Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No. 1545-0047 Open to Public

Inspection

	Revenue	The second secon	1 0010	londing T	UN 30, 2	012		
			<u> 1, 2012 and </u>	renaing J	D Employer i		ation number	
B Ch	eck if plicable;	C Name of organization			בוויpioyer ו	uenunca	MON HUMBE	
		Temple University Health	System Inc.					
	Address change Name		I byscem, Inc.		] 2	23-28	25881	
	change Initial	Doing Business As  Number and street (or P.O. box if mail is not deliver	ed to street address)	Room/suite	E Telephone			
	return Termin-	3509 N Broad Street	ou to stroot address,	936			07-6133	
<u> </u>	ated Amende return			15	G Gross receipts		118,015,	484.
	Ireturn Applica- Ition				H(a) Is this a	group retu	urn	
L	Jtiòn pending	F Name and address of principal officer:Robe	ct H. Lux		for affiliat	es?	Yes 🖸	X No
		same as C above			H(b) Are all affi	liates inclu	ıded? 🔲 Yes 🗌	No
		npt status: X 501(c)(3) 501(c) ( )	(insert no.) 4947(a)(1	or 527			st. (see instructio	ons)
1 13	ax-exer	: ► www.temple.edu/tuhs	(moortho)		H(c) Group ex	emption	number 🕨	
JW	epsite	rganization: X Corporation Trust Associated	ciation Other >	L Year	of formation: 1	995 м	State of legal domi	cile: PA
K FO	P# 1	Summary						
Pa		windly describe the organization's mission or most sign	unificant activities: Our	missio	n is to	prov	ride acce	ss
8	1 B	o high quality health care	e to the commi	inity a	and acad	emic	setting.	
lan	7 -	theck this box if the organization discontinuous	nued its operations or disp	osed of more	e than 25% of it	s net ass	sets.	
Activities & Governance	2 (	lumber of voting members of the governing body (P	art VI. line 1a)			з		<u> 15</u>
် ဗိ	3 1	lumber of voting members of the governing bedy (	rning body (Part VI, line 1b	)		4		14
જ	4 1	otal number of individuals employed in calendar year	ar 2012 (Part V. line 2a)			5		389
ties	5 T	otal number of individuals employed in editinate year. otal number of volunteers (estimate if necessary)	21 Lo 12 (1 Lo 1)			6		14
ţi	6 T	otal number of volunteers (estimate in hossissary) otal unrelated business revenue from Part VIII, colu	mn (C). line 12			7a		0.
Ac	7a 1	otal unrelated business teveride from 1 ar viii, osa let unrelated business taxable income from Form 99	90.T. <b>i</b> ne 34			7b		0.
	יו מ	ter unrelated business taxable income nem comes			Prior Year		Current Ye	
ne		Contributions and grants (Part VIII, line 1h)			12,156,	922.	27,251,	
	8 (	Program service revenue (Part VIII, line 2g)			60,680,		67,074,	539.
Revenue	9 1	nvestment income (Part VIII, column (A), lines 3, 4, a	and 7d)		8,238,	650.	20,918,	862.
Re		other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9	and 10 c and 11e)		2,621,		2,770,	421.
	11 (	Other revenue (Part VIII, Column (A), lines 5, 60, 60, 60, 60, 60, 60, 60, 60, 60, 60	Part VIII. column (A), line 12	·	83,698,	195.	118,015,	
	12	Grants and similar amounts paid (Part IX, column (A)	lines 1-3)		20,552,	789.	20,912,	<u>,667.</u>
	13 (	Benefits paid to or for members (Part IX, column (A),	line 4)			0.		0.
	14	Salaries, other compensation, employee benefits (Particle)	art IX. column (A), lines 5-1	0)	22,172,	063.	26,508,	<u>,116.</u>
Expenses	15	Professional fundraising fees (Part IX, column (A), lin	ne 11e)	/		0.		0.
eŭ	16a	Fotal fundraising expenses (Part IX, column (D), line	25) ▶ 865,	682.				
쭚	b	Other expenses (Part IX, column (A), lines 11a-11d,	11f-24e)		48,510,	488.		
	17	Total expenses. Add lines 13-17 (must equal Part IX	column (A), line 25)		91,235,		110,730	<u>,024.</u>
	18	Revenue less expenses. Subtract line 18 from line 1	2		-7,537,	145.	7,285	<u>,460.</u>
_ 0	19	Revenue less expenses, oubtract into the front into		E	Beginning of Curr		End of Ye	
Net Assets or Find Balances	00	Total assets (Part X, line 16)			329,705,			
Asse	20				311,038,			
let /	21	Net assets or fund balances. Subtract line 21 from	line 20		<u> 18,666</u>	088.	24,011	<u>,348.</u>
		Total and Display						
	1	this of the live I declare that I have examined this return, i	ncluding accompanying sched	lules and state	ements, and to the	best of m	ıy knowledge and b	elief, it is
benz	aei pene	et, and complete. Declaration of preparer tother than officer	r) is based on all information o	f which prepar	er has any knowl	edge.		
uug	3, 601160	it, alle complices. doys and			600	9 . 1 C	-2014	
C:		Signature of officer			Date			
Sig		Robert H. Lux, Vice Pre	esident and CI	7O				
He	ere	Type or print name and title					DTIN	
		7	Preparer's signature		Date	Check	PTIN	
Pa	id	η τιπο τγρο ριοραίοι ο παίτιο	·			self-emplo	yed	
	eparer	Firm's name			Firm	ı's EIN 🛌		
	e Only	Firm's address						
US	Unity	I I IIII a addi oso			Pho	ne no.		
	ا مطلب	RS discuss this return with the preparer shown abo	ve? (see instructions)				Yes	No
M	ay ine	no discuss this folding with the property and					Form 9	<b>90</b> (2012

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98·19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
•	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
_	Part VI	11a	х	
h	Did the organization report an amount for investments · other securities in Part X, line 12 that is 5% or more of its total	- 110		
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	112		
٠	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
ч	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	1.10		
u	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	
_	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	116	21	
1	the organization's suparate of consolidated limit of the tax year include a rectrict that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		х
100	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	111		- 21
120		12a		х
<b>h</b>	Schedule D, Parts XI and XII  Was the organization included in consolidated, independent audited financial statements for the tax year?	IZa		22
a	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
10	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	- 47	Х
13 14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
14a b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	1-14		47
Ŋ	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
46	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization	מריו		- 21
15	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		Х
40	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals	10		127
16		40		v
4-	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	47		v
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	40		v
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			37
	complete Schedule G, Part III	19	-	X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	-	X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	<u> </u>	

Part IV Checklist of Required Schedules (continued) Yes No Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the Χ United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II 21 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, 22 Х 22 column (A), line 2? If "Yes," complete Schedule I, Parts I and III Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current 23 and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete X 23 Schedule J 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete 24a Schedule K. If "No", go to line 25 b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? X 24b Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease X any tax-exempt bonds? 24c Х d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a Х 25a disqualified person during the year? If "Yes," complete Schedule L, Part I Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete X 25b Schedule L, Part I Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified 26 person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II Х Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial 27 contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member Х of any of these persons? If "Yes," complete Schedule L, Part III Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV 28 instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28a X A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV ..... An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, Х director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV 28c X Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation 30 30 X contributions? If "Yes," complete Schedule M Did the organization liquidate, terminate, or dissolve and cease operations? 31 X 31 If "Yes." complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete 32 X 32 Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations 33 X sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Х 34 Part V, line 1 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? Х 35a b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b Χ Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? 36 X If "Yes," complete Schedule R, Part V, line 2 36 Did the organization conduct more than 5% of its activities through an entity that is not a related organization 37 X and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 37 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? 38 X Note, All Form 990 filers are required to complete Schedule O ..... Form 990 (2012) Form 990 (2012) Temple University Health System, Inc.
Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V			·······	·····	
		1 .			Yes	No
19	Enter the number reported in Box 3 of Form 1096. Enter ·0· if not applicable	1a	291			i
	Enter the number of Forms W-2G included in line 1a. Enter 0 if not applicable	1b	0			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and r	eporta	ble gaming			i
Ü	(gambling) winnings to prize winners?			1c	X	
22	Enter the number of employees reported on Form W·3, Transmittal of Wage and Tax Statements,				1	ĺ
	filed for the calendar year ending with or within the year covered by this return	2a	389			1
h	If at least one is reported on line 2a, did the organization file all required federal employment tax retu	rns?	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2b	X	
	Note If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction	S)			ĺ	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a	<b>—</b>	X
1-	If "Vos " has it filed a Form 990.T for this year? If "No," provide an explanation in Schedule O			3b	<u> </u>	
40	At any time during the calendar year, did the organization have an interest in, or a signature or other	autho	rity over, a			
4a	financial account in a foreign country (such as a bank account, securities account, or other financial	accou	ınt)?	4a	X	<u> </u>
h	If "Ves " enter the name of the foreign country: > Bermuda					
b	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial	Accou	ınts.			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a	<u> </u>	X_
5a	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter trans	action	?	5b_	<u> </u>	X
b	It "Vos." to line 5a or 5b, did the organization file Form 8886-T?			5c	<u> </u>	
C	Does the organization have annual gross receipts that are normally greater than \$100,000, and did	the org	janization solicit	İ		ļ
6a	any contributions that were not tax deductible as charitable contributions?			6a		X
1.	If "Yes," did the organization include with every solicitation an express statement that such contribu	utions	or gifts			
b	were not tax deductible?			6b	<u> </u>	<u> </u>
-	Ownering that may receive deductible contributions under section 170(c).					
7	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and s	ervices	provided to the payor?	7a	<del> </del>	X
a	If "Yes," did the organization notify the donor of the value of the goods or services provided?		,	7b		
b	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it	was re	quired			į.
С	to file Form 8282?			7c		X_
	to be a little to the number of Forms 8282 filed during the year	7d				
d	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	contr	act?	7e		X_
e	Did the erganization, during the year, pay premiums, directly or indirectly, on a personal benefit cor	ntract?				<u> </u>
T	If the erganization received a contribution of qualified intellectual property, did the organization file	Form 6	B899 as required r	7 <u>g</u>		
g	the contribution of cars, boats, airplanes, or other vehicles, did the organization	ization	file a Form 1098-C?	7h		ļ
h	Occupation experience maintaining donor advised funds and section 509(a)(3) supporting organizations.	שום נוופ	Supporting			
8	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings	at any t	ime during the year?	8		
_	Sponsoring organizations maintaining donor advised funds.				1	
9	5: 44 - amplication make any tayable distributions under section 4966?			9a		
a	Bit the appropriation make a distribution to a donor, donor advisor, or related person?			9b		
40	Section 501(c)(7) organizations. Enter:		1			
10	Latitude face and capital contributions included on Part VIII, line 12	. 10	a	_		
í	o with included on Form 990. Part VIII line 12 for public use of club facilities	10	b	_		
- k	Section 501(c)(12) organizations. Enter:	ı	1			
11	Gross income from members or shareholders	. 11	a	_		
	a success the mather sources (Do not net amounts due or paid to other sources against					
		. 11		4		
40	a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Fo	rm <sub>,</sub> 10	41?	12	<u>a</u>	
		12	b			
	Continue 504(a)(20) qualified nonprofit health insurance issuers.			_		_
13	to the appearing licensed to issue qualified health plans in more than one state?			. 13	a	
	Note. See the instructions for additional information the organization must report on Schedule O.					
	b Enter the amount of reserves the organization is required to maintain by the states in which the		ı			
	organization is licensed to issue qualified health plans	13	Bb	_		
	5 La Ula amount of reconves on hand	<u>  1</u> 3				_
	But the experient receive any payments for indoor tanning services during the tax year?			. 14		X
14	<ul> <li>a Did the organization receive any payments for indeed taking</li> <li>b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Sche</li> </ul>	dule C	)			
	D II 165, Has It lifed a Form 125 to report alloss pay.			Fo	orm <b>9</b> 9	<b>90</b> (2012

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

X Check if Schedule O contains a response to any question in this Part VI Section A. Governing Body and Management No 15 1a Enter the number of voting members of the governing body at the end of the tax year ...... If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 14 b Enter the number of voting members included in line 1a, above, who are independent ..... Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct supervision X of officers, directors, or trustees, or key employees to a management company or other person? Х Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? ..... 4 4 Х Did the organization become aware during the year of a significant diversion of the organization's assets? 5 6 Х Did the organization have members or stockholders? 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or 7a Х 7a more members of the governing body? Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or Χ persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х The governing body? Х Each committee with authority to act on behalf of the governing body? Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No Х 10a 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? X 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Х Did the organization have a written conflict of interest policy? If "No," go to line 13 b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? X 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe Х in Schedule O how this was done 12c X 13 Did the organization have a written whistleblower policy? 13 Did the organization have a written document retention and destruction policy? X 14 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official Х 15a Х 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Χ 16a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's 16b exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶PA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Other (explain in Schedule O) X Upon request Another's website X Own website Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, physical address, and telephone number of the person who possesses the books and records of the organization: 20 Joseph G. Klos - 215-707-4884 2450 W Hunting Park Ave, Philadelphia, 19129

22	20'	25881	Page 7
/ 3	/. A	4 7 A A I	l Page (

# Form 990 (2012) Temple University Health System, Inc. 23-28 Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

#### Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
 Enter 0 in columns (D), (E), and (F) if no compensation was paid.
 List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organiza  (A)	(B)	54		(0	2)			(D)	(E)	(F)
Name and Title	Average	/do	not of	Posi	ition	than (	ne l	Reportable	Reportable	Estimated
Name and The	hours per	(do not check more than one box, unless person is both an officer and a director/trustee)				is both	n an i	compensation	compensation	amount of
	week					or/trus	ee)	from the	from related organizations	other compensation
	(list any hours for	lirecto				_		organization	(W·2/1099·MISC)	from the
	related	ee 01 (	stee			nsate		(W-2/1099-MISC)	,	organization
	organizations	Individual trustee or director	Institutional trustee		oyee	Highest compensated employee		·		and related
	below	ividua	itutio	Officer	Key employee	hest c	Former			organizations
	line)	Indi	Inst	₩	ē.	FF	윤			
1) Jane Scaccetti	3.00							0	^	0 .
hair	4.00	X	-	X	ļ	-		0.	0.	<u> </u>
2) Clark S. Frame	2.00							0	0.	0
rice Chair	2.00	X	-	X	$\vdash$	-		0.	0.	
3) Larry Kaiser, MD	15.00							0.	1,504,576.	20,624
President & CEO	35.00	X	-	X	-	-	<u> </u>	<u> </u>	1,304,370.	20,024
4) Edward Glickman	2.00							0.	0.	0
Director	2.00	X		$\vdash$	-	+	-	0.	0.	
(5) Theodore Z. Davis	2.00	٠,,						0.	0.	0
Director	2.00	X	-	-	-	-	-			
(6) Lewis Katz	2.00	٦,						0.	0.	0
Director	2.00	X	+	+	+-	+	-	-		
(7) David Marshall	2.00	٠,						0.	0.	0
Director	2.00	1-	+-	+-	+	+-	$\vdash$	· · · · · · · · · · · · · · · · · · ·		
(8) Robert H. LeFever	2.00	<b>₩</b>						0.	. 0.	0
Director	2.00	1	+-	+-	+	+	+		,	
(9) Ronald Donatucci	2.00	$\forall_{\mathbf{x}}$						0.	. 0.	0
Director	2.00	_	+-	+-	+	+	T			
(10) Lewis Gould	6.00		.					0.	. 0.	0
Director	1.00			$\top$	$\top$	$\top$	+			
(11) Lon R. Greenberg	4.00				Ì			0	0.	. 0
Director	2.00	_	+	$\top$	$\top$					
(12) Dr. Soloman Luo	4.00							0	. 0.	. 0
Director	2.00		-	┰						
(13) Daniel Polett	2.00							0	. 0	. 0
Director	2.00									
(14) Dr. Richard Englert	48.00							0	. 502,085	72,210
Former O'Coppor	2.00						T			
(15) Patrick J. O'Connor	4.00		ζ					0	. 0	. <u>C</u>
Ex Officio - Voting	2.00						T			
(16) Neil Theobald	2.00		ζ					0	. 0	
Ex Officio - Voting	10.00						T			
(17) Verdi DiSesa, MD Chief Operating Officer	40.00			٦,	X			0	. 820,873	. 44,901

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) (C) (E) (F) (A) Position Average Reportable Reportable Estimated Name and title (do not check more than one hours per compensation compensation amount of box, unless person is both an officer and a director/trustee) other week from from related compensation organizations (list any the ndividual trustee or director (W-2/1099-MISC) from the hours for Highest compensated employee organization related Institutional trustee (W-2/1099-MISC) organization and related organizations Key employee below organizations Officer line) 32.00 (18) Beth C. Koob 0. 88,175. 528,081 18.00 Х Secretary 2.00 (19) George E. Moore 464,614. 72,210. 0. 48.00 X Asst. Secretary 38.00 (20) Betty McAdams Х 80,588. 0. 22,822. 12.00 Asst. Secretary 38.00 (21) Robert H. Lux 129,704. 604,747. 12.00 X Treasurer 48.00 (22) Joseph G. Klos 61,633. 0. 2.00 X 237,613. Asst. Treasurer 50.00 (23) Drew Maser 110,353. 0. 50,263. X 0.00 Asst. Treasurer 46.00 (24) Herb White 71,555. 0. 264,819. X 4.00 Asst. Treasurer 50.00 (25) David Kamowski 39,523. 0.00 Х 460,138. Chief Information Officer 50.00 (26) Alan Rosenberg 378,809. 0. 90,118. 0.00 Chief of Staff 763,738. 2,665,148. 3,292,148. 1b Sub-total \_\_\_\_\_ 386,070. 1,636,179. 0.1 c Total from continuation sheets to Part VII, Section A ..... 4,301,327. 3,292,148. 1 149 808. d Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Yes No Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on X 3 line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual X Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services X rendered to the organization? If "Yes," complete Schedule J for such person ......

