Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service The organization may have to use a copy of this return to satisfy state reporting requirements. Open to Public Inspection

A	For the 2	2010 calendar year, or tax year beginning $$ JUL 1 , 2010 $$ and ending	JUN 30, 2011	
В	Check if applicable:	C Name of organization	D Employer identifi	cation number
	Address change	Momple University Health Cystem Ind		
\vdash	Name	Temple University Health System, Inc. Doing Business As		825881
	lchange lnitial return		uite E Telephone numbe	
	Termin- ated	3509 N Broad Street 936		707-6133
Ļ	Amended	City or town, state or country, and ZIP + 4	G Gross receipts \$	98,591,085.
L	Applica- tion pending	Philadelphia, PA 19140	H(a) Is this a group re	
	F 9	F Name and address of principal officer: Robert H. Lux	for affiliates?	Yes X No
_		2450 W. Hunting Park Avenue, Philadelphia,	P H(b) Are all affiliates inc	
		(// / / / / / / / / / / / / / / / / / /		list. (see instructions)
		<pre>www.temple.edu/tuhs qanization: X Corporation </pre>	H(c) Group exemptio	
	Toronto Mariano		ear of formation: 1999	M State of legal domicile: PA
		Summary iefly describe the organization's mission or most significant activities: Our miss	ion is to pro	vide access
Se	1 Br	o high quality health care to the community	and academic	getting
nan		neck this box if the organization discontinued its operations or disposed of neck this box		
Activities & Governance	ı	the second secon	3	16
Ö	1	umber of independent voting members of the governing body (Part VI, line 1b)		12
% .	1	otal number of individuals employed in calendar year 2010 (Part V, line 2a)		416
/itie		otal number of volunteers (estimate if necessary)		12
₹		otal unrelated business revenue from Part VIII, column (C), line 12		0.
∢		et unrelated business taxable income from Form 990-T, line 34		0.
			Prior Year	Current Year
o	8 Cd	ontributions and grants (Part VIII, line 1h)	42,522,170.	23,079,895.
ž	9 Pr	ogram service revenue (Part VIII, line 2g)	65,091,181.	58,551,698.
Revenue	10 In	vestment income (Part VIII, column (A), lines 3, 4, and 7d)	8,388,332.	
ш	11 Ot	her revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	1,945,184.	2,511,704.
	12 To	stal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	117,946,867.	
		ants and similar amounts paid (Part IX, column (A), lines 1-3)	39,296,636.	19,847,017.
		enefits paid to or for members (Part IX, column (A), line 4)	0.	0.
es	15 Sa	ofessional fundraising fees (Part IX, column (A), line 5-10) otal fundraising expenses (Part IX, column (D), line 25) Ala 798.	28,340,576.	22,632,462.
Expenses	16 a Pr	ofessional fundraising fees (Part IX, column (A), line 11e)	0.	0.
Ϋ́	b To	tal fundraising expenses (Part IX, column (D), line 25)	44 050 010	42 076 706
_	17 Ot	ner expenses (Part IX, column (A), lines 11a-11d, 11f-24f)	44,950,812.	
	1	otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	112,588,024. 5,358,843.	85,756,205.
<u>_ 8</u>	19 Re	evenue less expenses. Subtract line 18 from line 12	Beginning of Current Year	12,834,880.
Net Assets or Fund Balances	20 To	tal accets (Dart V. line 10)	306,216,827.	End of Year 303,378,618.
Asse	20 To	otal assets (Part X, line 16) utal liabilities (Part X, line 26)	291,982,502.	277,175,385.
Vet	22 Ne	et assets or fund balances. Subtract line 21 from line 20	14,234,325.	26,203,233.
Pa	artille:	Signature Block	22/202/0200	10720372331
0.000		es of perjury, L declare that I have examined this return, including accompanying schedules and sta	tements, and to the best of m	v knowledge and belief, it is
		and complete. Declaration of preparer (other than officer) is based on all information of which prep		,
		Add 10 - (Nu	1 5-13	2,-5015
Sig	n 🏴	Signature of officer	Date	The state of the s
Her	e	Robert H. Lux, Vice President and CFO		
		Type or print name and title		
	Р	rint/Type preparer's name Preparer's signature	Date Check	PTIN
Paid	1 <u> </u>		self-employe	ed
	ļ	irm's name	Firm's EIN ▶	
Use	Only Fi	irm's address		
			Phone no.	
May	the IRS	discuss this return with the preparer shown above? (see instructions)		Yes No

	990 (2010) Temple University Health System, Inc. 23-2825881 Page 2
Pai	t III Statement of Program Service Accomplishments
	Check if Schedule O contains a response to any question in this Part III
1	Briefly describe the organization's mission: Our mission is to provide access to the highest quality of health care
	in both the community and academic setting.
2	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No If "Yes," describe these changes on Schedule O.
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses.
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and
	allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 19,847,017. including grants of \$ 19,847,017.) (Revenue \$ 58,551,698.) Pursuant to its Articles of Incorporation, Temple University Health
	System (TUHS) serves as the sole member of the corporate Affiliates
	that own and operate hospitals and other health care service providers.
	Through its Affiliates, TUHS: (1)provides access to sites and programs
	for clinical training for the Temple University School of Medicine
	(TUSM) and otherwise supports the academic mission of TUSM; (2)provides
	access to medical and surgical aid to the sick and disabled persons
	without regard to race, creed, color, sex, or national origin; and
	(3) supports such educational, philanthropic, and scientific (including
	research) activities as are part of an efficient modern health care
	system as part of an academic medical center.
4b	(Code:) (Expenses \$including grants of \$) (Revenue \$)
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
	//Linesing 5.5
4d	Other program services. (Describe in Schedule O.)
	(Expenses \$\frac{\text{including grants of \$}}{10.947.017}\right) (Revenue \$\frac{\text{Nevenue \$}}{\text{Nevenue \$}}\right)
<u>4e</u>	Total program service expenses ► 19,847,017. Form 990 (2010)
	Form 990 (2010)

Ра	Checklist of Required Schedules		·	
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			ĺ
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			ĺ
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			1
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments?			ĺ
	If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
C	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	X	Ĺ
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			ĺ
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			l
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		X
b	$\textbf{If "Yes" to line 20a, did the organization attach its audited financial statements to this return? \textbf{Note.} Some Form 990 filers that$			
	operate one or more hospitals must attach audited financial statements (see instructions)	20b		

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the		37	
00	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	ļ
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	column (A), line 2? If "Yes," complete Schedule I, Parts I and III Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current	22		1
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			l
	any tax-exempt bonds?	24c		X
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			\ \v_
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
D	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		x
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified	230		
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete			
	Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	X	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			٧,
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	00		Х
31	contributions? If "Yes," complete Schedule M Did the organization liquidate, terminate, or dissolve and cease operations?	30		- 21
01	If "Yes," complete Schedule N, Part I	31		х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<u> </u>		
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	X	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35	Х	
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			
00	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 X Yes No			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	00		Х
37	If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization	36		^
01	Abotic to a to do a control of a following to a following the Control of the Cont	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	"		
	Note. All Form 990 filers are required to complete Schedule O	38	х	
				<u></u>

Desir Western	Check if Schedule O contains a response to any question in this Part V								
	onesti containe d'esperice to any question in time i art v				Vac	No.			
4	Enter the number reported in Pay 2 of Form 1006. Enter 0, if not applicable	1 40	310	(a) 12	Yes	No			
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1a 1b	310	Section 1 (Sec					
b	Did the organization comply with backup withholding rules for reportable payments to vendors and r								
C	(gambling) winnings to prize winners?			1c	X				
20	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	 I	I	10	41	Selection of			
Za	filed for the calendar year ending with or within the year covered by this return	2a	416						
h	If at least one is reported on line 2a, did the organization file all required federal employment tax return		L	2b	X				
,	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . (see instruction								
За				3a		X			
				3b					
	At any time during the calendar year, did the organization have an interest in, or a signature or other		rity over a	35					
Tu	financial account in a foreign country (such as a bank account, securities account, or other financial			4a	Х				
b	If "Yes," enter the name of the foreign country: Bermuda	accoc		-ra					
D	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial	۵۵۵۵۱	ints						
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a	t and d	X			
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa			5b		X			
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c					
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			-00					
Ou	any contributions that were not tax deductible?			6a		Х			
b	If "Yes," did the organization include with every solicitation an express statement that such contribut			- Ou					
~	were not tax deductible?		v	6b					
7	Organizations that may receive deductible contributions under section 170(c).		••••••						
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and set	vices	provided to the payor?	7a		X			
				7b					
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w								
	to file Form 8282?		-	7c		Х			
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	1						
е									
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contri			7f		Х			
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo	orm 8		7g					
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	ation 1	ile a Form 1098-C?	7h					
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Di	d the s	supporting						
	$organization, or a donor advised fund \ maintained \ by \ a \ sponsoring \ organization, have \ excess \ business \ holdings \ at$	any tir	ne during the year?	8					
9	Sponsoring organizations maintaining donor advised funds.								
а	Did the organization make any taxable distributions under section 4966?			9a					
b	Did the organization make a distribution to a donor, donor advisor, or related person?			9b					
10	Section 501(c)(7) organizations. Enter:	i							
а	Initiation fees and capital contributions included on Part VIII, line 12	10a							
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b							
11	Section 501(c)(12) organizations. Enter:	ı	1						
	Gross income from members or shareholders	11a							
b	Gross income from other sources (Do not net amounts due or paid to other sources against								
	amounts due or received from them.)	11b							
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	ı	?	12a		nero vol			
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				*			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			10.34					
а	Is the organization licensed to issue qualified health plans in more than one state?			13a	STORES EN				
_	Note. See the instructions for additional information the organization must report on Schedule O.					1			
b	Enter the amount of reserves the organization is required to maintain by the states in which the	۱	ı						
	organization is licensed to issue qualified health plans	13b							
	Enter the amount of reserves on hand	13c				v			
				14a		_X_			
α	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule	. U		14b	000	2010)			
				i UHH	JJU (ZU 1U)			

Form 990 (2010) Temple University Health System, Inc. 23-2825881 Page Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI				X
Sec	tion A. Governing Body and Management				
				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		16		1
b	Enter the number of voting members included in line 1a, above, who are independent		12		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationsh				77
_	officer, director, trustee, or key employee?		2		X
3	Did the organization delegate control over management duties customarily performed by or under the				х
	of officers, directors or trustees, or key employees to a management company or other person?				X
4 5	Did the organization make any significant changes to its governing documents since the prior Form Did the organization become aware during the year of a significant diversion of the organization's as				X
6	Does the organization have members or stockholders?		······	х	123
7a	Does the organization have members, stockholders, or other persons who may elect one or more m				
	governing body?		7a	X	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other pe	ersons?	7b	Х	†
8	Did the organization contemporaneously document the meetings held or written actions undertaker		革動	22.0	
	by the following:				
а	The governing body?		8a	Х	
b	Each committee with authority to act on behalf of the governing body?			X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be re	ached at the			
			9	<u> </u>	X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal F	Revenue Code.)			
			F	Yes	No
	Does the organization have local chapters, branches, or affiliates?		10a		Х
b	If "Yes," does the organization have written policies and procedures governing the activities of such	•	401		
110		filing the form?		Х	-
	Has the organization provided a copy of this Form 990 to all members of its governing body before Describe in Schedule O the process, if any, used by the organization to review this Form 990.	iming the ionit?	I Ia	22	Trans.
	Does the organization have a written conflict of interest policy? If "No," go to line 13			X	
	Are officers, directors or trustees, and key employees required to disclose annually interests that co		124		
~	to conflicts?	ala givo noo	12b	Х	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If	"Yes," describe			
	in Schedule O how this is done		12c	Х	
13	Does the organization have a written whistleblower policy?		13	Х	
14	Does the organization have a written document retention and destruction policy?		14	Х	
15	Did the process for determining compensation of the following persons include a review and approve	al by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?				
	The organization's CEO, Executive Director, or top management official		15a	X	
b	Other officers or key employees of the organization		15b	Х	100 market
40	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)	1 21			
ioa	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange		40-	40	Х
h	taxable entity during the year? If "Yes," has the organization adopted a written policy or procedure requiring the organization to evi		<u>16a</u>		27
D	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization	•			
	exempt status with respect to such arrangements?		16b	STORY THAT SHOW	
Sec	tion C. Disclosure		1 100		
17	List the states with which a copy of this Form 990 is required to be filed ▶PA				
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-	T (501(c)(3)s only) av	ailable for		
	public inspection. Indicate how you make these available. Check all that apply.	, , , , , , , , , , , , , , , ,			
	X Own website Another's website X Upon request				
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents,	conflict of interest po	olicy, and fina	ıncial	
	statements available to the public.				
20	State the name, physical address, and telephone number of the person who possesses the books a	and records of the or	ganization: 🕨	_	
	Joseph G. Klos - (215)707-4884	100			
	2450 W. Hunting Park Avenue, Philadelphia, PA 193	129		000	(0045)

032006 12-21-10

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

Lheck this box if neither the organization nor any related organization compensated any current officer, director, or trustee,

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)	l	A1 112.C		C)	mpo	Hour	(D)	(E)	(F)
Name and Title	Average hours per week	H	heck	Pos call			oly)	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(describe hours for related organizations in Schedule O)		Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
Jane Scaccetti										
Director, Chair	5.00	X						0.	0.	0.
Clark S. Frame										
Director, Vice Chair	5.00	X						0.	0.	0.
Edmond F. Notebaert										
Director, President and CEO (Partial	35.00	X		Х				0.	3,000,000.	0.
Larry R. Kaiser										
Director, President and CEO (Partial	25.00	Х		Х				0.	0.	0.
Theodore Z. Davis										
Director	5.00	X						0.	0.	0.
Lewis Katz										
Director	5.00	X						0.	0.	0.
Frank Baldino										
Director	5.00	X						0.	0.	0.
Robert H. LeFever										
Director	5.00	X						0.	0.	0.
Dr. Daniel T. Dempsey								·		
Director	5.00	Х						0.	500,446.	41,754.
Ronald Donatucci										
Director	5.00	X		:]		0.	0.	0.
Lewis Gould										
Director	5.00	Х						0.	0.	0.
Lon R. Greenberg										
Director	5.00	Х						0.	0.	0.
Dr. Soloman Luo										
Director	5.00	X						0.	0.	0.
Dr. Ann Weaver Hart										
Director	5.00	X						0.	628,244.	47,709.
Dr. John M. Daly										
Director	5.00	X		L		L		0.	783,503.	51,733.
Patrick O'Connor										
Director	5.00	Х		L_	L	L		0.	0.	0.
Daniel Polett										
Director	5.00	Х						0.	0.	0.

