Foreign Corporation Ident Num Section 1.6046-1(b)(11) Ident Num Part Stock of The Foreign Corporation Section 1.6046-1(b)(11) Ident Num Part Stock of Tune Insurance Corporation Section 1.6046-1(b)(11) Ident Num Part Stock of Tune Insurance Corporation Section 1.6046-1(b)(11) Ident Num Part Stock of Tune Insurance Corporation Section 1.6046-1(b)(11) Ident Num Part Stock of Tune Insurance Corporation Part Stock of Tune Insurance Company, Ltd. Ident Num Part Stock of Tune Insurance Company, Ltd. Ident Num Part Stock of Tune Insurance Company, Ltd. Ident Num Part Stock of Tune Insurance Company, Ltd. Ident Num Part Stock of Tune Insurance Company, Ltd. Ident Num Part Stock of Tune Insurance Company, Ltd. Ident Num Part Stock of Tune Insurance Company, Ltd. Ident Num Part Stock of Tune Insurance Company, Ltd. Ident Num Part Stock of Tune Insurance Company, Ltd. Ident Num Part Stock of Tune Insurance Company, Ltd. Ident Num Part Stock of Tune Insurance Company, Ltd. Ident Num Part Stock of Tune Insurance Company Part Stock of Tune Insurance Company Part Stock of Tune Insurance Company Part Stock of Tune Insurance Company Part Stock of Tune Insurance Company Part Stock of Tune Insurance Company Part Stock of Tune Insurance Company Part Stock of Tune Insurance Company Part Stock of Tune Insurance Company Part Stock of Tune Insurance Company Part Stock of Tune Insurance Company Part Stock of Tune Insurance Company Part Stock of Tune Insurance Company Part Stock of Tune Insurance Company Part Stock of			Statement	4			
Description			Exchange Rate	U.S. Dol	lar			
Acquisition	Costs				358. 000. 702.			
Total to 547	Corporation to the Related Persons Described in Regulations Section 1.6046-1(b)(11) ription ebt 5471 Name, Address, Identifying Number and Number of Shares Subscribed to by Each Subscriber to the Stock of the Foreign Corporation Name and Address Identifyi: Number 23-282588 N Broad Street Philadelphia PA 19140 15471 Explanation of Filer's Name Change or Corporation's Activities Change and Description of Prior Name S Insurance Company, Ltd. is not indebted to its sole sharehoole University Health System, Inc. There are no outstanding scriptions to the stock of TUHS Insurance Company, Ltd. 15471 Other Deductions Functional Exchange cription Seription Functional Exchange cription Costs and loss adjustment expenses sisition Costs peral & Administrative Expenses		6139	060.				
Description No Debt Form 5471 Name, Sh. Name TUHS 3509 N Broad Street Form 5471 Explanat Activi TUHS Insurance Comparemple University He subscriptions to the subscription to the subscription Losses and loss adjunction Costs General & Administration			-					

Form 5471	Other Current Asset	:s	Statement	5
Description		Beg. of Annual Accounting Period	End of Annua Accounting Period	al
Accrued Investment Inc Reinsurance balances of Prepaid Expenses Pending trades receive	ceceivable	398148. 10000000. 6645. 0.	47340 500000 333 53202	0. 8.
Total to 5471, Page 3	, Schedule F, line 4	10404793.	600876	5.
Form 5471	Other Investments		Statement	6
Description		Beg. of Annual Accounting Period	End of Annu Accounting Period	
Corporate debt securi	ties	19334054. 7499530. 10246582.	2890470 763517 872788	2.
Description United States Treasury Note Corporate debt securities Mortgage backed securities Total to 5471, Page 3, Sche	, Schedule F, line 7	37080166.	4526775	9.
Form 5471	Other Assets		Statement	7
Description		Beg. of Annual Accounting Period	End of Annu Accounting Period	
Deferred reinsurance Deferred reinsurance	premium (short term) premium (long term)	5000000. 5000000.	500000	0 0
Total to 5471, Page 3	, Schedule F, line 12	10000000.	500000	0 (

Form 5471 Other Current Liabil	ities	Statement	8
Description	Beg. of Annual Accounting Period	End of Anno Accounting Period	
Losses and loss adjustment expenses Deferred gain on retroactive contract Accrued expenses Reinsurance balances payable Deposit liability Unearned premium	9428549. 66040. 40650. 5000000. 2000000. 5000000.	92778 170 403 50000 20000 50000	94. 00. 00.
Total to 5471, Page 3, Schedule F, line 15	21535239.	213352	15.
Form 5471 Other Liabilitie	s	Statement	9
Description	Beg. of Annual Accounting Period	End of Ann Accountin Period	
Losses and loss adjustment expenses Deferred gain on retroactive contract Reinsurance balances payable Unearned premium	21120000. 35560. 5000000. 5000000.	149152	14. 0. 0. 0.
Total to 5471, Page 3, Schedule F, line 17	31155560.	149152	14.
Form 5471 Other Net Adjustme	ents	Statement	10
Description	Net Additions	Net Subtractio	ns
Net change unreal gain on invest	1184425.		
Total to 5471, Page 4, Schedule H, line 2h	1184425.		
Form 5471 Explanation of Blocked or Income of Foreign Corp		Statement	1:

In accordance with Internal Revenue Code sections 951(a), 952(a)(1), and 953(a), TUHS Insurance Company, Ltd. does not recognize its related party insurance income as Subpart F income for tax purposes. However, in accordance with generally accepted accounting principles, insurance premiums received are recognized as insurance revenues on

TUHS Insurance Company's audited financial statements.

Schedule 0	U.S.	Address Number cer	ment	12					
(a) Name of U.S. Officer or Director Welen Ann Chisholm						• •	Appro	priat	
Officer or				• •		Security		Dire	
Helen Ann Chish	olm						Х	X	ζ
Appleby Service	s	3509 N	Bro	oad Stree	t		X		