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	<b>(B)</b> Description of services	<b>(C)</b> Compensation
Temple University, 400 Carnell Street,	urchased Services	2,353,176.
Price Waterhouse Coopers LLP, 2 Commerce		
Square, 2001 Market Street, Philadelphia, C	Consultant	785,139.
McCann & Geschke PC, 1800 John F Kennedy Bld, Suite 801, Philadelphia, PA 19103	egal Counsel	715,047.
Post & Schell PC, 1600 JFK Blvd Four Penn	egal Counsel	703,312.
Marshall, Dennehey, Warner, Coleman, & Gogg 2000 Market Street, Philadelphia, PA 19103 L	egal Counsel	618,654.
2 Total number of independent contractors (including but not limited to those listed \$100,000 of compensation from the organization ▶ 30	above) who received more than	
Troposition and Continuation she	ata	Form <b>990</b> (2012)

23-2825881

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (E) (F) (D) (C) (B) (A) Estimated Reportable Position Reportable Average Name and title amount of compensation compensation (check all that apply) hours from related other from per compensation organizations the week Highest compensated employee (W-2/1099-MISC) from the organization (list any organization (W-2/1099-MISC) hours for and related Institutional trustee related organizations Key employee organizations below Officer line) 50.00 (27) Paula Stillman 0. 39,591. 326,268. Х 0.00 VP Intregration 50.00 (28) Adam Edelson 36,207. 0. 0.00 X 206,035. Business Development 50.00 (29) Paul Neimeyer 0. 53,217. 221,114. X 0.00 Legal 50.00 (30) Kenneth Chadwick 0. 64,186. 219,321. 0.00 Х AVP Real Estate Services 50.00 (31) John O'Donnell 62,761. 0. X 212,398. 0.00 Legal 50.00 (32) Joseph Kosich 0. 65,063. Х 227,683. 0.00 AVP Medical Records 50.00 (33) Raymond Robinson 0. 65,045. 223,360. 0.00 X AVP Revenue Cycle 386,070. 1,636,179. Total to Part VII, Section A, line 1c

			Check if Schedule O contain	ns a re	sponse to	any question ir	this Part VIII	(B)	(C)	(D)
							(A) Total revenue	(B) Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512, 513, or 514
S S	1 2		Federated campaigns		1a					
Contributions, Gifts, Grants and Other Similar Amounts	b		Membership dues		1b					
ه ق	0		Fundraising events		1c					
T A	,		Related organizations		1d	27,000,000.				
0, E	6		Government grants (contribution		1e					
ë ë	f		All other contributions, gifts, grants							
the	•		similar amounts not included above		1f	251,662.				•
<u></u>	ç		Noncash contributions included in lines							
a S	ł	-	Total. Add lines 1a-1f			<b>&gt;</b>	27,251,662.			
						Business Code				
g	2 8	3	Related Org Srvcs			561000	66,728,638.	66,728,638.		
ه ک	ŀ	)	Parking			812930	239,420.	239,420.		
Sp	(	2	Population Health			621610	106,481.	106,481.		
eve	(	b						<u></u>		
Program Service Revenue		Э								
<u>4</u>			All other program service rever							
			Total. Add lines 2a-2f				67,074,539,			
	3		Investment income (including							00 040 060
			other similar amounts)			20,918,862.			20,918,862.	
	4		Income from investment of tax							
	5		Royalties							
					Real	(ii) Personal	e Maria de la composição de			
	6	а	Gross rents	2,7	61,524.		Link in the			
			Less: rental expenses		0.					
			Rental income or (loss)		61,524.		0 501 504			2.761.524.
	ı		Net rental income or (loss)	T .			2,761,524.			2,701,324,
	7	а	Gross amount from sales of	(I) Se	curities	(ii) Other				
			assets other than inventory							
		b	Less: cost or other basis							
			and sales expenses							
	1		Gain or (loss)				1			
			Net gain or (loss)							
ne	8	а	Gross income from fundraisin including \$							
Ven			contributions reported on line							
Other Reven			·							
Jer		1-	Part IV, line 18Less: direct expenses				1			
₹			Net income or (loss) from fund							
			Gross income from gaming a							
	9	a	Part IV, line 19							
		h	Less: direct expenses							
		'n	Net income or (loss) from gan	nina ac	tivities .	<b>&gt;</b>				
	10		Gross sales of inventory, less							
	10	а	and allowances							
		h	Less: cost of goods sold							
			Net income or (loss) from sale							
	-	<u></u>	Miscellaneous Reveni			Business Code	Э			
	11	_	Misc Income			900099	8,897			8,897.
	' '	b								
		C								
		d								
		6	Total. Add lines 11a-11d			<b>&gt;</b>	8,897	'.		-
	12	2	Total revenue. See instructions.				118,015,484	67,074,539	. 0	· · · · · · · · · · · · · · · · · · ·
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Section	n 501(c)(3) and 501(c)(4) organizations must comp	lete all columns. All others	er organizations must con e Part IX	npiete column (A).	
	Check if Schedule O contains a respons	(A)	(B) Program service	(C)	<b>(D)</b> Fundraising
7b, 8	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	expenses
1 (	Grants and other assistance to governments and	00 010 667	20 012 667		
	organizations in the United States. See Part IV, line 21	20,912,667.	20,912,667.		· · · · · · · · · · · · · · · · · · ·
_	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22				
	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				
	Benefits paid to or for members				
-	Compensation of current officers, directors,	3,848,270.		3,848,270.	
	trustees, and key employees	3,040,270.		3,010,2,01	
	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	16,930,395.		16,930,395.	
	Other salaries and wages	10,000,000			
	Pension plan accruals and contributions (include	1,479,459.		1,479,459.	
	section 401(k) and 403(b) employer contributions)	2,544,752.		2,544,752.	
	Other employee benefits	1,705,240.		1,705,240.	
	Payroll taxes	1,703,240			
	Fees for services (non-employees):				
	Management	712,881.		712,881.	
	Legal	500,000.		500,000.	
	Accounting	5007000.			
d	LobbyingProfessional fundraising services. See Part IV, line 17				
	Investment management fees				
f	Other. (If line 11g amount exceeds 10% of line 25,				
g	column (A) amount, list line 11g expenses on Sch 0.)	17,064,640.		16,278,111.	786,529.
40	Advertising and promotion	197,555.		120,989.	76,566.
12	Office expenses	3,270,987.		3,270,987.	
13 14	Information technology				
15	Royalties				
16	Occupancy	6,881,234.		6,878,647.	2,587.
17	Travel	115,948.		115,948.	
18	Payments of travel or entertainment expenses				
10	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	27,544,704		27,544,704.	
21	Payments to affiliates			F 016 070	
22	Depreciation, depletion, and amortization	7,016,870		7,016,870.	
23	Insurance	4,422		4,422.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а					
b					
С					
d					
е		110 720 024	20 912 667	. 88,951,675.	865,682.
25	Total functional expenses. Add lines 1 through 24e	1	. 20,712,001	. 50,552,675.	,
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				000

Par	t X	Balance Sheet			
		Check if Schedule O contains a response to any question in this Part X		······	
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		1	40 206 000
	2	Savings and temporary cash investments	56,931,140.	2	42,326,209.
	3	Pledges and grants receivable, net		3	45 504 064
	4	Accounts receivable, net	15,342,543.	4	17,521,964.
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
.		employees' beneficiary organizations (see instr). Complete Part II of Sch L	100 004 060	6	240 200 000
Assets	7	Notes and loans receivable, net	122,984,069.	7	342,320,880.
Ass	8	Inventories for sale or use	0 (14 110	8	2 055 421
	9	Prepaid expenses and deferred charges	2,614,113.	9	3,957,431.
	10 a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 82,099,506.	00 065 500		20 705 554
	b	Less: accumulated depreciation 10b 43,303,952.	39,267,732.		38,795,554.
	11	Investments · publicly traded securities		11	15,508,797.
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets	00 565 437	14	207,181,696
	15	Other assets. See Part IV, line 11	92,565,437.	15	
	16	Total assets. Add lines 1 through 15 (must equal line 34)	329,705,034.	16	667,612,531
	17	Accounts payable and accrued expenses	76,144,442.	17	55,122,086.
	18	Grants payable		18	
	19	Deferred revenue	210 755 070	19	519,462,632
	20	Tax-exempt bond liabilities	210,755,978.	I	519,404,034
es	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Ħ	22	Loans and other payables to current and former officers, directors, trustees,			
Liabilities		key employees, highest compensated employees, and disqualified persons.		00	
		Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	7,547,472
	24	Unsecured notes and loans payable to unrelated third parties		24	1,341,414
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of	24,138,526.	25	61,468,993
		Schedule D	311,038,946.		643,601,183
	26	Total liabilities. Add lines 17 through 25	311,030,240.	20	043,001,103
		Organizations that follow SFAS 117 (ASC 958), check here ► X and			
es		complete lines 27 through 29, and lines 33 and 34.	18,664,797.	27	24,006,057
anc	27	Unrestricted net assets	1,291		5,291
Bal	28	Temporarily restricted net assets	1,251	29	37-2-
nd	29	Permanently restricted net assets		125	
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here			
o or		and complete lines 30 through 34.		30	
sets	30	Capital stock or trust principal, or current funds		31	
Ass	31	Paid-in or capital surplus, or land, building, or equipment fund		32	
<u>fe</u>	32	Retained earnings, endowment, accumulated income, or other funds	18,666,088		
_	33	Total net assets or fund balances	329,705,034		
	34	Total liabilities and net assets/fund balances	1 343,103,034	• 04	Form <b>990</b> (2012

orm	990 (2012) Temple University Health System, Inc.	23-2	28258	81	Pag	je <b>12</b>		
Par	t XI Reconciliation of Net Assets							
	Check if Schedule O contains a response to any question in this Part XI							
1	Total revenue (must equal Part VIII, column (A), line 12)	1	118,					
2	Total expenses (must equal Part IX, column (A), line 25)	2		0,730,024.				
3	Revenue less expenses. Subtract line 2 from line 1	3		7,285,460.				
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		666				
5	Net unrealized gains (losses) on investments	5		940	),2	<u>00.</u>		
6	Donated services and use of facilities	6						
7	Investment expenses	7						
8	Prior period adjustments	8						
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0.		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,							
	column (B))	10	24	<u>,01</u>	<u>1,3</u>	<u>48.</u>		
Pai	t XII Financial Statements and Reporting							
	Check if Schedule O contains a response to any question in this Part XII							
			_		Yes	No		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other							
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	O.						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		_X_		
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a						
	separate basis, consolidated basis, or both:					i		
	Separate basis Consolidated basis Both consolidated and separate basis					i		
b	Were the organization's financial statements audited by an independent accountant?			2b	X			
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis,						
	consolidated basis, or both:							
	Separate basis X Consolidated basis Both consolidated and separate basis		į					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,						
	review, or compilation of its financial statements and selection of an independent accountant?			2c	X			
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.						
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Aud	it			ĺ		
	Act and OMB Circular A-133?			За	X			
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ		t			ı		
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3b	_X_	<u></u>		
	•			Form	990	(2012)		

## SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047
2012

Open to Public Inspection

Name of the organization

Temple University Health System, Inc. Employer identification number 23-2825881

Part I			/ Status (All organizat					ictions.				
The organ	ization is not a p	orivate foundation be	cause it is: (For lines 1 t	through 11	, check or	nly one box	<b>&lt;.</b> )					
1	A church, conv	ention of churches,	or association of church	nes describ	ed in <b>sec</b> t	tion 170(b	)(1)(A)(i).					
2 🗔			<b>b)(1)(A)(ii).</b> (Attach Sche									
3 🗔	A bospital or a	cooperative hospital	I service organization de	escribed in	section 1	70(b)(1)(A	)(iii).					
4	A medical rese	arch organization on	erated in conjunction w	ith a hospi	tal describ	ed in <mark>sec</mark> t	tion 170(b	)(1)(A)(iii).	Enter th	ne hospital's name,		
4	city and state	•										
<u>,</u>	An organization	n operated for the be	enefit of a college or univ	versity owr	ned or ope	rated by a	governm	ental unit d	describe	d in		
5 📖		b)(1)(A)(iv). (Complete		·								
	section 170(L	)(T)(A)(IV). (Complete	nt or governmental unit	described i	n section	170(b)(1)	(A)(v).					
6	A federal, state	e, or local governmen	ves a substantial part of	fite cunno	rt from a d	overnmen	tal unit or	from the a	eneral p	ublic described in		
7 🖳				i ita auppo	it iioiii a g	0.701.111.011			•			
r1	section 170(b	)(1)(A)(vi). (Complete	Part II.)	Complete E	Part II \							
8 🖳	A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)											
9 📖	An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment											
	activities relate	ed to its exempt fund	ctions · subject to certain	n exceptioi	ns, and (2)	no more i	Hall oo 17	370 UI 113 2	izotion o	for lung 30 1075		
	income and ur	nrelated business tax	kable income (less section	on 511 tax,	) trom bus	inesses ac	quired by	the organ	izationa	inter dance do, 1070.		
	See section 509(a)(2). (Complete Part III.)  An organization organized and operated exclusively to test for public safety. See section 509(a)(4).											
10 🗀	An organization	on organized and ope	erated exclusively to tes	t for public	safety. Se	ee section	1509(a)(4)	) <b>.</b>		muumaaaa of ono or		
11 X	An organization	on organized and ope	erated exclusively for the	e benefit o	f, to perfor	m the fund	ctions of,	or to carry	out the	purposes of one of		
	more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that											
	describes the type of supporting organization and complete lines 11e through 11h.  2 X Type I b Type II c Type III · Non-functionally integrated d Type III · Non-functionally integrated											
	- V Typo I	h Tvr	nell c Tv	pe III - Fun	ctionally ir	ntegrated	d					
еХ	Dy abacking t	his box, I certify that	the organization is not	controlled	directly or	indirectly	by one or	more disq	ualified p	persons other than		
U	foundation ma	anagers and other th	an one or more publicly	supported	l organizat	tions desc	ribed in se	ection 5090	(a)(1) or	section 509(a)(2).		
f	If the organiza	ation received a writt	en determination from tl	he IRS that	t it is a Typ	oe I, Type	II, or Type	111				
'	supporting or	ganization, check thi	s box									
<b>a</b>	Since August	17 2006 has the or	ganization accepted an	y gift or co	ntribution	from any	of the follo	wing pers	ons?			
g	(i) A persor	who directly or indi	rectly controls, either ald	one or toge	ther with	persons d	escribed i	n (ii) and (ii	i) below,	Yes No		
	the gove	erning body of the su	pported organization?							11g(!)   A		
	(ii) A family	member of a person	described in (i) above?							11g(II) A		
	(ii) A 35% (	controlled entity of a	person described in (i) c	or (ii) above	?					11g(iii) X		
	Drovide the fo	ollowing information	about the supported org	ganization(	s).				•			
h	Plovide the id	Showing intermedient			•							
		=111	(iii) Type of organization	(iv) Is the o	rganization	(v) Did you	notify the	(vi) ls organizațio	the	(vii) Amount of monetary		
	ne of supported	(ii) EIN	(described on lines 1-9	in col. (i) lis	ted in your	organizati	ion in coi.	(i) organizatio U.S.	ed in the	support		
01	rganization		above or IRC section	governing (	document?	(i) of your	support?	U.S.	?			
			(see instructions))	Yes	No	Yes	No	Yes	No			
	1 _											
Temp	те	75 2004023	9		х					2,291,667		
<u>Heal</u>	tn Trans	75-3084023										
Temp	ite.	02 0700607	9		x					16,221,000		
Phys	iclans 1	23-2790607	3									
Inst	itute	00 5005135	1		x					2,400,000		
for	Cancer R	23-6296135	4	-								
							<del>                                     </del>		† · · · · ·			
					-	-		<del>                                     </del>				
										20,912,667		
77 . A . I	વ	ĺ				1	1					