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Part VII Section A. Officers, Directors, Tru								Compensated Employ	rees (continued)	OO1 Page O
(A)	(B)		,		C)			(D)	(E)	(F)
Name and title	Average hours per	(cl		Pos all t		ı app	ıly)	Reportable compensation	Reportable compensation	Estimated amount of
	week (describe hours for related organizations in Schedule O)	individual trustee or director	institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
Beth C. Koob									_	
Secretary	25.00			X				442,096.	0.	52,551.
George E. Moore Asst Secretary	5.00			Х				0.	425,058.	66,482.
Betty McAdams Asst Secretary	33.00			х				90,085.	0.	14,136.
Robert H. Lux Treasurer	20.00			х				493,407.	0.	53,320.
Joseph G. Klos Asst Treasurer	40.00			х				215,747.	0.	32,164.
Drew Maser Asst Treasurer	50.00			х				99,134.	0.	30,395.
Thomas A.K. Queenan Asst Treasurer	50.00			х				194,240.	0.	36,140.
Herbert P. White Asst Treasurer	40.00			х				235,057.	0.	37,859.
Dr. Calvin Johnson CMO of TUHS	50.00				Х			472,952.	0.	
1b Sub-total c Total from continuation sheets to Part VI d Total (add lines 1b and 1c)	I, Section A					\triangleright		2,242,718. 2,352,283. 4,595,001.	5,337,251. 0. 5,337,251.	499,827. 390,576.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization

55

Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 3 X			,	res	INO
line 1a? If "Yes," complete Schedule J for such individual 3 X	3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on			
		line 1a? If "Yes," complete Schedule J for such individual	3		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization	4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization		it.	
and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 4 X		and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services	5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services			
rendered to the organization? If "Yes," complete Schedule J for such person		rendered to the organization? If "Yes," complete Schedule J for such person	5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
Temple University, 400 Carnell Hall, 1803		
N Broad St, Philadelphia, PA 19121	Purchased Services	2,108,146.
Price Waterhouse Coopers LLP, 2001 Market		1
	Consultant	1,871,021.
McCann & Geschke PC, 1800 John F Kennedy		
Blvd, Suite 801, Philadelphia, PA 19103	Legal Counsel	907,429.
Post & Schell PC, 1600 JFK Blvd, Four Penn		
Center, Philadelphia, PA 19103	Legal Counsel	763,344.
Marshall Dennehey Warner Coleman Goggin		
1845 Walnut St, Philadelphia, PA 19103	Legal Counsel	710,196.
2 Total number of independent contractors (including but not limited to those liste	ed above) who received more than	Control of the Contro
\$100,000 in compensation from the organization		建基础图

See Part VII, Section A Continuation sheets

Form **990** (2010)

								stem, Inc.	23-282	5881
Part VII Section A. Officers, Directors, To	ustees, Key E	mple	oyee	es, a	nd l	High	est	Compensated Employ	yees (continued)	
(A) Name and title	(B) Average hours	(C) Position (check all that apply)					oly)	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
David Newell VP - External Affairs	50.00				x			187,220.	0.	10,424
Robert Birnbrauer VP - Human Resources	50.00				х			274,306.	0.	77,012
Art Papacostas	30.00	┢	 				-	274,500.	0.	77,012
Chief Information Officer	50.00		ŀ		х			332,822.	0.	63,881
Alan Rosenberg	1 2 3 3 3 3		\vdash	 	-	 	_			,
Chief of Staff	50.00	L			X	ļ		334,934.	0.	54,157
Michael Mullane Asst to the CEO	50.00				x			273,375.	0.	18,631
Kenneth Chadwick										
AVP Real Estate Services	50.00	L				X		198,955.	0.	36,415
Raymond Robinson	50.00					x		188,623.	0.	25 560
AVP Revenue Cycle Joseph Kosich	30.00	-				^		100,023.	0.	35,560
AVP Medical Records	50.00					Х		203,798.	0.	35,560
Paul Neimeyer										
Legal	50.00					Х		182,064.	0.	25,465
John O'Donnell										
Legal	50.00	<u> </u>				Х		176,186.	0.	33,471
1		-				ļ				
							_			
		L								
					-					
				L	L_					
Total to Part VII, Section A, line 1c								2,352,283.		390,576

Page 9

	art V	Statement of Reven			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
nts its	1 a	Federated campaigns	1a					
gran	l i	Membership dues	1b					
ts, c	(Fundraising events	1c					
gif ar	(d Related organizations	1d	23050000.				
Sim.	•	e Government grants (contribution	· —					
e tio	f	All other contributions, gifts, grant		00 005				
et in		similar amounts not included abov		29,895.				352
Contributions, gifts, grants and other similar amounts	9	Noncash contributions included in lines			23079895.			
		Total. Add lines 1a-1f						
a)		Related Org Srv	Business Code 561000	58286069.	58286069.			
Κį	2 t		<u> </u>	812930	265,629.	265,629.		-
Program Service Revenue	,			012550	203,023.	203,023.		
Ke a		•						
Dog:	,							
P	f		nue					
	Ç	Total. Add lines 2a-2f			58551698.		Daniel Company	建工程
	3	Investment income (including of						
		other similar amounts)			14447788.			14447788.
	4	Income from investment of tax	•	•				
	5	Royalties						
			(i) Real	(ii) Personal				
			2469332	•				
		Less: rental expenses	2469332	1	1000	1 344		
					2,469,332.			2469332.
		Net rental income or (loss) Gross amount from sales of	(i) Securities	···	2,405,552.			2403332.
	1 6	assets other than inventory	(i) Securities	(ii) Other				
	h	Less: cost or other basis						
	_	and sales expenses						
	c	Gain or (loss)						
		Net gain or (loss)			STATE OF THE PARTY			
ø		Gross income from fundraising						
Other Revenue		including \$	of	}				
3eV		contributions reported on line	1c). See					国籍 基
er		Part IV, line 18		а				
흉		Less: direct expenses		b			经遗	
		Net income or (loss) from fundi	-					
	9 a	Gross income from gaming act		_				
		Part IV, line 19		a				
	1	Less: direct expenses Net income or (loss) from gami		b				
		Gross sales of inventory, less r						
	10 0	and allowances		a				
	b	Less: cost of goods sold		b		The State of the		
	1	: Net income or (loss) from sales						
		Miscellaneous Revenue		Business Code				
	11 a	Misc income		900099	42,372.	0.		42,372.
	b							
	c							
	c				40 000			
	ε	Total. Add lines 11a-11d			42,372.	EOEE1COO		16050400
03200 12-21	12 9	Total revenue. See instructions.		>	98591085.	58551698.	1 0.	16959492.
12-21	-10							Form 990 (2010)

Temple University Health System, Inc.

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	All other organizations must cor not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and			3-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1	2422
	organizations in the U.S. See Part IV, line 21	19,847,017.	19,847,017.		
2	Grants and other assistance to individuals in				
	the U.S. See Part IV, line 22			Same of the same o	
3	Grants and other assistance to governments,				
	organizations, and individuals outside the U.S.				
	See Part IV, lines 15 and 16				
4	Benefits paid to or for members			1995 1995 - 1995	
5	Compensation of current officers, directors,				
	trustees, and key employees	3,249,789.		3,249,789.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	13,789,898.		13,789,898.	
8	Pension plan contributions (include section 401(k)				
	and section 403(b) employer contributions)	1,318,390.		1,318,390.	
9	Other employee benefits	3,021,613.		3,021,613.	
10	Payroll taxes	1,252,772.		1,252,772.	
11	Fees for services (non-employees):		_		
а	Management				
b	Legal	753,844.		753,844.	
С	Accounting	75,000.		75,000.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17		BET THE PROPERTY OF		
f	Investment management fees				
g	Other	13,036,797.		12,720,646.	316,151.
12	Advertising and promotion	51,259.		51,259.	
13	Office expenses	1,625,658.		1,625,658.	
14	Information technology			77.48	
15	Royalties				
16	Occupancy	5,997,965.		5,995,318.	2,647.
17	Travel	132,817.		132,817.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				· · · · · · · · · · · · · · · · · · ·
19	Conferences, conventions, and meetings	10 700 202		10 700 202	
20	Interest	12,700,383.		12,700,383.	
21	Payments to affiliates	C 005 034		C 005 004	
22	Depreciation, depletion, and amortization	6,895,831.		6,895,831.	
23	Insurance	2,007,172.		2,007,172.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24f. If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O.)				With the second
a					
b					
C					
d					***************************************
е					
f	All other expenses	05 756 005	10 047 017	CE E00 202	210 700
25	Total functional expenses. Add lines 1 through 24f	00,/50,205.	19,847,017.	05,590,390.	318,798.
26	Joint costs. Check here if following SOP 98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
			<u> </u>	ON THE PROPERTY OF THE PROPERT	Form 990 (0010)

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Part X Balance Sheet (A) Beginning of year (B) End of year 2,000. 1 Cash - non-interest-bearing 34,795,366. 52,532,369. Savings and temporary cash investments 3 Pledges and grants receivable, net 12,242,267. 12,757,627. Accounts receivable, net Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) 136,066,743. 124,485,069. Notes and loans receivable, net Inventories for sale or use _____ 2,201,200. 3,690,399. Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or other 72,864,114 basis. Complete Part VI of Schedule D ______ 10a 41,117,559. 31,746,555. 41,406,263. b Less: accumulated depreciation 10b 11 Investments - publicly traded securities 11 12 Investments - other securities. See Part IV, line 11 12 13 Investments - program-related. See Part IV, line 11 13 14 Intangible assets 14 70,284,794. 78,013,789. 15 Other assets. See Part IV, line 11 15 306,216,827. 303,378,618. Total assets. Add lines 1 through 15 (must equal line 34) 16 16 73,421,848. 60,682,846. 17 17 Accounts payable and accrued expenses ______ 18 Grants payable 18 19 19 Deferred revenue 215,137,178. 213,362,502. 20 20 Tax-exempt bond liabilities Escrow or custodial account liability. Complete Part IV of Schedule D 21 -iabilities Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II 22 of Schedule L 23 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 24 3,130,037. 3,423,476. 25 Other liabilities. Complete Part X of Schedule D 291,982,502. 277,175,385. 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117, check here

X and complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 26,202,025. 13,657,713. 27 27 Unrestricted net assets 1,208. 576,612. 28 28 Temporarily restricted net assets Permanently restricted net assets 29 Organizations that do not follow SFAS 117, check here complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 31 32 Retained earnings, endowment, accumulated income, or other funds 32 14,234,325. 26,203,233. 33 Total net assets or fund balances _____ 303,378,618. 306,216,827. Total liabilities and net assets/fund balances

Form 990 (2010)

Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Х

За

SCHEDULE A

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

2010

Open to Public Inspection

Name of the organization

Temple University Health System, Inc.

Employer identification number 23-2825881

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. c Type III - Functionally integrated a X Type I **b** Type II d Type III · Other e X By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, No the governing body of the supported organization? X 11g(i) (ii) A family member of a person described in (i) above? X 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? Provide the following information about the supported organization(s). h

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section		organization sted in your document?	organizat	notify the ion in col. support?	(vi) Is organizatio (i) organiz U.S.	the on in col. ed in the .?	(vii) Amount of support
		(see instructions))	Yes	No	Yes	No	Yes	No	
Temple									
University	23-1365971	2	X						93,231.
Temple									
Health Trans	75-5084023	9		Х					2,416,548.
Temple									
Physicians I	23-2790607	9		Х					12100000.
Temple Univ									***************************************
Hospital	23-2825878	3		Х	:				137,564.
Temple East,									
Inc.	23-2547305	3		Х					5,099,674.
	100000000000000000000000000000000000000				1.	langua.			
Total				11.72	fan litw				19,847,017.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2010

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Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						•
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions		1				
	by each person (other than a			建造			
	governmental unit or publicly				77.5		
	supported organization) included				1000		
	on line 1 that exceeds 2% of the						
	amount shown on line 11,				-15		•
	column (f)						
6	Public support. Subtract line 5 from line 4.			10 mm (10 mm)	3		
Sec	ction B. Total Support					·	
Cale	ndar year (or fiscal year beginning in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7	Amounts from line 4	en e					
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)					Hall of Color of Colo	
11	Total support. Add lines 7 through 10						
	Gross receipts from related activities,					12	
13	First five years. If the Form 990 is for		s first, second, thir	d, fourth, or fifth ta	ax year as a section	n 501(c)(3)	. \Box
_	organization, check this box and stor						>
	ction C. Computation of Publ						
	Public support percentage for 2010 (14	<u>%</u>
	Public support percentage from 2009					15	%
16a	33 1/3% support test - 2010.If the o						
	stop here. The organization qualifies						
b	33 1/3% support test - 2009.If the o						. 1
	and stop here. The organization qual						
17a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac						. \square
	meets the "facts-and-circumstances"	•	•				
b	10% -facts-and-circumstances tes						∪% Or
	more, and if the organization meets the						<u> </u>
40	organization meets the "facts-and-circ		-	•			
18	Private foundation. If the organization	on did not check a	box on line 13, 16	a, 100, 1/a, or 1/i		dule A (Form 990	
					Scrie	Care A (FUITH 390	UI 330-LZJ ZU IU

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
	Gifts, grants, contributions, and	-					
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
Ū	are not an unrelated trade or bus-						
	in an annual annual time E10						
4	Tax revenues levied for the organ-						
7	ization's benefit and either paid to						
	or expended on its behalf						
_	The value of services or facilities						
5						:	
	furnished by a governmental unit to						
_	the organization without charge						
	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
t	Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)			111150	(A)		
	ction B. Total Support		1	r	1	Y	
	endar year (or fiscal year beginning in) 🕨	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ŀ	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include gain	The Market					
	or loss from the sale of capital						
13	assets (Explain in Part IV.) Total support (Add lines 9, 10c, 11, and 12.)						
	First five years. If the Form 990 is fo	r the organization's	s first, second. thi	d, fourth, or fifth t	tax year as a section	on 501(c)(3) organiz	zation,
	check this box and stop here						
Se	ction C. Computation of Publ						
	Public support percentage for 2010 (column (fl)		15	%
	Public support percentage from 2009					16	<u> </u>
	ction D. Computation of Inve					12-1	
_	Investment income percentage for 20					17	%
	Investment income percentage from	· ·	**			18	
	a 33 1/3% support tests - 2010. If the						
19	more than 33 1/3%, check this box a						
	more than 33 1/3%, check this box a b 33 1/3% support tests - 2009. If the		-				
1							
	line 10 is not more than 22 1/20/ ab.	ack this hav and a	ton here. The era	anization dualifice	e ae a nublicky eum	onted organization	, l
00	line 18 is not more than 33 1/3%, che Private foundation. If the organization						

Schedule A (Form 990 or 990-EZ) 2010 Temple University Health System, Inc. 23-2825881 Page 4
Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).
Schedule A, Part I, Line h: Temple University Health System, Inc. is
organized to support Temple University - Of The Commonwealth System of
Higher Education and organizations that are affiliated with Temple
University. Although certain supported organizations are not named in the
organizations governing documents, they fall within the class of permitted
beneficiaries.

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

See separate instructions.

2010

Department of the Treasury Internal Revenue Service Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35a (Proxy Tax), then

•	Section 501(c)(4), (5), or (6) organize	ations: Complete Part III.	, , ,	, · · · · · · · , · · · · · · · · · ·	,,
Nan	ne of organization	_			oyer identification number
	Temple	University Healt	th System, I	nc.	23-2825881
Pa	art I-A Complete if the or	ganization is exempt un	der section 501(c)	or is a section 527 o	rganization.
2	Provide a description of the organ Political expenditures Volunteer hours			▶\$	
Ps	art I-B Complete if the or	ganization is exempt un	der section 501(c)	(3)	
10.00	Enter the amount of any excise tax				
2	Enter the amount of any excise tax	k incurred by organization manage	ners under section 495	 5 ▶\$	
3	If the organization incurred a secti	on 4955 tax, did it file Form 4720) for this year?	*	Yes No
	a Was a correction made?				
b	o If "Yes," describe in Part IV.				
25000000	art I-C Complete if the or	<u> </u>			
	Enter the amount directly expende				
2	Enter the amount of the filing orga		9		
_	exempt function activities				
3	Total exempt function expenditure				
4	line 17b Did the filing organization file Form	1100 DOL for this year?	•••••	~ \$	Yes No
	Enter the names, addresses and e made payments. For each organiz contributions received that were p political action committee (PAC). It	mployer identification number (E ation listed, enter the amount pa romptly and directly delivered to	EIN) of all section 527 po aid from the filing organi a separate political org	olitical organizations to whic zation's funds. Also enter th ganization, such as a separa	h the filing organization le amount of political
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2010

032041 02-02-11

LHA

Schedule C (Form 990 or 990-EZ) 2010 Part II-A Complete if the org	ganization is exe	versity Heampt under section	lth System, on 501(c)(3) and fi	Inc. 23-2 led Form 5768	825881 Page 2			
(election under sec	ation belongs to an affi	liated group						
	ation checked box A ar	- ·	ovisions apply.					
Lim (The term "expen	(a) Filing organization's totals	(b) Affiliated group totals						
1a Total lobbying expenditures to infi	uence public opinion (grass roots lobbying)						
b Total lobbying expenditures to infl	uence a legislative boo	dy (direct lobbying)						
c Total lobbying expenditures (add	c Total lobbying expenditures (add lines 1a and 1b)							
d Other exempt purpose expenditur								
e Total exempt purpose expenditure	es (add lines 1c and 1c	d)(h						
f Lobbying nontaxable amount. Ent	er the amount from the	e following table in bot	th columns.					
If the amount on line 1e, column (a)								
Not over \$500,000	20% of	the amount on line 1e						
Over \$500,000 but not over \$1,00								
Over \$1,000,000 but not over \$1,5								
Over \$1,500,000 but not over \$17								
Over \$17,000,000								
g Grassroots nontaxable amount (er	nter 25% of line 1f)	•••••						
h Subtract line 1g from line 1a. If zer	o or less, enter -0							
i Subtract line 1f from line 1c. If zer	o or less, enter -0	•••••						
j If there is an amount other than ze	ero on either line 1h or	line 1i, did the organiz	ation file Form 4720	_				
reporting section 4911 tax for this	· 			<u>L</u>	Yes No			
, ,	4-Year Ave zations that made a s blumns below. See th	• •	n do not have to com	•				
	Lobbying Exper	nditures During 4-Ye	ar Averaging Period	T				
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) Total			
2a Lobbying nontaxable amount								
b Lobbying ceiling amount (150% of line 2a, column(e))								
c Total lobbying expenditures	v kele tisk ser MAN 40 störk							
d Grassroots nontaxable amount								
e Grassroots ceiling amount								
(150% of line 2d, column (e))								
f Grassroots lobbying expenditures					E			

Schedule C (Form 990 or 990-EZ) 2010

Schedule C (Form 990 or 990-EZ) 2010 Temple University Health System, Inc. 23-2825881 Page 3 [Part II-B] Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		(a)	(1	o)
		Yes	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state or			100	
	local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:			1.010	
а	Volunteers?		X		
	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		X		
C	Media advertisements?		X		
	Mailings to members, legislators, or the public?		X		
e	Publications, or published or broadcast statements?		X	-	
Ť	Grants to other organizations for lobbying purposes?		X		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		X		
n	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	x	Α	27(1 002
	Other activities? If "Yes," describe in Part IV	^		373	003. 003.
J	Total. Add lines 1c through 1i		X	3/3	7,003.
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Λ	P1242-0	
	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		100		4.9
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section	on 501(c)	1(5) or se	ction	- 10 mm - 12 mm
- Branc	501(c)(6).	311 00 1 (0)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Otion	
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?				
1	501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part "Yes." Dues, assessments and similar amounts from members			nswered	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic				
	expenses for which the section 527(f) tax was paid).				
а	Current year		2a		
b					1
С	Total				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc	ess			
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p	oolitical			
	expenditure next year?		4		
	Taxable amount of lobbying and political expenditures (see instructions)		5		
100000000000000000000000000000000000000	t IV Supplemental Information				
	olete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; ar	id Part II·B,	line 1i. Also	, complete	this part
	ny additional information.				
Pai	tt II-B, Line 1(i), Other Lobbying Activities:				
Dir	rect Lobbying Expenditures in Professional Fees wer	e \$27!	5,070;		***************************************
Ind	lirect Lobbying Expenditures incurred through dues	and me	embers	hips	1
wei	ce \$103,933.		- 1000		

Schedule C (Form 990 or 990-EZ) 2010

SCHEDULE D

Department of the Treasury Internal Revenue Service

(Form 990)

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

► Attach to Form 990. ► See separate instructions.

2010
Open to Public Inspection

Name of the organization

Employer identification number

	Temple University			23-2825881
Pa	t I Organizations Maintaining Donor Advise	d Funds or Other S	imilar Funds or	Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line	e 6.		
		(a) Donor advised	l funds	(b) Funds and other accounts
1	Total number at end of year			
2	Aggregate contributions to (during year)			
3	Aggregate grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in		ld in donor advised fu	Inde
3	-	-		framework framework
c	are the organization's property, subject to the organization's			***************************************
6	Did the organization inform all grantees, donors, and donor a			
	for charitable purposes and not for the benefit of the donor of			
Pai	impermissible private benefit? LII Conservation Easements. Complete if the org			
00/03/00/00/0			to Form 990, Part IV	v, inte 7.
1	Purpose(s) of conservation easements held by the organizati			
	Preservation of land for public use (e.g., recreation or e	·		ally important land area
	Protection of natural habitat	L Prese	ervation of a certified l	historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualit	fied conservation contribu	ition in the form of a c	conservation easement on the last
	day of the tax year.			
				Held at the End of the Tax Year
а	Total number of conservation easements			2a
b				
С	Number of conservation easements on a certified historic str	ucture included in (a)		2c
d	Number of conservation easements included in (c) acquired	after 8/17/06, and not on	a historic structure	
	listed in the National Register			2d
3	Number of conservation easements modified, transferred, re-	leased, extinguished, or to	erminated by the orga	anization during the tax
	year >			
4	Number of states where property subject to conservation ea	sement is located ➤		
5	Does the organization have a written policy regarding the per	riodic monitoring, inspecti	on, handling of	
	violations, and enforcement of the conservation easements i	t holds?		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,			
7	Amount of expenses incurred in monitoring, inspecting, and			
8	Does each conservation easement reported on line 2(d) above	•		
	and section 170(h)(4)(B)(ii)?			
9	In Part XIV, describe how the organization reports conservation	on easements in its rever	ue and expense stat	ement, and balance sheet, and
	include, if applicable, the text of the footnote to the organization	tion's financial statements	s that describes the o	organization's accounting for
1 1000	conservation easements.	(A 112 1 2 175	0.11	0:-:1
Pai	till Organizations Maintaining Collections o		asures, or Otner	r Similar Assets.
	Complete if the organization answered "Yes" to Form			
1a	If the organization elected, as permitted under SFAS 116 (AS			
	historical treasures, or other similar assets held for public ext		earch in furtherance o	of public service, provide, in Part XIV,
	the text of the footnote to its financial statements that descri	bes these items.		
b	If the organization elected, as permitted under SFAS 116 (AS	SC 958), to report in its rev	venue statement and	balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, ed	ducation, or research in fu	ırtherance of public s	service, provide the following amounts
	relating to these items:			
	(i) Revenues included in Form 990, Part VIII, line 1			> \$
	(ii) Assets included in Form 990, Part X			> \$
2	If the organization received or held works of art, historical tre			
	the following amounts required to be reported under SFAS 1	16 (ASC 958) relating to t	hese items:	
а	Revenues included in Form 990, Part VIII, line 1			
b	Assets included in Form 990, Part X			• \$