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support					1 20040	(O T-1-1
Caler	ndar year (or fiscal year beginning in) 🕨	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
Ŭ	by each person (other than a						
	governmental unit or publicly						
	supported organization) included	A. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.					
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support, Subtract line 5 from line 4.						
	ction B. Total Support						T
	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	Amounts from line 4						
8	Gross income from interest,						
J	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business	3					
5	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
10	or loss from the sale of capital						
	assets (Explain in Part IV.)						
44	Add lines 7 through 10						
11	Owene receipts from related activitie	s etc (see instruct	tions)	,		12	
12	First five years If the Form 990 is f	for the organization	's first, second, th	ird, fourth, or fifth	tax year as a section	n 501(c)(3)	. —
	organization, check this box and st	op here					<b>&gt;</b>
Se	ction C. Computation of Pul	olic Support Pe	ercentage			T -T	
14	Public support percentage for 2012	2 (line 6, column (f)	divided by line 11	column (f))		14	%
	D. I.I'	11 Schedule A Pai	t II. line 14			15	<u>%</u>
16	a 22 1/3% support test - 2012. If the	e organization did r	not check the box	on line 13, and line	e 14 is 33 1/3% or i	more, check this i	box and
,,,	The examination qualific	ae ae a nublicky sur	norted organizatio	on			
	h 22 1/3% support test - 2011. If the	e organization did r	not check a box o	n line 13 or 16a, ar	nd line 15 is 33 1/3%	% or more, check	THIS DOX
	The exempiration of	intifice as a nublich	/ supported organ	ization			
4-		oct - 2012 If the o	rganization did no	t check a box on II	ine 13, 16a, or 16b,	and line 14 is 10	76 OF ITIO16,
17	and if the organization meets the "f	facts-and-circumsta	ances" test, check	this box and <b>sto</b> p	nere. Explain in F	art iv now the org	anzation
		of test. The organi	zation qualifies as	a publicly support	ted organization		
		act = 2011 if the o	rganization did no	t check a box on I	ine 13, 16a, 16b, or	ira, and line io	1070 01
	1 to the exemplantion moots	e the "facts and cire	cumstances" test.	check this box an	ia stop nere. Expia	III III Fait IV 110W	
		airaumetancae" tas	t The organizatio	n qualifies as a pul	piiciy supported org	jariization	
٠.	organization meets the "racts-and-a Private foundation. If the organization organiz	ation did not check	a box on line 13,	16a, 16b, 17a, or 1	17b, check this box	and see instructi	ons
_18	5 Private touridation. If the organize				Sch	edule A (Form 9	90 or 990-EZ) 2012

## Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support					1	
Cale	ndar year (or fiscal year beginning in) ►	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
ŀ	Amounts included on lines 2 and 3 received	I					
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the	İ					
	amount on line 13 for the year						
	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)			1			<u> </u>
Se	ction B. Total Support						1
Cal	endar year (or fiscal year beginning in) ►	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	Amounts from line 6						
10	a Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar sources						
	b Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	c Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on		_				
12	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part IV.)						
13	Total support (Add lines 9, 10c, 11, and 12)					1 504(-)(0)	instian
14	First five years. If the Form 990 is for	r the organization	n's first, second, th	nird, fourth, or fifth	tax year as a sect	ion 50 r(c)(3) organ	ization,
	check this box and stop here						
Se	ection C. Computation of Pub	iic Support Po	ercentage	aaluman (A)		15	%
15	Public support percentage for 2012	(line 8, column (f)	divided by line 13	, column (i))			%
16	Public support percentage from 201	1 Schedule A, Pa	rt III, line 15	••••••		.   10	
Se	ection D. Computation of Inve	stment incor	ne Percentag	line 10 column (f	<u> </u>	17	%
17	Investment income percentage for 2	012 (line 10c, coll	umn (t) divided by	line 13, column (i,	"		%
18	Investment income percentage from	2011 Schedule A	A, Part III, line 17		ing 15 is more than		
19	a 33 1/3% support tests - 2012. If th	e organization did	I not check the bo	x on line 14, and I	the 19 is more than	i oo 17070, and line sization	<b>N</b> 17 18 1100
	more than 33 1/3%, check this box	and <b>stop here.</b> Th	ne organization qu	annes as a public	iy supported organ	more than 33 1/20%	P L
	b 33 1/3% support tests - 2011. If th	e organization did	not check a box	on line 14 or line	rea, and interress	norted organizatio	n b
	line 18 is not more than 33 1/3%, ch	eck this box and	stop here. The or	rganization qualitie	this boy and acc	oporteu organizatio inetriotione	
20	Private foundation. If the organizat	ion did not check	a box on line 14,	19a, or 19b, cnect	see ons xod and see	I I I I I	

Schedule A (Form 990 or 990-EZ) 2012 Temple University Health System, Inc. 23-2825881 Page 4
Part IV   Supplemental Information. Complete this part to provide the explanations required by Fait II, line 10, Fait II
and Part III, line 12. Also complete this part for any additional information. (See instructions).
Schedule A - Part I, Line H - Temple University Health System, Inc is
organized to support Temple University - Of The Commonwealth System of
Higher Education and organizations that are affiliated with Temple
University. Although certain supported organizations are not named in the
organizations governing documents, they fall within the class of permitted
beneficiaries.
Dener lorar 105.

## SCHEDULE C (Form 990 or 990-EZ)

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

2012

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.
 See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35c (Proxy Tax), then

• S	ection 501(c)(4), (5), or (6) organization	ons: Complete Part III.		I =	i la stification number
Vame	e of organization			'	yer identification number
	Temple U	Iniversity Health	<u>n System, Ir</u>	nc.	23-2825881
Par	t I-A Complete if the orga	anization is exempt unde	er section 501(c)	or is a section 521 or	ganization.
2	Provide a description of the organize Political expenditures Volunteer hours	ation's direct and indirect politica	al campaign activities i	n Part IV. ▶\$	
Pai	rt I-B Complete if the org	anization is exempt und	er section 501 <u>(</u> c)(	3).	
4	Enter the amount of any excise tax i	ncurred by the organization und	er section 4955	🏲 🦠 _	
0	Enter the amount of any excise tax i	ncurred by organization manage	ers under section 4955	Φ	
3	If the organization incurred a section	4955 tax, did it file Form 4720	for this year?		Yes   No
49	Was a correction made?		******************************		Yes No
Pa	rt I-C Complete if the org	anization is exempt und	er section 501(c)	except section 501(0	;)(3).
1	Enter the amount directly expended	by the filing organization for sec	ction 527 exempt func	tion activities 🕨 💲	
2	Enter the amount of the filing organi	zation's funds contributed to ot	her organizations for s	ection 527	
	exempt function activities			\$	
3	Total axampt function expanditures	Add lines 1 and 2. Enter here a	ind on Form 1120-POL	<del>-)</del>	
	line 17b			🏲 🕏	
4	Did the filling examination file Form	1120-POL for this year?			163110
5	E addresses and on	anlover identification number (FI	N) of all section 527 pc	olitical organizations to which	n the filing organization
		tion listed onter the amount nai	d from the tiling organi	zation s junus. Also enter ur	e amount of political
	contributions received that were pro-	omptly and directly delivered to	a separate political org	ganization, such as a separa	te segregated fund of a
	political action committee (PAC). If	additional space is needed, prov			(-) Amount of political
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's	(e) Amount of political contributions received and
				funds, If none, enter -0	promptly and directly
				,	delivered to a separate political organization.
					If none, enter -0
-					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2012

Schedule C (Form 990 or 990 EZ) 2012 Temp.  Part II-A   Complete if the organizat	<u>le Unive</u> ion is exem	ersity Healt opt under section	th System, 1 501(c)(3) and file	Inc. 23-2 ed Form 5768	2825881 Page 2
(election under section 50	)1(h)).				
A Check  if the filing organization belo	ngs to an affili	ated group (and list in	Part IV each affiliated	group member's nar	ne, address, EIN,
expenses, and share of exc	ess lobbying e	xpenditures).		•	
3 Check > if the filing organization che	cked box A an	d "limited control" pro	visions apply.		
Limits on Lo (The term "expenditures"	bbying Expen means amou			(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influence pu	ublic opinion (g	rass roots lobbying)			1
b Total lobbying expenditures to influence a					
c Total lobbying expenditures (add lines 1a a					
e Total exempt purpose expenditures (add li	nes ic and id	المحاصلة والمعاددة والمعاددة			
f Lobbying nontaxable amount. Enter the ar					
If the amount on line 1e, column (a) or (b) is:		oying nontaxable am	ount is:		
Not over \$500,000		he amount on line 1e.	4500,000		
Over \$500,000 but not over \$1,000,000		0 plus 15% of the exc			
Over \$1,000,000 but not over \$1,500,000		0 plus 10% of the exc			
Over \$1,500,000 but not over \$17,000,000	\$225,00	0 plus 5% of the exce	ss over \$1,500,000.		
Over \$17,000,000	\$1,000,0	000			
<ul> <li>g Grassroots nontaxable amount (enter 25%</li> <li>h Subtract line 1g from line 1a. If zero or less</li> <li>i Subtract line 1f from line 1c. If zero or less</li> <li>j If there is an amount other than zero on ei</li> </ul>	s, enter -0- , enter -0-				
reporting section 4911 tax for this year?					Yes No
(Some organizations columns	4-Year Ave that made a s below. See th	eraging Period Under ection 501(h) election e instructions for line	Section 501(h) n do not have to com es 2a through 2f on p	plete all of the five	
L	obbying Expe	nditures During 4-Ye	ar Averaging Period	T	
Calendar year (or fiscal year beginning in)	a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures	···				200 - 200 F7) 2040

# Schedule C (Form 990 or 990-EZ) 2012 Temple University Health System, Inc. 23-2825881 Page 3 Part II-B | Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768

(election under section 501(h)). (b) For each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed description (a) Yes No Amount of the lobbying activity. During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: X a Volunteers? b Paid staff or management (include compensation in expenses reported on lines 1c through 1))? ... X X c Media advertisements? X d Mailings to members, legislators, or the public? Х e Publications, or published or broadcast statements? Х f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? ..... Х Х h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? ........... 329,296 Х i Other activities? 329,296. j Total. Add lines 1c through 1i Х b If "Yes," enter the amount of any tax incurred under section 4912 c If "Yes," enter the amount of any tax incurred by organization managers under section 4912 ........ d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? ..... Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section Part III-A 501(c)(6). Nο Yes Were substantially all (90% or more) dues received nondeductible by members? 1 Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? ...... Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b) Part III-A, line 3, is answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year 2a b Carryover from last year 2b c Total \_\_\_\_\_ Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 3 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) Supplemental Information Part IV Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, line 2; and Part II-B, line 1. Also, complete this part for any additional information. Part II-B, Line 1, Lobbying Activities: Direct Lobbying Expenditures in Professional Fees were \$264,604; Indirect Lobbying Expenditures incurred through dues and memberships were \$64,692.

## **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

# Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990,

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions.

2012
Open to Public Inspection

Name of the organization

Temple University Health System, Inc.

Employer identification number 23-2825881

Par	t I Organizations Maintaining Donor Advised	d Funds or Other Similar Fund	Is or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line	9 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor adv	vised funds
0	are the organization's property, subject to the organization's	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor ad	dvisors in writing that grant funds can b	pe used only
o	for charitable purposes and not for the benefit of the donor o	or donor advisor, or for any other purpos	se conferring
	impermissible private benefit?		
Par		ganization answered "Yes" to Form 990	, Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization		
•	Preservation of land for public use (e.g., recreation or e		historically important land area
	Protection of natural habitat	Preservation of a ce	ertified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	fied conservation contribution in the for	m of a conservation easement on the last
2	day of the tax year.		
	day of the tax year.		Held at the End of the Tax Year
_	Total number of conservation easements		2a
a	Total acreage restricted by conservation easements		
o -	Number of conservation easements on a certified historic str	ructure included in (a)	2c
C	Number of conservation easements included in (c) acquired a	after 8/17/06, and not on a historic stru	
d	listed in the National Register		
_	Number of conservation easements modified, transferred, re	eleased, extinguished, or terminated by	treatment Lund Lund Lund
3		, oassa, shangarene a, en een e	· ·
	year ▶ Number of states where property subject to conservation ea	sement is located	
4	Does the organization have a written policy regarding the pe	riodic monitoring, inspection, handling	 of
5	violations, and enforcement of the conservation easements i	it holds?	Yes No
_	Staff and volunteer hours devoted to monitoring, inspecting,	and enforcing conservation easement	s during the year
6	Amount of expenses incurred in monitoring, inspecting, and	enforcing conservation easements dur	ing the year > \$
7	Does each conservation easement reported on line 2(d) above	we satisfy the requirements of section 1	70(h)(4)(B)(i)
8	and section 170(h)(4)(B)(ii)?		
_	In Part XIII, describe how the organization reports conservat	tion easements in its revenue and expe	nse statement, and balance sheet, and
9	include, if applicable, the text of the footnote to the organization	ation's financial statements that describ	es the organization's accounting for
		ation o interioral statements shall see see	-
Do	conservation easements. rt III   Organizations Maintaining Collections of	of Art. Historical Treasures, or	Other Similar Assets.
Pa	Complete if the organization answered "Yes" to Form	n 990, Part IV, line 8.	
	If the organization elected, as permitted under SFAS 116 (A	SC 958), not to report in its revenue sta	atement and balance sheet works of art,
ıa	historical treasures, or other similar assets held for public ex	chibition, education, or research in furth	erance of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that described	ribes these items.	
	If the organization elected, as permitted under SFAS 116 (A	SC 958), to report in its revenue statem	nent and balance sheet works of art, historical
b	treasures, or other similar assets held for public exhibition, e	education, or research in furtherance of	public service, provide the following amounts
			•
	relating to these items:		▶ \$
	(i) Revenues included in Form 990, Part VIII, line 1		<b>&gt;</b> \$
	(ii) Assets included in Form 990, Part A  If the organization received or held works of art, historical tr	easures, or other similar assets for final	ncial gain, provide
2	If the organization received or neid works of art, historical the	116 (ASC 958) relating to these items:	······································
	the following amounts required to be reported under SFAS	TTO VICO 500) Totaling to those follow	<b>&gt;</b> \$
8	Revenues included in Form 990, Part VIII, line 1		
ŀ	Assets included in Form 990, Part X		

	ule D (Form 990) 2012 $ extbf{Temple U}$	<u>niversity</u>	Healt	h Sy	stem, ]	nc.			25881		<u>je Z</u>
Part	III Organizations Maintaining Co	llections of Ar	t, Histor	ical Tre	easures, o	r Othe	r Sim	ıar Asse	tS(continu	ied)	
3 (	Jsing the organization's acquisition, accession	n, and other records	s, check a	ny of the	following that	are a si	gnıfican	t use of its	collection	items	
(	check all that apply):										
а	Public exhibition	d			nange progra						
b	Scholarly research	е	L Oth	ner		1-2001					
С	Preservation for future generations						+	noso in Da	4 VIII		
4	Provide a description of the organization's coll	ections and explair	how they	further tr	ne organizatio	on's exer	npi pur	pose in ra	IT AIII.		
5	During the year, did the organization solicit or i	receive donations of	of art, nisto	ricai trea:	sures, or our	er Similar	assers		Yes		No
	to be sold to raise funds rather than to be main	ntained as part of t	ne organiz	ation's co	n enswered "	Vee" to	Form 9	OPart IV			140
Part	IV Escrow and Custodial Arrang	<b>ements.</b> Comple	te if the or	ganizado	n answered	165 10	i Olili 3	90, ; art iv,	1110 0, 01		
	reported an amount on Form 990, Part	A, III 6 2 1.	ions for co	ntribution	or other as	sets not	include	d			
1a	ls the organization an agent, trustee, custodia	n or other intermed	lary for co	ntribution	15 Of Other as	3613 1101	iriciaac	" г	Yes		No
	on Form 990, Part X?		 Ilowina tah						100		
b	lf "Yes," explain the arrangement in Part XIII a	na complete the fo	nowing tat	ne,					Amount		
							10		7		
С	Beginning balance						10				
d	Additions during the year						1e				
е	Distributions during the year						—	-			
f	Ending balance  Did the organization include an amount on Fo	rm QQN Part X line	217						Yes		No
2a	Did the organization include an amount of Following If "Yes," explain the arrangement in Part XIII.	Thack here if the ex	 nlanation	has been	provided in	Part XIII					
Par		the organization ar	swered "	es" to Fo	orm 990, Part	IV, line	10.				
Pai	Elidowine it and complete it	(a) Current year	(b) Prid		(c) Two yea	rs back	(d) Thre	e years bacl	k (e) Four	years l	back
	De vivole e of voor bolongo	(a) Curront you.	(2)	, , ,	1 1						
	Beginning of year balance										
	Contributions										
C	Grants or scholarships										
a	Other expenditures for facilities										
е	and programs										
_	Administrative expenses										
Τ	End of year balance										
9	Provide the estimated percentage of the curre	ent vear end baland	ce (line 1g	column (	(a)) held as:						
2	Board designated or quasi-endowment		%								
a	Permanent endowment	%									
b	Temporarily restricted endowment ▶	<del></del> %									
	The percentages in lines 2a, 2b, and 2c shou	ld equal 100%.									
32	Are there endowment funds not in the posses	ssion of the organiz	zation that	are held	and administ	ered for	the org	anization			
Ou	by:									Yes	No
	(i) unrelated organizations								3a(i)		
	(ii) related organizations								3a(ii)	<u> </u>	-
h	If "Yes" to 3a(ii), are the related organizations	s listed as required	on Schedi	ule R?					<u>3b</u>	L	
4	Describe in Part XIII the intended uses of the	organization's end	owment fu	unds							
Pa	rt VI Land, Buildings, and Equipm	<b>ent.</b> See Form 99	0, Part X,	line 10.		1					
	Description of property	(a) Cost or		(b) Co:	st or other		Accumu		( <b>d</b> ) Boo	ok valu	ie
		basis (inves	tment)	basi	s (other)		eprecia	tion		0 0	
1a	Land				8,635	-				8,6	35.
b					4	-	04.0	07.6	15 20	0 0	0.0
	Leasehold improvements				16,966		, 216	,976.	15,39		
_	Equipment	i i			09,025		, 086	,976.	23,02		
	Other				<u>64,880</u>	•					80.
	the state of the s	Samuel Form OOA Pa	rt V colum	n (R) line	10(c))			<b>&gt;</b>	38,79	, o , 5	) D 4 .

Schedule D (Form 990) 2012 Temple University Part VII Investments - Other Securities. See		th System, Inc.	23-2825881 Page 3
(a) Description of Security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost	or end-of-year market value
	(4)		
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A)	***************************************		
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
(1)	<u> </u>		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related. Se		ne 13.	
(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost	t or end-of-year market value
(1)			
(2)			
(3)	•		
(4)			
(5)			
(6)			
(8)			
(9)			
(10)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets. See Form 990, Part X, line			(b) Book value
	Description		
(1) Assets Limited as to Use			161,792,760.
(2) Investment in Temple Univ	ersity Heal	<u>lth System Insurance</u>	9 14 014 707
(3) Company, Ltd.			14,214,191.
(4) Other Assets			36,544.
(5) Self Insurance Assets hel	d by Temple	e University	28,238,605.
(6) Underwriters Discount			2,898,990.
(7)			
	- Comment of the Comm		
(8)			
(9)			
(10) Double V and (P) line	10.15.)		<b>&gt;</b> 207,181,696.
Total. (Column (b) must equal Form 990, Part X, col. (B) lin  Part X Other Liabilities. See Form 990, Part X,	line 25		
Part X Other Liabilities. See Form 990, Part X,  (a) Description of liability	HI 10 20,	(b) Book value	
1.		V-7-	
(1) Federal income taxes		625,583.	
(2) PA UC Liabilities LTC			
(3) Other Liabilities Misc		1,629,707.	
(4) Self Insurance Claims TU	Wkcomp	28,846,541.	
(5) Asset Retirement Obligati	on	270,238.	
(6) Due to Affiliates		30,096,924.	
(7)			
(8)			
(9)			
(10)			
(11) Total. (Column (b) must equal Form 990, Part X, col. (B) lin	ne 25 )	61,468,993.	
2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the te	ext of the footnote to		s that reports the organization's
2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the telliability for uncertain tax positions under FIN 48 (ASC	740) Chaob hara if th	he text of the footnote has been provide	ded in Part XIII
liability for uncertain tax positions under FIN 48 (ASC	140). OHECK HERE II U	io toke of the foothers has been provide	Calardula D (Form 000) 201

Total revenue, gains, and other support per audited financial statements  Amounts included on line 1 but not on Form 990, Part VIII, line 12:	edule D (Form 990) 2012 Temple University Health S	ystem, Inc.	23-28258	881 Page 4
Amounts included on line 1 but not on Form 990, Part VIII, line 12:  Neutrealized gains on investments  Donated services and use of facilities  Recoveries of prior year grants  Add lines 2a through 2d  Subtract line 2e from line 1  Amounts included on Form 990, Part VIII, line 12, but not on line 1:  Investment expenses not included on Form 990, Part VIII, line 7b  Add lines 4a and 4b  Total revenue, Add lines 3 and 4e, (This must equal Form 990, Part I, line 12)  Total expenses and losses per audited financial statements  Amounts included on fine 1 but not on Form 990, Part IX, line 25:  Donated services and use of facilities  Prior year adjustments  Cother losses  Cother losses  Cother (losseribe in Part XIII.)  Add lines 2 a through 2d  Subtract line 2e from line 1  Amounts included on Form 990, Part IX, line 25; but not on line 1:  Investment expenses not included on Form 990, Part IX, line 25:  De Prior year adjustments  Cother losses  Cother losses  Cother losses  Cother losses  Cother losses, Add lines 4a through 2d  Subtract line 2e from line 1  Amounts included on Form 990, Part IX, line 25; but not on line 1:  Investment expenses not included on Form 990, Part VIII, line 7b  Cother (Describe in Part XIII.)  Codd lines 4a and 4b  Total expenses, Add lines 3 and 4e, (This must equal Form 990, Part I, line 18)  Total expenses, Add lines 3 and 4e, (This must equal Form 990, Part II, lines 1a and 4; Part IV, lines 1b and 2b; Part IV, line 4  Total expenses, Add lines 3 and 4e, This must equal Form 990, Part II, lines 1a and 4; Part IV, lines 1b and 2b; Part IV, line 4  Total expenses, Add lines 3 and 4e, This must equal Form 990, Part II, line 18)  Total expenses and lines 2 and 4e, This must equal Form 990, Part II, lines 1a and 4; Part IV, lines 1b and 2b; Part IV, line 4  Total expenses, Add lines 4a and 4b  Accuracy and the first and the first and 4b and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.	rt XI Reconciliation of Revenue per Audited Financial Stateme	ents With Revenue pe	er Return	
Net unrealized gains on investments	Total revenue, gains, and other support per audited financial statements		1	
Donated services and use of facilities Recoveries of prior year grants Recoveries of prior year year year year year year year yea	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1		
Secoveries of prior year grants Other (Describe in Part XIII) Add lines 24 through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII) Add lines 4a and 4b Total revenue. Add lines 3 and 4e, (This must equal Form 990, Part I, line 12) Total expenses and losses per audited financial statements With Expenses per Return Total expenses and losses per audited financial statements With Expenses per Return Total expenses and losses per audited financial statements With Expenses per Return Total expenses and losses per audited financial statements With Expenses per Return Total expenses and losses per audited financial statements With Expenses per Return Total expenses and losses per audited financial statements with Expenses per Return Total expenses and losses for audited financial statements with Expenses per Return Total expenses and losses for audited financial statements with Expenses per Return Total expenses and losses for audited financial statements with Expenses per Return Total expenses and use of facilities Deprive year adjustments Deprive year year year year year year year yea	Net unrealized gains on investments	2a		
In Other (Describe in Part XIII.)  Add lines 2 at through 2d  Subtract line 2e from line 1  Amounts included on Form 990, Part VIII, line 12, but not on line 1:  Investment expenses not included on Form 990, Part VIII, line 7b  Other (Describe in Part XIII.)  Add lines 4a and 4b  Total revenue. Add lines 3 and 4e, (This must equal Form 990, Part I, line 12.)  Total expenses and losses per audited financial statements  Amounts included on line 1 but not on Form 990, Part IX, line 25:  Donated services and use of facilities  Other (Describe in Part XIII.)  Cother (Describe in Part XIII.)  Add lines 2a through 2d  Subtract line 2e from line 1  Amounts included on Form 990, Part IX, line 25:  Other (Describe in Part XIII.)  Add lines 2a through 2d  Subtract line 2e from line 1  Amounts included on Form 990, Part IX, line 25, but not on line 1:  Investment expenses not included on Form 990, Part III, line 7b  Other (Describe in Part XIII.)  Other (Describe in Part XIII.)  Add lines 4a and 4b  Total expenses, Add lines 3 and 4e, (This must equal Form 990, Part I, line 18.)  Total expenses, Add lines 3 and 4e, (This must equal Form 990, Part I, line 18.)  Total expenses, Add lines 3 and 4b; Also complete this part to provide any additional information.	Donated services and use of facilities	2b		
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Subtract line 2e from line 1  Amounts included on Form 990, Part IX, line 25, but not on line 1:  Investment expenses not included on Form 990, Part VIII, line 7b  Investment expenses not included on Form 990, Part VIII, line 7b  Add lines 4a and 4b  Code (Describe in Part XIII)  Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part II, lines 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part III, lines 11.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part III, lines 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part III, lines 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part III, lines 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part III, lines 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part III, lines 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part III, lines 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part III, lines 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part III, lines 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part III, lines 18.)  Total expenses. Add lines 4 and 4b. (This must equal Form 990, Part III, lines 18.)  Total expenses. Add lines 4 and 4b. (This must equal Form 990, Part III, lines 18.)  Total expenses. Add lines 4 and 4b. (This must equal Form 990, Part III, lines 18.)  Total expenses. Add lines 4 and 4b. (This must equal Form 990, Part III, lines 18.)	Other losses	, 2c		
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a Investment expenses not included on Form 990, Part VIII, line 7b  Other (Describe in Part XIII.)  Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses and lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses and lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 4 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 4 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 4 and 4c. (This must equal Form 990, Part II, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 4 and 4c. (This must equal Form 990, Part II, line 18.)  Total expenses. Add lines 4 and 4c. (This must equal Form 990, Part II, line 18.)  Total expenses. Add lines 2 and 4c. (This must equal Form 990, Part II, line 18.)  Total expenses. Add lines 2 and 4c. (This must equal Form 990, Part II, line 18.)  Total expenses. Add lines 2 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 2 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 2 and 4c. (This must equal Form 990, Part II, line 18.)  Total expenses. Add lines 2 and 4c. (This must equal Form 990, Part II, line 18.)  Total expenses. Add lines 2 and 4c. (This must equal Form 990, Part III, lines 18.)  Total expenses. Add lines 2 and 4c. (This must equal Form 990, Part III, lines 18.)  Total expenses. Add lines 2	Subtract line 2e from line 1		3	
a Investment expenses not included on Form 990, Part VIII, line 7b  Other (Describe in Part XIII.)  Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses and lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses and lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 4 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 4 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part II, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part II, lines 18.)  Total expenses. Add lines 4 and 4c. (This must equal Form 990, Part II, lines 18.)  Total expenses. Add lines 4 and 4c.	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 1		
Other (Describe in Part XIII.)  Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part II, lines 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part II, lines 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part II, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part II, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part II, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part II, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part II, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part II, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part II, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part II, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part II, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part II, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part II, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part II, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part II, lines 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part III, lines 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part III, lines 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part III, lines 18.)		. 4a		
Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Supplemental Information  mplete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4 ine 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.				
art XIII Supplemental Information Implete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4 ine 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.	Add lines 4a and 4b			
art XIII Supplemental Information  mplete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4 ne 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	•••••	5	
nplete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4 ne 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.	art XIII Supplemental Information			
	ne 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part t	o provide any additional in-		
			0.1.1.5	/Farm 200) (

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations,

OMB No. 1545-0047

(Form 990)			Governments	and Individuals i	Governments, and Individuals in the United States	Se		V P V
Department of the Treasury		Comple	Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.	n answered "Yes" to For	to Form 990, Part	:IV, line 21 or 22.		Open to Public Inspection
Internal Revenue Service Name of the organization	Temple University	1	Health System	em, Inc.				Employer identification number 23-2825881
Part   General Inf	General Information on Grants and Assistance  Does the organization maintain records to substantiate the amount of th	nd Assistance	amount of the grants	or assistance, the	grantees' eligibility	for the grants or ass	le grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	ion X Yes No
criteri	criteria used to award the grants or assistance?	tance?	oring the use of grant	of grant funds in the United States	States.			
Part II Grants and	Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any Grants and Other Assistance to Governments and Organizations in the Complete States.	sovernments and	Organizations in the	• United States. C	omplete if the orga	nization answered "Y	res" to Form 990, Part l	IV, line 21, for any
1 (a) Name and adv	recipient that received more than \$5,000. Part II can be duplicated it addition a space is recoord  (a) Name and address of organization or government  or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, EMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Temple Health Transport Team, 3509 N Broad Street Room 939 Philadelphia, PA 19140	nsport Team, Inc. et Room 939 19140	75-3084023		2,291,667.	0			General support
Temple Physicians, 3509 N Broad Street Philadelphia, PA 1	lians, Inc. Street Room 939 PA 19140	23-2790607		16,221,000.	0			General support
Institute for Cancer Research 3509 N Broad Street Room 939 Philadelphia, PA 19140	Cancer Research Street Room 939 PA 19140	23-6296135		2,400,000.	0			Research support & investment
		-		otest 1 and a table				3.
2 Enter total numb	Enter total number of section 501(c)(3) and government organizations	and government c	Sign					0
3 Enter total numb	Enter total number of other organizations listed in the line 1 table	s, see the instruc	tions for Form 990.					Schedule I (Form 990) (2012)

Schedule I (Form 990) (2012) Page 2 (f) Description of non-cash assistance 23-2825881 Part IV | Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information. (e) Method of valuation (book, FMV, appraisal, other) Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. of the related organizations and the organization Grants were made only for tax-exempt purposes to related organizations Grants are subject to review by the governing (d) Amount of non-cash assistance Inc. (c) Amount of cash grant Temple University Health System, (b) Number of recipients which is their common parent 7 Line (a) Type of grant or assistance bodies and management under common control. I, Part Schedule I (Form 990) (2012) Schedule I,

Part III

## SCHEDULE J (Form 990)

Department of the Treasury

## **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. See separate instructions.

OMB No. 1545-0047
2012

Open to Public Inspection

Name of the organization

Temple University Health System, Inc.