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2010

Sche	edule D (Form 990) 2010 Temple	University	Health	System,	Inc.		23-2	825881	. Page 2		
Pa	rt III Organizations Maintaining (Collections of A	rt, Historical	Treasures,	or Oth	er Simil	ar Ass	ets (contir	nued)		
3	Using the organization's acquisition, access										
	(check all that apply):		•	· ·							
а	Public exhibition	c	Loan or	exchange progr	ams						
b	Scholarly research	e									
С	Preservation for future generations										
4	Provide a description of the organization's c	ollections and explai	in how they furth	er the organizat	ion's exe	empt purp	ose in Pa	art XIV			
5	During the year, did the organization solicit of	•	-	_			000	2117411			
	to be sold to raise funds rather than to be m						Г	Yes	☐ No		
Pai	T IV Escrow and Custodial Arran										
	reported an amount on Form 990, Pa		oto ii trio organiz	adomanoworda	100 10	1 01111 000	, i ait i v	, 1110 0, 01			
	Is the organization an agent, trustee, custod		diany for contribu	tions or other a	eeate not	included					
Iu	on Form 990, Part X?		•				-	Yes	□ No		
h	If "Yes," explain the arrangement in Part XIV	and complete the fe	llowing table:	• • • • • • • • • • • • • • • • • • • •		• • • • • • • • • • • • • • • • • • • •		1es	L NO		
J	ii res, explaintile anangement iir ratt XIV	and complete the ic	mowing table.					Amount			
	Reginning balance					10		AHIOUHL			
c C	Beginning balance										
u -	Additions during the year										
e	Distributions during the year		_								
f O-	Ending balance	1f	<u> </u>								
	Did the organization include an amount on F		∟	Yes	└─ No						
Da	If "Yes," explain the arrangement in Part XIV	· 		F 000 Dt	N/ B= = 4						
in Olizani	Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.										
		(a) Current year (b) Prior year (c) Two years back (c)							ears back		
	Beginning of year balance					<u> </u>					
b	Contributions					- 3					
С	Net investment earnings, gains, and losses					14.75		O December			
d	Grants or scholarships	···						1000			
е	Other expenditures for facilities										
	and programs							1.05			
f	Administrative expenses							1. 通道			
g	End of year balance										
2	Provide the estimated percentage of the year	ır end balance held a	ıs:								
а	Board designated or quasi-endowment		_%								
b	Permanent endowment >	%									
С	Term endowment	%									
За	Are there endowment funds not in the posse	ession of the organiz	ation that are he	d and administe	ered for t	he organi:	zation				
	by:								res No		
	(i) unrelated organizations	***************************************						3a(i)			
	(ii) related organizations	•••••									
b	If "Yes" to 3a(ii), are the related organization:	s listed as required o	n Schedule R?					3b			
4	Describe in Part XIV the intended uses of the										
Par	t VI Land, Buildings, and Equipm	nent. See Form 990), Part X, line 10.			·					
	Description of investment	(a) Cost or o	ther (b) C	ost or other	(c) A	ccumulate	ed	(d) Book	value		
	·	basis (investr	nent) ba	sis (other)	de	preciation		` '			
1a	Land	8,	635.	· · · · · · · · · · · · · · · · · · ·				8	,635.		
	Buildings	•••			A CONTRACTOR OF THE PROPERTY O	and the state of t	mat/st.0-735555				
	Leasehold improvements		629.		5,3	161,8	24.	16,979	,805.		
	Equipment					584,7		24,076			
e	Other	···	774.		,	•			,774.		
	. Add lines 1a through 1e. (Column (d) must e			ne 10(c).)				41,117			

▶ 41,117,559. Schedule D (Form 990) 2010

Part XII Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements 1 Total revenue (Form 990, Part VIII, column (A), line 12)	
Total expenses (Form 990, Part IX, column (A), line 25) Excess or (deficit) for the year. Subtract line 2 from line 1 Net unrealized gains (losses) on investments Donated services and use of facilities Investment expenses Cher (Describe in Part XIV.) Total adjustments (net). Add lines 4 through 8 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12: a Net unrealized gains on investments 2	
Total expenses (Form 990, Part IX, column (A), line 25) Excess or (deficit) for the year. Subtract line 2 from line 1 Net unrealized gains (losses) on investments Donated services and use of facilities Investment expenses Cher (Describe in Part XIV.) Total adjustments (net). Add lines 4 through 8 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12: a Net unrealized gains on investments 2	
3 Excess or (deficit) for the year. Subtract line 2 from line 1 4 Net unrealized gains (losses) on investments 5 Donated services and use of facilities 6 Investment expenses 6 Investment expenses 7 Prior period adjustments 8 Other (Describe in Part XIV.) 9 Total adjustments (net). Add lines 4 through 8 9 Total adjustments (net). Add lines 4 through 8 10 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 10 Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: a Net unrealized gains on investments 2 Amounts included an investments 2 Amounts included an investments 2 All Investments (2a)	
4 Net unrealized gains (losses) on investments 4 5 Donated services and use of facilities 5 6 Investment expenses 6 7 Prior period adjustments 7 8 Other (Describe in Part XIV.) 8 9 Total adjustments (net). Add lines 4 through 8 9 10 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 10 Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements 1 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: a Net unrealized gains on investments 2a	
5 Donated services and use of facilities 5 6 Investment expenses 6 7 Prior period adjustments 7 8 Other (Describe in Part XIV.) 8 9 Total adjustments (net). Add lines 4 through 8 9 10 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 10 Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements 1 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: a Net unrealized gains on investments 2a	
6 Investment expenses 6 7 Prior period adjustments 7 8 Other (Describe in Part XIV.) 8 9 Total adjustments (net). Add lines 4 through 8 9 10 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 10 Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements 1 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: a Net unrealized gains on investments 2a	
7 Prior period adjustments 7 8 Other (Describe in Part XIV.) 8 9 Total adjustments (net). Add lines 4 through 8 9 10 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 10 Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements 1 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: a Net unrealized gains on investments 2a	
8 Other (Describe in Part XIV.) 9 Total adjustments (net). Add lines 4 through 8 10 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 10 Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: a Net unrealized gains on investments 2 Age 2	
Total adjustments (net). Add lines 4 through 8 9 Total adjustments (net). Add lines 4 through 8 9 Total excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 10 Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Total revenue, gains, and other support per audited financial statements 1 Amounts included on line 1 but not on Form 990, Part VIII, line 12: a Net unrealized gains on investments 2a	
Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12: a Net unrealized gains on investments 10 10 10 10 10 10 10 10 10 1	
Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return 1 Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: a Net unrealized gains on investments 2	
1 Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: a Net unrealized gains on investments 2 2a	
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: a Net unrealized gains on investments	
a Net unrealized gains on investments 2a	
b Donated services and use of facilities	
c Recoveries of prior year grants	
d Other (Describe in Part XIV.)	
e Add lines 2a through 2d 2e	
3 Subtract line 2e from line 1	
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:	
a Investment expenses not included on Form 990, Part VIII, line 7b	
b Other (Describe in Part XIV.)	
c Add lines 4a and 4b 4c	
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 5	
Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return	
1 Total expenses and losses per audited financial statements 1	
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:	
a Donated services and use of facilities	
b Prior year adjustments 2b	
V	
3 Subtract line 2e from line 1 3	-
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:	
a Investment expenses not included on Form 990, Part VIII, line 7b	
b Other (Describe in Part XIV.)	
c Add lines 4a and 4b	
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) 5	
Part XIV Supplemental Information	
Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V,	•
X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information	n.
	_
,	_
ı	
,	
,	
,	
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SCHEDULE I (Form 990) Department of the Treasury internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Inspection

OMB No. 1545-0047

Open to Public

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.

≗ □ Employer identification number 23-2825881 (h) Purpose of grant or assistance X Yes General support General support General Support General support General Support Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed.

(d) Amount of or government (a) EIN (b) EIN (c) IRC section (b) Amount of or government (c) EIN (c) IRC section (d) Amount of or government (e) EIN (c) IRC section (e) Amount of or government (f) Method of (g) Description of if applicable (e) Amount of or government (f) Method of (g) Description of if applicable (e) Amount of or government (f) Method of (g) Description of if applicable (e) Amount of or government (f) Method of (g) Description of if applicable (f) Method of (g) Description of or government (f) Method of (g) Description of if applicable (f) Method of (g) Description of (Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection Enter total number of section 501(c)(3) and government organizations Ö 0 Ö ं Ö Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. 137,564. 5,099,674. 2,416,548, 12,100,000 93,231 Inc. System, 3 Enter total number of other organizations

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Health criteria used to award the grants or assistance? Temple University 75-5084023 23-2825878 General Information on Grants and Assistance 23-2790607 23-2547305 23-1365971 W Berks St Inc. 1 (a) Name and address of organization Temple University Hospital, Inc. Temple Health Transport Team, 3509 N Broad Street Room 936 300 Sullivan Hall - 1330 Temple Physicians, Inc. Philadelphia, PA 19140 Name of the organization Inc. Temple University Temple East, Part Part II Q

Schedule I (Form 990) (2010)

(c) Amount of (d) Amount of non- (e) Method of valuation cash grant cash assistance (book, FMV, appraisal, other)			quired in Part I, line 2, and any other additional information.	made only for tax-exempt	common control. Grants are	and management of the related	their common parent.			
(a) Type of grant or assistance recipients			Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.	Schedule I, Part I, Line 2: Grants were	purposes to related organizations under	subject to review by the governing bodies	organizations and the organization which			

Schedule I (Form 990) (2010)

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
Complete if the organization answered "Yes" to Form 990,

Part IV, line 23.

Open to Public

Inspection

OMB No. 1545-0047

Name of the organization

Questions Regarding Compensation

Department of the Treasury

Internal Revenue Service

Part I

➤ Attach to Form 990. ➤ See separate instructions.

Temple University Health System,

Employer identification number 23-2825881

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			1.2
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or		1.	
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	CREATING AND ADDRESS OF THE PARTY OF THE PAR	ACO CAR-MINISTER
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's			
_	CEO/Executive Director. Check all that apply.			
	X Compensation committee X Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
	Division About any marked in Forms COO Doub VIII Cooking A line of a width arrows at As Abo filling			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			v
	Receive a severance payment or change-of-control payment from the organization or a related organization?	4a		X
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Λ
	If "Yes" to any of lines 4a·c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:		70.5	
	The organization?	5a		X
b	Any related organization?	5b	not significant with	Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		X
b	Any related organization?	6b		X
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described in lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2010

Schedule J (Form 990) 2010 Temple University Health System, Inc. 23-2825881

Partil Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(O)	(D)	(E)	(F)
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	Retirement and other deferred compensation	Nontaxable benefits	Total of columns (B)(i)-(D)	Compensation reported in prior Form 990 or Form 990-EZ
	(i)		0	0	0	0	0	0
1 Edmond F. Notebaert	(ii)	3,000,000,8	0	0	• 0	0	3,000,000.	0
•	Ξ		0					0
2 Dr. Daniel T. Dempsey	(ii)	210,120.	0	290,326.	22,510.	19,244.	542,200.	0
;	Ξ	- 1	0	į.				0
3 Dr. Ann Weaver Hart	(<u>ii</u>)	550,744.	70,000.	7,500.	32,489.	15,220.	675,953.	0
; ; ;	Ξ		L	L			ı	0
4 Dr. John M. Daly	▣	o lt)	5,50	2,48	7,2	35,2	0
	Ξ	373,523.	50,000.		32,544.	20,007.	494,647.	0
s Beth C. Koob	<u> </u>	0	0	0	0	0	0	0
	Ξ	- 1		- 1			0.	0
6 George E. Moore	(ii)	_	0,7	6,00	, 26	5,22	91,5	0
	Ξ	430,674.	50,000.	12,733.	32,544.	20,776.	546,727.	0
7 Robert H. Lux	(ii)		0	0		0		0
	Ξ	215,747.	0	0	25,785.	6,379.	247,911.	0
8 Joseph G. Klos	(ii)	I	0	0				0
	Ξ	193,632.	0	608.	21,248.	14,892.	230,380.	0
9 Thomas A.K. Queenan	(ii)		0					0
	Ξ	221,057.	0	14,000.	24,228.	13,631.	272,916.	0
10 Herbert P. White	(ii)		0				0	0
	Θ	363,499.	0	109,453.	15,256.	20,328.	508,536.	0.
11 Dr. Calvin Johnson	Œ	ŀ		0				0
1	Ξ	54,415.	132,031.	774.	5,793.	4,631.	197,644.	0
12 David Newell	(E)	- 1					·	0
	Ξ	261,264.	1,045.	11,997.	54,500.	22,512.	351,318.	0
13 Robert Birnbrauer	(ii)	- 1	0					0
	Ξ	320,623.	0	12,199.	51,745.	12,136.	396,703.	0
14 Art Papacostas	<u>(ii</u>		0					0
	Ξ	306,099.	0	28,835.	32,544.	21,613.	389,091.	0.
15 Alan Rosenberg	Ξ			ļ	1			0.
	Ξ	200,721.	40,000.	32,654.	12,260.	6,371.	292,006.	0.
16 Michael Mullane	⊞	0	0	0	0	0.	0	0
				CC			Schedule	Schedule J (Form 990) 2010

Temple University Health System, Inc.

23-2825881

Page 2

Schedule J (Form 990) 2010 Temple University Health System, Inc. 23-2825881

Partit Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown of W	V-2 and/or 1099-MISC compensation	SC compensation	(C)	(Q)	(E)	(F)
(A) Name	1	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	Retirement and other deferred compensation	Nontaxable benefits	Total of columns (B)(i)-(D)	Compensation reported in prior Form 990 or Form 990-EZ
	Ξ	195,759.	0	3,196.	21,278.	15,137.	235,370.	0
1 Kenneth Chadwick	€ 8	188,076.	00	547.	20,688.	14,872.	224,183.	00
2 Raymond Robinson	(E) (S	189 548	00	14 250	0 000	0.017	. 1	000
3 Joseph Kosich	3 (3)	~ I	0	ř	∽ I	ř	- I	0
Noimer Noime	€ (182,064.	0	0	19,180.	6,285.	207,529.	0
1	≣ €	174.684.	0	1.502.	18.687.	14.784.	209 657	
s John O'Donnell	ΞΞ	0	0	1		٠I	٠.	0
	(3)							
9	▣							
7	€ €							
	Ξ							
8	Ξ							
	(3)							
6	(II)							
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12	<u>(i)</u>							
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15	▣							
	Ξ							
16	(ii)							
				2.2			Schedule	Schedule J (Form 990) 2010

Department of the Treasury Internal Revenue Service SCHEDULEK Form 990)

Name of the organization

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part V. Supplemental Information on Tax-Exempt Bonds

2010 Open to Public Inspection

OMB No. 1545-0047

See separate instructions. ▶ Attach to Form 990.