Employer identification number 23-2825881

Pai	rt I Questions Regarding Compensation	,		
			Yes	No
	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			İ
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			İ
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			1
	Discretionary spending account  Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
•	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	X   Independent compensation consultant   X   Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
•	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
Ū	If "Yes" to any of lines 4a·c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
Ŭ	contingent on the revenues of:			
а	The organization?	5a		X
	Any related organization?			X
D	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
U	contingent on the net earnings of:			
_	The organization?	. 6a		X
	Any related organization?	6b		X
Ŋ	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
'	not described in lines 5 and 6? If "Yes," describe in Part III	. 7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
O	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	. 8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
3	Regulations section 53.4958-6(c)?	. 9		

23-2825881

Page 2

Inc.

Temple University Health System,

Schedule J (Form 990) 2012

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual. Do not list any individuals that are not listed on Form 990, Part VII.

	(B) Breakdown of W-2		and/or 1099-MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
Lamb I	(i) Base	(ii) Bonus &	(iii) Other	other deferred compensation	benefits	(a)-(i)(a)	reponed as deferred in prior Form 990
(A) Name and Inte	compensation	incentive	reportable compensation				
				0	0	0.	0
er, MD	70 70	100	19 867	0	20,624.	1,525,200.	0
	T , 304	,001		0		0	0
(2) Dr. Richard Englert	131 98	50.00	20,102.	0	72,210.	574,295.	0
ner	7 7 7 7	2/20	2 7 2	0	0	0	0.
	715 87		75.00	0	44,901.	5,7	0
of Operating Officer	101	60 66	27.	33,212.	54,963.	616,256.	0.
C. Koob					0.		
retary				0	0	0	0.
Moore	07 007	40 00	4.20		72,210.	536,824.	0
. Secretary	4440	136	2.4	52,995.	76,709.	734,451.	0
rt H. Lux	0 1 1 1 1 1	001			0	0	0
asurer	28 300	10.78		26,755.	34,878.	299,246.	
Klos	2	2			0.	0	
t. Treasurer	103 94	5 47	933.	15,988.	34,275.	160,616.	
	4		ı	0.	0	0.	
t. Treasurer	251 94	12.87	0	27,546.	44,009.	336,374,	
(9) Herb White	4717	1	0	0	0	0	
	252 57	00 06	16.593	10,066.	29,457.	499,661	0.
	7000		200		0	.0	
Chief Information Officer	212 73	33 31	31.764	33.212.	56,906	468,927	0.
(11) Alan Rosenberg	CIICTC	+0100			1	0	0
	30 300	30 00	0	11,250.	28,341,	365,859	0
(12) Paula Stillman				0	0		0
VP Intregration	195 70	10.22	100	9,261.	26,946	242,242	0
(13) Adam Edelson	4		0	.0	0		0
Business Development	210 50	10.60	0	. 22,788.	30,429	274,331	0
(14) Paul Neimeyer	٧.		0	0	0		0
Legal	207.18	10,708	1,430	23,034.	41,152	283,507	0
(15) Kenneth Chadwick	2		0	.0			0
AVP Real Estate Services	201 28	7, 10,348	763	22,106.	40,655	275,159	0
(16) John O Donnell	101		0	0	0	0	0
Legal	1111					Sche	Schedule J (Form 990) 2012

23-2825881

Page 2

Inc. Temple University Health System,

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

Schedule J (Form 990) 2012

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of V	(B) Breakdown of W-2 and/or 1099-MISC compensation	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			in prior Form 990
(17) Joseph Kosich	Ξ	213,140.	11,000.	3,543.	23,74	41,322.	292,74	0
W	Ξ	1 1	0.	0.				0.
(18) Raymond Robinson	ε	212,129.	11,000.	231.	23,736.	41,309.	288,405.	0
AVP Revenue Cycle	⊞	0.	0	0	0	0	•	• 0
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000110							Sched	Schedule J (Form 990) 2012

Department of the Treasury Internal Revenue Service SCHEDULEK (Form 990)

Partl

 Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.
 Attach to Form 990. Supplemental Information on Tax-Exempt Bonds

2012 Open to Public Inspection

OMB No. 1545-0047

(i) Pooled financing Yes No Employer identification number × M (g) Defeased (h) On behalf 23-2825881 Yes No Yes No M × of issuer × × 71,051,466.Series 97,99,03, 03, (f) Description of purpose 149,898,643. Series 97,99, ö οĘ Refunding Refunding Continuations (e) Issue price (d) Date issued 23-1929132|717903C55| 08/17/07 23-1929132|717903D54| 08/17/07 Inc. ( <del>I</del> ) Temple University Health System, Column (c) CUSIP# for ➤ Attach to Form 990. See Part VI (b) Issuer EIN B Facility Auth of Phila A Facility Auth of Phila & Higher Ed Hospitals & Higher Ed (a) Issuer name Name of the organization Bond Issues Hospitals

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D Part II Proceeds	TOUR TOUR TO THE T

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Refunding of 1993

309,132,330. Acq of Fox Chas

07/01/20

23-1929132717903J25

c Facility Auth of Phila

Hospitals & Higher Ed

1 Amount of bonds retired									
17									
Z Allount of bolius legally defeased		149 80	149 898 643.	71.05	1.466.	71.051.466, 309,132,330.	2,330.		
3 Total proceeds of issue		10171		1		0.00	000		
4 Gross proceeds in reserve funds		11,58	11,583,006.	4,3/	4,3/4,559.	28,409,439	7,439.		
v.									
		137,14	137,144,859.	65,80	65,803,583.	87,34	87,349,270.		
		1 17	1 170 778	87	875,324.	4.70	4.704.999.		
7 Issuance costs from proceeds		7 7 7		S .					
8 Credit enhancement from proceeds									
Months equitibaged series series									
working capital expenditures not pro						188 668 877	α α α		
10 Capital expenditures from proceeds						T 0 0 ' 0 0	. 440 / 0		
11 Other spent proceeds									
12 Other unspent proceeds	***************************************		1		1				
13 Year of substantial completion		7	2007	7	7007				
1		Yes	°N	Yes	No	Yes	No	Yes	No
Sal Moral than the property of the second se		×		X		×			
44 Word the bonds issued as part of an advance refunding issue?	ça		×	×			×		
Weie tile boilds issued as pair of all		×		×			×		
16 Has the final allocation of proceeds been made:	dei Hiade	4.7							

# Does the organization maintain adequate books and records to support the final allocation of proceeds? Part III Private Business Use

Has the final allocation of proceeds been made?

9 5

		<u> </u>	
_		ŝ	Þ
•		Yes	
4 Was the organization a partner in a partnership, or a member of an LLC.	אמס נוכ כולת וידמנים מ לשתום וויד של שניים וויד או החיים ביידי	which owned property financed by tax-exempt bonds?	

		990.
2 Are there any lease arrangements that may result in private business use of	bond-financed property?	<sup>232121</sup> LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2012

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Yes

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Yes

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Chadille K Form 990) 2012 Temple University Health System	m, Inc		23-2	-2825881				Page 2
Use (Cor			a	~		U	Ω	
Official and the second of the	Yes	S.	Yes	No	Yes	No	Yes	No
3a Are there any management or service contracts that may result in private		×		×	×			
business use or bornd-linariced property:  b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside					×			•
counsel to review any management or service contracts relating to the financed property?		×		×	×			
c Are there any research agreements that may result in private business use of bond-illialiceu property:		4						
d If "Yes" to line 3c, does the organization routilities engage boring council of constructions are property?					×			
a Enter the percentage of financed property used in a private business use by		Ċ		) (	-	%		%
entities other than a section 501(c)(3) organization or a state or local gove		1.96 %		% 00.	1	•		
5 Enter the percentage of financed property used in a private business use as a result of								
unrelated trade or business activity carried on by your organization, another		%		% 00		% 00.		%
section 501(c)(3) organization, or a state or local government								%
6 Total of lines 4 and 5				×		×		
7 Does the bond issue meet the private security or payment test?		4						
8a Has there been a sale or disposition of any of the bond-financed property to a non-		×		×		×		
governmental person other than a 50 ((c)(3) Organization since the board money required the control of honey found franced property sold or disposed								ì
b If "Yes" to line 8a, enter the percentage of bond-linaticed property sold of capacity		%		%		%		%
of ماناعه sections ما المعاددات الم								
5 II 153 to line out, from 207, some 201, some								
stablished written procedures to ens								
		<b>;</b>		<b>\$</b>		Þ		
Regulations sections 1.141-12 and 1.145-2?		×		×		4		
Part IV Arbitrage		•		α		O		۵
		<b>A</b>	ļ;		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	Z	Yes	2
	Yes	2	Yes	ON D	S	<b>2</b> ≯	3	
1 Has the issuer filed Form 8038-T?		×		4		4		
		-		<b>&gt;</b>	×			
1 1		4 3		4 >	4	×		
	Þ	<	Þ	4		×		
l	≺		4					
computation was performed		×		×		×		
3 Is the bond issue a variable rate issue?								
tal issuer entered into a qu		×		×		×		
hedge with respect to the bond issue?	A/N		N/A					
b Name of provider								
c Term of hedge		×		×				
d Was the hedge superintegrated?		×		×				
e Was the hedge terminated?						SS	hedule K (F	Schedule K (Form 990) 2012
12-17-12								

232123 12-17-12

## SCHEDULE L (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

**Transactions With Interested Persons** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

2012

Open To Rublic

Open To Public Inspection

Name of the organization

Temple University Health System, Inc.

Employer identification number 23-2825881

rt I Excess Bene Complete if the	organization ans	wered "Yes" on F	orm 9	90, Pa	rt IV, line 25a or 25b,	or Fo	orm 990-EZ, Pa	art V, li	ne 40	b	Т			
	(h)	Relationship betv	veen c	lisqualit	fied		ription of trans					Correc		
(a) Name of disqualified (	person	person and or	ganiza	tion	(0)						Ye	S	No	
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											+			
Enter the amount of tax	incurred by the	organization man	agers	or disa	ualified persons dur	ing th	e year under							
eaction 4959	incurred by the	organization	<b>-</b>						<b>&gt;</b> \$					
section 4958 Enter the amount of tax	if any on line 2	above, reimburs	ed by	the org	ganization			1						
Effer the amount of tax	, il arty, orranio E	, 450,0, 150,000	,											
rt II Loans to an	d/or From In	terested Per	sons											
Complete if the	organization ans	swered "Yes" on	Form	990-EZ	, Part V, line 38a or F	orm :	990, Part IV, lin	ie 26; (	or if th	ie orga	nizatio	on		
		00, Part X, line 5,												
(a) Name of (b) Relation		ionship (c) Purpose (d) Loan to or from the			(e) Original principal amount	(f) Balance due		(g) In (h) Ap			Jaiu VI Lann		Written	
	organization	() of loop		n the ization?	principal amount			deta	uit?	committee?		ayıee	agreement?	
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art III Grants or A	Assistance B	enefiting inte	erest	ed Pe	rsons.									
Complete if the	e organization ar	swered "Yes" or	Form	990, P	art IV, line 27.								_	
(a) Name of interested		(b) Relationship between interested person and			(c) Amount of assistance		(d) Type assistar				e) Purpose of assistance			
		the organi	zation											
			-											
	i i													

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2012

e a blanca of the annual and in annual	d "Yes" on Form 990, Part IV, (b) Relationship between i	interested	(c) Amount of	(d) Description of	(e) Sha organiz	ring o
(a) Name of interested person	person and the organi	zation	transaction	transaction	reven	ues?
	g 6 D	Dolot	67 856	Employee at	Yes	No X
rc Polett	Son of Daniel	Polec	67,830.	Emproyee do		
					ļ	
art V Supplemental Information  Complete this part to provide addition	and information for responses	s to question	ns on Schedule L (see	instructions).		
ch L, Part IV, Business	Transactions I	<u>nvolvi</u>	ng Interest	ced Persons	}	
S. D. Wanne						
				•		
b) Relationship Between	Interested Per	son an	d Organiza	cion:		
on of Daniel Polett - Di	rector at TUHS	ļ				
c) Amount of Transaction	n \$ 67,856.					
d) Description of Transa	action: Employe	e at I	UHS			
e) Sharing of Organizat:	ion Revenues: -	- NO				
					<u> </u>	.,,

## SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

232211 01-04-13

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ

OMB No. 1545-0047 Onen to Public Inspection

Internal Revenue Service Name of the organization

Temple University Health System, Inc.

Employer identification number 23-2825881

Schedule O (Form 990 or 990-EZ) (2012)

Form 990, Part VI, Section A, line 1: Pursuant to the organization's bylaws, the Executive Committee consists of at least five (5) Directors including the Chair, the Vice-Chair and the Chief Executive Officer of the The Executive Committee is authorized to act for the Board organization. between its regular meetings.

Form 990, Part VI, Section A, line 6: The sole member of the organization is Temple University - Of The Commonwealth System of Higher Education. The member has the power to appoint and remove the organizations Board of Directors. The approval of the member is required for any of the following actions by the organization, (a) any dissolution or liquidation, (b) any merger, (c) any amendments to the articles of incorporation, (d) any amendments to the bylaws regarding the member, the number of directors, quorum or voting requirements, (e) the sale, pledge, lease (but only a lease from the organization of substantially all of the organizations real property), or transfer of the assets of the organization other than transactions occurring in the ordinary course of business, (f) any decision resulting in the organizations ceasing to provide appropriate sites for Temple University School of Medicine for comprehensive tertiary acute care services through the organization or related organizations (g) any decision to merge with, acquire, or enter into an affiliation with medical schools or medical school hospitals other than the Universitys(h) the deletion of any clinical programs that are needed for the accreditation of Temple University School of Medicine (i) the adoption of the organizations annual capital and operating budgets (j)the issuance or assumption of any indebtedness in excess of two million five hundred thousand (\$2,500,000)

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2012)	Page <b>2</b>
Name of the organization  Temple University Health System, Inc.	Employer identification number 23-2825881
and (k) the execution of any contract providing for the many	
organization.	
Form 990, Part VI, Section A, line 7a: Please refer to th	e response for
question 6	
Form 990, Part VI, Section A, line 7b: Please refer to th	e response for
question 6	
Form 990, Part VI, Section B, line 11: After review by ma	nagement and
outside tax counsel, the 990 and 990T (if any) are posted	
the Secretarys Office. Each Board member is contacted and	l provided with the
web address. A Board member without internet access is pr	covided a paper
copy to review. The website and paper mailing have an over	erview of the 990
and 990T preparation process and internal reviews. Each E	Board member is
asked to review the 990 and 990T within 2 weeks and conta	act the Chief
Financial Officer with any questions.	
	,
Form 990, Part VI, Section B, Line 12c: The Office of the	
provides each director and officer with copies of the Cor	nflict of Interest
Policy and a disclosure statement to be completed on an a	annual basis. The
Office of the Secretary reviews the completed disclosure	statements which
are then reviewed in summary format by a committee of the	e Board of
Directors and any recommended actions are presented to the	he full Board of

Directors. In addition to completing the annual disclosure statement, directors and officers must disclose potential or actual conflicts on an ongoing basis as matters arise. All disclosures are evaluated and a determination of whether a conflict exists is made by the Board or a

232212
01-04-13 Schedule O (Form 990 or 990-EZ) (2012) committee of the Board.

Form 990, Part VI, Section B, Line 15: There is a compensation committee that reviews and approves all total compensation of executive / key personnel at Temple University Health System through an evaluation performed by an external compensation expert before the compensation is approved.