(g) Defeased (h) On behalf (i) Pooled financing Yes No Employer identification number 23-2825881 × × ŝ ŝ ž × × Ω of issuer ۵ Yes Yes Yes ŝ × × Yes ŝ ŝ 0 0 03, 03, (f) Description of purpose O SERIES 97,99 SERIES 97,99 Yes Yes O Fi REFUNDING REFUNDING 324. 71,051,466. 39,114,378. 4,372,559 × × ŝ Ŷ 875, Ω ω 71051466. Yes Yes 149898643 × × × (e) Issue price (f) Continuations 149,898,643. 11,583,006. 37,144,859. 1,170,778 × × å ŝ 2007 08/17/07 (d) Date issued 08/17/07 ⋖ Inc. Yes Yes × × System for Column 23-1929132717903C55 23-1929132717903D54 02-02-11 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. (c) CUSIP# Does the organization maintain adequate books and records to support the final allocation of proceeds? Are there any lease arrangements that may result in private business use of University Health Was the organization a partner in a partnership, or a member of an LLC, See Part V (b) Issuer EIN Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of a current refunding issue? which owned property financed by tax-exempt bonds? Has the final allocation of proceeds been made? Working capital expenditures from proceeds 弫 딥 Temple Capital expenditures from proceeds Credit enhancement from proceeds HIGHER HIGHER Capitalized interest from proceeds Amount of bonds legally defeased Gross proceeds in reserve funds PHILA PHILA Proceeds in refunding escrows Issuance costs from proceeds Year of substantial completion (a) Issuer name Part III Private Business Use Other unspent proceeds bond-financed property? Amount of bonds retired Total proceeds of issue Other spent proceeds HOSPITALS & FAC AUTH OF HOSPITALS & B FAC AUTH OF Bond Issues Part II Proceeds Part ო 4 Ŋ ω 6 9 9 O Q 2 4 5 9 N 5

Schedule K (Form 990) 2010

34

23-2825881 Inc. Temple University Health System, Part III Private Business Use (Continued) Schedule K (Form 990) 2010

Page 2

	۷			В	O		ם	
3a Are there any management or service contracts that may result in private	Yes	No	Yes	8 N	Yes	No	Yes	No
business use of bond-financed property?		X		X				
 b Are there any research agreements that may result in private business use of bond-financed property? 		X		X				
c Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	×		×					
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶	7	.96 %		.50 %		%		%
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization,		0		c				
another section 501(c)(3) organization, or a state or local government ● 6 Total of lines 4 and 5	T	8 96.		.50 %		% %		% %
	×		×					
Part IV Arbitrage								
	∢			В	S		٥	
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of	Yes	No	Yes	No	Yes	No	Yes	No
Arbitrage Rebate, been filed with respect to the bond issue?		×		×				
2 Is the bond issue a variable rate issue?		×		×				
3a Has the organization or the governmental issuer entered into a qualified hadge with respect to the hond issue?		×		×				
b Name of provider	n/a		n/a					
Term of hedge								
d Was the hedge superintergrated?								
e Was the hedge terminated?								
4a Were gross proceeds invested in a GIC?	×		×					
b Name of provider	Defpa Bank/Hypo	'нуро	Defpa Bank/HYPO	k/HYPO				
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the	\$		\$					
GIC satisfied?	4	ŀ	∢	•				
		×		×				
6 Did the bond issue qualify for an exception to rebate?		×		×				

Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K.

Schedule K, Part I, Bond Issues:
(a) Issuer Name: HOSPITALS & HIGHER ED FAC AUTH OF PHILA
(f) Description of Purpose: REFUNDING OF SERIES 97,99,03,05

a) Issuer Name: HOSPITALS & HIGHER ED FAC AUTH OF PHILA

Schedule K (Form 990) 2010

(a) 032122 02-02-11

Sched	ule K (Form 990) 2010	Temple	University	Health	System,	Inc.	23-2825881
Part V	Supplemental Information	on. Complete this p	art to provide additi	onal informati	on for response	s to questions	s on Schedule K.
(f)	Description c	of Purpose:	REFUNDING	OF SER	ES 97,99	,03,05	
							AUTHORN PART S NO.
	-						
		-					**************************************

SCHEDULE L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions With Interested Persons

► Complete if the organization answered
"Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047

Inspection

2010 Open To Public

Name of the organization

Temple University Health System, Inc.

Employer identification number 23 – 2825881

1					line 25a or 25b, or Fo					(c) Con	ected?
(a) Name of dis	qualified per	son			(b) Description	of transa	ction			Yes	No
2 Enter the amount of tax imp								. .			
3 Enter the amount of tax, if a	ny, on line 2,	above, rein	ibursed by	tne organiza	ition			Φ Φ			
Part II Loans to and/o	r From In	terested	Persons.								
					line 26, or Form 990-E	Z. Part \	/. line 38	a.			
(a) Name of interested		to or from	1	al principal	(d) Balance due		In	l (f) Apr	oroved ard or	(g) W	
person and purpose	the orga	inization?		ount	(-,	defa	ult?	comm	ittee?	agree	ment?
	То	From				Yes	No	Yes	No	Yes	No

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Total						Layer of the layer	Per la company de la company d			• • • • • • • • • • • • • • • • • • • •	
otal Part IIII Grants or Assis	stance Be	nefiting l	ntereste	d Person	S.						
		_		d Person							
Part III Grants or Assis	anization ans	_	on Form 9	d Person: 990, Part IV, onship betwe		and			nount an	nd type o	f
Part III Grants or Assis Complete if the orga	anization ans	_	on Form 9	d Person: 990, Part IV, onship betwe	line 27. een interested person	and					f
Part III Grants or Assis Complete if the orga	anization ans	_	on Form 9	d Person: 990, Part IV, onship betwe	line 27. een interested person	and					f
Part III Grants or Assis Complete if the orga	anization ans	_	on Form 9	d Person: 990, Part IV, onship betwe	line 27. een interested person	and					f

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2010

SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ)
Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2010
Open to Public Inspection

Name of the organization

Temple University Health System, Inc.

Employer identification number 23-2825881

Form 990, Part VI, Section A, line 6: The sole member of the organization
is Temple University - Of The Commonwealth System of Higher Education. The
member has the power to appoint and remove the organization's Board of
Directors. The approval of the member is required for any of the following
actions by the organization:
(a)any dissolution or liquidation;
(b)any merger;
(c)any amendments to the Articles of Incorporation;
(d)any amendments to the Bylaws regarding the member, the number of
Directors, quorum or voting requirements;
(e)the sale, pledge, lease (but only a lease from the organization of
substantially all of the organization's real property), or other transfer
of the assets of the organization other than transactions occurring in the
ordinary course of business;
(f)any decision resulting in the organization's ceasing to provide
appropriate sites for Temple University School of Medicine for
comprehensive tertiary acute care services through the organization or
related organizations;
(g)any decision to merge with, acquire, or enter into an affiliation with
medical schools or medical school hospitals other than the University's;
(h) the deletion of any clinical programs that are needed for the
accreditation of Temple University School of Medicine;
(i)the adoption of the organization's annual capital and operating
budgets;
(j) the issuance or assumption of any indebtedness in excess of Two Million

Five Hundred Thousand Dollars (\$2,500,000); and LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2010)

Schedule O (Form 990 or 990-EZ) (2010)	Page 2
Name of the organization Temple University Health System, Inc.	Employer identification number 23-2825881
(k)the execution of any contract providing for the manage	ment of the
organization.	
Form 990, Part VI, Section A, line 7a: See Part VI, Secti	on A, Line 6
above.	
Form 990, Part VI, Section A, line 7b: See Part VI, Secti	on A, Line 6
above.	
·	
Form 990, Part VI, Section B, line 11: After review by ma	nagement and
outside tax counsel, the 990 and 990T (if any) are posted	to the website of
the Secretarys Office. Each Board Member is contacted and	provided with the
web address. A Board Member without internet access is pr	ovided a paper
copy to review. The website and paper mailing have an ove	rview of the 990
and 990T preparation process and internal reviews. Each B	oard Member is
asked to review the 990 and 990T within 2 weeks and conta	ct the Chief
Financial Officer about any questions. In addition to the	above process,
the Audit Committee is provided a copy and the 990 and 99	OT are reviewed at
a regularly scheduled meeting.	
Form 990, Part VI, Section B, Line 12c: The Office of the	Secretary
provides each director and officer with copies of the con	flicts of interest
policy and a disclosure statement to be completed on an a	nnual basis. The
Office of the Secretary reviews the completed disclosure	statements which
are then reviewed in summary format by a committee of the	Board of
Directors and any recommended actions presented to the fu	ll Board of
Directors. In addition to completing the annual disclosu	re statement,

Schedule O (Form 990 or 990-EZ) (2010)

Schedule O (Form 990 or 990-EZ) (2010)	Page 2
Name of the organization Temple University Health System, Inc.	Employer identification number 23-2825881
ongoing basis as matters arise. All disclosures are ev	aluated and a
determination of whether a conflict exists is made by the	Board or a
committee of the Board.	
All employees are subject to a conflicts of interest poli	cy that is
monitored by the Office of the Secretary.	
Form 990, Part VI, Section B, Line 15: There is a compens	ation committee
that reviews and approves all total compensation of execu	tive / key
personnel at Temple University Health System through an e	valuation
performed by an external compensation expert before the c	ompensation is
approved.	
Form 990, Part VI, Section C, Line 19: The Unaudited Inte	rnal Financial
Statements of the Temple University Health System and cer	tain of its
related organizations are distributed and made available	to the public at
the end of each quarter as per the Systems Continuing Dis	closure Agreement
(Series of 2007 Bond Issue) through the Digital Assurance	Corp DAC), the
Municipal Services Reporting Boards EMMA disclosure site	and the Health
Systems financial web site. The Annual Audited Financial	Statements are
also released to the public in the same manner. To the ex	tent required by
applicable law, the organization makes its governing docu	ments available to
the public upon request.	
Form 990, Part XI, line 5, Changes in Net Assets:	
Unrealized Losses on Investments of \$865,972	
Form 990 - Part VII - section A - Column B	

Hours of members at other organizations $\frac{032212}{01-24-11}$

Scriedule O (Form 990 or 990-EZ) (2010)					Page 2
Name of the organization Temple	University	Health	System,	Inc.	Employer identification number 23-2825881
Jane Scaccetti	7				
Clark S. Frame	2				
Edmond F. Notebaert	15				
Beth C. Koob	25				
Betty McAdams	17				
Robert H. Lux	30				
Joseph G. Klos	10				
Herbert White	10			***************************************	
Theodore Z. Davis	2				
Robert H. LeFever	5				
Dr. Daniel T. Dempsey	y 45				
Lon R. Greenberg	2				
Dr. Soloman Luo	5		terretus (Al-		
Dr. Ann Weaver Hart	45	MATERIAL .			
Dr. John M. Daly	45				
Patrick J. O'Conner	15				
					_

Community Benefit Overview

Temple University Health System, as the sole member of its affiliated hospitals, physician group and other health providers, provides access to sites, programs and other resources to help carry out a broad array of community services. We take great pride in our comprehensive efforts to improve the health and quality of living in North Philadelphia and the Southeast Pennsylvania region.

Our services are especially important in the diverse, economically

challenged neighborhood of Temple University Hospital where 82% of

032212 01-24-11

Schedule O (Form 990 or 990-EZ) (2010)

Schedule O (Form 990 or 990-EZ) (2010)	Page 2
Name of the organization Temple University Health System, Inc.	Employer identification number 23-2825881
residents are of minority status, including 51% African A	merican, 25%
Hispanic, and 6% other minorities. The average household	income in our
direct service area barely reached \$20,000, with over 40%	of residents
in our immediate zip codes living at or below the federal	poverty
level.	
Temple University Hospital serves one of our nation's mos	t economically
challenged urban areas, with more than 86% of its patient	s covered by
government programs, including 32% covered by Medicare an	d 54% covered
by Medicaid. Temple University Hospital also provides mo	re inpatient
days of care to Medical Assistance recipients than any ot	her hospital
in the Commonwealth. As the hospital serving the greates	t volume of
Medicaid patients in the Commonwealth, it is de facto Phi	ladelphia@
public hospital.	
Hospitals of the Temple University Health System provide	substantial
charitable care to its community, with a total of more th	an \$45 million
in charity and unreimbursed care, at cost, provided last	year.
With our main hospital campus located in a federally desi	gnated
"Primary Care Professional Shortage Area," a "Medically U	nderserved
Area, and an urban Renewal Area, and with our Episcopa	1 campus
situated in a federal "Empowerment Zone," Temple is firml	y committed to
advancing the health and quality of living in our communi	ties.
Temple University Health System takes great pride in the	broad array of
community services that we provide to our economically ch	allenged
neighborhoods and the Southeast Pennsylvania region. Bel	ow is a

Schedule O (Form 990 or 990-EZ) (2010)

032212 01-24-11

Schedule O (Form 990 or 990-EZ) (2010) Page 2 Name of the organization Employer identification number Temple University Health System, Inc. 23-2825881 summary of some of this year's programs and activities that advance the health of people and the quality of life in our communities: PROVIDING CRITICAL SOCIAL RESOURCES: At a cost of \$1 million, Temple connected nearly 12,000 people with community-based social services, including free transportation services and clothing to destitute patients upon discharge, as well as free pharmaceuticals, co-pays and medical supplies that provide our most vulnerable patients with the resources they need to help them heal after discharge. REACHING OUT TO THE COMMUNITY: At a cost of more than \$800,000.00, Temple University Hospital and Jeanes Hospital reached more than 30,000 people, providing free health screenings; support groups for patients and families dealing with alcoholism, narcotics abuse, behavioral health disorders, cancer and other diseases; providing free immunization for flu in cooperation with the City Health Department; offering education on childbirth, mental health, burn prevention, diabetes care and other topics; and providing many other outreach activities. STRENGTHENING ACCESS TO CARE: Temple Physicians, Inc. (TPI) is Temple's network of community-based physicians with offices concentrated in North Philadelphia and surrounding communities. TPI has about 110 physicians, nurse practitioners, and physician assistants in 48 practice sites with a focus on family medicine, internal medicine, obstetrics and gynecology, and pediatrics. All of its practice sites accept patients covered under Medicaid, including about

50% of its OB/GYN patients and 80% of its pediatric patients. In 2010,

Schedule O (Form 990 or 990-EZ) (2010)

032212

Name of the organization **Employer identification number** Temple University Health System, Inc. 23-2825881 TPI reached about 3,500 community members through free health outreach

and education events.

CONNECTING PATIENTS WITH FINANCIAL RESOURCES: Temple employs 35 Financial Counselors dedicated to helping un-and under-insured patients obtain medical coverage. At a cost of about \$1.4 million, this team processes about 5,500 applications annually.

COMBATING GUN VIOLENCE: Temple's Cradle to Grave program works with at-risk youth to help break the cycle of gun violence. With an annual investment of about \$123,000.00, Cradle to Grave engaged 1250 teens this year, and engaged more than 4,000 teens since the program began in 2006.

INVESTING IN HEALTH PROFESSIONS EDUCATION: Temple incurs a net expense of \$35 million to provide the education and training necessary to develop a professional healthcare workforce to benefit the broader community. This includes part of the cost of training more than 500 residents and fellows in over 45 teaching programs. Our residents and fellows are involved in various efforts that directly impact the community, including our Cradle to Grave program, the Temple CAREs primary clinic, our HIV clinic, and other community outreach initiatives. The Resident's exposure to our diverse, low-income community helps Temple address health disparities while developing our nation's future physicians. Our investment in health professions also includes part of the cost of operating the Northeastern School of Nursing RN Diploma Program, providing an affordable option for diverse,

community members who would not otherwise be able to attend traditional 032212 01-24-11 Schedule O (Form 990 or 990-EZ) (2010)

Name of the organization

Temple University Health System, Inc.

Employer identification number 23-2825881

collegiate programs.

INVESTING IN OUR HOSPITAL WORKFORCE: Temple University Hospital invested nearly \$500,000.00 to develop our local workforce through three comprehensive initiatives. Our investment in the Community Healthcare Workforce provided comprehensive training and education to help frontline workers living in the community adapt and build skills to enable them to participate in a changing healthcare workplace. Our additional investment in the Workforce Learning Initiative for Mental Health Workers provided frontline workers with a platform of college-accredited work from which they can continue their education and career advancement. In addition, Temple's Opportunities in Healthcare program exposed area high school students to a variety of healthcare careers through a structured after-school program.

Health System's Board of Directors is comprised of dedicated volunteers
from diverse backgrounds who offer expertise and govern the
organization without compensation. Similarly, members of the Health
System's executive staff routinely participate in not-for-profit
community health and social service organizations, as volunteer members
of their boards-of-directors and in partnership with their outreach
services. Similarly, Temple University Hospital and Jeanes Hospital
engage volunteer community members to help advance it healthcare
mission. Through their chaplaincy, family support, and other programs,
our volunteers help advance healing through their compassionate
services to patients and their families.

Schedule O (r offit see of see 2) (2010)	raye z
Name of the organization Temple University Health System, Inc.	Employer identification number 23 – 2825881
PROMOTING MULTI-CULTURAL SERVICES: With an investment of	about \$1.5
million, Temple employs a team of 11 professional medical	interpreters
who provide personal language assistance for our Spanish-	speaking
population. Supplementing this are 65 specially trained	dual-role
interpreters, representing seven languages. These groups	performed
about 20,000 bedside interpretations annually, which is i	n addition to
interpretations performed via telephone by contracted age	ncy
interpreters.	
EMERGENCY PREPAREDNESS AND RESEARCH. With an investment	of more than
\$125,000.00, this program helps ensure our staff and hosp	ital
facilities are prepared to continue to provide safe, qual	ity patient
care even under the most austere conditions. We work on	many levels,
both inside and outside the Temple Health System, educati	ng our
communities about the importance of personal preparedness	. Temple's
Emergency Preparedness and Research Program is a critical	link in the
federal, state, and local disaster response plans.	
DONATING BLOOD. Working with the American Red Cross, we	help ensure
that our nation has a safe and reliable blood supply. Th	rough our
investment of nearly \$31,000.00, Temple University Hospit	al helped
collect 600 pints of blood from employees, physicians and	community
members.	
FUELING OUR COMMUNITY'S ECONOMIC ENGINE. Temple Universi	ty Hospital
employed 4,100 people and paid \$369 million in salaries a	nd benefits.
As a critical employer for North Philadelphia, about 22%	of our
employees live within its immediate and adjacent zip code	s. For every
U32212	1.1. 0 (Farm 000 at 000 F7) (0040)

Name of the organization Temple University Health System, Inc.	Employer identification number 23-2825881
\$1.00 of hospital employee compensation, about \$.92 addit	ional
compensation is spent elsewhere in the community (about \$	340 million).
For every job at Temple University Hospital, about 1.2 ad	ditional jobs
are generated elsewhere (about 5,000 spin-off jobs).	
REDUCING THE GOVERNMENT BURDEN. Temple University Hospit	al incurred
nearly \$133 million in net charity and unreimbursed care	expenses. In
addition, Temple maintains strong affiliations with the C	ity of
Philadelphia, Federally Qualified Health Centers, and num	erous
community health organizations to help ensure access to c	are for our
vulnerable population.	
	70 / = 0.00 VAVIDA - 0.00 VA
KEEPING PATIENTS OUT OF THE EMERGENCY DEPARTMENT. Temple	University
Hospital's Northeastern Campus includes its unique ReadyC	are physician
practice. ReadyCare offers expanded hours 365 days per y	ear, and
provides care that is specifically designed to meet the n	eeds of the
community - and to prevent unnecessary visits to a hospit	al Emergency
Room.	
SUBSIDIZING CRITICAL HEALTH SERVICES. Temple University	Hospital
invested nearly \$28 million to subsidize critical health	care services
needed in our community. This includes support for our o	utpatient
emergency, acute care and psychiatric services, as well a	s the
inpatient psychiatric services on our Episcopal Campus.	These physical
and mental health services are critical to the health and	welfare of
our vulnerable communities.	

Department of the Treasury Internal Revenue Service SCHEDULE R (Form 990)

Name of the organization

Part

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
 ▼ Attach to Form 990.

2010 Open to Public Inspection

OMB No. 1545-0047

Temple University Health System, Inc.

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

Employer identification number 23-2825881

Name, address, and EIN						:
of disregarded entity	Primary activity	Legal domicile (state or foreign country)	r Total income	e End-of-year assets		Direct controlling entity
organizations during the tax year.)				:		
(a)	(q)	(0)	(p)	(e)	(£)	(g)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section	Direct controlling entity	controlled controlled entity?
				501(c)(3))		Yes
University Hospital, Inc						<u> </u>
3509 N Broad Street Room 936 or						
Legal Counsel, Philadelphia, PA	Health Care	Pennsylvania	501(c)(3)	Line 3	n/a	×
Jeanes Hospital - 23-2826045						
Street Room 936 or c/o Chief Le		***************************************				
PA 19140	Health Care	Pennsylvania	501(c)(3)	Line 3	n/a	×
Temple Physicians, Inc 23-2790607		*************				
Street Room 936 or c/o Chief Le		-				
PA 19140	Health Care	Pennsylvania	501(c)(3)	Line 9	n/a	×
Temple Health Transport Team, Inc						
75-3084023, 3509 N Broad Street Room 936 or						
c/o Chief Legal Counsel, Philadelphia, PA	Health Care	Pennsylvania	501(c)(3)	Line 9	n/a	×

032161 12-21-10 LHA

Schedule R (Form 990)

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032222 12-30-10

Organizations	
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Part III Continuation of Identification of Related Tax-Exempt Organizations	xempt Organizations						
(a)	(q)	(0)	(b)	(e)	(£)	(b)	
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section	Direct controlling entity	Section 512(b)(1: controlled organization?	(b)(13) ed on?
)				501(c)(3))		Yes	 2
Temple East, Inc 23-2547305						╀	
3509 N Broad Street Room 936 or c/o Chief Le					remple University		
Philadelphia, PA 19140	Health Care	Pennsylvania	501(c)(3)	Line 11a, I	Hospital	×	
Temple University - 23-1365971							
300 Sullivan Hall 1330 W Berks St							
Philadelphia, PA 19140	Education	Pennsylvania	501(c)(3)	Line 2	n/a		×
Temple University Health System Foundation,							
Inc 23-2916108, 3509 N Broad Street Room					Temple University		
936 or c/o Chief Legal Counsel,	Health Care	Pennsylvania	501(c)(3)	Line 11a, I	Hospital	×	
Jeanes Hospital Auxiliary - 23-1917776							
7600 Central Avenue							
Philadelphia, PA 19111	Health Care	Pennsylvania	501(c)(3)	Line 9	Jeanes Hospital	×	
Temple East Real Estate, Inc 20-1776524							
3509 N Broad Street Room 936 or c/o Chief Le					Temple University		
Philadelphia, PA 19140	Health Care	Pennsylvania	501(c)(3)	Line 11a, I	Hospital	×	
Episcopal Hospital - 23-1365351							
3509 N Broad Street Room 936 or c/o Chief Le					Temple University	-	
Philadelphia, PA 19140	Health Care	Pennsylvania	501(c)(3)	Line 11a, I	Hospital	×	
Greater Philadelphia Health Services III							
Corp. d/b/a Temple Continuing Care ,	ı	- 10 110					
9581 3509 N Broad Street Room 936 or	Health Care	Pennsylvania	501(c)(3)	ਸੁਰ	n/a	×	
							
	,						
	··						

Schedule R (Form 990) 2010 Temple University Health System, Inc.

Page 2

23-2825881

Parting Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

organizations treated as a partifership during the tax year.)	rriership duning the tax y	year.)								
(a)	(Q)	<u></u>	(d)	(e)	(£)	(B)	Œ	(I)	(0)	(K)
Name, address, and ElN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets	Disproportionate allocations?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		General or Percentage managing partner? Yes No
	-									
	-1101									
					-					
Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)	ganizations Taxable as a reporation or trust during t	a Corpo the tax y	ration or Trust (Com ear.)	nplete if the organiz	ation answered "Yes"	to Form 990, Pa	art IV, line 34	because it had or	ne or mor	e related
(a)			(q)	(၁)	(p)	(e)	(£)	(B)	((h)
Name, address, and EIN of related organization	<u>Z</u> c		Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	f total Share of end-of-year assets		Percentage ownership
TUHS Insurance Company, Inc.										
3509 N Broad Street Room 936 or	c/o Chief Legal	Counse			*****					
Philadelphia, PA 19140			Reinsurance	Bermuda	n/a			-0	0	100%
Fortress Properties Trust c/o I	Fortress Properties	,	Trust for the benefit	nefit						
Inc 26-6241201, 3 Village Ro	Road - Suite 100,		of Temple University	sity						
Horsham, PA 19044			Hospital, Inc.	PA		TRUST		.0	0	\$00.

Schedule R (Form 990) 2010

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032162 12-21-10

Page 3

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

EINTERCENTION OF THE PROPERTY				
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes No
1 During the tax year, did the organization engage in any of the following transaction	ns with one or more r	transactions with one or more related organizations listed in Parts II-IV?	in Parts II-IV?	
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a X
b Gift, grant, or capital contribution to other organization(s)				
c Gift, grant, or capital contribution from other organization(s)				1c X
d Loans or loan guarantees to or for other organization(s)				1d ×
:				1e X
f Sale of assets to other organization(s)				1f X
g Purchase of assets from other organization(s)				1g X
h Exchange of assets				th X
i Lease of facilities, equipment, or other assets to other organization(s)				1i X
i Lease of facilities equipment or other assets from other organization(s)				×
k Performance of services or membership or fundraising solicitations for other organization(s)	nization(s)			╁┈
Performance of services or membership or fundraising solicitations by	nization(s)			: ×
				+-
				×
				## <u>#</u>
o Reimbursement paid to other organization for expenses				10 X
p Reimbursement paid by other organization for expenses				1p X
				1q ×
ı	4 - 4 - 1			Tr \
Z II tre answer to any or tre above is 185, see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	wno must complete t	nis line, including covered r	relationships and transaction thresholds.	
(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved	
(1) Temple University Hospital	Ŋ	16,891,000.		
(2) Jeanes Hospital	υ	6,159,000.		
(3) Temple Health Transport Team	В	2,416,548.		
(4) Temple Physicians Inc.	Ф	12,100,000.		
(5) Temple University Hospital	В	137,564.		
(6) Temple East, Inc.	В	5,099,674.		
032163 12-21-10	52		Schedule F	Schedule R (Form 990) 2010

Temple University Health System, Inc.