Form 990, Part VI, Section C, Line 19: The Unaudited Internal Financial Statements of the Temple University Health System and certain of its related organizations are distributed and made available to the public at the end of each quarter per the Systems Continuing Disclosure Agreement (Series of 2007 Bond Issue) through Digital Assurance Corp (DAC), the Municipal Services Reporting Boards EMMA disclosure site and the Health Systems financial web site. The Annual Audited Financial Statements are also released to the public in the same manner. To the extent required by applicable law, the organization makes its governing documents available to the public upon request.

### COMMUNITY BENEFIT OVERVIEW

Temple University Health System, as the sole member of its affiliated hospitals and physician practices, provides access to facilities, programs, and other resources to carry out a broad array of community services. We take great pride in our comprehensive efforts to improve the health and quality of living in North Philadelphia and our Southeast Pennsylvania region.

Employer identification number 23-2825881

Temple University Health System, Inc.

challenged neighborhoods surrounding Temple University Hospital, where
about 84% of the patients served by Temple University Hospital are
covered by government programs, including 31% by Medicare and 53% by
Medicaid. We are an indispensable provider of health care in the
largest city in America without a public hospital. Among
Pennsylvania's full-service safety-net providers, Temple University
Hospital serves the greatest volume and highest percentage of patients
covered by Medicaid.

Temple University Hospital also serves as a critical access point for vital public health services. It is the only Level 1 Trauma Center in Southeast Pennsylvania with a Burn Unit. Its Episcopal Campus contains all of Temple's behavioral health services, including a psychiatric Crisis Response Center, a full-service Emergency Department, and a 21-bed medical telemetry unit.

Temple University Hospital also serves as a critical access point for vital public health services. Last year we handled more than 130,000 patients in our Emergency Department; 11,000 patients in our Crisis

Response Center; 700 victims of gun and stab violence in our Trauma

Unit; and more than 300 patients in our Burn Center. We also delivered about 3,100 babies, of whom nearly 90% were covered by Medicaid.

Temple University Hospital is in a federally designated urban Renewal

Area and is located in a federally designated Medically Underserved

Area. Its Episcopal Campus is located in a Federal Empowerment Zone.

About 35% of individuals in Temple's primary service area live below

Temple University Health system takes great pride in the broad array of services it provides to the community. Below is a summary of some of the programs and activities conducted this year to help advance the wellness and improve the quality of life in our communities.

PROVIDING CRITICAL SOCIAL RESOURCES. Temple connected about 15,000

people with community-based social services, including free

transportation services, legal services, and clothing to destitute

patients upon discharge, and free pharmaceuticals, co-pays and medical supplies that provide our most vulnerable patients with the resources they need to help them heal after discharge.

people, providing free health screenings; support groups for patients and families dealing with alcoholism, narcotics abuse, behavioral health disorders, cancer and other diseases; providing free immunization for flu in cooperation with the City Health Department; offering education on childbirth, mental health, burn prevention, diabetes care, stroke awareness, healthy diet and exercise, and other topics; and providing many other outreach activities. In collaboration with local food banks, public schools, and community organizations, we also conduct numerous food, new clothing, and school supply drives to benefit children and adults living in our impoverished neighborhoods.

CONNECTING PATIENTS WITH FINANCIAL RESOURCES. Temple employs 35

Financial Counselors dedicated to helping uninsured and under-insured

patients obtain medical coverage. This team processes about 5,500

Schedule O (Form 990 or 990-EZ) (2012)

Temple University Health System, Inc.

Employer identification number 23-2825881

applications annually.

COMBATTING GUN VIOLENCE. Philadelphia leads the nation's 10 largest cities in homicides per capita. Three police districts with the highest number of shootings fall within our footprint. Last year

Temple treated more than 500 gunshot wound victims, the highest number in Pennsylvania. To address this epidemic, Temple's Cradle to Grave program works with at-risk youth to help break the cycle of gun violence. Cradle to Grave engaged 1,700 teens this year, and engaged more than 8,000 teens since the program began in 2006. Its Turning Point intervention program takes advantage of teachable moments that exist during the post-injury/pre-discharge period for survivors of violence.

Cancer Center operates several comprehensive screening and education
programs, including the following: (1) the Fox Chase Mobile Screening
Unit is outfitted with state-of-the-art breast cancer screening
equipment. In 2013, we provided skin and breast cancer screening to
more than 3,800 people. (2) Through its Speakers Bureau, Fox Chase
reached about 5,000 people, of whom 48% were educated in Spanish
language. Topics included breast, cervical, ovarian, prostrate, lung,
and skin cancer. (3) Through its Resource and Education Center, Fox
Chase staff provided about 3,800 patients, families, and community
members with access to free cancer information and resources that
address the cancer continuum. (4) Fox Chase also provides psychosocial
supports through nine separate support groups.

Employer identification number Temple University Health System, Inc. 23-2825881

INVESTING IN HEALTH PROFESSIONS EDUCATION. Temple invests about \$65 million to provide the education and training necessary to develop a professional healthcare workforce to benefit the broader community. This includes part of the cost of training more than 500 residents and fellows in over 45 teaching programs. Our residents and fellows are involved in various efforts that directly impact the community, including our Cradle to Grave program, the Temple CAREs primary clinic, our HIV clinic, and other community outreach initiatives. The exposure that our Residents receive caring for our diverse, low-income community helps Temple address health disparities while developing our nation's future physicians. Our investment in health professions also includes part of the cost of operating the Northeastern School of Nursing RN Diploma Program, providing an affordable option for diverse, community members who would not otherwise be able to attend traditional collegiate programs.

INVESTING IN OUR HOSPITAL WORKFORCE. Temple University Hospital's Community Healthcare Workforce program provided comprehensive training and education to help frontline workers living in the community adapt and build skills to enable them to participate in a changing healthcare workplace. About half of the students are union members, and half from the general community, many of whom are laid-off workers and Welfare recipients.

IMMERSION IN SCIENCE HIGH SCHOOL PROGRAM. Fox Chase Cancer Center provided free education programming to diverse high school students from the target region. In total, 157 students from 47 Philadelphia schools participated. This program provides staged, comprehensive

Employer identification number 23-2825881

Temple University Health System, Inc.

exposure of high school students to increase careers in science, and to provide direct instruction in basic lab practices and scientific thought. Summer salaries were provided to students in the Phase 3 segment of the program. In total eight (8) students were paid; 3 were awarded half-time fellowships (\$1125) and 5 received full-time fellowships (\$2250).

Directors are comprised of dedicated volunteers from diverse

backgrounds who offer expertise and govern the organization without

compensation. Similarly, our executive team routinely participates in

not-for-profit community health and social service organizations, as

volunteer members of their boards-of-directors, and as participants in

their outreach services. In addition, our hospitals engages volunteer

community members to help advance its healthcare mission. Through our

chaplaincy, family support, and other programs, our volunteers touch

more than 12,000 people annually, helping to advance healing through

their compassionate services to patients and their families.

PROMOTING MULTI-CULTURAL SERVICES. With an annual investment of \$1.5 million, Temple University Hospital has 349 language-proficient staff, all who have been credentialed through the Linguistic and Cultural Services Department, including 10 full-time medical interpreters, 2 medical interpreters in leadership roles, 39 active dual-role interpreters, 61 language proficient physicians, 21 RNs, 1 social worker, and 215 other language proficient bi-lingual staff.

Temple University Health System, Inc.

Employer identification number 23-2825881

\$127,000.00, this program helps ensure our staff and hospital

facilities are prepared to continue to provide safe, quality patient

care even under the most austere conditions. We work on many levels,

both inside and outside the Temple Health System, educating our

communities about the importance of personal preparedness. Temple's

Emergency Preparedness and Research Program is a critical link in the

federal, state, and local disaster response plans.

AMERICAN RED CROSS BLOOD DRIVES. We help ensure that our nation has a safe and reliable blood supply. Temple hospitals helped collect about 700 pints of blood from employees, physicians and community members.

PHILADELPHIA "MOM" PROGRAM. Temple's nursing staff and social workers assist the City in enrolling the new mothers shortly after delivering their infant and prior to discharge. New mothers and their babies from birth through age 5 are connected with social, educational, and healthcare supports.

FUELING OUR REGION'S ECONOMOC ENGINE. The Health system employed about 8,400 people and paid about \$750 million in salaries and benefits. As a critical employer for North Philadelphia, about 22% of our employees live within its immediate and adjacent zip codes. For every \$1.00 of hospital employee compensation, about \$.92 additional compensation is spent elsewhere in the community (about \$690 million). For every job at Temple University Hospital, about 1.2 additional jobs are generated elsewhere (about 10,000 spin-off jobs).

Temple University Health System, Inc.

Employer identification number 23-2825881

million in net charity and under-reimbursed care expenses. In addition, Temple maintains strong affiliations with the City of Philadelphia, Federally Qualified Health Centers, and numerous community health organizations to help ensure access to care for our vulnerable population. We are also partnering with government on the following innovative programs to improve care delivery and reduce costs: (1) In partnership with CMS, the Albert Einstein Medical Center and the Philadelphia Corporation for Aging, our Community-based Care Transitions program will improve transitions of beneficiaries from the inpatient setting to other care settings, improve care quality, reduce readmissions for high-risk Medicare beneficiaries; (2) Temple's Episcopal Campus is participating in the "Extended Acute Care Pilot" with the City of Philadelphia and its contractor Community Behavioral Health to improve patient care and recovery, to reduce long-term behavioral health costs and integrate patients into community settings; (3) In collaboration with Temple University School of Social Policy, the American Health Information Community (AHIC) and Local 1199C Training and Upgrade Fund, we developed a program to certify Community Health Peer Coaches. This program trains community members to work with providers to help coordinate care, improve patient compliance, and encourage wellness; and (4) Agency for Healthcare Quality and Research-Reducing Readmissions in Medicaid. Along with two high-volume Medicaid Hospitals in Boston (Bay State in Springfield) and Texas (University Health System in San Antonio), as well as with the Pennsylvania Department of Public Welfare, Temple is assisting AHRQ in a project focused on implementing best practices for reducing readmission in hospitals serving a high volume of Medicaid patients.

Schedule O (Form 990 or 990 EZ) (2012)  Name of the organization  Temple University Health System, Inc.	Employer identification number 23-2825881
SUBSIDIZING CRITICAL HEALTH SERVICES. Temple University	
invested about \$20 million to subsidize critical health on needed in our community. This includes support for our of	
emergency, acute care and psychiatric services, as well a	s the
inpatient psychiatric services on our Episcopal Campus. and mental health services are critical to the health and	
our vulnerable communities.	

Department of the Treasury Internal Revenue Service SCHEDULE R (Form 990)

Part

# Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
 ► Attach to Form 990.

2012 Open to Public Inspection

OMB No. 1545-0047

Employer identification number 23-2825881

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) Inc. System, Health Temple University Name of the organization

Direct controlling entity Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) End-of-year assets **e** Total income ਉ Legal domicile (state or foreign country) Primary activity Name, address, and EIN (if applicable) of disregarded entity <u>a</u> Part II

organizations during the tax year.)						(-)	
(a) Nome address and FIN	(b) Primary activity	(c) Legal domicile (state or	(d) Exempt Code	(e) Public charity	(f) Direct controlling	(g) Section 512(b)(13) controlled	(13)
of related organization	,	foreign country)	section	status (if section	entity	<b>}</b>	
				((0)(0)100		Yes	ON
Temple University Hospital, Inc					Temple University		
H.	· · · · · · · · · · · · · · · · · · ·	e inex [wanted]	501(c)(3)	Line 3	Health System Inc	×	
ladelphia, PA	Health care						
Jeanes Hospital - 23-2826045					Temple University		
3509 N Broad Street Room 936 or c/o Chief Le		•	(C) (1)	, , ,	Health Gretem Inc	×	
Philadelphia, PA 19140	Health care	Pennsylvania	201(2)(3)		ווכמד שבה באות דוום		
Temple Physicians, Inc 23-2790607					memnle Thittersity		
3509 N Broad Street Room 936 or c/o Chief Le		,		C (	Tentre ourverors	×	
Philadelphia, PA 19140	Health care	Pennsylvania	(6)(5)	C ATTTO	ייים בייים בייים דיים		
Temple Health Transport Team, Inc					memnle University		
75-3084023, 3509 N Broad Street Room 936 or					Tours of the Cart of the Cart	×	
	Health care	Pennsylvania	501(c)(3)	Line y	Health System Tire		
For Paperwork Reduction Act Notice, see the Instructions for Form 990.	ns for Form 990.				Schedule R (Form 990) 2012	orm 990) z	5 2 2 2 2

23-2825881

Temple University Health System, Inc.

Part II Continuation of Identification of Related Tax-Exempt Organizations

Schedule R (Form 990)

(a)	(p)	(O)	(g)	(e)	(£)	(g) Section 512(b)(13)	(b)(13)
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Ulrect controlling	controlled	eq
of related organization		foreign country)	section	status (if section 501(c)(3))	entity	organization?	No No
47305				-	nemnla Universitu		
Street Room 936 or c/o Chief Le			501/01/31	t e11 en. 1	Hospital	×	
19140	Health care	Fennsylvania	(C)(C)	1	TOSPI COT	!	
300 Sullivan Hall 1330 W Berks St							Þ
Philadelphia, PA 19140	Education	Pennsylvania	501(c)(3)	Line 2	1/a		4
Temple University Health System Foundation,							
Inc 23-2916108, 3509 N Broad Street Room		,	,	ı	Temple University	Þ	
936 or c/o Chief Legal Counsel,	Health care	Pennsylvania	501(c)(3)	Line 11a, I	Ноѕрітал	4	
Episcopal Hospital - 23-1365351							
3509 N Broad Street Room 936 or c/o Chief Le					Temple University	<b>;</b>	
Philadelphia, PA 19140	Health care	Pennsylvania	501(c)(3)	Line 11a, I	Hospital	×	
3509 N Broad Street Room 936 or c/o Chief Le					Temple University	;	
delphia, PA 19140	Health care	Pennsylvania	501(c)(3)	Line 11a, I	Hospital	×	
Jeanes Hospital Auxiliary - 23-1917776							
7600 Central Avenue						į	
9111	Health care	Pennsylvania	501(c)(3)	Line 9	Jeanes Hospital	×	
logic							
3509 N Broad Street Room 936 or c/o Chief Le					Temple University	;	
delphia	Health care	Pennsylvania	501(c)(3)	Line 3	Health System Inc	×	
Cano					American		
1					Oncologic		
	Health care	Delaware	501(c)(3)	Line 4	Hospital	×	
4 20					American		
3509 N Broad Street	1				Oncologic		
Geral Counsel Philadelphia PA	Health care	Pennsylvania	501(c)(3)	Line 3	Hospital	×	
- 23-2467337					American		
F Room 9					Oncologic		
10140	How 1th Corre	Pennsvlvania	501(c)(3)	Line 11b, II	Hospital	×	
1							
	•						

25881 Page 2

23-2825881

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) Temple University Health System, Schedule R (Form 990) 2012

(i) Section 512(b)(13) controlled entity? Yes No General or Percentage × ownership Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) 3 × Percentage ownership 100.008 100.00% managing ( Yes No Code V-UBI camount in box 20 of Schedule - K-1 (Form 1065) Share of end-of-year assets  $\equiv$ **6** ate allocations? Disproportion-Yes No  $\Xi$ Share of total income £ Share of end-of-year assets <u>6</u> Type of entity (C corp, S corp, or trust) **e** CORP Share of total income (d)
(d)
I Direct controlling entity £ Oncologic Predominant income (related, unrelated, excluded from tax under sections 512-514) American Hospital Legal domicile (state or foreign country) <u>e</u> Sermuda PA (d)
Direct controlling
entity Primary activity 9 Reinsurance Health care (c)
Legal
domicile
(state or
foreign chief Leg Primary activity 3509 N Broad Street Room 936 or c/o Chief 3 3509 N Broad Street Room 936 or c/o Name, address, and EIN of related organization Fox Chase Limited - 23-2396731 TUHS Insurance Company, Inc. ø 19140 Philadelphia, PA 19140 Name, address, and EIN of related organization Philadelphia, PA <u>a</u> Part IV Part III

Schedule R (Form 990) 2012

Page 3

Schedule R (Form 990) 2012 Temple University Health System, Inc.