23-2825881

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2) Schedule R (Form 990)

(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(7)Temple University Hospital	K	48,299,030.	
(8)Temple Health Transport Team	×	128,657.	
(9)Temple Physicians Inc.	X	1,453,240.	
(10)Jeanes Hospital	Ж	8,405,142.	
(11)			
(12)			
(13)			
(14)			
(15)			
(16)			
(17)			
(18)			
(19)			
(20)			
(21)			
(22)	·		
(53)			
(24)			

23-2825881

Schedule R (Form 990) 2010 Temple University Health System, Inc.

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

Code V-UBI General or tionate amount in box 20 managing and actions? Ves No (Form 1065)					
(e) Share of end-of- year assets	3				
(d) Are all partners section 501(c)(3) organizations? Yes No					
(c) Legal domicile (state or foreign country)					
(b) Primary activity					
(a) Name, address, and EIN of entity					

Schedule R	(Form 990) 2010	Temple	University	Health	System,	Inc.	23-2825881	Page 5
Part VII	(Form 990) 2010 Supplemental Info	rmation			· · · · · · · · · · · · · · · · · · ·			
1-1-4-1-4-1-2-1-3-1-4-1-4-1-1-1-1-1-1-1-1-1-1-1-1-1-1	Complete this part to pro		information for respon	ses to questic	ns on Schedule	R (see instru	ctions)	
				90010 4400110		(000	3113113/1	
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Information Return of U.S. Persons With Respect To Certain Foreign Corporations See separate instructions.

OMR	Nο	1545-070
OIND	140.	1040.010

(Rev. December 2007) Department of the Treasury Internal Revenue Service

Information furnished for the foreign corporation's annual accounting period (tax year required by section 898) (see instructions) beginning JUL 1, 2010, and ending JUN 30, 2011 Sequence No. 121

Attachment

	(,,,,,,		, , , , , , , , , , , , , , , , , , , ,			
Name of person filing this return			A Identifying nun	nber			
Temple University He	ealth Syste	m, Inc.	23-2825	881			
Number, street, and room or suite no. (or P.O. box n	umber if mail is not delivered	to street address)	B Category of filer	(See instructions. Check	applicable be	ox(es));	
3509 N Broad Street	, No. 936			1 (repealed) 2	3 X	4 X	5 X
City or town, state, and ZIP code				ercentage of the foreign o			
Philadelphia, PA 19	9140		you owned at th	e end of its annual accou	nting period	100	.00 %
Filer's tax year beginning JUL 1	,201	0 , and ending	JUN 30	,2011			
D Person(s) on whose behalf this informati	on return is filed:						
(1) Name		(2) Address		(3) Identifying number	(4) Check	applicable	box(es)
				' '	Shareholder	Officer	Director
			et Philadelp			X	X
Ronald G. Jasner			et Philadelp			X	X
Robert H. Lux	3509 N Bro	ad Stree	et Philadelp			X	X
Important: Fill in all applicable lines	and schedules. All in	formation <mark>mus</mark> t	; be in English. All amou	nts			
must be stated in U.S. o		e indicated.					
1a Name and address of foreign corporation				b Employer ide	entification nu	ımber, if a	ny
TUHS Insurance Cor	mpany LTD.						
Craig Appin House	, P.O. Box	2450		c Country und	er whose law	s incorpor	ated
Hamilton FC							
Bermuda				Bermuda			
d Date of e Principal place of busin	ness f Pr	incipal g Pr	incipal business activity	h Function	nal currency		
incorporation Hamilton	Dusine code	ss activity Re:	insurance				
06/26/98Bermuda	52	4150		U.S.,Dollar			
2 Provide the following information for the		<u> </u>	stated above.		***************************************		
a Name, address, and identifying number				b If a U.S. income tax i	return was fil	ed. enter:	
AON Risk Services					/ii) IJ :	S. income	tax paid
1 Liberty Place,				(i) Taxable income or (lo	(after all credits)		
Philadelphia PA 19					-		
c Name and address of foreign corporatio	n's statutory or resident	agent	d Name and address	including corporate depa	rtment, if an	nlicable) o	 f
in country of incorporation		-9	person (or persons) with custody of the bool	ks and record	ds of the fo	reign
			corporation, and th	é location of such books a	and records,	if different	
AON Insurance Mana	agers (Berm	uđa) Ltđ	TUHS Insu	rance Compa	nv. Lit	.b.	
Craig Appin House				in House, P			50
Hamilton HMJX	1.0. 2011	2130	Hamilton		.0. 20	/AL 21 T	30
BERMUDA			BERMUDA	1111011			
Schedule A Stock of the Fo	reign Corporation	n	DERMODIA				
				(b) Number of sha	res issued ar	nd outstan	ding
(a) Des	cription of each class of	stock		(i) Beginning of annua		End of ar	
(4, 233				accounting period		counting p	
Common				120,0	00	12	0,000
•							
LHA For Paperwork Reduction Act Notice	, see instructions.				Form 5	471 (Rev	. 12-2007)

Schedule B U.S. Sh	nareholders o	f Foreign	Corporation
(a) Nama addraga and	d identifying		

(a) Name, address, and identifying number of shareholder	(b) Description of each class of stock held by shareholder. Note: This description should match the corresponding description entered in Schedule A, column (a).	(c) Number of shares held at beginning of annual accounting period	(d) Number of shares held at end of annual accounting period	(e) Pro rata share of subpart F income (enter as a percentage)
Temple University Health 3509 N Broad Street Philadelphia PA 19140 232825881	Common	120,000	120,000	100.00%
Schodulo C. Incomo Statement				

Schedule C Income Statement

Important: Report all information in functional currency in accordance with U.S. GAAP. Also, report each amount in U.S. dollars translated from functional currency (using GAAP translation rules). However, if the functional currency is the U.S. dollar, complete only the U.S. Dollars column. See instructions for special rules for DASTM corporations.

			Functional Currency	U.S. Dollars
	1a Gross receipts or sales	1a		9,702,306.
	b Returns and allowances	1b		-
	c Subtract line 1b from line 1a	1c		9,702,306.
	2 Cost of goods sold	2		
ЭE	3 Gross profit (subtract line 2 from line 1c)	3		9,702,306.
Income	4 Dividends			
드	5 Interest	5		2,259,545.
	6a Gross rents	6a	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	
	b Gross royalties and license fees	6b		
	7 Net gain or (loss) on sale of capital assets	7		
	8 Other income (attach schedule)	8	- Cop-	
	9 Total income (add lines 3 through 8)	9		11,961,851.
	10 Compensation not deducted elsewhere	10		
	11a Rents	11a		
	b Royalties and license fees	11b		
S	12 Interest	12		
ij	13 Depreciation not deducted elsewhere	13		
Deductions	14 Depletion	14		
ĕ	15 Taxes (exclude provision for income, war profits, and excess profits taxes)	15		
	16 Other deductions (attach schedule - exclude provision for income, war profits,			
	and excess profits taxes) See Statement 4	16		13,300,684.
	17 Total deductions (add lines 10 through 16)	17		13,300,684.
	18 Net income or (loss) before extraordinary items, prior period adjustments, and			
4	the provision for income, war profits, and excess profits taxes (subtract line			
Net Income	17 from line 9)	18	100000000000000000000000000000000000000	-1,338,833.
ğ	19 Extraordinary items and prior period adjustments	19		
et	20 Provision for income, war profits, and excess profits taxes	20		
Z				
	21 Current year net income or (loss) per books (combine lines 18 through 20)	21		-1,338,833.
0100	11 05 01 10			Form 5471 (Rev. 12-2007)

012311 05-01-10

Form **5471** (Rev. 12-2007)

(-)	Amount of tax					
(a) Name of country or U.S. possession	(b) In foreign currency	(c) Conversion rate	(d) In U.S. dollars			
I U.S.			(
2						

Schedule F | Balance Sheet

Important: Report all amounts in U.S. dollars prepared and translated in accordance with U.S. GAAP. See instructions for an exception for DASTM corporations.

	Assets				(a) Beginning of annual accounting period		(b) End of annual accounting period
1	Cash		1		3,678,789.		1,955,641.
2a	Trade notes and accounts receivable		2a		0.		
b	Less allowance for bad debts		2b	((
3	Inventories		3				
4	Other current assets (attach schedule)	See Statement 5	4		6,008,765.	Π	291,720.
5	Loans to shareholders and other related persons		5	Π			
6	Investment in subsidiaries (attach schedule)		6				
7	Other investments (attach schedule)	See Statement 6	7		45,267,759.	П	45,085,022.
8a	Buildings and other depreciable assets		8a			T	
b	Less accumulated depreciation		8b	((***************************************
9a	Depletable assets		9a				70.7.0
b	Less accumulated depletion		9b	((
10	Land (net of any amortization)		10				
11	Intangible assets:					T	•
а	Goodwill		11a				
b	Organization costs		11b				
C	Patents, trademarks, and other intangible assets		11c			Г	
d	Less accumulated amortization for lines 11a, b, and c		11d	()	(
12	Other assets (attach schedule)	See Statement 7	12	Ĺ	5,000,000.	Ė	
13	Total assets		13		59,955,313.		47,332,383.
	Liabilities and Sharehold	ers' Equity					
14	Accounts payable		14		769,600.		573,810.
15	Accounts payableOther current liabilities (attach schedule)	See Statement 8	15	╁─╴	21,335,215.	╁	10,933,459
16	Loans from shareholders and other related persons	Dec Beatement o	16		21,333,213		10,000,400
17	Other liabilities (attach schedule)	See Statement 9	17	┼	14,915,214.	╁	15,066,101.
18	Capital stock:	Dec beacement		┢┈	xx, JxJ, Zxx.	╁	15,000,101
	•		18a				
a b	Preferred stock		18b	┢	120,000.	┢	120,000.
19	Common stock Poid in or copital surplus (attach recoppilistion)		19	╁	8,569,899.		8,569,899
20	Paid-in or capital surplus (attach reconciliation)		20	\vdash	14,245,385.		12,069,114
21	Retained earnings		21	 	TT, ATO, 5000	1	12,000,114
41	Less cost of treasury stock		4!	╀		4	
22	Total liabilities and shareholders' equity		22		59,955,313.		47,332,383.
						For	m 5471 (Rev. 12-2007

S	chedule G Other Information						
75500			Yes	No			
1	During the tax year, did the foreign corporation own at least a 10% interest, directly or indirectly, in any foreign						
partnership? If "Yes," see the instructions for required attachment.							
	If "Yes," see the instructions for required attachment.						
2	During the tax year, did the foreign corporation own an interest in any trust?		L	X			
3	During the tax year, did the foreign corporation own any foreign entities that were disregarded as entities separate		[]				
	from their owners under Regulations sections 301.7701-2 and 301.7701-3?			X			
	If "Yes," you are generally required to attach Form 8858 for each entity (see instructions).			T			
4	During the tax year, was the foreign corporation a participant in any cost sharing arrangement? During the course of the tax year, did the foreign corporation become a participant in any cost sharing arrangement?			X			
5	burning the course of the tax year, and the foreign corporation become a participant in any cost sharing arrangement?			LA			
S	chedule H Current Earnings and Profits						
American	portant: Enter the amounts on lines 1 through 5c infunctional currency.						
1	Current year net income or (loss) per foreign books of account	1	-1,338,	833.			
Ť		•	12535980				
2	Net adjustments made to line 1 to determine current						
	earnings and profits according to U.S. financial and tax Net Net						
	accounting standards (see instructions): Additions Subtractions						
а	Capital gains or losses						
b	Depreciation and amortization						
C	Depletion						
d	Investment or incentive allowance	725	The second				
е	Charges to statutory reserves						
f	Inventory adjustments						
g	Taxes		iii ii				
h	Other (attach schedule) Statement 10 837,438.						
3	Total net additions		2542				
4	Total net subtractions 837,438.						
	Current earnings and profits (line 1 plus line 3 minus line 4)	5a	-2,176,	271.			
	DASTM gain or (loss) for foreign corporations that use DASTM	5b					
C	Combine lines 5a and 5b	5c	-2,176,	271.			
d	Current earnings and profits in U.S. dollars (line 5c translated at the appropriate exchange rate as defined in section 989(b)						
_	and the related regulations)	5d					
	Enter exchange rate used for line 5d ▶		1				
S	chedule Summary of Shareholder's Income From Foreign Corporation						
1	Subpart F income (line 38b, Worksheet A in the instructions)	1					
2	Earnings invested in U.S. property (line 17, Worksheet B in the instructions)	2					
3	Previously excluded subpart F income withdrawn from qualified investments (line 6b, Worksheet C in						
	the instructions)	3					
4	Previously excluded export trade income withdrawn from investment in export trade assets (line 7b,						
	Worksheet D in the instructions)	4					
5	Factoring income	5					
6	Total of lines 1 through 5. Enter here and on your income tax return	6					
7	Dividends received (translated at spot rate on payment date under section 989(b)(1))	7					
8	Exchange gain or (loss) on a distribution of previously taxed income	8					
			Yes	No			
0	Was any income of the foreign corporation blocked?			X			
0	Did any such income become unblocked during the tax year (see section 964(b))?			X			
If th	e answer to either question is "Yes," attach an explanation. Statement 11						
n	12331		Form 5471 (Rev.	12-2007)			
ő	12331 5-01-10						

Schedule I Shareholder's Income From Foreign Corporation

Name of shareholder described in Category 5

	mple University Health System, Inc.			
Sha	reholder's income from foreign corporation		<u>V*.W.15*** 5.7W</u>	
1	Subpart F income	. 1		
2	Earnings invested in U.S. property	2		
3	Previously excluded subpart F income withdrawn from qualified investments	3		
4	Previously excluded export trade income withdrawn from investment in export trade assets	4		
5	Factoring income	5		
6	Total of lines 1 through 5	6		
7	Dividends received (translated at spot rate on payment date under section 989(b)(1))	7		0.
8	Exchange gain or (loss) on a distribution of previously taxed income	8		

SCHEDULE J (Form 5471)

Accumulated Earnings and Profits (E&P) of Controlled Foreign Corporation

(Rev. December 2005) Department of the Treasury Internal Revenue Service

Attach to Form 5471.

OMB No. 1545-0704

Name of person filing Form 5471

Identifying number

Temple University Health System, Inc.

23-2825881

Name of foreign corporation

TUHS I	nsurance Company	LTD.			
Importar	nt. Enter amounts in functional currenc	(a) Post-1986 Undistributed Earnings (post-86 section 959(c)(3) balance)	(b) Pre-1987 E&P Not Previously Taxed (pre-87 section 959(c)(3) balance)		
1 Balance a	at beginning of year			14,245,385.	
2a Current y	rear E&P				
b Current y	rear deficit in E&P			2,176,271.	
3 Total cur	rent and accumulated E&P not previou	ısly taxed (line 1 plus line 2a	or line 1 minus line 2b)	12,069,114.	
4 Amounts	included under section 951(a) or recl	assified under section 959(c)) in current year		
5a Actual dis	stributions or reclassifications of previ	ously taxed E&P			
	stributions of nonpreviously taxed E&F				
	of previously taxed E&P at end of year		e 5a)		
	of E&P not previously taxed at end of y			12,069,114.	
	at end of year. (Enter amount from line			12,069,114.	
		(c) Previously Taxed E&P		T	
	(sec	tions 959(c)(1) and (2) balar	nces)	(d) Total Section 964(a) E&P	
	(i) Earnings Invested in U.S. Property	(ii) Earnings Invested in Excess Passive Assets	(iii) Subpart F Income	(combine columns (a), (b), and (c))	
1				14,245,385.	
2a					
b					
3					
4					
5a					
b					
6a	2000年中日 Address No. 2000年 (2000年) (20		mag mga maganagan katin manana ta ta kana samana na 1999 na ta katin ka katin ka katin ka katin ka katin ka ka		
b				The second secon	
				12,069,114.	
7			<u> </u>	1 12,000,114.	1

SCHEDULE M (Form 5471)

Transactions Between Controlled Foreign Corporation and Shareholders or Other Related Persons

(Rev. December 2010)

Department of the Treasury

Department of the Treasury Internal Revenue Service OMB No. 1545-0704

Attach to Form 5471.

Name of person filing Form 5471

Identifying number

Temple University Health System, Inc.

23-2825881

Name of foreign corporation

TUHS Insurance Company LTD.

Important: Complete a separate Schedule M for each controlled foreign corporation. Enter the totals for each type of transaction that occurred during the annual accounting period between the foreign corporation and the persons listed in columns (b) through (f). All amounts must be stated in U.S. dollars translated from functional currency at the average exchange rate for the foreign corporation's tax year. See instructions. Enter the relevant functional currency and the exchange rate used throughout this schedule ightharpoonup U.S., Dollar

(a) Transactions of foreign corporation	(b) U.S. person filing this return	(C) Any domestic corporation or partnership controlled by U.S. person filing this return	(d) Any other foreign corporation or partnership controlled by U.S. person filing this return	(e) 10% or more U.S. shareholder of controlled foreign corporation (other than the U.S. person filing this return)	(f) 10% or more U.S. shareholder of any corporation controlling the foreign corporation
1 Sales of stock in trade (inventory)					
2 Sales of tangible property other than stock in trade					
3 Sales of property rights (patents,					
trademarks, etc.)					
4 received 5 Cost sharing transaction payments received					
Compensation received for technical, managerial, engineering, construction, or like services		The state of the s			, .
7 Commissions received					
8 Rents, royalties, and license fees received					
9 Dividends received (exclude deemed distributions under subpart F and dist- ributions of previously taxed income)					
10 Interest received	****				
11 Premiums received for insurance or reinsurance	9,702,306.				
12 Add lines 1 through 11.	9,702,306.				
13 Purchases of stock in trade (inventory)				***************************************	
14 Purchases of tangible property other than stock in trade		and the state of t			
15 Purchases of property rights					
(patents, trademarks, etc.)					
16 Platform contribution transaction payments paid					
17 Cost sharing transaction payments paid					
18 Compensation paid for technical, managerial, engineering, construction, or like services				·	
19 Commissions paid					
20 Rents, royalties, and license fees paid					
21 Dividends paid				'	
22 Interest paid					
23 Premiums paid for insurance or reinsurance					
24 Add lines 13 through 23					
25 Amounts borrowed (enter the maximum					
loan balance during the year) - see instr.					
26 Amounts loaned (enter the maximum					
loan balance during the year) - see instr.					

012371 02-18-11 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 5471.

Schedule M (Form 5471) (Rev. 12-2010)

SCHEDULE O (Form 5471)

(Rev. December 2005)

Organization or Reorganization of Foreign Corporation, and Acquisitions and Dispositions of its Stock

OMB No. 1545-0704

Department of the Treasury Internal Revenue Service

Name of person filing Form 5471

nal Revenue Service Attach to Form 5471.

Identifying number

Temple University Health System, Inc.

Name of foreign corporation

TUHS Insurance Company LTD.

Important: Complete a separate Schedu	le O for each foreign	corporation for which	information m	nust be i	reported.			
Part I To Be Completed by	U.S. Officers ar	nd Directors						
(a) Name of shareholder for whom acquisition information is reported	Addres	(b) s of shareholder	lden of	(c) tifying ni shareho	umber Date older 10%	(d) of original acquisition	Date of a	e) additional quisition
Part II To Be Completed by Note: If this return is require and the date each became	ed because one or mo a U.S. person.	ore shareholders beca			ach a list showin	g the names	of such p	ersons
	Section	on A - General Shareho					F*************************************	(-)
(a) Name, address, and identifying number of shareholder(s) filing this schedule		(b) For shareholder's latest U.S. income tax return filed, indicate: (1) (2) (3)			cate:	(c) Date (if any) shareholder last filed information		
,, -		(1) Type of return (enter form number)	Date return fi		ternal Revenue Se where file	rvice Center d	for the foreig	section 6046 in corporation
Temple University He 3509 N Broad Street PA 19140			05/15/	12E-	FILED		05/1	5/11
							,	
							V	
	Section B - U.S. Person	s Who Are Officers or D	irectors of the I	oreign (Corporation			
(a) Name of U.S. officer or director		(b) Address			(c) Social security	number	Check ap	d) propriate (es) Director
Edmond F. Notebaert		ia PA 1914	0				Х	Х
Ronald G. Jasner		ia PA 1914	0				Х	Х
Robert H. Lux	3509 N Bro Philadelph	ia PA 1914	0		,		Х	X
		Section C - Acquisitio			1	(6)		
(a) Name of shareholder(s) filing this schedule	(b) Class of stock acquired	(c) Date of acquisition	(d) Method o acquisitio			(e) ober of shares	acquired	(3)
		2242.5.00	uoquioitio	••	(1) Directly	(2) Indirectly	Con	(3) structively

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Schedule 0 (Form 5471)(Rev. 12-2005)

(f) Amount paid or value given	(g) Name and address of person from whom shares were acquired						
		Section D - Disposition	n of Stock				
(a)	(b)	(0)	(d)	(e) Number of shares disposed of			
(a) Name of shareholder disposing of stock	(b) Class of stock	(c) Date of disposition	Method of disposition	(1) Directly	(2) Indirectly	(3) Constructively	
(f) Amount received		Name and address	(g) of person to whom d	innesition of stack w	von made		
Amount received	A-98-96	IVAITIC ATTU AUGI 655	or person to whom a	isposition of stock w	as made		
	Section E - Org	anization or Reorganizat	ion of Foreign Corpor	ration			
Name	(a) Name and address of transferor			l i		(c) Date of transfer	

	THE STATE OF THE S						
Assets tra	(d) insferred to foreign c	ornoration					
(1) Description of assets	(2) Fair market v		(3) basis (if transferor U.S. person)	Description of assets transferred by, or note securities issued by, foreign corporation			
		Section F - Additional Ir	formation				
a) If the foreign corporation or a predecessor ttach a statement indicating the year for whic iss, and the U.S. income tax paid (after all cre	h a return was filed (a	d (or joined with a consoli	dated group in filing)				
b) List the date of any reorganization of the for rindirectly) of the corporation's stock	reign corporation tha	t occurred during the last	4 years while any U.S	6. person held 10% o	or more in value	e or vote (directly	
c) If the foreign corporation is a member of a r voting power of the outstanding stock. The astructions for an example).							

Schedule 0 (Form 5471)(Rev. 12-2005)

127,000.

103,845.

13,300,684.

Form 5471	Amount and Type of :	Indebtedness of	Foreign	Statement	
IOIM ST/I	Corporation to the Re	elated Persons	Described	beacement	-
	in Regulations Sec	ction 1.6046-1(b)(11)		_
Description				Amount	
No Debt					0.
Form 5471	Name, Address, Identify Shares Subscribed to the Stock of the	by Each Subsc	riber to	Statement	2
	Name and Address		Identify: Number	ing Number Shares	of
TUHS 3509 N Broad	Street Philadelphia PA 19	9140			
Form 5471 1	Explanation of Filer's Nam Activities Change and De			Statement	3
Temple Unive	ce Company, Ltd. is not in rsity Health System, Inc. s to the stock of TUHS Ins	There are no	outstanding	older,	
Form 5471	Other I	Deductions		Statement	4
		Functional	Exchange		
Description		Currency	Rate	U.S. Dolla	ar
Losses and lo	oss adjustment expenses			13,069,8	

Acquisition Costs

General & Administrative Expenses

Total to 5471, Schedule C, line 16

Form 5471 Other Current Asse	ets	Statement 5
Description	Beg. of Annual Accounting Period	End of Annual Accounting Period
Accrued Investment Income Reinsurance balances receivable Prepaid Expenses Pending trades receivable	473,403. 5,000,000. 3,338. 532,024.	284,406. 0. 7,314. 0.
Total to 5471, Page 3, Schedule F, line 4	6,008,765.	291,720.
Form 5471 Other Investments	5	Statement 6
Description	Beg. of Annual Accounting Period	End of Annual Accounting Period
United States Treasury Notes Corporate debt securities Mortgage backed securities	28,904,706. 7,635,172. 8,727,881.	33,335,272. 4,840,867. 6,908,883.
Total to 5471, Page 3, Schedule F, line 7	45,267,759.	45,085,022.
Form 5471 Other Assets		Statement 7
Description	Beg. of Annual Accounting Period	End of Annual Accounting Period
Deferred reinsurance premium (short term) Deferred reinsurance premium (long term)	5,000,000.	0.

Form 5471 Other Current Liabi	Other Current Liabilities			
Description	Beg. of Annual Accounting Period	End of Annual Accounting Period		
Losses and loss adjustment expenses Deferred gain on retroactive contract Accrued expenses Reinsurance balances payable Deposit liability Unearned premium	9,277,821. 17,094. 40,300. 5,000,000. 2,000,000. 5,000,000.	10,431,349. 0. 28,741. 473,369.		
Total to 5471, Page 3, Schedule F, line 15	21,335,215.	10,933,459.		
Form 5471 Other Liabilitie	es	Statement 9		
Description	Beg. of Annual Accounting Period	End of Annual Accounting Period		
Losses and loss adjustment expenses Deferred gain on retroactive contract Reinsurance balances payable Unearned premium	14,915,214. 0. 0. 0.	15,066,101. 0. 0. 0.		
Total to 5471, Page 3, Schedule F, line 17	14,915,214.	15,066,101.		
Form 5471 Other Net Adjustme	ents	Statement 10		
Description	Net Additions	Net Subtractions		
Net change unreal loss on invest		837,438.		
Total to 5471, Page 4, Schedule H, line 2h		837,438.		
Form 5471 Explanation of Blocked or Income of Foreign Corp		Statement 11		

In accordance with Internal Revenue Code sections 951(a), 952(a)(1), and 953(a), TUHS Insurance Company, Ltd. does not recognize its related party insurance income as Subpart F income for tax purposes. However, in accordance with generally accepted accounting principles, insurance premiums received are recognized as insurance revenues on

TUHS Insurance Company's audited financial statements.