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part V I alisacuotis Mini Control Commence Control Con					
O 1 the schedule is listed in Date II III or IV of this schedule				Yes	SS No
Note. Complete line in any entity is lacted in a complete line in any of the following transactions with one or more related organizations listed in Parts II-IV?	is with one or more re	ated organizations listed in F	Parts II-IV?	$\dashv$	
				1a X	
a Receipt of (i) interest (ii) annumes (iii) royames of (iv) lent morn a compared charge		· · · · · · · · · · · · · · · · · · ·		1b X	
b Gift, grant, or capital contribution to related organization(s)				-	N
Ciff grant or capital contribution from related organization(s)				+	+
(a) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c				4	×
d Loans or loan guarantees to of for related organization(s)				1e	×
e Loans or loan guarantees by related organization(s)					
				#	×
f Dividends from related organization(s)				10	×
g Sale of assets to related organization(s)				, <del>1</del>	×
h Purchase of assets from related organization(s)				= ;	4 >
Exchange of assets with related organization(s)				=	<b>4</b> :
i Lease of facilities, equipment, or other assets to related organization(s)				<b>-</b>	×
				7	×
K Lease of facilities, equipment, or other assets from related organization(s)				$\vdash$	×
	related organization(s)			+_	l M
<ul> <li>m Performance of services or membership or fundraising solicitations by related organization</li> </ul>	related organization(s)			-	bx
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	tion(s)			+	1 ×
Sharing of paid employees with related organization(s)				+	1
				- t	
p Reimbursement paid to related organization(s) for expenses					×
q Reimbursement paid by related organization(s) for expenses				-	
				11	X
r Other transfer of cash or property to related organization(s)				1s	×
s Other transfer of cash of property from leaded organization(s).  S Other transfer of cash of property from leaded organization(s).  He has answer to any of the above is "Yes." see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	who must complete t	nis line, including covered rel	ationships and transaction thresholds.		
	(g)	(0)	(p)		
Name of other organization	Transaction type (a-s)	Amount involved	Method of determining amount in	volved	
(1) Temple University Hospital	U	20,000,000.			
(2) Jeanes Hospital	υ	7,000,000.7			
-	μ	2,291,667.			
(3) Temple Health Transport ream	1				
(4) Temple Physicians Inc.	Д	16,221,000.			
ה השהול Hospital (חוויא חוויא Hospital)	ъ	53,604,686.			
	Ļ	11.076.023.			
(6) Jeanes Hospital	1	٦	Schedule	Schedule R (Form 990) 2012	990) 201
232163 12-10-12					

23-2825881

Temple University Health System, Inc.

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

Schedule R (Form 990)

(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(7)Temple Transport Team	Ы	183,112.	
(8)Temple Physicians Inc.	П	1,864,818.	
	Д	2,400,000.	
(10)Temple University Hospital	A	11,795,321.	
(11)Jeanes Hospital	А	2,707,971.	
	Ą	4,874,615.	
(13)Institute for Cancer Research	A	1,255,795.	
(14)Temple University Hospital	0	5,348,088.	
(15) Teanes Hospital	0	358,769.	
wellmorian Oncologic Hospital	0	284,760.	
2450402110			
(17)			
(18)			
(19)			
(20)			
(21)			
(22)			
(23)			
(24)			

23-2825881

Page 4

Temple University Health System, Schedule R (Form 990) 2012

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

ntage ship				2012
(j) (k) General or Percentage managing ownership Per No				(066 ш.
General o managing partner? Yes No				e R (Fo
(h)         (i)         (j)         (k)           Disproportion of Disproportion of Elementary of Schedule (F-1)         General or Percentage (managing)         Ownership           allocations?         of Schedule (F-1)         Partner?         Ownership           Yes No         (Form 1065)         Yes No				Schedule R (Form 990) 2012
(h) Disproportionate Blocations?				
(g) Share of end-of-year a assets				
(f) Share of total income				
(e) Are all partners sec. 501(c)(3) orgs.? 4) Yes No				
Predominant income pa (related, unrelated, sxcluded from tax under section 512-514) y				
(c) Legal domicile (state or foreign country)				
(b) Primary activity				
(a) Name, address, and EIN of entity				

Schedule R	(Form 990) 2012	<u>Temple</u>	<u>University</u>	<u> Health</u>	System,	Inc.	23-282588	31 Page 5
Part VII	(Form 990) 2012 Supplemental Info	ormation						
	Complete this part to p	rovide additional	information for respon	nses to question	ns on Schedule	R (see instruc	tions).	
	Complete this part to p							
	<u> </u>							
				<u></u>				
		· · · · · · · · · · · · · · · · · · ·	<u></u>					
-								
						<u> </u>		

### Form **5471**

(Rev. December 2012)

Information Return of U.S. Persons With Respect To Certain Foreign Corporations

For more information about Form 5471, see www.irs.gov/form5471.

OMB No. 1545-0704

(Rev. December 2012)
Department of the Treasury
Internal Revenue Service

Information furnished for the foreign corporation's annual accounting period (tax year required by section 898) (see instructions) beginning JUL 1 , 2012, and ending JUN 30, 2013

Attachment Sequence No. **121** 

00011011 00-71									
Name of person filing this return				A Identifying num	ber				
Temple University He	alth Sv	stem.	Inc.	23-2825	881				
Number, street, and room or suite no. (or P.O. box nur	mber if mail is not o	delivered to stre	et address)	B Category of filer		ns. Check ap	plicable b		
3509 N Broad Street,	No. 93	6			1 (repealed)	2	3 X	4 X	5 X
City or town, state, and ZIP code				C Enter the total pe					
	140			you owned at th			ng period		<u>%</u>
Filer's tax year beginning JUL 1		2012,a	nd ending J	UN 30	,201	3			
D Person(s) on whose behalf this informatio	n return is filed:				T				- h ( )
Stmt 1 (1) Name		(S	2) Address		(3) Identifying	number $\vdash$		applicable	
(1) Name		•	•	D1. ! 1 - 4 - 1	,	Sr	nareholder	Officer X	Director X
Larry Kaiser	3509 N	Broad	Street	Philadelp				X	23
Ron Jasner	3509 N	Broad	Street	Philadelp				X	X
Robert Lux	3509 N	Broad	Street	Philadelp	2			21	X
Lisa Corbin	3509 N	Broad	Street	Philadelp	unte muet he	etated in L	I.S. dolla	rs	
Important: Fill in all applicable lines a		. All informa	ation <b>mus</b> t i	e in English. All amod	unis inust de	stated III O	,o. dona	13	
unless otherwise indicate					b(1) Emplo	ver identific	ation nun	ber, if any	
1a Name and address of foreign corporation	n 	110			b(1) Emple	ry or radinatio	anon man	1501, 11 411,	
TUHS Insurance Com	ipany Li	.'D•   7		2450	b(2) Refere	ence ID num	her (see i	nstructions	s)
Aon House, 30 Wood	rbourne	Ave,	P.O. B	JA 2430	TUHIC1		1000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	- /
Hamilton FC						ry under wh	ose laws	incorporat	ed
Bermuda					<b>L</b>	rmuda			
d Date of e Principal place of busin	iess	f Princip	al <b>g</b> Prin	cipal business activity		h Functiona	l currency	1	
	1000	business a	ctivity Rei	nsurance					
μιαπιτισοπ		5241		iiparaiioo	lt.	J.S.,I	011a	r	
06/26/98Bermuda Provide the following information for the	foreign corner			tated ahove.					
<ul> <li>Provide the following information for the</li> <li>a Name, address, and identifying number</li> </ul>	of branch office	or agent (if a	nv) in the Uni	ted States	b If a U.S. ir	ncome tax re	eturn was	filed, enter	:
Aon Risk Services	The	oragonit(iio of PA	11197 111 1110 0111	iou otatos			(ii)	U.S. incom	e tax paid
1 Liberty Place,	, inc. (	rket S	t.		(i) Taxable inc	ome or (los	S)	(after all c	redits)
Philadelphia PA 19	9103								
PHILIAGEIPHIA IA I	7100								
c Name and address of foreign corporation in country of incorporation	on's statutory or	resident age	nt	d Name and address person (or person corporation, and t	ıs) with custodv	of the book	s and rec	ords of the	toreign
		D d	~ \ T MID	TUHS Inst	urance	Compar	nvz. T	td.	
Aon Insurance Mana	agers (.	Bermua	a) LTD	Aon House					
Aon House, 30 Wood	abourne	Ave		Hamilton		ooabo.			
Hamilton HMJX				BERMUDA	11140 22				
BERMUDA Schedule A Stock of the Fo	roian Cor	noration		DERMODA					
Schedule A Stock of the Fo	Jieigii Coi	Joradon			(b) Nui	nber of shar	res issued	and outst	anding
(a) De	scription of eacl	n class of sto	ck			ng of annua ing period	ı	(ii) End of accounting	annual g period
Common						120,0	0 0	1	20,000
Common									
LHA For Paperwork Reduction Act Notice	e, see instructio	ons.					Form	<b>5471</b> (F	Rev. 12-2012)
Elita I of Labornous transaction in the	•								

Page 2

1 CMP10 01111 0 0010)	_			Page 2
Form 5471 (Rev. 12-2012) Schedule B U.S. Shareholders of F	oreign Corporation			
(a) Name, address, and identifying number of shareholder	(b) Description of each class of stock held by shareholder.  Note: This description should match the corresponding description entered in Schedule A, column (a).	(c) Number of shares held at beginning of annual accounting period	(d) Number of shares held at end of annual accounting period	(e) Pro rata share of subpart F income (enter as a percentage)
Temple University Health	Common	120,000	120,000	
3509 N Broad Street Philadelphia PA 19140				
23-2825881				
				]
				].
				4
				4
				_

Schedule C Income Statement

Important: Report all information in functional currency in accordance with U.S. GAAP. Also, report each amount in U.S. dollars translated from functional currency (using GAAP translation rules). However, if the functional currency is the U.S. dollar, complete only the U.S. Dollars column. See instructions for special rules for DASTM corporations.

	Structions for appearant alocates. Externi exp		Functional Currency	U.S. Dollars
	1a Gross receipts or sales	1a		16,530,724.
	b Returns and allowances	1b		
		1c		16,530,724.
	c Subtract line 1b from line 1a	2		
<b>a</b> .	2 Cost of goods sold	3		16,530,724.
E E	3 Gross profit (subtract line 2 from line 1c)	4		
Income	4 Dividends	5		1,109,041.
_	5 Interest	6a		
	6a Gross rents	6b		
	b Gross royalties and license fees	7		
	7 Net gain or (loss) on sale of capital assets	8		
	8 Other income (attach statement)	1		17,639,765.
	9 Total income (add lines 3 through 8)	10		11/002/1001
	10 Compensation not deducted elsewhere	11a		
	11a Rents			
	b Royalties and license fees			
દ	12 Interest			
Deductions	13 Depreciation not deducted elsewhere	4.4		
Ę	14 Depletion	14		
ĕ	15 Taxes (exclude provision for income, war profits, and excess profits taxes)	15		
_	16 Other deductions (attach statement - exclude provision for income, war profits,			18,901,514.
	and excess profits taxes)  See Statement 4	16		18,901,514.
	17 Total deductions (add lines 10 through 16)	17		TO ' DOT ' DT E .
	18 Net income or (loss) before extraordinary items, prior period adjustments, and			
	the provision for income, war profits, and excess profits taxes (subtract line	-		-1,261,749.
äe	17 from line 9)	18		-1,201,149.
0	19 Extraordinary items and prior period adjustments	19		
Net Income	20 Provision for income, war profits, and excess profits taxes	20		
Se				1 261 740
	21 Current year net income or (loss) per books (combine lines 18 through 20)	21		-1,261,749.
	1.00.00.40			Form <b>5471</b> (Rev. 12-2012)

Form 5471 (Rev. 12-2012)

Schedule E Income, War Profits, and Excess Profits Taxes Paid or Accrued Amount of tax (a) Name of country or U.S. possession (d) (b) In foreign currency (c) Conversion rate In U.S. dollars 1 U.S. 2 4 5 6

Schedule F | Balance Sheet

Important: Report all amounts in U.S. dollars prepared and translated in accordance with U.S. GAAP. See instructions for an exception for DASTM corporations.

corpo	rations.			(a)	(b)
	Assets			Beginning of annual	End of annual
				accounting period	accounting period
1	Cash		1	417,788.	1,611,610.
2a	Trade notes and accounts receivable		2a		
b	Less allowance for bad debts		2b		
3	Inventories		3		
4	Other current assets (attach statement)	See Statement 5	4	9,543,822.	4,627,085.
5	Loans to shareholders and other related persons		5	- Marie - Mari	
6	Investment in subsidiaries (attach statement)		6		
7	Other investments (attach statement)	See Statement 6	7	43,720,731.	48,227,048.
, 8a	Buildings and other depreciable assets		8a		
oa b	Less accumulated depreciation		8b	(	) ()
-	Depletable assets		9a		
9a	Less accumulated depletion		9b	(	) ()
b	Land (net of any amortization)		10		
10	Intangible assets:				
11	- 4 "		11a		
a	Organization costs		11b		
b	Patents, trademarks, and other intangible assets		11c		
C	Less accumulated amortization for lines 11a, b, and c		11d	(	) ()
	Other assets (attach statement)	See Statement 7	12	8,500,000	4,250,000.
12	Other assets (attach statement)				
	Total assets		13	62,182,341	. 58,715,743.
13	lotal assets	daya' Equity			
	Liabilities and Sharehole	ders' Equity			
	A		14	780,388	. 0.
14	Accounts payableOther current liabilities (attach statement)	See Statement 8	15	29,350,468	. 23,730,332.
15	Loans from shareholders and other related persons		16		
16	Other liabilities (attach statement)	See Statement 9	17	15,064,957	. 20,770,615.
17	Other liabilities (attach statement)	000			
18	Capital stock:		18a		
а			18b	120,000	. 120,000.
b				8,569,899	
19	Paid-in or capital surplus (attach reconciliation)		-	8,296,629	
20	Retained earnings			1	) (
21	Less cost of treasury stock		21		
			22	62,182,341	58,715,743.
22	Total liabilities and shareholders' equity		.	1 02,102,01	Form <b>5471</b> (Rev. 12-2012)
					, 51111 = 11 - (1.011 12 = 1.11

Form	n 5471 (Rev. 12-2012)			rago -
Sc	hedule G Other Information			Yes No
	the sum at least a 100/ interest directly or in	directly in any foreign		100 110
1	During the tax year, did the foreign corporation own at least a 10% interest, directly or in	directly, in any foreign		
	partnership?			
	If "Yes," see the instructions for required statement.  During the tax year, did the foreign corporation own an interest in any trust?			
2	During the tax year, did the foreign corporation own an interest in any trust ————————————————————————————————————	arded as entities separate		***************************************
3	from their owners under Regulations sections 301.7701-2 and 301.7701-3?	ay and an ontines departmen		
	If "Yes," you are generally required to attach Form 8858 for each entity (see instructions)	).		
,	During the tax year, was the foreign corporation a participant in any cost sharing arrang	ement?		
_	Busing the accuracy of the tay year, did the foreign corneration become a participant in an	v cost sharing arrangement?		
5 6	During the tax year, did the foreign corporation participate in any reportable transaction	as defined in Regulations section 1.6011-47		
	If "Yes " attach Form(s) 8886 if required by Regulations section 1.6011-4(c)(3)(I)(G).			
7	During the tax year, did the foreign corporation pay or accrue any foreign tax that was d	isqualified for credit under section		
	001/m\2			
8	During the tax year, did the foreign corporation pay or accrue foreign taxes to which see	ction 909 applies, or treat foreign taxes that		
Ü	were previously suspended under section 909 as no longer suspended?			X
So	chedule H Current Earnings and Profits			
lm	portant: Enter the amounts on lines 1 through 5c infunctional currency.			4 061 740
1	Current year net income or (loss) per foreign books of account		1	-1,261,749.
2	Net adjustments made to line 1 to determine current earnings and			
	profits according to U.S. financial and tax accounting standards	1		
	(see instructions):	ons Subtractions		
a	Capital gains or losses			
b	Depreciation and amortization			
C	Depletion		1	
d	Investment or incentive allowance			
е	Charges to statutory reserves			
f	Inventory adjustments			
g	Taxes	1,509,983.		
h	Other (attach statement) Statement 10			
3	Total net additions	1,509,983.		
4	Total net subtractions		5a	-2,771,732.
5a	Current earnings and profits (line 1 plus line 3 minus line 4)	••••••	5b	
b			5c	-2,771,732.
C	Combine lines 5a and 5b	nge rate as defined in section 989(b)		
d	Current earnings and profits in 0.5. dollars (line 50 translated at the appropriate oxona	( ,	5d	-2,771,732.
	and the related regulations)			
Г	Enter exchange rate used for line 5d For the schedule I Summary of Shareholder's Income From Fore	ign Corporation		
0	item D on page 1 is completed, a separate Schedule I must be filed for each Category 4 c	or 5 filer for whom reporting is furnished on	this For	m 5471. This schedule
	s being completed for:			
Nio	ame of U.S. shareholder▶Temple University Health Sy	/stem, Incldentifying number▶	23	<u>-2825881</u>
1	Subpart F income (line 38b, Worksheet A in the instructions)		1	
2	Farnings invested in U.S. property (line 17. Worksheet B in the instructions)		2	
3	Draviously excluded subpart Eincome withdrawn from qualified investments (line 6b,	Worksheet C in the instructions)	3	
4	Previously excluded export trade income withdrawn from investment in export trade a	assets (line /b, Worksneet D in		
7	the instructions)		4	
5	Factoring income		5	
6	Total of lines 1 through 5. Enter here and on your income tax return		6	
7	Dividends received (translated at spot rate on payment date under section 989(b)(1))	***************************************	7	
8			8	
_				Yes No
•	Was any income of the foreign corporation blocked?			········ — —
9	Did any such income become unblocked during the tax year (see section 964(b))?	71 . L	 1	لما لــا
lf	the answer to either question is "Yes," attach an explanation.	Statement 1:	<u> </u>	Form <b>5471</b> (Rev. 12-2012
				rutili 347 I (Rev. 12-201)

Form 5471	Person(s) on Whose Behalf Information Return is Fi	Statement 1		
		(2)	(4) Check Appl: cable Box(e	
(1) Name	(2) Address	(3) Identifying Number	Shr- Offi Daniel	irec
George Moore Lisa Zimmaro Andromeda Ridgeway Beth C Koob	3509 N Broad Street Philadel 3509 N Broad Street Philadel 3509 N Broad Street Philadel 3509 N Broad Street Philadel	p p		X X X X
Form 5471 A	mount and Type of Indebtedness rporation to the Related Perso in Regulations Section 1.6046	ns Described	Statement	2
Description			Amount	
No Debt				
Form 5471 Name	e, Address, Identifying Number Shares Subscribed to by Each Su the Stock of the Foreign Co	abscriber to	Statement	3
Nai	me and Address	Identii Numbe		

There are no outstanding subscriptions to the stock of TUHS Insurance Company, Ltd. Bermuda

Form 5471 Other	Deductions		Statement	4
Description	Functiona Currency		U.S. Dollar	r
Losses and loss adjustment expenses Acquisition Costs General & Adminstrative Expenses			18,665,078 134,500 101,936	0.
Total to 5471, Schedule C, line 16			18,901,51	4.
Form 5471 Other C	Current Assets	·	Statement	5
Description		Beg. of Annual Accounting Period	End of Annu Accounting Period	
Accrued Investment Income Prepaid Expenses Reinsurance balance receivable Pending trades receivable Insurance balanaces receivable		344,548. 7,336. 8,500,000. 691,938. 0.	363,83 7,31 4,250,00 5,94	0.
Total to 5471, Page 3, Schedule F, 1	line 4	9,543,822.	4,627,08	5.
Form 5471 Other	Investments		Statement	6
Description		Beg. of Annual Accounting Period	End of Annu Accounting Period	
United States Treasury Notes Corporate debt securities Mortgage backed securities		27,930,537. 10,949,961. 4,840,233.	31,934,23 12,829,34 3,463,46	48
Total to 5471, Page 3, Schedule F,	line 7	43,720,731.	48,227,04	<b>4</b> 8

Form 5471 Other Assets		Statement 7
Description	Beg. of Annual Accounting Period	End of Annual Accounting Period
Deferred reinsurance premium	8,500,000.	4,250,000.
Total to 5471, Page 3, Schedule F, line 12	8,500,000.	4,250,000.
Form 5471 Other Current Liabili	ties	Statement 8
Description	Beg. of Annual Accounting Period	End of Annual Accounting Period
Losses and loss adjustment expenses Accrued expenses Reinsurance balances payable Unearned premium	12,245,911. 33,217. 8,571,340. 8,500,000.	15,201,356. 28,976. 4,250,000. 4,250,000.
Total to 5471, Page 3, Schedule F, line 15	29,350,468.	23,730,332.
Form 5471 Other Liabilities		Statement 9
Description	Beg. of Annual Accounting Period	End of Annual Accounting Period
Losses and loss adjustment expenses	15,064,957.	20,770,615.
Total to 5471, Page 3, Schedule F, line 17	15,064,957.	20,770,615.
Form 5471 Other Net Adjustmen	nts	Statement 10
Description	Net Additions	Net Subtractions
Net change unreal g/l on invest	-	1,509,983.
Total to 5471, Page 4, Schedule H, line 2h		1,509,983.

Form 5471 Explanation of Blocked or Unblocked Statement 11
Income of Foreign Corporation

In accordance with Internal Revenue Code sections 951(a), 952(a)(1), and 953(a), TUHS Insurance Company, Ltd. does not recognize its related party insurance income as Subpart F income for tax purposes. However, in accordance with generally accepted accounting principles, insurance premiums recieved are recognized as insurance revenues on TUHS Insurance Company's audited financial statements.

Foreign Corporation	THIT	Ingurance	Company	TITD.
I Oleigii Oolpolatioii	TOILD	THEAT GHOS	COMParty	

Sc	Schedule I Shareholder's Income From Foreign Corporation								
	ne of shareholder described in Category 5 emple University Health System, Inc.		Identifying number						
Τ 6	empre University nearth bystem, inc.								
	treholder's income from foreign corporation								
1	Subpart F income	1 _							
2	Earnings invested in U.S. property	2 _	A. A. A. A. A. A. A. A. A. A. A. A. A. A						
3	Previously excluded subpart F income withdrawn from qualified investments	3 _							
	Previously excluded export trade income withdrawn from investment in export trade assets								
5	Factoring income	5 _							
6	Total of lines 1 through 5	6 _							
7	Dividends received (translated at spot rate on payment date under section 989(b)(1))	7 _							
8	Exchange gain or (loss) on a distribution of previously taxed income	8							
_									

SCHEDULE J (Form 5471)

(Rev. December 2012)
Department of the Treasury
Internal Revenue Service
Name of person filing Form 5471

Accumulated Earnings and Profits (E&P)
of Controlled Foreign Corporation
▶ Information about Schedule J (Form 5471) and its instructions is at www.irs.gov/form5471.
▶ Attach to Form 5471.

OMB No. 1545-0704

23-2825881 Identifying number TITHTC1998 Reference ID number 0000000-00 EIN (if any) Temple University Health System, Inc.

THE THEIL COMPANY	LTD.			0000000-00	TUHIC1998	
Tito at Cata and late in	(a) Post-1986 Undistributed Earnings	(b) Pre-1987 E&P Not Previously Taxed	(bes)	(c) Previously Taxed E&P (sections 959(c)(1) and (2) balances)	nces)	(d) Total Section 964(a) E&P
importain: Enter antounes in functional currency.	(post-86 section 959(c)(3) balance)	(pre-87 section 959(c)(3) balance)	(i) Earnings Invested in U.S. Property	(ii) Earnings Invested in Excess Passive Assets	(iii) Subpart F Income	(combine columns (a), (b), and (c))
Ì	8 296 629					8,296,629.
1 Datatice at Degitiming of year						
b Current vear deficit in E&P	2,771,732.					
3 Total current and accumulated E&P				×		
not previously taxed (line 1 plus line 2a	5,524,897.					
4 Amounts included under section						
951(a) or reclassified under section						
959(c) in current year						
5a Actual distributions or reclassifications						<del>.</del>
of previously taxed E&P						
b Actual distributions of nonpreviously					·	
taxed E&P						
6a Balance of previously taxed E&P at						
end of year (line 1 plus line 4, minus						!
line 5a)						
b Balance of E&P not previously taxed						
at end of year (line 3 minus line 4,						
minus line 5b)	5,524,897.					
7 Balance at end of year. (Enter amount						
from line 6a or line 6b, whichever is						T 50/ 897
applicable.)	5,524,897.					- 1 CO ( # DC 1 C
7-14-7	in and the languagions for Earm 5474	for Earm 5471			Schedule J (F	Schedule J (Form 5471) (Rev. 12-2012)

## SCHEDULE M (Form 5471)

(Rev. December 2012)

Department of the Treasury Internal Revenue Service

Name of person filing Form 5471

# Transactions Between Controlled Foreign Corporation and Shareholders or Other Related Persons

▶ Information about Schedule M (Form 5471) and its instructions is at www.irs.gov/form5471.

Attach to Form 5471.

OMB No. 1545-0704

Identifying number

23-2825881 Temple University Health System, Inc. Reference ID number EIN (if any) Name of foreign corporation TUHIC1998 00 - 0000000TUHS Insurance Company LTD. Important: Complete a separate Schedule M for each controlled foreign corporation. Enter the totals for each type of transaction that occurred during the annual accounting period between the foreign corporation and the persons listed in columns (b) through (f). All amounts must be stated in U.S. dollars translated from functional currency at the average exchange rate for the foreign corporation's tax year. See instructions. Enter the relevant functional currency and the exchange rate used throughout this schedule V.S., Dollar (d) Any other foreign proporation or partnership controlled by U.S. person (f) 10% or more U.S. (C) Any domestic corporation or partnership controlled by (e) 10% or more U.S. shareholder of (b) U.S. person (a) Transactions of foreign corporation any corporation controlling the foreign corporation filing this return U.S. person filing this return filing this return person filing this return 1 Sales of stock in trade (inventory) 2 Sales of tangible property other than stock in trade ..... 3 Sales of property rights (patents, trademarks, etc.) Platform contribution transaction payments received 5 Cost sharing transaction payments received 6 Compensation received for technical, managerial, engineering, construction, or like services ..... 7 Commissions received ..... 8 Rents, royalties, and license fees received \_\_\_\_\_ 9 Dividends received (exclude deemed distributions under subpart F and distributions of previously taxed income) 10 Interest received ..... 11 Premiums received for insurance or 16,530,724 reinsurance ..... 16,530,724 12 Add lines 1 through 11..... 13 Purchases of stock in trade (inventory) 14 Purchases of tangible property other than stock in trade 15 Purchases of property rights (patents, trademarks, etc.) 16 Platform contribution transaction payments pale 17 Cost sharing transaction payments paid 18 Compensation paid for technical, managerial, engineering, construction, or like services ..... 19 Commissions paid ..... 20 Rents, royalties, and license fees paid 21 Dividends paid ..... 22 Interest paid ..... 23 Premiums paid for insurance or reinsurance ..... 24 Add lines 13 through 23 ..... 25 Amounts borrowed (enter the maximum loan balance during the year) - see instr. 26 Amounts loaned (enter the maximum loan balance during the year) - see instr

# SCHEDULE O (Form 5471)

(Rev. December 2012)

Department of the Treasury Internal Revenue Service

Name of person filing Form 5471

### Organization or Reorganization of Foreign Corporation, and Acquisitions and Dispositions of its Stock

Information about Schedule 0 (Form 5471) and its instructions is at www.irs.gov/form5471

► Attach to Form 5471.

OMB No. 1545-0704

Identifying number

Temple University He	alth Syster	n, Inc.				23-2	28258	81
Name of foreign corporation		EIN (if any)		Reference I	D number			
TUHS Insurance Compa	ny LTD.	00-	000000	TUHIC	1998			
Important: Complete a separate Schedul	e O for each foreign	corporation for whic	h information mus	t be reported	i.			
Part I To Be Completed by	J.S. Officers an	d Directors						
(a) Name of shareholder for whom acquisition information is reported	Address	(b) s of shareholder	Identifyir	c) ig number eholder	Date of o	) original juisition	Date of a	dditional uisition
Part II To Be Completed by  Note: If this return is required and the date each became a	d because one or mo U.S. person.	ore shareholders bec		attach a list	showing t	he names	of such p	ersons
	Section	n A - General Shareho	(b)					(c)
(a) Name, address, and identifying of shareholder(s) filing this so		For sharehold (1) Type of return (enter form number)	er's latest U.S. incor (2) Date return filed	Internal Rev	(3)	no Contor	Date (if any) last filed in return under	shareholder nformation section 6046 n corporation
Temple University He 3509 N Broad Street PA 19140	alth Syste Philadelph	990	05/15/14	E-FILE:	D ———		05/1	5/13
St	ection B - U.S. Persons	s Who Are Officers or I	Directors of the Fore	ign Corporatio	on			
(a) Name of U.S. officer or director		(b) Address			(c) I security no	ımber	Check ar	d) opropriate k(es)   Director
Larry Kaiser	3509 N Bro Philadelph	ia PA 1914	0				Х	Х
Ronald Jasner	3509 N Bro Philadelph	ia PA 1914	0				Х	
Robert Lux	3509 N Bro Philadelph		O on of Stock		<del></del>		X	X
(a) Name of shareholder(s) filing this schedule	(b) Class of stock	(c) Date of	(d) Method of			(e) er of shares	acquired	(0)
wante of shareholder(s) filling this soliedule	acquired	acquisition	acquisition	Dire	1) ectly	(2) Indirectly	, Con	(3) structively
	1	1		1	1		1	

(f) Amount paid or value given		Name and addr	(g) ess of person from who	om shares were acq	uired	
		Section D - Dispositio	n of Stock			
(a)	(b)	(c)	(d)	Numb	(e) er of shares di	sposed of
Name of shareholder disposing of stock	Class of stock	Date of disposition	Method of disposition	(1) Directly	(2) Indirectly	(3) Constructively
(f)		Name and address	(g) s of person to whom di	enocition of stock w	vas made	
Amount received		Name and addres	s of person to whom di	sposition of stock v	vas mauc	
	Section E - Org	janization or Reorganiza	ation of Foreign Corpor	ation		
Nam	(a) ne and address of tran	nsferor		(b) Identifying num	ber (if any)	(c) Date of transfer
	(1)					
Assets t	(d) ransferred to foreign	corporation	(0)	Description of	(e) assets transfer	red by, or notes or
(1) Description of assets	(2) Fair market	value Adjuste	(3) ed basis (if transferor as U.S. person)	securities	ssued by, forei	gn corporation
						· · · · · · · · · · · · · · · · · · ·
		Section F - Additiona				CIL - I - I O
(a) If the foreign corporation or a predecess attach a statement indicating the year for whose, and the U.S. income tax paid (after all of	ich a return was filed credits).	(and, if applicable, the n	ame of the corporation	filing the consolidat	ea return), the	taxable illiculle of
(b) List the date of any reorganization of the or indirectly) of the corporation's stock	foreign corporation t	hat occurred during the l	ast 4 years while any U.	.S. person held 10%	or more in va	lue or vote (directly
(c) If the foreign corporation is a member of or voting power of the outstanding stock. The control of the cont	a group constituting ne chart must indicate	a chain of ownership, at the corporation's positi	tach a chart, for each ur on in the chain of owner	nit of which a share rship and the perce	holder owns 10 ntages of stock	0% or more in value cownership (see
instructions for an example).				So	chedule O (For	m 5471) (Rev. 12-201